

Before Starting the CoC Application

The CoC Consolidated Application consists of three parts, the CoC Application, the CoC Priority Listing, and all the CoC's project applications that were either approved and ranked, or rejected. All three must be submitted for the CoC Consolidated Application to be considered complete.

The Collaborative Applicant is responsible for reviewing the following:

1. The FY 2019 CoC Program Competition Notice of Funding Available (NOFA) for specific application and program requirements.
2. The FY 2019 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.
6. Questions marked with an asterisk (*), which are mandatory and require a response.

1A. Continuum of Care (CoC) Identification

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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1A-1. CoC Name and Number: NJ-506 - Jersey City, Bayonne/Hudson County CoC

1A-2. Collaborative Applicant Name: Hudson County

1A-3. CoC Designation: CA

1A-4. HMIS Lead: New Jersey Housing and Mortgage Finance Agency

1B. Continuum of Care (CoC) Engagement

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Warning! The CoC Application score could be affected if information is incomplete on this formlet.

1B-1. CoC Meeting Participants.

For the period of May 1, 2018 to April 30, 2019, applicants must indicate whether the Organization/Person listed:

- 1. participated in CoC meetings;**
- 2. voted, including selecting CoC Board members; and**
- 3. participated in the CoC’s coordinated entry system.**

Organization/Person	Participates in CoC Meetings	Votes, including selecting CoC Board Members	Participates in Coordinated Entry System
Local Government Staff/Officials	Yes	Yes	Yes
CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
Law Enforcement	Yes	Yes	No
Local Jail(s)	Yes	No	Yes
Hospital(s)	Yes	Yes	Yes
EMS/Crisis Response Team(s)	Yes	Yes	Yes
Mental Health Service Organizations	Yes	Yes	Yes
Substance Abuse Service Organizations	Yes	Yes	Yes
Affordable Housing Developer(s)	Yes	Yes	Yes
Disability Service Organizations	Yes	Yes	Yes
Disability Advocates	Yes	Yes	Yes
Public Housing Authorities	Yes	Yes	Yes
CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes

Youth Advocates	Yes	Yes	Yes
School Administrators/Homeless Liaisons	Yes	No	No
CoC Funded Victim Service Providers	Yes	Yes	Yes
Non-CoC Funded Victim Service Providers	No	No	No
Domestic Violence Advocates	Yes	Yes	Yes
Street Outreach Team(s)	Yes	Yes	Yes
Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes	Yes
LGBT Service Organizations	Yes	Yes	Yes
Agencies that serve survivors of human trafficking	Yes	Yes	Yes
Other homeless subpopulation advocates	Yes	Yes	Yes
Homeless or Formerly Homeless Persons	Yes	Yes	Yes
Mental Illness Advocates	Yes	Yes	Yes
Substance Abuse Advocates	Yes	Yes	Yes
Other:(limit 50 characters)			
Hudson County Division of Welfare	Yes	Yes	Yes
NJ Dept of Children and Families	Yes	No	Yes
Veteran Services Providers (SSVF/VA)	Yes	Yes	Yes

1B-1a. CoC’s Strategy to Solicit/Consider Opinions on Preventing/Ending Homelessness.

Applicants must describe how the CoC:

- 1. solicits and considers opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;**
- 2. communicates information during public meetings or other forums the CoC uses to solicit public information;**
- 3. takes into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness; and**
- 4. ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats, e.g., PDF.**
(limit 2,000 characters)

The Hudson CoC is organized as the Hudson County Alliance to End Homelessness (HCAEH) & hosts bi-monthly meetings which are open to the public & advertised on the County's website & through the HCAEH mailing list which includes over 300 community contacts. This list is used for all meeting reminders, funding notifications & service information. HCAEH meetings are used to share information related to accomplishments, data, continuing efforts & feedback. Participants are encouraged to ask questions throughout & to provide input during the open agenda item at the end of every meeting. Additionally, there are 4 subcommittees that meet on a monthly/bi-monthly basis that focus on specific activities & subpopulations. All meetings are open & allow the CoC to engage providers who have a specific focus. Lastly, the HCAEH has an active Youth Action Board to focus on the effectiveness of the youth system.

To supplement in-person meetings & gather a larger base for input, the HCAEH

uses electronic surveys to complete needs & priority assessments. Surveys are also completed with current & former consumers for implementation input.

The HCAEH uses all information gathered to shape the work of the HCAEH. In the FY2019 competition, input regarding housing type priorities was collected & used in the CoC's ranking of new projects. The CoC conducted a strategic planning session in March 2019 which identified landlord engagement as the biggest issue. From this, the CoC Working Group was created to focus on this issue.

All CoC communications are available in electronic format such as pdf, word & excel & all meeting minutes are emailed out. The CoC website, electronic materials & email system have features to ensure materials are accessible to persons with disabilities. All meetings are held in ADA compliant spaces & HCAEH staff work to accommodate any requests for information or alternate formatting to ensure everyone has access & can be part of the discussion.

1B-2. Open Invitation for New Members.

Applicants must describe:

- 1. the invitation process;**
 - 2. how the CoC communicates the invitation process to solicit new members;**
 - 3. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats;**
 - 4. how often the CoC solicits new members; and**
 - 5. any special outreach the CoC conducted to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join the CoC.**
- (limit 2,000 characters)**

The HCAEH meets on a bi-monthly basis & has an open invitation process for all meetings. To boost membership, meeting dates are publicly posted on the County's website & the HCAEH is advertised annually in a local paper. The HCAEH also has a one pager detailing its work & how to join. This information is also shared at other relevant meetings in the County & through local partners.

Stakeholders are invited to join as they are encountered & invitations to join are emailed for every meeting. When HCAEH is working on specific initiatives, outreach will be done to engage appropriate stakeholders to encourage subcommittees or full meeting participation. All CoC communications & invitation information is available in electronic format & HCAEH staff are available to accommodate any requests for alternate formatting to ensure all interested can be part of the discussion. The CoC periodically checks to ensure all electronic communication is formatted to improve accessibility for persons with disabilities through the website, email & communication & document formatting.

The HCAEH promotes the attendance of homeless & formerly homeless clients at all meetings. The HCAEH Executive Board & Youth Action Board have at-risk, formerly & currently homeless clients involved. Additional consumer input groups are being created to enhance consistent input.

As the HCAEH strives to have comprehensive participation, the only requirement to become a voting member is attendance of at least 4 of the last 6 HCAEH meetings. Once an agency or individual has reached the level of participation required, the lead will reach out to determine their interest in becoming a voting member & request them to submit the member form to identify their authorized voting representatives. While it is only voting members who can formally vote for Executive Board membership, letters of support, etc, input from all attendees is considered in the work of the HCAEH.

1B-3. Public Notification for Proposals from Organizations Not Previously Funded.

Applicants must describe:

- 1. how the CoC notifies the public that it is accepting project application proposals, and that it is open to and will consider applications from organizations that have not previously received CoC Program funding, as well as the method in which proposals should be submitted;**
- 2. the process the CoC uses to determine whether the project application will be included in the FY 2019 CoC Program Competition process;**
- 3. the date(s) the CoC publicly announced it was open to proposal;**
- 4. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats; and**
- 5. if the CoC does not accept proposals from organizations that have not previously received CoC Program funding or did not announce it was open to proposals from non-CoC Program funded organizations, the applicant must state this fact in the response and provide the reason the CoC does not accept proposals from organizations that have not previously received CoC Program funding.**
(limit 2,000 characters)

1. The CoC Lead announced at the 6/19/19 HCAEH meeting that the local CoC application would be available shortly. All agencies were advised that the notice would be sent through the HCAEH mailing list. The local application, including the link to zoomgrants, the online application portal, was sent via the HCAEH mailing list on 7/18/19. The announcement was also posted on the Hudson County website on the same date & both email & website link were shared with partners to further spread to anyone interested. The request for local applications included wording stating "any nonprofit organization, state or local government & instrumentalities of local government may apply for new COC funding, even if they haven't received funding in the past." The announcement also stated that anyone needing technical assistance could reach out to the CoC lead. This is done with every RFP to ensure any new provider has all information needed for a successful application.

2. All new & renewal project applications are reviewed by the HCAEH Performance & Evaluation Committee & selected based on predetermined objective scoring such as experience providing housing/services, community coordination & partnerships, priority populations etc. There are no factors that specifically exclude new agencies from applying & applicants do not need to be HCAEH members at the time of application.

3. The CoC posted the request for proposals on 7/18/19.

4. The funding announcement notes that any agency or individual that needs technical assistance can reach out to the CoC Lead. The lead will provide a waiver, if needed, to submit an application outside of the portal, or to further explain the CoC & process. The CoC works to ensure all materials including website, emails & electronic documents are formatted with accessibility features to improve access for persons with disabilities.

5. N/A - the CoC accepts proposals from all organizations.

1C. Continuum of Care (CoC) Coordination

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1C-1. CoCs Coordination, Planning, and Operation of Projects.

Applicants must select the appropriate response for each federal, state, local, private, other organizations, or program source the CoC included in the planning and operation of projects that serve individuals experiencing homelessness, families experiencing homelessness, unaccompanied youth experiencing homelessness, persons who are fleeing domestic violence, or persons at risk of homelessness.

Entities or Organizations the CoC coordinates planning and operation of projects	Coordinates with Planning and Operation of Projects
Housing Opportunities for Persons with AIDS (HOPWA)	Yes
Temporary Assistance for Needy Families (TANF)	Yes
Runaway and Homeless Youth (RHY)	Not Applicable
Head Start Program	No
Funding Collaboratives	Not Applicable
Private Foundations	No
Housing and services programs funded through U.S. Department of Justice (DOJ) Funded Housing and Service Programs	Yes
Housing and services programs funded through U.S. Health and Human Services (HHS) Funded Housing and Service Programs	Yes
Housing and service programs funded through other Federal resources	Yes
Housing and services programs funded through State Government	Yes
Housing and services programs funded through Local Government	Yes
Housing and service programs funded through private entities, including foundations	Yes
Other:(limit 50 characters)	

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1C-2. CoC Consultation with ESG Program Recipients.

Applicants must describe how the CoC:

- 1. consulted with ESG Program recipients in planning and allocating ESG funds;**
- 2. participated in the evaluating and reporting performance of ESG Program recipients and subrecipients; and**
- 3. ensured local homelessness information is communicated and addressed in the Consolidated Plan updates.**
(limit 2,000 characters)

1. The County of Hudson & City of Jersey City are the only direct ESG recipients in the CoC's area & together they co-chair the HCAEH. ESG program staff from both Hudson County & Jersey City participate in each jurisdiction's application & review committee for funding allocations for ESG & CoC. This coordination allows for funding decisions that best utilize the different funding sources available. The State of NJ also provides ESG funds within the CoC area & requires HCAEH approval, through letters of support, for all ESG priority projects.

2. The Jersey City & Hudson County recipients utilize the same monitoring forms in both jurisdictions & program staff for both conduct all ESG & CoC monitoring together. As leaders of the CoC's Performance & Evaluation Committee, both recipients coordinate to set performance standards & continuously evaluate programs using HMIS data & other sources. This performance review also includes State funded ESG programs for programmatic data as well as how these programs impact the full system, ensuring only well performing projects are recommended for funding.

3. As co-chairs of the CoC, both Hudson County & Jersey City are aware of the work, needs & priorities of the CoC & ensure this information is reflected in the goals of the Consolidated Plan & Annual Action Plans. In addition, Hudson County works closely through the Homelessness Trust Fund Committee, with the other jurisdictions responsible for completing Consolidated Plans and Annual Action Plans. Many jurisdictions are active attendees at HCAEH meetings, and homeless data is provided regularly. Additionally, Hudson County provides the State with comments during public comment periods to ensure local needs & priorities related to homelessness are included in their statewide plans.

1C-2a. Providing PIT and HIC Data to Consolidated Plan Jurisdictions. Yes to both

Applicants must indicate whether the CoC provided Point-in-Time (PIT) and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area.

1C-2b. Providing Other Data to Consolidated Plan Jurisdictions. Yes

Applicants must indicate whether the CoC ensured local homelessness information is communicated to Consolidated Plan Jurisdictions within its geographic area so it can be addressed in Consolidated Plan updates.

1C-3. Addressing the Safety Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

Applicants must describe:

- 1. the CoC's protocols, including protocols for coordinated entry and the CoC's emergency transfer plan, that prioritize safety and incorporate trauma-informed, victim-centered services; and**
- 2. how the CoC, through its coordinated entry, maximizes client choice for housing and services while ensuring safety and confidentiality. (limit 2,000 characters)**

1. Through the addition of the DV CEP program, the CoC's DV policies have been improved to best serve client's needs. Together, WomenRising (WR), the state designated local DV agency funded by DOJ & the CoC's CEP program provide seamless services to all victims of DV that focus on client safety & victim-centered services. To ensure appropriate services are provided, CEP has a DV dedicated caseworker. This caseworker has completed 40 hours of domestic violence training & receive one-on-one training from WR focusing on safety planning & addressing immediate needs. Designating one caseworker ensures victims do not have to re-experience trauma by relaying details multiple times & allows the caseworker to understand the nuances & complications that can arise with DV cases. This caseworker is also the CEP liaison for WR's DV shelter, with office space at WR, the caseworker can provide on-site case management & can more directly connect clients to non-residential services provided by WR. The DV CEP caseworker provides ongoing case management & system navigation from entry until housing is found & then remains available in the event a situation arises that would require an emergency transfer, providing consistency for the household.

2. To ensure client safety, no client information is shared by CEP unless a client consent is obtained & is needed to obtain a housing placement or services. All clients served through the CEP have the ability to choose the housing & services they accept & both WR & CEP work with clients to consider safety, such as recommending tenant-based over project-based PSH, allowing the clients location to remain confidential. All clients are able to turn down a placement if they feel it is not in their best interest. Clients who deny a placement remain on the prioritization list for other PH opportunities & both WR & CEP remain as a resource for the household after placement for any safety concerns or emergency transfer needs.

1C-3a. Training–Best Practices in Serving DV Survivors.

Applicants must describe how the CoC coordinates with victim services providers to provide training, at least on an annual basis, for:

- 1. CoC area project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence; and**
- 2. Coordinated Entry staff that addresses safety and best practices (e.g., Trauma Informed Care) on safety and planning protocols in serving survivors of domestic violence.**

(limit 2,000 characters)

Starting in 2018, the HCAEH began partnering with WomenRising, the state designated local DV agency funded by DOJ, to provide an annual CoC training for CoC funded project staff and Coordinated Entry staff. The training in 2018 focused on DV services provided throughout the County, as well as best practices in identifying and working with clients who have experienced Domestic Violence. Attendance at all trainings are tracked to ensure all providers are in attendance and that relevant information is provided to appropriate staff.

In 2019, the training has focused on specific one on one training with key staff from the CoC's Coordinated Entry system to ensure they are equipped to address the needs, including safety planning, for domestic violence clients. With this training, Coordinated Entry will have a specific staff member dedicated to work, in partnership with WomenRising, with victims of domestic violence to ensure all immediate and long term needs are met.

In addition to the training done directly by WomenRising, the CoC is working to host a Trauma Informed Care training which would be made available to all community providers. The goal of this training is to further ensure that providers have the tools to best serve and understand DV clients and other subpopulations that may have experienced trauma before or while seeking services. This evidenced-based best practice training will be required for Coordinated Entry staff as well as agencies that receive ESG and CoC funding.

1C-3b. Domestic Violence–Community Need Data.

Applicants must describe how the CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking.

(limit 2,000 characters)

Currently, the CoC relies on WomenRising, the primary domestic violence service provider and only domestic violence shelter in the County, to provide de-identified aggregate data from their comparable database to express the needs of domestic violence victims. This includes data on the number of clients served in both residential and non-residential programming, their average length of stay, discharge destination, the type of non-housing services provided, including mental health and legal services, as well as basic demographic information. Additionally, information is provided regarding the number of calls the hotline received, and for clients deemed not eligible for residential services, their reason for ineligibility, highlighting those that have been connected to the traditional homeless system. Once this data is collected, it is combined with HMIS data regarding any victims served in traditional homeless programs, including coordinated entry to develop the full scope of need.

Moving forward, data collected on victims of domestic violence will be more comprehensive as the Coordinated Entry provider for the CoC was awarded a service only grant in FY2018 to provide more intensive coordinated entry services to victims of domestic violence. This addition will lead to full HMIS level data being collected for all victims of domestic violence, including those residing in domestic violence specific shelter, as the CEP caseworker will be on site at the shelter on a weekly basis. Once this data is collected, de-identified reports will be provided by the CEP organization for combination with general HMIS information to develop a more comprehensive scope of need, and a better understanding of long term outcomes for victims of domestic violence.

***1C-4. PHAs within CoC. Attachments Required.**

Applicants must submit information for the two largest PHAs or the two PHAs with which the CoC has a working relationship within the CoC’s geographic area.

Public Housing Agency Name	% New Admissions into Public Housing and Housing Choice Voucher Program during FY 2018 who were experiencing homelessness at entry	PHA has General or Limited Homeless Preference	PHA has a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On
Housing Authority City of Jersey City	7.58%	Yes-HCV	No
State of NJ Dept. of Community Affairs	10.00%	Yes-HCV	Yes-HCV

1C-4a. PHAs’ Written Policies on Homeless Admission Preferences.

Applicants must:

1. provide the steps the CoC has taken, with the two largest PHAs within the CoC’s geographic area or the two PHAs the CoC has working relationships with, to adopt a homeless admission preference—if the CoC only has one PHA within its geographic area, applicants may respond for one; or

2. state that the CoC does not work with the PHAs in its geographic area. (limit 2,000 characters)

While both of the largest housing authorities that serve Hudson County currently have limited homeless preferences, the CoC has made great progress working with a number of housing authorities throughout the County to implement more robust preferences such as taking referrals directly from the Coordinated Entry Program or implementing a formalized Moving On Strategy. The CoC Lead has held conference calls with Jersey City Housing Authority leadership as well as some of the smaller housing authorities and have provided them with HUD guidance on ways to set preferences and create Moving On options. The CoC continues to provide support for Housing Authorities as they go through their administrative plan updates, with the aim that at least 2 housing authorities will adjust or implement homeless preferences in 2020.

1C-4b. Moving On Strategy with Affordable Housing Providers.

Applicants must indicate whether the CoC has a Moving On Strategy with affordable housing providers in its jurisdiction.

Yes

If “Yes” is selected above, describe the type of provider, for example, multifamily assisted housing owners, PHAs, Low Income Tax Credit (LIHTC) developments, or local low-income housing programs. (limit 1,000 characters)

Currently, the New Jersey Department of Community Affairs (the largest PHA in NJ) is the only partner that has implemented a moving on strategy to assist household's moving on from Continuum of Care programs. When providing Moving On opportunities, NJ DCA will release applications specifically for household's receiving vouchers, requiring CoC leads in partnership with the individual providers to submit applications for any families and individuals that may be appropriate for this initiative, based on a self-sufficiency assessment.

While this is the only formal partner that has implemented a Moving On Strategy, the HCD has approached a number of the PHAs within the County detailing the program and has received interest from 3 current PHAs including the largest local housing authority, Jersey City Housing Authority. The HCD is confident that within the year there will be an increase in housing authority partnerships with the CoC for both Moving On opportunities as well as general homeless preferences.

1C-5. Protecting Against Discrimination.

Applicants must describe the actions the CoC has taken to address all forms of discrimination, such as discrimination based on any protected classes under the Fair Housing Act and 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing. (limit 2,000 characters)

The HCAEH has taken many steps to ensure all programs are inclusive and welcoming for all in need of assistance. In May 2016, the CoC policies and procedures were updated to include anti-discrimination requirements, as well as additional policies geared towards creating LGBTQ+ inclusive facilities and programs, in line with the Equal Access Rule. The HCAEH has also implemented annual trainings beginning in 2015 provided by Hudson Pride, a local LGBTQ+ advocacy and service agency, to ensure all providers are creating welcoming environments and understand the requirements under the Equal Access Rule. Hudson Pride has also been contracted to provide on-site one-on-one training with shelters and programs that see the most clients to ensure fair housing and equal access is implemented properly throughout the system. Hudson Pride is a member of the HCAEH Executive Board and assists in ensuring all planning, program evaluation and advocacy work includes a focus on fair housing and under-served populations.

In addition to these ongoing trainings, the HCAEH has provided training through The Waterfront Project, a local legal services non-profit to educate both consumers and providers on client's rights when it comes to housing. This training included an overview of what would be considered discrimination when

seeking housing, as well as illegal requirements that landlords include in client's leases, and how to handle these situations if they occur. All trainings hosted by the HCAEH are available to all community providers, but have a focus on CoC and ESG funded programming. Lastly, the HCAEH during program monitoring, evaluates a program's compliance with Equal Access and Fair Housing, as well as evaluating program outcomes from CEP to ensure there is no discrimination taking place in the housing placements process.

***1C-5a. Anti-Discrimination Policy and Training.**

Applicants must indicate whether the CoC implemented an anti-discrimination policy and conduct training:

1. Did the CoC implement a CoC-wide anti-discrimination policy that applies to all projects regardless of funding source?	Yes
2. Did the CoC conduct annual CoC-wide training with providers on how to effectively address discrimination based on any protected class under the Fair Housing Act?	Yes
3. Did the CoC conduct annual training on how to effectively address discrimination based on any protected class under 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing?	Yes

***1C-6. Criminalization of Homelessness.**

Applicants must select all that apply that describe the strategies the CoC implemented to prevent the criminalization of homelessness in the CoC's geographic area.

1. Engaged/educated local policymakers:	<input checked="" type="checkbox"/>
2. Engaged/educated law enforcement:	<input checked="" type="checkbox"/>
3. Engaged/educated local business leaders:	<input checked="" type="checkbox"/>
4. Implemented communitywide plans:	<input checked="" type="checkbox"/>
5. No strategies have been implemented:	<input type="checkbox"/>
6. Other:(limit 50 characters)	
Engaged Public Transportation Agencies	<input checked="" type="checkbox"/>
Data Driven Justice Initiative Participant	<input checked="" type="checkbox"/>
Implemented FUSE Initiative	<input checked="" type="checkbox"/>

1C-7. Centralized or Coordinated Assessment System. Attachment Required.

Applicants must:

- 1. demonstrate the coordinated entry system covers the entire CoC geographic area;**
- 2. demonstrate the coordinated entry system reaches people who are least likely to apply for homelessness assistance in the absence of special outreach; and**
- 3. demonstrate the assessment process prioritizes people most in need of assistance and ensures they receive assistance in a timely manner. (limit 2,000 characters)**

1. The Hudson Coordinated Entry Program (CEP) is operated by Garden State Episcopal CDC (GSE CDC) & covers the CoC's entire geographic area. CEP has two drop-in centers, one in each region of the County, as well as a third youth specific drop-in access point. The CEP includes mobile assessment staff that regularly visit shelters, drop-in centers & homeless service programs countywide. GSE CDC also operates a countywide street outreach team to connect & engage the unsheltered population.

2. CEP connects with service-resistant clients through both the mobile assessment & street outreach teams. Mobile assessment focuses on shelter & drop-in clients who may be reluctant, unwilling or unable to visit a CEP location, providing assessments & case management on site. Street outreach works daily to engage the most service resistant, unsheltered clients to connect them with shelter, as well as transportation or the mobile team to prioritize them for housing. Youth targeted outreach is also provided through a local youth agency to ensure CEP engagement with service-resistant youth.

3. Upon entry to CEP, households are immediately pre-screened & provided linkages for urgent needs (i.e. shelter, food). Within 14 days, clients are assessed using a standard assessment tool in HMIS to evaluate barriers such as homeless history, social support, history with public institutions, level of education, etc & generates a vulnerability score. CEP utilizes this score & case conferencing to determine the most appropriate placement for each client. CEP prioritizes referrals following Notice CPD 16-11 & strives to rehouse clients as quickly as possible. CEP has no requirement for prior service engagement, allowing many service-resistant, unsheltered clients to move immediately into PH. To demonstrate this case, 57% of households admitted into PSH in 2018 entered the program directly from the street.

1D. Continuum of Care (CoC) Discharge Planning

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1D-1. Discharge Planning Coordination.

Applicants must indicate whether the CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply (note that when "None:" is selected no other system of care should be selected).

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>
Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

1E. Local CoC Competition

Instructions

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***1E-1. Local CoC Competition–Announcement, Established Deadline, Applicant Notifications. Attachments Required.**

Applicants must indicate whether the CoC:

1. informed project applicants in its local competition announcement about point values or other ranking criteria the CoC would use to rank projects on the CoC Project Listings for submission to HUD for the FY 2019 CoC Program Competition;	Yes
2. established a local competition deadline, and posted publicly, for project applications that was no later than 30 days before the FY 2019 CoC Program Competition Application submission deadline;	Yes
3. notified applicants that their project application(s) were being rejected or reduced, in writing along with the reason for the decision, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline; and	Yes
4. notified applicants that their project applications were accepted and ranked on the CoC Priority Listing in writing, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline.	Yes

1E-2. Project Review and Ranking–Objective Criteria.

Applicants must indicate whether the CoC used the following to rank and select project applications for the FY 2019 CoC Program Competition:

1. Used objective criteria to review and rank projects for funding (e.g., cost effectiveness of the project, performance data, type of population served);	Yes
2. Included one factor related to improving system performance (e.g., exits to permanent housing (PH) destinations, retention of PH, length of time homeless, returns to homelessness, job/income growth, etc.); and	Yes
3. Included a specific method for evaluating projects submitted by victim services providers that utilized data generated from a comparable database and evaluated these projects on the degree they improve safety for the population served.	Yes

1E-3. Project Review and Ranking–Severity of Needs and Vulnerabilities.

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Applicants must describe:

1. the specific severity of needs and vulnerabilities the CoC considered when reviewing and ranking projects; and

2. how the CoC takes severity of needs and vulnerabilities into account when reviewing and ranking projects.

(limit 2,000 characters)

The HCAEH Performance and Evaluation Committee (PEC) considers severity of need throughout the local review, rating and ranking process. Through the local application, the PEC awards points for projects that dedicate or prioritize clients that are chronically homeless (5pts). The PEC also awards points based on the project's adherence to a Housing First model, ensuring that clients are not screened out or terminated due to criminal history, active or history of substance abuse, lack of income or poor rental history, or experience with domestic violence (10pts). For renewals these points comprised 30% of the possible application points, and almost 20% for new project applications.

In the monitoring review, projects are evaluated to ensure they are taking clients from the coordinated entry program, which prioritizes clients based on their severity of need and if the program attended the annual LGBTQ+ training to ensure equal access. The monitoring also evaluated projects adherence to housing first principles, evaluating their willingness to work with clients to avoid evictions, ability to engage service-resistant clients and confirming tenant leases did not have service related stipulations included.

During the performance review, for programs serving chronically homeless clients with high vulnerabilities, the PEC focuses on housing stability and connection to benefits, recognizing that some high vulnerability clients are less likely to obtain earned income due to disabilities.

All of these factors impact the overall project score and ranking for the CoC funding.

1E-4. Public Postings–CoC Consolidated Application. Attachment Required.

Applicants must:

1. indicate how the CoC made public the review and ranking process the CoC used for all project applications; or

2. check 6 if the CoC did not make public the review and ranking process; and

3. indicate how the CoC made public the CoC Consolidated Application—including the CoC Application and CoC Priority Listing that includes all project applications accepted and ranked or rejected—which HUD required CoCs to post to their websites, or partners websites, at least 2 days before the FY 2019 CoC Program Competition application submission deadline; or

4. check 6 if the CoC did not make public the CoC Consolidated Application.

Public Posting of Objective Review and Ranking Process

Public Posting of CoC Consolidated Application including: CoC Application, CoC Priority Listing,

		Project Listings	
1. Email	<input checked="" type="checkbox"/>	1. Email	<input checked="" type="checkbox"/>
2. Mail	<input type="checkbox"/>	2. Mail	<input type="checkbox"/>
3. Advertising in Local Newspaper(s)	<input type="checkbox"/>	3. Advertising in Local Newspaper(s)	<input type="checkbox"/>
4. Advertising on Radio or Television	<input type="checkbox"/>	4. Advertising on Radio or Television	<input type="checkbox"/>
5. Social Media (Twitter, Facebook, etc.)	<input type="checkbox"/>	5. Social Media (Twitter, Facebook, etc.)	<input type="checkbox"/>
6. Did Not Publicly Post Review and Ranking Process	<input type="checkbox"/>	6. Did Not Publicly Post CoC Consolidated Application	<input type="checkbox"/>

1E-5. Reallocation between FY 2015 and FY 2018.

Applicants must report the percentage of the CoC's ARD that was reallocated between the FY 2015 and FY 2018 CoC Program Competitions.

Reallocation: 23%

1E-5a. Reallocation–CoC Review of Performance of Existing Projects.

Applicants must:

- 1. describe the CoC written process for reallocation;**
- 2. indicate whether the CoC approved the reallocation process;**
- 3. describe how the CoC communicated to all applicants the reallocation process;**
- 4. describe how the CoC identified projects that were low performing or for which there is less need; and**
- 5. describe how the CoC determined whether projects that were deemed low performing would be reallocated.**

(limit 2,000 characters)

The CoC's written process for reallocation is outlined in the HCAEH's Performance & Evaluation Committee (PEC) Policy, which was approved by the CoC & HCAEH Executive Board, as all HCAEH policies are. As outlined, all projects seeking CoC renewal funding are included in the PEC's rank & review process, in which the PEC conducts a monitoring, performance evaluation & application review for each project. Each step has objective criteria that is used to create an overall project score. Criteria focuses on identifying low performance, non-compliance, or projects that do not meet community need. Criteria includes client's stability in permanent housing (PH) or exits to PH, returns to homelessness, connection to benefits & earned income, whether projects are serving the most vulnerable clients, following a housing first model, compliance with federal & local financial & programmatic requirements, effectiveness of utilizing funds, timeliness of drawdowns, etc. The scores from each part of the review are combined to determine ranking.

As outlined in the policies, projects would be considered for reallocation if their score is less than 70%, they consistently fail to meet performance standards or they show an unwillingness to adapt to community needs. The PEC Policies are posted on the County's website, with the funding notification & were included directly in zoomgrants, the application submission portal used by all projects. In addition, the PEC & CoC lead work with all projects throughout the year to address any concerns & notify projects of possible need for reallocation, if appropriate.

All decisions regarding reallocation are recommended by the PEC to the Executive Board for final review & approval. The CoC's strategy for reallocation has proven successful in the past, with most of the reallocation that has taken place being a partnership between providers & CoC lead to create more comprehensive well-performing PH programs that meet the community needs.

DV Bonus

Instructions

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1F-1 DV Bonus Projects.

Applicants must indicate whether the CoC is requesting DV Bonus projects which are included on the CoC Priority Listing: Yes

1F-1a. Applicants must indicate the type(s) of project(s) included in the CoC Priority Listing.

1. PH-RRH	<input checked="" type="checkbox"/>
2. Joint TH/RRH	<input type="checkbox"/>
3. SSO Coordinated Entry	<input type="checkbox"/>

Applicants must click “Save” after checking SSO Coordinated Entry to view questions 1F-3 and 1F-3a.

*1F-2. Number of Domestic Violence Survivors in CoC’s Geographic Area.

Applicants must report the number of DV survivors in the CoC’s geographic area that:

Need Housing or Services	57.00
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the CoC is Currently Serving	21.00
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1F-2a. Local Need for DV Projects.

Applicants must describe:

- 1. how the CoC calculated the number of DV survivors needing housing or service in question 1F-2; and**
 - 2. the data source (e.g., HMIS, comparable database, other administrative data, external data source).**
- (limit 500 characters)**

Both numbers were calculated using HMIS data for ES, RRH, PSH & coordinated entry & aggregate data from WomenRising’s comparable database, as the primary DV provider, for their emergency shelter. Both focused on DV households currently in program (on 9/16/19) who’s DV experience took place within the last year & served as a factor of their homelessness. Those considered in need were those in ES, CEP & DV ES programs while those currently being served were those in RRH & PSH programs.

1F-4. PH-RRH and Joint TH and PH-RRH Project Applicant Capacity.

Applicants must provide information for each unique project applicant applying for PH-RRH and Joint TH and PH-RRH DV Bonus projects which the CoC is including in its CoC Priority Listing—using the list feature below.

Applicant Name	DUNS Number
York Street Project	045307498

1F-4. PH-RRH and Joint TH and PH-RRH Project

Applicant Capacity

DUNS Number:	045307498
Applicant Name:	York Street Project
Rate of Housing Placement of DV Survivors–Percentage:	66.00%
Rate of Housing Retention of DV Survivors–Percentage:	100.00%

1F-4a. Rate of Housing Placement and Housing Retention.

Applicants must describe:

- 1. how the project applicant calculated the rate of housing placement and rate of housing retention reported in the chart above; and**
- 2. the data source (e.g., HMIS, comparable database, other administrative data, external data source). (limit 500 characters)**

Placement & retention numbers were calculated from HMIS for York Street’s ES, TH & RRH programs combined with WomenRising’s comparable database for ES, focusing on DV households served in 2018 who’s DV experience took place within the last year & served as a factor of their homelessness. Placement is the number of DV clients in those ES & TH programs that were discharged to PH & retention is the number of DV clients remaining or discharged to PH from their RRH program.

1F-4b. DV Survivor Housing.

Applicants must describe how project applicant ensured DV survivors experiencing homelessness were assisted to quickly move into permanent housing. (limit 2,000 characters)

York Street Project (YSP) & WomenRising (WR), as the applicant & subrecipient, have extensive experience assisting DV survivors to quickly obtain housing. WR operates the only DV shelter in the County, in which households can reside for up to 30 days. Services focus on client safety while exploring housing options. Many times clients obtain housing in the community based on their income or through connection with benefits such as temporary rental assistance through the County’s Welfare office. Clients needing longer term services are connected with RRH or in some cases PSH. YSP operates family ES & CoC RRH. Through these programs, specifically RRH, they have developed relationships with a network of landlords, enabling them to identify safe housing with clients as quickly as possible. Both YSP & WR have a strong relationship with the CoC’s coordinated entry program, which recently improved the system for DV survivors by designating a DV caseworker. Through this partnership, all clients in ES are assessed for housing eligibility, leading to housing opportunities being more quickly identified when available.

If funded, WR & YSP will both dedicate staff to work with DV survivors referred through the DV CEP process. Once a referral is received, YSP will work with

the client to focus on identifying a housing unit & connection with eligible income sources, with WR focusing on any immediate needs or concerns regarding the client's DV experience. As this is a housing first program, there will be no preconditions to the client finding housing, with housing placement being the first & primary focus. WR & YSP will work collaboratively with the client to identify an appropriate & safe housing unit. Once housed, YSP will shift the focus to employment connection, budgeting & assisting the household to maintain their unit, while WR will focus on connection to other services needed that may relate to the survivor's experience with DV, as well as continuing safety reviews.

1F-4c. DV Survivor Safety.

Applicants must describe how project applicant:

- 1. ensured the safety of DV survivors experiencing homelessness by:**
 - (a) training staff on safety planning;**
 - (b) adjusting intake space to better ensure a private conversation;**
 - (c) conducting separate interviews/intake with each member of a couple;**
 - (d) working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;**
 - (e) maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant;**
 - (f) keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors; and**
- 2. measured its ability to ensure the safety of DV survivors the project served.**

(limit 2,000 characters)

To ensure there is a focus on client safety, all staff at both agencies are trained in trauma informed care with WR having a specific focus on client safety planning as the primary DV provider. All congregate living spaces for both programs are equipped with cameras, are maintained to uphold client's safety & are structured to enable private conversations during intake. If there are restraining orders or safety concerns with a client's partner, all staff are made aware to ensure they cannot access the victim & the location of the WR shelter is kept confidential. All client data at both agencies is kept confidential & shared only with client consent & for the purposes of obtaining housing or services. With all PH placements, especially in YSP's RRH program, all clients have the ability to choose their unit, giving them a voice to ensure their safety concerns are addressed & client's are not terminated based on unit acceptance. All scattered site locations are kept confidential & both WR & YSP work with client's to ensure they remain safe in their unit by changing up their schedule & routes to/from work, limiting what is available on social media, informing their children's school or childcare whether their partner has the ability to pick up their child, helping them through paperwork required to enforce safety, etc.

While YSP does have experience serving DV survivors through their current programs, if funded for this project, WR will also provide individual training to YSP staff focusing on safety planning & best practices so both caseworkers utilize the same approaches to keeping the client safe. Currently both providers rely on client's self reporting any safety concerns as their method for measuring their ability to keep client's safe. For this program, a feedback loop will also be established for client's to dictate whether any additional steps need to be taken

to ensure their safety or if any programmatic changes are needed to assist with safety concerns.

1F-4d. Trauma-Informed, Victim-Centered Approaches.

Applicants must describe:

- 1. project applicant’s experience in utilizing trauma-informed, victim-centered approaches to meet needs of DV survivors; and**
 - 2. how, if funded, the project will utilize trauma-informed, victim-centered approaches to meet needs of DV survivors by:**
 - (a) prioritizing participant choice and rapid placement and stabilization in permanent housing consistent with participants’ preferences;**
 - (b) establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;**
 - (c) providing program participants access to information on trauma, e.g., training staff on providing program participant with information on trauma;**
 - (d) placing emphasis on the participant’s strengths, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;**
 - (e) centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;**
 - (f) delivering opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and**
 - (g) offering support for parenting, e.g., parenting classes, childcare.**
- (limit 4,000 characters)**

Both York Street Project and WomenRising utilize a trauma-informed, victim-centered approach with all clients, especially DV survivors. YSP provides agency wide trainings including trauma-informed care, motivational interviewing, cultural competency and race equity and inclusion. All service plans created with clients identify short and long term goals and utilize a strength’s based approach rather than focusing on deficits or barriers. All clients are provided services and connected with partner agencies based on their current and individualized needs and all are voluntary. No specific service opportunity is tied to the client’s housing options, following a housing first model, and ensuring no household remains homeless due to unwillingness to achieve certain service goals. YSP does not penalize client’s based on their behavior, understanding that trauma can impact a client’s behavior. All staff follow best practices for both therapeutic and treatment approaches and work as a partner with the client. YSP staff represent a number of ethnicities and cultures and many are bilingual.

In addition to individual case management, YSP offers a number of groups including parenting, household management and proactive engagement, allowing household’s to not only utilize YSP staff, but to also engage in peer learning and support, while strengthening themselves. YSP also offers childcare for not only emergency shelter residents but all households in their rapid rehousing program as well, providing the head of household the opportunity to focus on their employment, education, as well as mental health and any treatment goals. As mentioned previously, all households are given the

opportunity to choose and provide input on unit identification for the rapid rehousing program, as well as the ability to transfer units, if needed.

In regards to WomenRising, all staff complete a state mandated 40 hours of domestic violence training as well as attendance of on-going in-house training to their specific program and safety planning. Staff are encouraged to attend training provided by New Jersey Coalition to End Domestic Violence as well as other community based training. Lastly, all staff attend three All Staff Days which are internally designed staff training/team building days geared to ensure staff are well versed in WomenRising's culture and to present topics relevant to the work of the agency. Topics have included "Cultural Competence", "Reducing Stress" and "Ethics in the Workplace." Similar to YSP, WomenRising staff represent many ethnicities and cultures and many are bilingual.

When providing services to clients, WomenRising allows the client's emotional and physical condition to determine the timing of information flow. The intake tool used was developed to allow the counselor to familiarize themselves with the history and needs of each client and caseworkers seek to treat the needs of the whole family, paying particular attention to the often-unheard voices of the child victims. Each client also has a treatment plan that pays special attention to trauma during each step of the process. As part of the services provided, WomenRising hosts regular support groups, including groups specifically for Spanish speaking clients. These groups are available to residential and non-residential clients allowing for victims to help each other throughout the process. Childcare is provided at a number of these support groups and a children's Activity Coordinator ensures all children residing in the shelter receive the services they need.

All standards set and services provided by WR & YSP in their current programs will be extended to provide comprehensive, trauma-informed individualized services and care to all client's in the DV RRH program, should it be funded.

1F-4e. Meeting Service Needs of DV Survivors.

Applicants must describe how the project applicant met services needs and ensured DV survivors experiencing homelessness were assisted to quickly move into permanent housing while addressing their safety needs, including:

- **Child Custody**
- **Legal Services**
- **Criminal History**
- **Bad Credit History**
- **Education**
- **Job Training**
- **Employment**
- **Physical/Mental Healthcare**
- **Drug and Alcohol Treatment**
- **Childcare**

(limit 2,000 characters)

While the primary goal of YSP & WR is obtaining housing, both agencies

understand that without also addressing supportive service needs, clients are less likely to be able to maintain housing once assistance ends. Through WR's shelter program, their current focus is on providing life skills such as parenting & home management in addition to the mental health, childcare & support groups discussed above. WR will also provide legal advocacy & court support for household's experiencing legal ramifications related to their DV experiences.

Because YSP is working with client's for a longer time through the CoC RRH program, YSP employs staff that works with clients to address both short & long term goals identified in their service plan. Short term goals focus on obtaining housing while long term focus on sustaining. With this, YSP staff will provide either in-house or service connection in all areas identified above. As a priority of housing sustainability, YSP does have an employment specialist on staff who works with each client to address education, employment & job training needs. The specialist will also focus on reviewing credit reports & assistance in settling debts & job fairs assist clients to directly connect to employers. As mentioned, YSP does provide childcare for all clients in their ES & RRH programs & works with clients to determine the most appropriate childcare after assistance ends. YSP has a licensed social worker & social work interns on staff to provide mental health & crisis intervention & will connect households to community mental health & substance abuse providers should they need more intense interventions. YSP will provide legal advocacy & child welfare mediation for all households & will make connections to community legal services as needed.

All services provided compliment each other to not overwhelm the client but to focus on primary needs of the household in order to maintain their housing and overall well being after assistance ends.

2A. Homeless Management Information System (HMIS) Implementation

Intructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

Resources:

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Warning! The CoC Application score could be affected if information is incomplete on this formlet.

2A-1. HMIS Vendor Identification. Foothold Technology

Applicants must review the HMIS software vendor name brought forward from FY 2018 CoC Application and update the information if there was a change.

2A-2. Bed Coverage Rate Using HIC and HMIS Data.

Using 2019 HIC and HMIS data, applicants must report by project type:

Project Type	Total Number of Beds in 2019 HIC	Total Beds Dedicated for DV in 2019 HIC	Total Number of 2019 HIC Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter (ES) beds	339	9	305	92.42%
Safe Haven (SH) beds	0	0	0	
Transitional Housing (TH) beds	45	0	44	97.78%
Rapid Re-Housing (RRH) beds	295	0	295	100.00%
Permanent Supportive Housing (PSH) beds	517	0	442	85.49%
Other Permanent Housing (OPH) beds	14	0	14	100.00%

2A-2a. Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-2.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-2., applicants must describe:

- 1. steps the CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and**
 - 2. how the CoC will implement the steps described to increase bed coverage to at least 85 percent.**
- (limit 2,000 characters)**

The only PSH project that is not currently entering information into HMIS is the County's HUD VASH vouchers. While the CoC has a partnership with the VA, and they are an active member of the CoC's Veteran Committee, they have not yet agreed to enter data for their VASH beds into HMIS. The CoC will continue conversations at the statewide level regarding this integration and will explore the option of VA data being uploaded.

***2A-3. Longitudinal System Analysis (LSA) Submission.**

Applicants must indicate whether the CoC submitted its LSA data to HUD in HDX 2.0. Yes

***2A-4. HIC HDX Submission Date.**

Applicants must enter the date the CoC submitted the 2019 Housing Inventory Count (HIC) data into the Homelessness Data Exchange (HDX). 04/29/2019
(mm/dd/yyyy)

2B. Continuum of Care (CoC) Point-in-Time Count

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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2B-1. PIT Count Date. 01/22/2019

Applicants must enter the date the CoC conducted its 2019 PIT count (mm/dd/yyyy).

2B-2. PIT Count Data–HDX Submission Date. 04/29/2019

Applicants must enter the date the CoC submitted its PIT count data in HDX (mm/dd/yyyy).

2B-3. Sheltered PIT Count–Change in Implementation.

Applicants must describe:

1. any changes in the sheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and

2. how the changes affected the CoC’s sheltered PIT count results; or
3. state “Not Applicable” if there were no changes.

(limit 2,000 characters)

The Hudson County CoC updated the 2019 PIT survey to improve accuracy in data collection and reduce duplication. Adjustments were made to questions regarding prior completion of the survey as well as to questions regarding homeless history, episodes of homelessness and length of time for each episode to eliminate confusion and improve accuracy of data collection. As a result of these changes, the CoC saw a decrease in errors for submitted surveys and a reduction in the number of potentially duplicate surveys.

***2B-4. Sheltered PIT Count–Changes Due to Presidentially-declared Disaster.**

Applicants must select whether the CoC added or removed emergency shelter, transitional housing, or Safe-Haven inventory because of funding specific to a Presidentially-declared disaster, resulting in a change to the CoC’s 2019 sheltered PIT count. No

2B-5. Unsheltered PIT Count–Changes in Implementation.

Applicants must describe:
1. any changes in the unsheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and
2. how the changes affected the CoC’s unsheltered PIT count results; or
3. state “Not Applicable” if there were no changes.
(limit 2,000 characters)

As a result of new information being shared with the CoC regarding street homelessness in the northern region of the county, the CoC focused an additional PIT team to canvas the newly identified hotspots. This resulted in 38 unsheltered individuals counted from these locations, an increase of 25 from 2018.

***2B-6. PIT Count–Identifying Youth Experiencing Homelessness.**

Applicants must:

Indicate whether the CoC implemented specific measures to identify youth experiencing homelessness in their 2019 PIT count. Yes

2B-6a. PIT Count–Involving Youth in Implementation.

Applicants must describe how the CoC engaged stakeholders serving youth experiencing homelessness to:
1. plan the 2019 PIT count;
2. select locations where youth experiencing homelessness are most likely to be identified; and
3. involve youth in counting during the 2019 PIT count.
(limit 2,000 characters)

Hudson CoC utilized the HCAEH Youth Committee and Youth Action Board to assist in the planning process for the 2019 PIT. The Youth Committee is made up of agencies throughout the community that have a youth focus, while the Youth Action Board (YAB) is composed of homeless, formerly homeless and at risk youth. At Youth Committee and YAB meetings leading up to the PIT, the

CoC collected feedback regarding the youth addendum that was to be used, as well as locations and strategies to outreach homeless youth. Covenant House - a youth shelter and service provider helped facilitate these conversations, as they are funded in Hudson County to conduct regular street outreach for youth. On the day of the count, Covenant House, as well as Hudson Pride - an LGBTQ+ advocacy and service organization, led outreach teams providing best practices in engaging youth and ensuring local hotspots were targeted.

In addition to the street outreach, surveys were conducted at the Covenant House youth drop in center in Jersey City. Surveys were conducted not only on the day/night of the count, but throughout the following seven day window asking where they slept on the night of the count, to account for more transient youth who do not attend the drop in center regularly.

Lastly, the youth addendum enabled the CoC, at the recommendation of providers, to evaluate school attendance and education level of homeless youth as well as their interactions with public institutions, such as juvenile justice, foster care, etc. This addendum was completed with both sheltered and unsheltered youth.

2B-7. PIT Count–Improvements to Implementation.

Applicants must describe the CoC’s actions implemented in its 2019 PIT count to better count:

- 1. individuals and families experiencing chronic homelessness;**
- 2. families with children experiencing homelessness; and**
- 3. Veterans experiencing homelessness.**

(limit 2,000 characters)

1. To better count households experiencing chronic homelessness, Hudson CoC adjusted questions on the 2019 PIT survey regarding prior survey completion, homeless history, episodes of homelessness & length of time to improve data collection accuracy & reduce duplication. The CoC also provided enhanced training on HMIS fields & survey questions that focus on the household's homeless history. The goal was to have surveyors better understand the chronic homeless definition so they better interpret client's responses. In addition, the CoC has experienced outreach teams that identified & surveyed harder to engage CH clients. Surveys were conducted at all drop in centers which focus on low barrier services to the CH, including coordinated entry. Lastly, all drop in centers & outreach teams distributed toiletries & clothes to thank survey participants, providing incentives for those reluctant to engage with surveyors.

2. All family programs throughout the CoC were engaged & participated in the 2019 PIT count, including the County's Division of Welfare, the homeless hotline, coordinated entry & family shelters. The CoC offered several trainings to ensure all surveyors knew what data was being collected & how to confirm all clients were counted. The CoC Data Analyst worked with each provider & reviewed all HMIS data to confirm it was accurate & comprehensive for the night of the PIT.

3. The Veteran Committee & all local SSVF providers were actively involved in the 2019 PIT, including identifying locations for outreach teams & participating

in street outreach on the day of the PIT. In addition, per recommendation of veteran service providers, the survey training was adjusted so surveyors better understood how veteran status questions should be framed & the impact that may have on the answers provided. Lastly, because the veteran committee utilizes a by-name list, the CoC was able to confirm all veterans on the list were appropriately counted in the PIT.

3A. Continuum of Care (CoC) System Performance

Instructions

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Warning! The CoC Application score could be affected if information is incomplete on this formlet.

***3A-1. First Time Homeless as Reported in HDX.**

Applicants must:

Report the Number of First Time Homeless as Reported in HDX.	2,368
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3A-1a. First Time Homeless Risk Factors.

Applicants must:

- 1. describe the process the CoC developed to identify risk factors the CoC uses to identify persons becoming homeless for the first time;**
- 2. describe the CoC's strategy to address individuals and families at risk of becoming homeless; and**
- 3. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time. (limit 2,000 characters)**

1. To get a better understanding of households seeking prevention funding & those that require further assistance, the HCD's data analyst created a dashboard to look at recidivism among prevention clients. In this review, approximately 10% of clients that received prevention funding entered the homeless system after their assistance ended. To identify risk factors the CoC evaluated the common factors found in returning households & obtained feedback from providers. Factors identified included lack of or break up of relationship with friends/family, criminal history, unexpected expenses or loss of employment. These factors are all considered in the CEP's vulnerability assessment ensuring households at higher risk are connected to appropriate

services more immediately.

2. Currently the CoC has a number of prevention programs to assist at risk households, which primarily focus on financial assistance, but can also include connection to legal & other services. To ensure comprehensive outreach to those at risk, all clients that receive a notice from the court regarding an eviction, are also provided information on services available through the County's Welfare office that could help prevent their eviction. Lastly, the hotline & all shelters use diversion to connect clients with family or friends to avoid them entering the shelter. While the current strategies are effective, the CoC is working to expand its prevention techniques to include a single point of entry for prevention services that would include a more comprehensive diversion technique. The CoC is also working with a local legal service provider to develop a "right to counsel" pilot to reduce the number of families becoming homeless due to unlawful evictions, which would be partnered with the prevention single point of entry.

3. The Hudson County Div of Housing & Community Development (HCD) is the entity responsible for overseeing the CoC's strategies related to reducing first time homelessness.

***3A-2. Length of Time Homeless as Reported in HDX.**

Applicants must:

Report Average Length of Time Individuals and Persons in Families Remained Homeless as Reported in HDX.	61
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3A-2a. Strategy to Reduce Length of Time Homeless.

Applicants must:

- 1. describe the CoC's strategy to reduce the length of time individuals and persons in families remain homeless;**
 - 2. describe how the CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and**
 - 3. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the length of time individuals and families remain homeless.**
- (limit 2,000 characters)**

1. Hudson CoC has adopted the HUD Notice CPD 16-11 & the CEP prioritizes households with the longest lengths of homelessness. Creating new PH has been a priority of the CoC, including reallocating TH to RRH & PSH, securing state vouchers for the CH & mainstream vouchers to prevent clients aging into chronicity. The CoC has implemented FUSE programs which target high utilizers of jails & hospitals; who often have long homeless histories. As a condition of CoC support, all PH programs, including tax credit projects, must agree to obtain referrals through the CEP. Since 2015, the CoC has added 257 RRH & PSH homeless beds, with an increase of 254 CH dedicated PSH beds. The CoC's outreach team focuses on connecting unsheltered clients with CEP to prioritize them for housing moving clients directly from the street to PH. The CoC has a working group that is developing a landlord engagement strategy to

identify units more quickly for clients accepted into a housing program. Lastly, the system has adopted a housing first approach, leading to all programs & clients to work on obtaining housing as soon as they enter the system to avoid longer shelter stays & exposure to homelessness.

2. CEP collects full HMIS data for all households, including extensive questions regarding LOT homeless. Households identified with the longest histories of homelessness & highest vulnerabilities are prioritized for services & RRH & PSH programs. Case managers from CEP work with clients to collect documents & complete housing applications to prevent barriers once housing is available. GSECDC outreach team works closely with CEP to maintain engagement with unsheltered clients with the longest histories so they can move directly from the street to PH. 24% of households discharged to PH by CEP over the past year were persons with the longest histories of homelessness.

3. The HCD, as the CoC Lead, is the entity overseeing the CoC's strategies to reduce LOT homeless.

***3A-3. Successful Permanent Housing Placement and Retention as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families in emergency shelter, safe havens, transitional housing, and rapid rehousing that exit to permanent housing destinations as reported in HDX.	43%
2. Report the percentage of individuals and persons in families in permanent housing projects, other than rapid rehousing, that retain their permanent housing or exit to permanent housing destinations as reported in HDX.	96%

3A-3a. Exits to Permanent Housing Destinations/Retention of Permanent Housing.

Applicants must:

1. describe the CoC's strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;
 2. provide the organization name or position title responsible for overseeing the CoC's strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;
 3. describe the CoC's strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations; and
 4. provide the organization name or position title responsible for overseeing the CoC's strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations.
- (limit 2,000 characters)**

1. The CEP has been effective in increasing the rate of PH exits by prioritizing the most vulnerable but also providing low barrier households with case management & referrals, connecting them to market rate & other subsidized units, as well as short term RRH. To increase PH available, the CoC requires all new CoC & non-CoC PH programs to use CEP for referrals, with the CEP currently providing referrals for over 20 non-CoC housing projects. In 2019, the CoC worked with 2 housing authorities to apply for Mainstream Vouchers, developed a 6 unit building for veterans & is working to formalize a local Moving On Initiative. The CoC has also worked with programs to utilize all funding by over-leasing. In addition, the system has taken a housing first approach, so all shelters work with clients on housing plans as soon as they enter & connect them to employment & benefits with the goal of obtaining PH without the need of additional assistance.

2. The HCD is responsible for the CoC's strategies related to increased exits to PH.

3. To increase client's success in retaining or exiting to PH, the HCAEH has prioritized funding low barrier, housing first programs. HCAEH reviews program outcomes on a regular basis & evaluates program exits looking at discharge rates, destination & reason for discharge. During monitoring, programs are evaluated to determine the level of services provided, their ability to prevent clients from evictions & that leases do not contain service stipulations that may lead to termination. When problematic performance arises, the HCAEH works with programs to identify a path to improvement. The HCAEH has & continues to provide trainings for providers on best practices & is working with providers to increase Medicaid billing to enable agencies to expand current services focused on housing retention.

4. The HCD is responsible for the CoC's strategies related to PH retention & discharges.

***3A-4. Returns to Homelessness as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families returning to homelessness over a 6-month period as reported in HDX.	8%
2. Report the percentage of individuals and persons in families returning to homelessness over a 12-month period as reported in HDX.	12%

3A-4a. Returns to Homelessness–CoC Strategy to Reduce Rate.

Applicants must:

- 1. describe the strategy the CoC has implemented to identify individuals and persons in families who return to homelessness;**
- 2. describe the CoC’s strategy to reduce the rate of additional returns to homelessness; and**
- 3. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the rate**

**individuals and persons in families return to homelessness.
 (limit 2,000 characters)**

1. The HCD Data Analyst uses Power BI & HMIS data to evaluate recidivism for Hudson County. Through this dashboard, the CoC is able to evaluate returns to homelessness on a programmatic & system level by determining which clients were in permanent housing, or were discharged to a permanent housing placement and then returned to the system through an emergency shelter or outreach program. While this method is being used on a systematic level to determine program effectiveness and risk factors for recidivism, at the programmatic level, all programs do a consumer lookup in HMIS to determine if a client has been in the system prior to their program entry. This is especially true for CEP, who will ensure this information informs the services and referrals for the client moving forward.

2. To reduce returns to homelessness, HCAEH has prioritized programs that function within a true housing first framework. Monitoring evaluates a program's level of recidivism and the services provided to clients that work to prevent returns to homelessness, such as landlord mediation, consistent quality case management, etc. If issues are identified, the CoC will work with providers to reduce barriers, or when necessary, has reallocated programs that were not meeting the standards expected. The CoC is also working to provide training to agencies on best practices for serving harder to engage clients. The Hudson County CEP prioritizes clients with multiple episodes or contacts and works with all PH providers to understand the level of service and structure of each program to ensure appropriate and effective referrals are made. If additional levels of service are needed for clients once they are in the program, the CoC has supported program transfers so the client can still be accommodated and avoid returning to homelessness.

3. The HCD, as the CoC Lead, is responsible for the CoC's strategies to reduce returns to homelessness.

***3A-5. Cash Income Changes as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their employment income from entry to exit as reported in HDX.	27%
2. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their non-employment cash income from entry to exit as reported in HDX.	14%

3A-5a. Increasing Employment Income.

Applicants must:

- 1. describe the CoC's strategy to increase employment income;**
- 2. describe the CoC's strategy to increase access to employment;**
- 3. describe how the CoC works with mainstream employment organizations to help individuals and families increase their cash income;**

and

4. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase jobs and income from employment.

(limit 2,000 characters)

As one of the goals of the HCAEH is promoting self-sufficiency, all providers in the CoC have an employment focus in their programs. To help increase employment access & income, programs have in-house job placement or vocational specialists to assist clients with not only resume writing, mock interviews & job readiness, but with budgeting to determine the level of employment needed, as well as educational & trade options to ensure household's are not limited strictly to minimum wage prospects which may not provide enough household income. In addition to in house services, many providers will host job fairs & open houses at their facilities, as well as connect clients with both the Hudson County & Jersey City One Stop Career Centers. To supplement & incentivize employment, programs will provide assistance extensions to clients actively improving their employment, as well as financial incentives such as security deposits for clients who gain successful employment & just need that last step to obtain housing. Through the CEP's assessment for a household's barriers, a household's income as well as current & past employment history is evaluated to highlight specific employment needs.

To assist in the provider's connections to mainstream employment organizations, the CoC Lead is currently working with the County's Workforce Development Board on their strategic plan to ensure employment programs & job placement opportunities not only focus on homeless youth & veterans, which are in place, but those experiencing homelessness more generally & how to formalize partnerships between housing providers & employment programming. The Hudson County HCD, as the organization responsible for oversight of the CoC's employment strategies, evaluates each programs ability to connect clients with employment. The most recent evaluation showed 90% of clients in a CoC funded program were connected to some form of income, with 75% of those in a RRH program receiving employment income.

3A-5b. Increasing Non-employment Cash Income.

Applicants must:

- 1. describe the CoC's strategy to increase non-employment cash income;**
- 2. describe the CoC's strategy to increase access to non-employment cash sources;**
- 3. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase non-employment cash income.**

1. Upon entry to all housing programs, including CEP, all clients identify any income sources, including non-employment cash income that they currently have. From this, all providers ensure they are connected to any sources they may be eligible for, including unemployment, SSI/D, general assistance, TANF, etc, as well as non-cash benefits that could help offset their currently expenses such as SNAP & Medicaid. Caseworkers will assist clients in obtaining documentation for eligibility & will attend appointments at the local Welfare Office with them if needed. Once benefits are obtained, if any recertifications or continuing efforts are needed, caseworkers will work with clients individually to ensure they are meeting all requirements so they do not lose the benefits.

2. As the County Welfare agency is an active member of the HCAEH, it has done a significant amount of work to ensure clients are able to access non-employment cash sources. Welfare staff provide technical assistance to community partners on how clients apply for benefits & what benefits clients may be eligible for. To combat client's transportation barriers, welfare caseworkers are mobile throughout the community & can do assessments for eligibility & applications at partner locations, including the CEP, a one stop career center & most recently, at municipal court to connect with clients at risk of homelessness. Many Welfare workers are bilingual & accommodations can be made for anyone having specific needs due to a disability. Lastly, the CoC is working with the local Welfare office to better identify in real time the client's currently accessing the system through less structured programs such as drop-in & warming centers, to ensure they are connected to benefits they may be eligible for.

3. As the CoC Lead, the HCD is the entity responsible for overseeing the CoC's strategy to increase non-employment cash income.

3A-5c. Increasing Employment. Attachment Required.

Applicants must describe how the CoC:

1. promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and

2. is working with public and private organizations to provide meaningful, education and training, on-the-job training, internship, and employment opportunities for residents of permanent supportive housing that further their recovery and well-being.

(limit 2,000 characters)

The HCAEH encourages all providers to assist clients in achieving self-sufficiency. As part of that, providers have in-house job placement & vocational specialist staff to assist clients with resume writing, mock interviews & job readiness & will host job fairs & open houses to bring employment opportunities to their clients.

In order to further CoC provider partnership with employment organizations the HCD, as CoC Lead, has entered into a formal agreement with the Hudson County Workforce Development Board (WDB). The WDB offers a variety of programs which many CoC providers assist their clients in accessing. Some of the specialized programs currently utilized include: Vocational Rehab Services (DVRS) for persons with disabling conditions. DVRS offers career counseling, supported employment, employment related evaluations to identify career paths & specialized services to assist clients in maintaining employment such as counseling to address the anxiety & stress of a new employment setting, training & bilingual services. WDB offers veteran specific services to help vets access employment opportunities that meet the skills they developed in service, training for new fields & connection to jobs with a veteran priority. Specialized services for ex-offenders include assistance with obtaining IDs, federal bonding, on job training, connection to expungement resources & referral to labor demand jobs that are open to employing ex-offenders. Through the new

partnership the CoC will create formal pathways for all providers to engage their clients in WDB services. The HCAEH will work with WDB to tailor existing programs & identify new services to help persons experiencing homelessness access & maintain employment.

3A-5d. Promoting Employment, Volunteerism, and Community Service.

Applicants must select all the steps the CoC has taken to promote employment, volunteerism and community service among people experiencing homelessness in the CoC’s geographic area:

1. The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	<input type="checkbox"/>
2. The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery).	<input type="checkbox"/>
3. The CoC trains provider organization staff on connecting program participants with formal employment opportunities.	<input type="checkbox"/>
4. The CoC trains provider organization staff on volunteer opportunities for program participants and people experiencing homelessness.	<input type="checkbox"/>
5. The CoC works with organizations to create volunteer opportunities for program participants.	<input type="checkbox"/>
6. The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	<input type="checkbox"/>
7. Provider organizations within the CoC have incentives for employment.	<input type="checkbox"/>
8. The CoC trains provider organization staff on helping program participants budget and maximize their income to maintain stability in permanent housing.	<input type="checkbox"/>

3A-6. System Performance Measures Data–HDX Submission Date 05/31/2019

Applicants must enter the date the CoCs submitted its FY 2018 System Performance Measures data in HDX. (mm/dd/yyyy)

3B. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

Resources:

The FY 2019 CoC Application Detailed Instruction can be found at:

<https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources>

The FY 2019 CoC Program Competition Notice of Funding Availability at:

<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices>

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

3B-1. Prioritizing Households with Children.

Applicants must check each factor the CoC currently uses to prioritize households with children for assistance during FY 2019.

1. History of or Vulnerability to Victimization (e.g. domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
2. Number of previous homeless episodes	<input checked="" type="checkbox"/>
3. Unsheltered homelessness	<input checked="" type="checkbox"/>
4. Criminal History	<input checked="" type="checkbox"/>
5. Bad credit or rental history	<input checked="" type="checkbox"/>
6. Head of Household with Mental/Physical Disability	<input checked="" type="checkbox"/>

3B-1a. Rapid Rehousing of Families with Children.

Applicants must:

1. describe how the CoC currently rehouses every household of families with children within 30 days of becoming homeless that addresses both housing and service needs;

2. describe how the CoC addresses both housing and service needs to ensure families with children successfully maintain their housing once

assistance ends; and

3. provide the organization name or position title responsible for overseeing the CoC’s strategy to rapidly rehouse families with children within 30 days of them becoming homeless.

(limit 2,000 characters)

1. The CoC is continuously evaluating outcomes & recidivism to ensure all families are rehoused as quickly as possible & not returning to the system. When families enter the homeless system, they are assessed by CEP immediately to determine housing options & are prioritized based on their homeless history & vulnerability. The CoC also has a family stability committee which maintains a by-name list & conducts case conferencing to determine resources & referrals. To provide resources, the CoC consistently seeks new funding & reallocates to create new PH solutions. The CoC has partnered with housing authorities & the NJ Dept of Children & Families to apply for Mainstream & FUP vouchers. Families are connected with all eligible mainstream benefits & short & long term RRH, getting them into housing as quickly as possible. To help with low turnover, as a family becomes stable in PSH & no longer requires the intensive CoC services, the provider will help identify other subsidy options so they can "move on" and open up the voucher for another household. Lastly, providers will connect families with disengaged family members, such as older children, who can help maintain the unit once it is obtained.

2. While the initial priority is to get families into PH, all agencies provide individualized services focused on employment & long term housing maintenance. Services include budgeting, financial management, credit repair, employment & connection to mainstream benefits to supplement household income. Connections are made to employment agencies & education classes & providers assist in finding units that are in line with anticipated income. Through these strategies & services, families had an average shelter stay of 70 days in 2018 & a 12% recidivism rate for families discharged from ES to PH, a decrease of 15% from 2017.

3. The HCD is the entity responsible for overseeing the strategies related to rapidly rehousing families.

3B-1b. Antidiscrimination Policies.

Applicants must check all that apply that describe actions the CoC is taking to ensure providers (including emergency shelter, transitional housing, and permanent housing (PSH and RRH)) within the CoC adhere to antidiscrimination policies by not denying admission to or separating any family members from other members of their family or caregivers based on any protected classes under the Fair Housing Act, and consistent with 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or - Insured Housing.

1. CoC conducts mandatory training for all CoC- and ESG-funded housing and services providers on these topics.	<input checked="" type="checkbox"/>
2. CoC conducts optional training for all CoC- and ESG-funded housing and service providers on these topics.	<input type="checkbox"/>

3. CoC has worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	<input checked="" type="checkbox"/>
4. CoC has worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within the CoC geographic area that might be out of compliance and has taken steps to work directly with those facilities to come into compliance.	<input checked="" type="checkbox"/>

3B-1c. Unaccompanied Youth Experiencing Homelessness–Addressing Needs.

Applicants must indicate whether the CoC’s strategy to address the unique needs of unaccompanied youth experiencing homelessness who are 24 years of age and younger includes the following:

1. Unsheltered homelessness	Yes
2. Human trafficking and other forms of exploitation	Yes
3. LGBT youth homelessness	Yes
4. Exits from foster care into homelessness	Yes
5. Family reunification and community engagement	Yes
6. Positive Youth Development, Trauma Informed Care, and the use of Risk and Protective Factors in assessing youth housing and service needs	Yes

3B-1c.1. Unaccompanied Youth Experiencing Homelessness–Prioritization Based on Needs.

Applicants must check all that apply that describes the CoC’s current strategy to prioritize unaccompanied youth based on their needs.

1. History of, or Vulnerability to, Victimization (e.g., domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
2. Number of Previous Homeless Episodes	<input checked="" type="checkbox"/>
3. Unsheltered Homelessness	<input checked="" type="checkbox"/>
4. Criminal History	<input checked="" type="checkbox"/>
5. Bad Credit or Rental History	<input checked="" type="checkbox"/>

3B-1d. Youth Experiencing Homelessness–Housing and Services Strategies.

Applicants must describe how the CoC increased availability of housing and services for:

- 1. all youth experiencing homelessness, including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive; and**
- 2. youth experiencing unsheltered homelessness including creating new**

**youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive.
(limit 3,000 characters)**

1. In order to increase the availability of housing & services for all youth experiencing homelessness, the HCAEH has implemented a number of strategies including seeking new funding & reallocating resources to create new youth programs. The HCAEH has applied for the Youth Homelessness Demonstration Program & has partnered with local housing authorities in FUP voucher implementation, as well as funding two youth specific CoC programs. To ensure connection to current resources, youth have access to the CoC's Coordinated Entry Program through either the primary CEP provider, GSEDC, or through a youth specific access point, operated through Covenant House, allowing youth to access the system where they feel most comfortable. The assessment tool itself has also been improved to include factors that may specifically impact homeless youth such as LGBTQ+ status & history with child welfare. Once assessed, all youth are prioritized alongside the CoC's full homeless population, ensuring they are not overlooked for any opportunity they may be eligible for, youth specific or not. To improve youth-inclusivity in programs, the CoC has contracted with Hudson Pride, a local LGBTQ+ organization to provide onsite training for providers to ensure they are aware of best practices, so LGBTQ+ youth feel safe in seeking services. Lastly, the CoC relies on the Youth Committee & the Youth Action Board to provide feedback on priorities & strategies the CoC is working on to further improve the youth system & ensure it is best meeting the needs of youth from their perspective.

2. When focusing on youth experiencing unsheltered homelessness, a specific outreach team has been created by Covenant House to conduct youth specific outreach to unsheltered & at risk youth. The goal of this outreach is to connect youth with services, shelter & long term housing through coordinated entry. At the recommendation of the YAB, an online resource website was developed so youth can better find services available & the addition of the youth access point for coordinated entry was developed to assist unsheltered youth to access services where they felt most comfortable. To combat youth safety concerns, all shelter & CEP staff have been trained on best practices in working with LGBTQ+ youth & additional trainings are being conducted this year to identify specific caseworkers at each program to be highlighted as an LGBTQ+ ally to further prevent youth from experiencing any discrimination or discomfort while working towards housing stability. As with all unsheltered clients, unsheltered youth are prioritized for housing based on their current location & do not have to access shelter services in order to be prioritized for permanent housing solutions. Lastly, to truly provide a one stop for youth, the County along with Jersey City are working to identify a location for a comprehensive youth shelter, as this is a need that continues to be identified in meetings & by youth.

3B-1d.1. Youth Experiencing Homelessness—Measuring Effectiveness of Housing and Services Strategies.

Applicants must:

- 1. provide evidence the CoC uses to measure each of the strategies in question 3B-1d. to increase the availability of housing and services for youth experiencing homelessness;**
- 2. describe the measure(s) the CoC uses to calculate the effectiveness of**

**both strategies in question 3B-1d.; and
3. describe why the CoC believes the measure it uses is an appropriate way to determine the effectiveness of both strategies in question 3B-1d. (limit 3,000 characters)**

To measure the effectiveness & gaps of the homeless youth service system, the HCAEH has created a youth dashboard to track needs, evaluate program outcomes & determine gaps. Through this dashboard, the CoC evaluates the number of youth entering the system through CEP, street outreach & ES as well as the number of youth entering longer term subsidized & non-subsidized PH solutions. Residence prior to program entry is evaluated to ensure unsheltered youth are being connected. To evaluate inclusivity, the CoC reviews the number of youth reporting specific subpopulations, such as LGBTQ+ & racial disparities. Further, the CoC is evaluating the rate of recidivism for youth to determine appropriateness of referrals & whether services are enabling youth to maintain housing once assistance ends. Lastly, the CoC utilizes the Youth Action Board for direct feedback on the system.

The HCAEH feels these measures are an appropriate way of determining effectiveness because it provides real time & client level data regarding the nature of youth homelessness. To create a sustainable system, the CoC must know that youth are accessing & being served by the system, whether youth are positively discharged & then maintaining housing & how many new youth are entering the system regularly. All of these factors help determine whether the system as a whole is working & whether there is a need for alternate programming to address gaps. Additionally, feedback from youth can provide detailed programmatic issues & nuances that can arise but may be missed by reviewing data alone.

Based on recent evaluations of these measures, there is evidence that the strategies identified are having an impact as more youth are accessing CEP, with a 41% increase in youth assessments since 2016. At the same time, youth shelter & street outreach numbers have not seen major increases, demonstrating that the youth CEP access point helps youth feel more comfortable engaging with CEP. In reviewing discharges to PH, 36% of youth discharged from ES in 2018 were discharged to PH, higher than their adult & senior counterparts, with 75% of youth having no returns to the homeless system after their discharge, a 10% increase from recidivism reports found in 2017. Additionally, through training sessions focused specifically on LGBTQ+ sensitivity & inclusivity, CEP has seen a 41% increase of youth providing information regarding LGBTQ+ status, increasing those identifying as LGBTQ+ from 2% to 7% between 2017 & 2018. The CoC will continue to enhance evaluation methods as the system becomes more robust.

3B-1e. Collaboration–Education Services.

Applicants must describe:

- 1. the formal partnerships with:**
 - a. youth education providers;**
 - b. McKinney-Vento LEA or SEA; and**
 - c. school districts; and**

**2. how the CoC collaborates with:
a. youth education providers;
b. McKinney-Vento Local LEA or SEA; and
c. school districts.**

(limit 2,000 characters)

The Youth Committee of the HCAEH has a partnership with the Essex Regional Educational Services Commission (ERESC) who contracts with the NJ DOE to implement McKinney-Vento (MV) services at the school districts within the CoC. Agencies, including the CoC's CEP submit quarterly reports of the youth they are serving to ERESC to ensure they are counted and connected with local homeless liaisons. The HCAEH also created a brochure detailing MV rights as well as a resource guide for youth, both of which are used at agencies and within the schools. The HCAEH coordinates with the ERESC annually to train providers and MV liaisons around the services available through MV, the benefits of connecting clients with their district's liaisons and housing services available to the households identified through the liaisons.

The HCAEH has also developed a stronger relationship with youth education providers and LEAs through the submission of the Youth Homelessness Demonstration Program application. Local education partners were involved in the creation of strategies and recommendations that were submitted in the YHDP application and will be involved in an in depth needs assessment the HCAEH is working to conduct. Through this partnership, the HCAEH has entered into an MOU with ERESC to continue and increase the coordination. In addition to specific partnerships, HCAEH providers also participate in the meetings of the Hudson County Children's Interagency Coordinating Council, which focuses on a variety of service needs and issues related to youth, including homelessness. Lastly, North Hudson Community Action Corp, who is a Head Start and Early Head Start provider, is an active member of the HCAEH and is a CoC funded agency. NHCAC makes these services available and known to providers in the community, enabling connection for families in need.

3B-1e.1. Informing Individuals and Families Experiencing Homeless about Education Services Eligibility.

Applicants must describe policies and procedures the CoC adopted to inform individuals and families who become homeless of their eligibility for education services.

(limit 2,000 characters)

In 2016, the HCAEH updated its overall Continuum of Care Policies and Procedures to ensure all agencies were appropriately informing clients about their ability to access education services and that agencies had staff that were knowledgeable about the services available. The policies that were implemented required all CoC-funded providers to designate a staff person as their agency's "Youth Advocate" who was responsible for making sure that:

1. All school-aged youth remain enrolled in school during periods of homelessness and/or during the transition into permanent housing;
2. All Youth Advocates gather the names of homeless school-aged youth and report the names to Essex Regional Education Services Commission, at least quarterly;

3. All Youth Advocates inform homeless families of their children's educational rights under the McKinney-Vento Act and connect children with community services, including early childhood programs such as Head Start;
4. All Youth Advocates connect homeless families to their LEA McKinney-Vento Homeless Liaison or other designated staff person identified by the LEA; and
5. As mentioned above, to keep all youth advocates at provider agencies informed on available services, the CoC coordinates with the County's LEA to conduct an annual training. The 2019 training took place on January 11, 2019.

3B-1e.2. Written/Formal Agreements or Partnerships with Early Childhood Services Providers.

Applicant must indicate whether the CoC has an MOU/MOA or other types of agreements with listed providers of early childhood services and supports and may add other providers not listed.

	MOU/MOA	Other Formal Agreement
Early Childhood Providers	No	No
Head Start	No	No
Early Head Start	No	No
Child Care and Development Fund	No	No
Federal Home Visiting Program	No	No
Healthy Start	No	No
Public Pre-K	No	No
Birth to 3 years	No	No
Tribal Home Visiting Program	No	No
Other: (limit 50 characters)		

3B-2. Active List of Veterans Experiencing Homelessness.

Applicant must indicate whether the CoC uses an active list or by-name list to identify all veterans experiencing homelessness in the CoC. Yes

3B-2a. VA Coordination—Ending Veterans Homelessness.

Applicants must indicate whether the CoC is actively working with the U.S. Department of Veterans Affairs (VA) and VA-funded programs to achieve the benchmarks and criteria for ending veteran homelessness. Yes

3B-2b. Housing First for Veterans.

Applicants must indicate whether the CoC has sufficient resources to ensure each veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach. No

3B-3. Racial Disparity Assessment. Attachment Required.

Applicants must:
 1. select all that apply to indicate the findings from the CoC’s Racial Disparity Assessment; or
 2. select 7 if the CoC did not conduct a Racial Disparity Assessment.

1. People of different races or ethnicities are more likely to receive homeless assistance.	<input checked="" type="checkbox"/>
2. People of different races or ethnicities are less likely to receive homeless assistance.	<input type="checkbox"/>
3. People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	<input type="checkbox"/>
4. People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	<input type="checkbox"/>
5. There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	<input type="checkbox"/>
6. The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	<input type="checkbox"/>
7. The CoC did not conduct a racial disparity assessment.	<input type="checkbox"/>

3B-3a. Addressing Racial Disparities.

Applicants must select all that apply to indicate the CoC’s strategy to address any racial disparities identified in its Racial Disparities Assessment:

1. The CoC is ensuring that staff at the project level are representative of the persons accessing homeless services in the CoC.	<input type="checkbox"/>
2. The CoC has identified the cause(s) of racial disparities in their homeless system.	<input checked="" type="checkbox"/>
3. The CoC has identified strategies to reduce disparities in their homeless system.	<input checked="" type="checkbox"/>
4. The CoC has implemented strategies to reduce disparities in their homeless system.	<input type="checkbox"/>
5. The CoC has identified resources available to reduce disparities in their homeless system.	<input type="checkbox"/>
6: The CoC did not conduct a racial disparity assessment.	<input type="checkbox"/>

4A. Continuum of Care (CoC) Accessing Mainstream Benefits and Additional Policies

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

Resources:

The FY 2019 CoC Application Detailed Instruction can be found at:

<https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources>

The FY 2019 CoC Program Competition Notice of Funding Availability at:

<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notice>

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

4A-1. Healthcare—Enrollment/Effective Utilization

Applicants must indicate, for each type of healthcare listed below, whether the CoC assists persons experiencing homelessness with enrolling in health insurance and effectively utilizing Medicaid and other benefits.

Type of Health Care	Assist with Enrollment	Assist with Utilization of Benefits?
Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
Private Insurers:	Yes	No
Non-Profit, Philanthropic:	Yes	No
Other: (limit 50 characters)		

4A-1a. Mainstream Benefits.

Applicants must:

- 1. describe how the CoC systematically keeps program staff up to date regarding mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within the geographic area;**
- 2. describe how the CoC disseminates the availability of mainstream resources and other assistance information to projects and how often;**
- 3. describe how the CoC works with projects to collaborate with healthcare organizations to assist program participants with enrolling in**

health insurance;

4. describe how the CoC provides assistance with the effective utilization of Medicaid and other benefits; and

5. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy for mainstream benefits. (limit 2,000 characters)

1&2. The Hudson County Welfare agency is an active member of the HCAEH & attends HCAEH meetings & subcommittees, at which they provide up to date information on mainstream resources available. HCAEH meetings are also attended by substance abuse, mental health & healthcare providers that share information regarding programming, initiatives & services. The CoC will also use the HCAEH listserv to share information regarding available mainstream resources as it comes in from the meetings or directly from providers. This results in at least monthly dissemination of service information to over 300 contacts.

3. HCAEH membership includes a number of providers who assist clients with enrolling in health insurance including the County's Welfare Office, a Federally Qualified Health Center & a local family health center. All of these providers conduct specific homeless outreach to assist with healthcare enrollment, including a mobile team operated by the FQHC that coordinates directly with local shelters. Information about these programs are also shared at HCAEH meetings & through the listserv. In addition, the CoC evaluates whether providers are connecting clients with health insurance through a review of HMIS data, which is included in the scoring criteria for the CoC.

4. All CoC providers work with clients to ensure they are connected with all benefits they are eligible for, including Medicaid & other forms of insurance. Once enrolled, caseworkers assist with scheduling appointments & obtaining proper health services, with the aim of getting all clients on a regular schedule to assist in preventing longer term concerns. On a larger scale, the CoC Lead is working with providers on billing Medicaid for housing related services. To date, two of the largest housing providers utilize Medicaid billing to offset their CoC service funding.

5. The County's Div. of Housing & Community Dev. is the entity responsible for overseeing the strategies related to mainstream benefits.

4A-2. Lowering Barriers to Entry Data:

Applicants must report:

1. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition.	20
2. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	20
Percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

4A-3. Street Outreach.

Applicants must:

- 1. describe the CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;**
- 2. state whether the CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;**
- 3. describe how often the CoC conducts street outreach; and**
- 4. describe how the CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance. (limit 2,000 characters)**

There are three agencies throughout the CoC that are responsible for street outreach & cover 100% of Hudson County, the CoC's geographic area. The main street outreach provider, GSECDC, covers all of Hudson County & focuses on areas with the heaviest concentration of unsheltered homeless. GSECDC outreach occurs 7 days a week during the winter months & 5 days a week the rest of the year. MASSH, the PATH provider for the County, provides street outreach focused on those with mental illness 2-3 times a week at known locations throughout the County. Covenant House, a homeless youth provider, conducts outreach 4 days a week throughout the County, focusing on youth specific hotspots. All outreach providers send teams to new locations when reports come in from community members, law enforcement, etc.

All outreach is coordinated & tailored to those who are the most vulnerable & service-resistant, specifically targeting encampments & locations identified with advocates, police, hospitals & public transit. Outreach teams adjust their times & locations to engage those that are transient & work to develop relationships & foster effective engagement with service-resistant clients in order to promote acceptance of shelter & services. All outreach teams will continue to engage a client even if shelter is refused. Connection will still be made to CEP & clients will still be prioritized & engaged for permanent housing opportunities they qualify for. Because GSECDC is the provider for both outreach & CEP, outreach staff coordinate with CEP to find out which unsheltered clients have been engaged in the system as well as those that may be eligible for PSH. Both outreach & CEP work to meet the client where they are & do not force program engagement to continue to provide case management or connection to permanent housing. These methods have proven very successful with 57% of clients that entered PSH in 2018 coming directly from the street into housing.

4A-4. RRH Beds as Reported in HIC.

Applicants must report the total number of rapid rehousing beds available to serve all household types as reported in the Housing Inventory Count (HIC) for 2018 and 2019.

	2018	2019	Difference
RRH beds available to serve all populations in the HIC	298	295	-3

4A-5. Rehabilitation/Construction Costs–New No

FY2019 CoC Application	Page 52	09/30/2019
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Projects.

Applicants must indicate whether any new project application the CoC ranked and submitted in its CoC Priority Listing in the FY 2019 CoC Program Competition is requesting \$200,000 or more in funding for housing rehabilitation or new construction.

4A-6. Projects Serving Homeless under Other Federal Statutes. No

Applicants must indicate whether the CoC is requesting to designate one or more of its SSO or TH projects to serve families with children or youth defined as homeless under other federal statutes.

4B. Attachments

Instructions:

Multiple files may be attached as a single .zip file. For instructions on how to use .zip files, a reference document is available on the e-snaps training site:
<https://www.hudexchange.info/resource/3118/creating-a-zip-file-and-capturing-a-screenshot-resource>

Document Type	Required?	Document Description	Date Attached
_ FY 2019 CoC Competition Report (HDX Report)	Yes	FY2019 CoC Compet...	08/27/2019
1C-4.PHA Administration Plan–Moving On Multifamily Assisted Housing Owners’ Preference.	No	Attachment 1C-4 M...	09/23/2019
1C-4. PHA Administrative Plan Homeless Preference.	No	Attachment 1C-4 P...	09/24/2019
1C-7. Centralized or Coordinated Assessment System.	Yes	Attachment 1C-7 C...	09/04/2019
1E-1.Public Posting–15-Day Notification Outside e-snaps–Projects Accepted.	Yes	1E-1 Projects Acc...	09/04/2019
1E-1. Public Posting–15-Day Notification Outside e-snaps–Projects Rejected or Reduced.	Yes	1E-1 Project Reje...	09/04/2019
1E-1.Public Posting–30-Day Local Competition Deadline.	Yes	1E-1 Competition ...	09/04/2019
1E-1. Public Posting–Local Competition Announcement.	Yes	Attachment 1E-1 C...	09/24/2019
1E-4.Public Posting–CoC-Approved Consolidated Application	Yes	Attachment 1E-4 P...	09/25/2019
3A. Written Agreement with Local Education or Training Organization.	No	Attachment 3A LEA...	09/24/2019
3A. Written Agreement with State or Local Workforce Development Board.	No	Attachment 3A WDB...	09/24/2019
3B-3. Summary of Racial Disparity Assessment.	Yes	Attachment 3B-3 R...	09/26/2019
4A-7a. Project List-Homeless under Other Federal Statutes.	No		
Other	No		
Other	No		

Other	No		
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Attachment Details

Document Description: FY2019 CoC Competition Report

Attachment Details

Document Description: Attachment 1C-4 Moving On Multi

Attachment Details

Document Description: Attachment 1C-4 PHA Preference

Attachment Details

Document Description: Attachment 1C-7 Coordinated Entry

Attachment Details

Document Description: 1E-1 Projects Accepted

Attachment Details

Document Description: 1E-1 Project Rejected or Reduced

Attachment Details

Document Description: 1E-1 Competition Deadline

Attachment Details

Document Description: Attachment 1E-1 Competition Announcement

Attachment Details

Document Description: Attachment 1E-4 Public Posting

Attachment Details

Document Description: Attachment 3A LEA MOU

Attachment Details

Document Description: Attachment 3A WDB MOU

Attachment Details

Document Description: Attachment 3B-3 Racial Disparities

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

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Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. Identification	09/16/2019
1B. Engagement	09/27/2019
1C. Coordination	09/27/2019
1D. Discharge Planning	No Input Required
1E. Local CoC Competition	09/16/2019
1F. DV Bonus	09/27/2019
2A. HMIS Implementation	09/19/2019
2B. PIT Count	09/19/2019
3A. System Performance	09/27/2019
3B. Performance and Strategic Planning	09/27/2019
4A. Mainstream Benefits and Additional Policies	09/27/2019
4B. Attachments	09/26/2019

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Submission Summary

No Input Required



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment

**FY 2019 CoC Competition Report (HDX
Report)**

2019 HDX Competition Report

PIT Count Data for NJ-506 - Jersey City, Bayonne/Hudson County CoC

Total Population PIT Count Data

	2016 PIT	2017 PIT	2018 PIT	2019 PIT
Total Sheltered and Unsheltered Count	829	822	860	890
Emergency Shelter Total	485	608	588	591
Safe Haven Total	0	0	0	0
Transitional Housing Total	118	30	29	32
Total Sheltered Count	603	638	617	623
Total Unsheltered Count	226	184	243	267

Chronically Homeless PIT Counts

	2016 PIT	2017 PIT	2018 PIT	2019 PIT
Total Sheltered and Unsheltered Count of Chronically Homeless Persons	137	174	226	226
Sheltered Count of Chronically Homeless Persons	14	103	66	85
Unsheltered Count of Chronically Homeless Persons	123	71	160	141

2019 HDX Competition Report

PIT Count Data for NJ-506 - Jersey City, Bayonne/Hudson County CoC

Homeless Households with Children PIT Counts

	2016 PIT	2017 PIT	2018 PIT	2019 PIT
Total Sheltered and Unsheltered Count of the Number of Homeless Households with Children	87	58	67	64
Sheltered Count of Homeless Households with Children	86	58	67	63
Unsheltered Count of Homeless Households with Children	1	0	0	1

Homeless Veteran PIT Counts

	2011	2016	2017	2018	2019
Total Sheltered and Unsheltered Count of the Number of Homeless Veterans	40	30	27	26	29
Sheltered Count of Homeless Veterans	30	18	19	18	19
Unsheltered Count of Homeless Veterans	10	12	8	8	10

2019 HDX Competition Report

HIC Data for NJ-506 - Jersey City, Bayonne/Hudson County CoC

HMIS Bed Coverage Rate

Project Type	Total Beds in 2019 HIC	Total Beds in 2019 HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter (ES) Beds	339	9	305	92.42%
Safe Haven (SH) Beds	0	0	0	NA
Transitional Housing (TH) Beds	45	0	44	97.78%
Rapid Re-Housing (RRH) Beds	295	0	295	100.00%
Permanent Supportive Housing (PSH) Beds	517	0	442	85.49%
Other Permanent Housing (OPH) Beds	14	0	14	100.00%
Total Beds	1,210	9	1100	91.59%

2019 HDX Competition Report

HIC Data for NJ-506 - Jersey City, Bayonne/Hudson County CoC

PSH Beds Dedicated to Persons Experiencing Chronic Homelessness

Chronically Homeless Bed Counts	2016 HIC	2017 HIC	2018 HIC	2019 HIC
Number of CoC Program and non-CoC Program funded PSH beds dedicated for use by chronically homeless persons identified on the HIC	183	222	269	293

Rapid Rehousing (RRH) Units Dedicated to Persons in Household with Children

Households with Children	2016 HIC	2017 HIC	2018 HIC	2019 HIC
RRH units available to serve families on the HIC	46	50	90	76

Rapid Rehousing Beds Dedicated to All Persons

All Household Types	2016 HIC	2017 HIC	2018 HIC	2019 HIC
RRH beds available to serve all populations on the HIC	170	195	298	295

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Summary Report for NJ-506 - Jersey City, Bayonne/Hudson County CoC

For each measure enter results in each table from the System Performance Measures report generated out of your CoCs HMIS System. There are seven performance measures. Each measure may have one or more “metrics” used to measure the system performance. Click through each tab above to enter FY2017 data for each measure and associated metrics.

RESUBMITTING FY2018 DATA: If you provided revised FY2018 data, the original FY2018 submissions will be displayed for reference on each of the following screens, but will not be retained for analysis or review by HUD.

ERRORS AND WARNINGS: If data are uploaded that creates selected fatal errors, the HDX will prevent the CoC from submitting the System Performance Measures report. The CoC will need to review and correct the original HMIS data and generate a new HMIS report for submission.

Some validation checks will result in warnings that require explanation, but will not prevent submission. Users should enter a note of explanation for each validation warning received. To enter a note of explanation, move the cursor over the data entry field and click on the note box. Enter a note of explanation and “save” before closing.

Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than October, 1, 2012.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.

Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client’s entry, exit, and bed night dates strictly as entered in the HMIS system.

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

	Universe (Persons)			Average LOT Homeless (bed nights)				Median LOT Homeless (bed nights)			
	Submitted FY 2017	Revised FY 2017	FY 2018	Submitted FY 2017	Revised FY 2017	FY 2018	Difference	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
1.1 Persons in ES and SH	3204	2868	3165	64	64	57	-7	22	23	15	-8
1.2 Persons in ES, SH, and TH	3245	2905	3212	67	68	61	-7	23	25	17	-8

b. This measure is based on data element 3.17.

This measure includes data from each client's Living Situation (Data Standards element 3.917) response as well as time spent in permanent housing projects between Project Start and Housing Move-In. This information is added to the client's entry date, effectively extending the client's entry date backward in time. This "adjusted entry date" is then used in the calculations just as if it were the client's actual entry date.

The construction of this measure changed, per HUD's specifications, between FY 2016 and FY 2017. HUD is aware that this may impact the change between these two years.

	Universe (Persons)			Average LOT Homeless (bed nights)				Median LOT Homeless (bed nights)			
	Submitted FY 2017	Revised FY 2017	FY 2018	Submitted FY 2017	Revised FY 2017	FY 2018	Difference	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
1.1 Persons in ES, SH, and PH (prior to "housing move in")	3335	2983	3356	244	251	306	55	84	87	115	28
1.2 Persons in ES, SH, TH, and PH (prior to "housing move in")	3376	3020	3403	245	252	308	56	88	91	119	28

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

After entering data, please review and confirm your entries and totals. Some HMIS reports may not list the project types in exactly the same order as they are displayed below.

	Total # of Persons who Exited to a Permanent Housing Destination (2 Years Prior)		Returns to Homelessness in Less than 6 Months			Returns to Homelessness from 6 to 12 Months			Returns to Homelessness from 13 to 24 Months			Number of Returns in 2 Years	
	Revised FY 2017	FY 2018	Revised FY 2017	FY 2018	% of Returns	Revised FY 2017	FY 2018	% of Returns	Revised FY 2017	FY 2018	% of Returns	FY 2018	% of Returns
Exit was from SO	12	56	1	7	13%	1	8	14%	1	10	18%	25	45%
Exit was from ES	439	507	93	56	11%	27	15	3%	34	50	10%	121	24%
Exit was from TH	88	130	2	7	5%	0	1	1%	1	7	5%	15	12%
Exit was from SH	0	0	0	0		0	0		0	0		0	
Exit was from PH	317	230	5	7	3%	7	10	4%	10	16	7%	33	14%
TOTAL Returns to Homelessness	856	923	101	77	8%	35	34	4%	46	83	9%	194	21%

Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

This measures the change in PIT counts of sheltered and unsheltered homeless person as reported on the PIT (not from HMIS).

	January 2017 PIT Count	January 2018 PIT Count	Difference
Universe: Total PIT Count of sheltered and unsheltered persons	822	860	38
Emergency Shelter Total	608	588	-20
Safe Haven Total	0	0	0
Transitional Housing Total	30	29	-1
Total Sheltered Count	638	617	-21
Unsheltered Count	184	243	59

Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Unduplicated Total sheltered homeless persons	3256	2917	3228	311
Emergency Shelter Total	3215	2880	3181	301
Safe Haven Total	0	0	0	0
Transitional Housing Total	58	58	82	24

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Number of adults (system stayers)	117	140	198	58
Number of adults with increased earned income	16	15	28	13
Percentage of adults who increased earned income	14%	11%	14%	3%

Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Number of adults (system stayers)	117	140	198	58
Number of adults with increased non-employment cash income	20	22	51	29
Percentage of adults who increased non-employment cash income	17%	16%	26%	10%

Metric 4.3 – Change in total income for adult system stayers during the reporting period

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Number of adults (system stayers)	117	140	198	58
Number of adults with increased total income	34	35	72	37
Percentage of adults who increased total income	29%	25%	36%	11%

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Metric 4.4 – Change in earned income for adult system leavers

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Number of adults who exited (system leavers)	50	69	70	1
Number of adults who exited with increased earned income	13	21	19	-2
Percentage of adults who increased earned income	26%	30%	27%	-3%

Metric 4.5 – Change in non-employment cash income for adult system leavers

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Number of adults who exited (system leavers)	50	69	70	1
Number of adults who exited with increased non-employment cash income	19	22	10	-12
Percentage of adults who increased non-employment cash income	38%	32%	14%	-18%

Metric 4.6 – Change in total income for adult system leavers

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Number of adults who exited (system leavers)	50	69	70	1
Number of adults who exited with increased total income	28	36	24	-12
Percentage of adults who increased total income	56%	52%	34%	-18%

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Measure 5: Number of persons who become homeless for the 1st time

Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Person with entries into ES, SH or TH during the reporting period.	2990	2698	3042	344
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	689	738	863	125
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	2301	1960	2179	219

Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	3358	3007	3344	337
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	761	817	976	159
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	2597	2190	2368	178

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD's Homeless Definition in CoC Program-funded Projects

This Measure is not applicable to CoCs in FY2018 (Oct 1, 2017 - Sept 30, 2018) reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

Metric 7a.1 – Change in exits to permanent housing destinations

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Persons who exit Street Outreach	742	719	813	94
Of persons above, those who exited to temporary & some institutional destinations	5	3	7	4
Of the persons above, those who exited to permanent housing destinations	31	31	50	19
% Successful exits	5%	5%	7%	2%

Metric 7b.1 – Change in exits to permanent housing destinations

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Persons in ES, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	2906	2539	2968	429
Of the persons above, those who exited to permanent housing destinations	1191	1125	1278	153
% Successful exits	41%	44%	43%	-1%

Metric 7b.2 – Change in exit to or retention of permanent housing

	Submitted FY 2017	Revised FY 2017	FY 2018	Difference
Universe: Persons in all PH projects except PH-RRH	417	391	450	59
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	404	378	432	54
% Successful exits/retention	97%	97%	96%	-1%

2019 HDX Competition Report FY2018 - SysPM Data Quality

NJ-506 - Jersey City, Bayonne/Hudson County CoC

This is a new tab for FY 2016 submissions only. Submission must be performed manually (data cannot be uploaded). Data coverage and quality will allow HUD to better interpret your Sys PM submissions.

Your bed coverage data has been imported from the HIC module. The remainder of the data quality points should be pulled from data quality reports made available by your vendor according to the specifications provided in the HMIS Standard Reporting Terminology Glossary. You may need to run multiple reports in order to get data for each combination of year and project type.

You may enter a note about any field if you wish to provide an explanation about your data quality results. This is not required.

2019 HDX Competition Report

FY2018 - SysPM Data Quality

	All ES, SH				All TH				All PSH, OPH				All RRH				All Street Outreach			
	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018
1. Number of non-DV Beds on HIC	235	261	336	337	251	132	32	32	338	406	441	498	152	170	195	298				
2. Number of HMIS Beds	235	261	336	337	250	132	31	32	307	324	363	421	149	160	186	296				
3. HMIS Participation Rate from HIC (%)	100.00	100.00	100.00	100.00	99.60	100.00	96.88	100.00	90.83	79.80	82.31	84.54	98.03	94.12	95.38	99.33				
4. Unduplicated Persons Served (HMIS)	2424	2858	2892	3197	138	61	58	82	295	339	430	478	948	437	548	642	23	123	313	346
5. Total Leavers (HMIS)	2169	2424	2487	2820	80	39	31	46	26	37	63	65	736	290	302	387	5	28	54	84
6. Destination of Don't Know, Refused, or Missing (HMIS)	1095	1188	1103	1186	2	0	1	1	2	2	1	11	12	8	4	11	3	4	19	30
7. Destination Error Rate (%)	50.48	49.01	44.35	42.06	2.50	0.00	3.23	2.17	7.69	5.41	1.59	16.92	1.63	2.76	1.32	2.84	60.00	14.29	35.19	35.71

2019 HDX Competition Report

Submission and Count Dates for NJ-506 - Jersey City, Bayonne/Hudson County CoC

Date of PIT Count

	Date	Received HUD Waiver
Date CoC Conducted 2019 PIT Count	1/22/2019	

Report Submission Date in HDX

	Submitted On	Met Deadline
2019 PIT Count Submittal Date	4/29/2019	Yes
2019 HIC Count Submittal Date	4/29/2019	Yes
2018 System PM Submittal Date	5/31/2019	Yes



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1C-4

PHA Administration Plan – Moving On Multifamily Assisted Housing Owners’ Preference

- a. New Jersey Department of Community Affairs’s Moving On Preference

500 households who are involved with the child welfare system.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

New Jersey will continue its continuum of care approach to address and identify the needs of the homeless. This includes programs and services addressing each stage of the homeless continuum: homeless prevention, rapid re-housing, emergency shelter, temporary housing assistance and permanent supportive housing programs.

Homelessness Prevention: The State of New Jersey will continue to provide temporary financial assistance to low- and moderate-income homeless households in imminent risk of homelessness due to a rental eviction through the Homelessness Prevention Program (HPP). The HPP can provide the following types of assistance:

1. Rental Arrears – a maximum of 3 months' back rent plus any court fees, legal fees and other late fees included as rent in a written lease.
2. Relocation: security deposit of up to 1 ½ months' rent and 2 months' rent.

ESG: The State of New Jersey will continue to provide rapid re-housing assistance through the Homelessness Prevention and Rapid Re-Housing Program to homeless households at or below 30% of Area Median Income (AMI). Rapid re-housing assistance includes financial assistance, case management, housing search and placement, credit repair, money management and budgeting.

Addressing the emergency shelter and transitional housing needs of homeless persons

The State will continue to provide funds to maintain shelter facilities through the ESG Program. The program provides funding to do the following:

1. Address life and safety issues in emergency shelters and transitional housing facilities.
2. Purchase equipment and furnishings that will provide direct benefits to the shelter's residents.
3. Create new emergency shelter beds when needed.

DCA and the State Parole Board will also continue the Another Chance program. The program expands housing resources available to inmates released from prison without a stable living arrangement. The program provides temporary housing assistance (up to six months) to offenders being released from designated Department of Corrections' facilities that do not have an approved residence of record. The program is currently operating in Camden, Newark, New Brunswick and Trenton.

Helping homeless persons (especially chronically homeless individuals and families, families

with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The State will continue to apply for HUD Continuum of Care funding (CoC) provide rental assistance to homeless persons with disabilities, in collaboration with local social service providers. Funds for this program have been granted in Atlantic, Burlington, Cape May, Essex, Gloucester, Middlesex, Morris, Passaic and Warren Counties. In addition, the State through the Homelessness Prevention and Rapid Re-Housing Program will continue to provide rapid re-housing assistance to households up to 30% of Area Median Income.

The State's Housing First Initiative awarded 500 tenant-based State Rental Assistance Program (SRAP) vouchers and \$250,000 in supportive service funding to 12 agencies across the state. 425 vouchers will provide housing for chronically homeless people who are frequent users of public systems, and 75 vouchers will provide housing for homeless veterans. To date, 468 applicants were approved and 392 were leased up.

The State's Moving On Initiative provides SRAP vouchers to people in permanent housing programs who no longer need a high level of services. As people move on to the SRAP vouchers, currently homeless individuals and families will backfill the vacancies in the existing permanent supportive housing programs.

Rental assistance will continue to be provided to people who are homeless and working towards self-sufficiency through the Housing Choice Voucher, State Rental Assistance and the HOME Tenant-Based Rental Assistance programs.

DCA also administers 832 Veterans Administration Supportive Housing (VASH) vouchers and 273 project-based Housing Choice Vouchers for homeless and at-risk veterans. In addition, DCA has "graduated" 32 formerly homeless veterans from VASH to Housing Choice Vouchers.

DCA has also committed rental assistance to the Keeping Families Together Initiative with the Department of Children and Families (DCF). This program targets rental assistance and supportive services to extremely vulnerable families who are homeless or live in unstable housing, and who are involved with the child welfare system. The goal is to ensure that children are not removed from their families, or that families can reunify, with stable housing and services designed to support their tenancy. DCA committed 50 project-based Housing Choice Vouchers to this program in 2015 and 2016, and will commit an additional 100 vouchers in 2017. In addition, DCA has committed 100 vouchers for homeless and at-risk youths.

Rental assistance will continue to be provided to people who are homeless and working towards self-

sufficiency through the Housing Choice Voucher, State Rental Assistance and the HOME Tenant-Based Rental Assistance programs.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The State will continue to use a portion of its Emergency Solutions Grant funds along with State Homelessness Prevention funds to provide financial assistance and services to either prevent households from becoming homeless or rapidly re-house those who are homeless. In addition, the State will utilize Section 811 Supportive Housing for Persons with Disabilities program vouchers, recently awarded, along with State Rental Assistance Program and Division of Developmental Disabilities vouchers to provide rental assistance to low-income individuals being discharged from institutions.

Discussion



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1C-4

PHA Administration Plan – Moving On Multifamily Assisted Housing Owners’ Preference

b. Audubon Park Apartments Multi-Family Homeless
Preference

**AUDUBON PARK APARTMENTS
135 BERGEN AVENUE
SUITE 101
JERSEY CITY, NJ 07305
PHONE: 201-434-4212
FAX: 201-200-1746**

RESIDENT SELECTION CRITERIA

A. NONDISCRIMINATION AND EQUAL OPPORTUNITY REQUIREMENTS

Audubon Park Apartments is an equal Housing Opportunity Community. As such this community adheres to all federal Fair Housing and Civil Rights Laws, all State and Local regulations concerning non-discrimination in housing and with all equal opportunity requirements in HUD administrative procedures.

Audubon Park Apartments also adheres to the Fair Housing Act of the State of New Jersey concerning non-discrimination in housing.

1. Audubon Park Apartments does not discriminate based on race, color, creed, religion, sex national origin, ancestry, age, handicap, sexual orientation, or disability of any person, familial status, the use of a guide or support animal because of the blindness, deafness or physical handicap of the user or because the user is a handler or trainer of support or guide animals or because of the handicap or disability of an individual with whom the person is known to have a relationship or association.
2. Audubon Park Apartments strictly adheres to these anti-discrimination laws and the owner agrees that this property will list, show, lease and manage in accordance to these laws:
3. Audubon Park Apartments does not discriminate against any particular socio-economic classes (e.g., public assistance recipients, single parent households) or against individuals who are not members of any sponsoring organization of this community. These requirements apply to:
 - A. Accepting and processing applications
 - B. Selecting residents from among eligible applicants on the waiting list
 - C. Assigning units
 - D. Certifying and recertifying eligibility for assistance; and
 - E. All other aspects of continued occupancy

To file a complaint alleging violations with regard to Fair Housing Laws or suspected discrimination contact the Office of Fair Housing and Equal Opportunity at the Office of the Department of Housing and Urban Development (HUD) in New York at (212) 264-9610. Telephone calls can also be directed to the New Jersey Human Relations Commission at (609) 984-3138.

Tenant Selection Plan Amendment

Audubon Park Apartments is adding a preference to all of the HUD-assisted housing pursuant to HUD Notice 2013-21 to establish a preference for homeless seniors referred by the Hudson County Continuum of Care and who meet the following definition(s) of homelessness:

Paragraph 1 of the HUD HEARTH Act definition of homeless:

Individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning: (i) Has a primary nighttime residence that is a public or private place not meant for human habitation; (ii) Is living in a publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, state and local government programs); or (iii) Is exiting an institution where (s)he has resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution.

This preference applies to **homeless seniors, age 62 and over**.

This preference will include the following:

1. It will be effective 4/1/17 and/or when approved by HUD.
2. The current waiting list for each property will be maintained consistent with HUD 4350.3 guidelines and the property's Affirmative Fair Housing Market Plan (AFHMP).
3. Current persons on the waiting list will be notified of the additional preference and how they may apply for the preference. They will be granted a first right to an available unit under the preference should they meet the definition of "homeless." Notice to persons on the waiting list will be done by mail thirty (30) days prior to the adoption of the preference.
4. Upon unit turnover, one in every four (4) vacancies will be offered to a homeless senior, age 62 and over who is on the existing waiting list or who is referred to the respective property by an organization that refers people transitioning out of a shelter or temporary housing of your choice.
5. Referrals for available units will be accepted from the Hudson County Continuum of Care, pursuant to paragraph V (d) of HUD Notice 2013-21. All applicants must comply with current requirements for applicants at the specific property, including income, age, and criminal/credit screening. Applicants who are denied will be provided with the basis of the denial in writing and offered the opportunity to establish if they are eligible for a reasonable accommodation under the Fair Housing Act.
6. If an appropriate candidate is not identified after 2 referrals from the selected referral agency for an available turnover unit, or after 20 days after the initial notification to the

selected referral agency that a unit was available, then the unit will revert back to its standing waiting list to fill its vacancy.

7. This preference can be amended as needed and/or removed with proper notification of such to all affected parties, including written notification to HUD.



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1C-4

PHA Administration Plan – Moving On Multifamily Assisted Housing Owners’ Preference

c. Plaza Apartments Multi-Family Homeless Preference

TENANT SELECTION PLAN

REVISED 1/2017

PLAZA APARTMENTS

**91 Sip Avenue
Jersey City, NJ 07306**

Phone (201) 420-9526 Fax (201) 420-8364



PERFERENCES

Various types of preferences have been established both by Congress and HUD in an effort to provide housing to those most in need. Preferences will be applied on the waiting list in the following order:

A. Statutory Preferences: *NONE*

B. State and Local Preference: *NONE*

C. Owner Preference:

Pursuant to HUD Notice 2013-21, preference will be given to ***HOMELESS HOUSEHOLDS*** in which the Head, Spouse or Co-Head are age (62) years of age or older OR; disabled. Homeless households will be referred by the ***Garden State Episcopal Community Development Corporation*** and must meet one of the following definition(s) of homelessness:

- Individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning: (i) Has a primary nighttime residence that is a public or private place not meant for human habitation; (ii) Is living in a publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, state and local government programs); or (iii) Is exiting an institution where (s)he has resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution.
- Individual or family who are fleeing, or are attempting to flee, domestic violence, dating violence, sexual assault, stalking or other dangerous or life-threatening conditions related to violence against a person or family member.

A signed and dated letter from a qualified service agency and/or governmental agency verifying homeless status is required.

This preference will include the following:

1. It will be effective April 1, 2017 and/or when approved by HUD.
2. The current waiting list will be maintained consistent with HUD 4350.3 guidelines and the property's Affirmative Fair Housing Market Plan (AFHMP).
3. Current persons on the waiting list will be notified of the additional preference and how they may apply for the preference. They will be granted a first right to an available unit under the preference should they meet the definition of "homeless." Notice to persons on the waiting list will be done by mail thirty (30) days prior to adoption of the preference.
4. Upon unit turnover, ***one in every five (5)*** vacancies will be offered to a homeless person who is on the existing waiting list or who is referred by ***Garden State Episcopal Community Development Corporation***.

5. Referrals for available units will be accepted from *Garden State Episcopal Community Development Corporation*, pursuant to paragraph V (d) of HUD Notice 2013-21. All applicants must comply with current requirements for applicants at the specific property, including income, age, and criminal/credit screening. Applicants who are denied will be provided with the basis of the denial in writing and offered the opportunity to establish if they are eligible for a reasonable accommodation under the Fair Housing Act.

6. If an appropriate candidate is not identified after three (3) referrals from the selected referral agency for an available turnover unit, or after thirty (30) days from the initial notification to the selected referral agency that a unit was available, then the unit will revert back to its standing waiting list to fill the vacancy.

7. This preference can be amended as needed and/or removed with proper notification of such to all affected parties, including written notification to HUD.

NOTE:

- ✓ Preferences affect only the order of applicants on the waiting list.
- ✓ Preferences do not make anyone eligible who was not otherwise eligible.
- ✓ Preferences do not change an owner's right to adopt and enforce resident screening criteria.

WAITING LIST

The basic waiting list will include all applicants who fall within the income-to-rent ratio guidelines.

- Waiting list will be maintained on the computer in a HUD complaint module made to accommodate HUD compliant software.
- Waiting list will be kept in chronological order according to the date and time that the application is received in the rental office.
- Waiting list will specify unit size requested.
- Waiting list will specify annual income level (used to estimate levels for income-targeting, i.e., extremely low income, very low income, and low income).
- Waiting list will identify the need for an accessible unit, including the need for accessible features.
- Waiting list will indicate any preference status.



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1C-4

PHA Administration Plan Homeless Preference

a. Jersey City Housing Authority

all of the Preference rankings have been exhausted. Once this occurs, the JCHA will select applicants based solely upon the lottery number.

D. PREFERENCES – HOUSING CHOICE VOUCHER PROGRAM

The JCHA will select applicants pursuant to the annual admissions and income targeting requirements, date and time of application, and those who meet the qualifications for the following Preferences; with first preference given to those applicants who meet Preference #1, and then sequentially thereafter, with each numerical Preference being exhausted before proceeding to the next numerical Preference, with the exception of the Income Targeting requirement in which 75% of families must be 0% - 30% median income range and 25% of families must be within the 31% - 50% median income range.

The following Preferences are effective as of May 1, 2007 and apply to applicants on the JCHA's Housing Choice Voucher (Section 8) Program waiting lists:

Preference 1: JCHA Residents Relocated as a Result of Modernization/Revitalization activities or Other JC Families Displaced by Redevelopment Activities

- Families residing in a JCHA public housing development who are notified by JCHA that they must relocate due to the initiation of HOPE VI Revitalization activity or that they must relocate due to modernization activity, homeownership activity, and/or management issues;
- Jersey City families who will be involuntarily displaced in connection with public improvement or development programs within no more than 6 months from the date of preference status certification as documented by the agency administering the City's relocation activities. A Jersey City resident is defined as a person who either lives, works or has been hired to work in Jersey City.

Preference 2: JCHA Resident/Victim Witness or Victim of Domestic Violence or JC Graduates of a HUD-Approved Transitional Housing Program

- The family must be a JCHA resident and a person who witnessed a crime and provides information or testimony on criminal activity to a law enforcement agency, and based on a threat assessment, the law enforcement agency recommends re-housing the family to avoid reprisals. Victims of domestic violence must be a JCHA resident who confronted actual or threatened physical violence of a continuing nature directed against them or an affiliated individual of the resident
- By a spouse or other household member who lives in the unit with the family. The abuser must still reside in the apartment from which the victim is displaced. The JCHA resident must certify that the abuser will not live with them unless JCHA gives prior written approval.
- Graduates of transitional housing are Jersey City families who are moving from HUD-approved transitional housing programs designed to provide temporary living

accommodations and supportive services that promote self-sufficiency. The family must have successfully completed the program (“graduated”) as certified by the Program Director.

Preference 3: Jersey City Residents who are Veterans and meet the Definition of Working Family and Whose Household Income is Within the Income Target Mix

- To qualify for this Preference, the applicant must be a Jersey City resident who is a veteran. A Veteran is defined as having completed at least 90 days of active duty (except if discharged earlier for service-related disability) in the U.S. Armed Forces and has a discharge other than dishonorable. Veteran status extends to spouses, widows, widowers and parents of the military killed during a time of war and certain seaman who served in active, Ocean-going service from 12/7/41 to 8/15/45 (definition provided by the N.J. Department of Military and Veterans Affairs).
- Working Family: is defined as: employment is principal source of income (Criteria is based on stable employment for at least the past six (6) months with a minimum of 15 hours work week), or; Head or Spouse is 62 years or older, or; Head or Spouse receives: Social Security Disability benefits, Supplemental Security Income (SSI) Disability benefits, or Temporary Unemployment benefits or other benefits based on inability to work, or; Head or Spouse is currently in a self-sufficiency or job training program or meets equivalent standards of economic self-sufficiency.

The Working Family will be selected in accordance with the Income Targeting requirement in which 75% of families must be 0% - 30% median income range and 25% of families must be within the 31% - 50% median income range.

Preference 4: Jersey City Residents who are Working Families

- See definition of working family under Preference 3, above. The Income Targeting requirement does apply to this Preference as described above.

Preference 5: Any Jersey City Resident

- A JC resident is defined as an applicant who either lives, works or has been hired to work in Jersey City. The Income Targeting requirement does apply to this Preference.

Preference 6: Other

- This Preference refers to Non-Jersey City residents and other categories of applicants. The Income Targeting requirement does apply to this Preference.
- Families who are terminated from the Program due to the cut in federal funding will be eligible to obtain a unit in Public Housing.

Note: Within the aforementioned Preferences, Families will have priority over single persons and single persons who are elderly or have a disability will be selected before single persons who are not elderly or who are not disabled.

E. CHANGE IN CIRCUMSTANCES

Changes in an applicant’s circumstances while on the waiting list may affect the family’s entitlement to a preference. Applicants are required to notify the JCHA in writing when their circumstances change.



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1C-4

PHA Administration Plan Homeless Preference

b. New Jersey Department of Community Affairs

HOUSING CHOICE VOUCHER PROGRAM

Administrative Plan



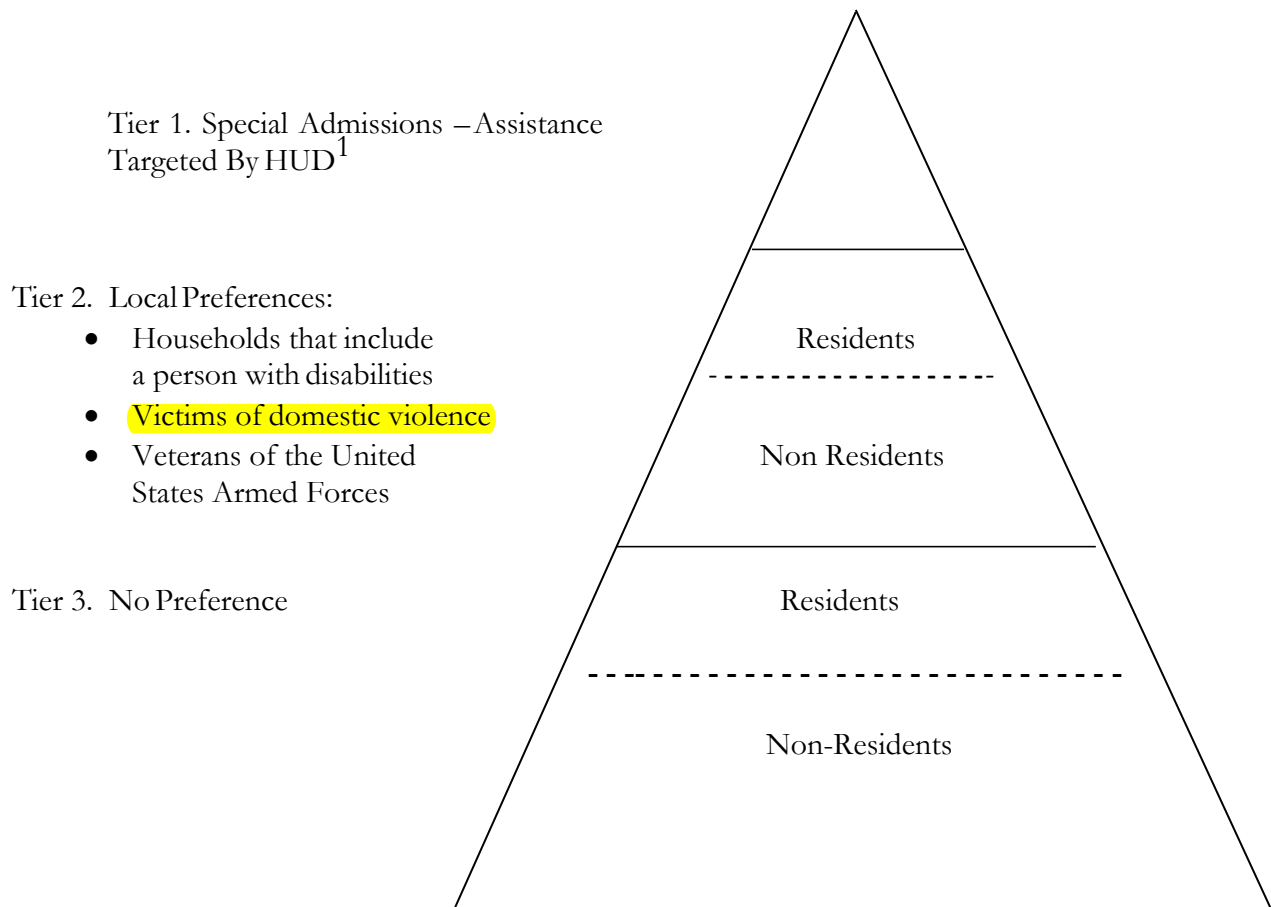
State of New Jersey
Department of Community Affairs
Division of Housing and Community Resources

State Fiscal Year 2019
(July 1, 2018 – June 30, 2019)



<http://www.nj.gov/dca/divisions/dhcr/>

ILLUSTRATION OF THE DCA'S APPLICANT SELECTION POLICY



¹ The DCA will select a household that is not included on the waiting list, or without considering the household's waiting list position, if HUD awards the program funding that is targeted for households living in specified units.



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS


Attachment 1C-7

Centralized or Coordinated Assessment System

GSECDC - Finally Home - Hudson

Hudson County Assessment Matrix

* Indicates required fields.

*Client Name <input type="text"/>	Pin # <input type="text"/>
Program Name <input type="text"/>	Admission Date <input type="text"/>
Household ID <input type="text"/>	Client ID <input type="text"/>
*Assessment Date <input type="text"/> 	*Assessment <input type="radio"/> Admission <input type="radio"/> Interim <input type="radio"/> Exit

***1. Income**

-2 -1 1 2 3

Income Threshold

- 2. No Income
- 1. Inadequate income and/or spontaneous or inappropriate spending
 - 1. Can meet basic needs with subsidy/ appropriate spending
 - 2. Can meet basic needs and manage debt without assistance
 - 3. Income is sufficient, well managed/ has discretionary income and is able to save

***2. Employment**

1 2 3 4 5

Employment Thresholds

- 1. No Job
- 2. Able to work, but has criminal history or other barriers to achieving employment
- 3. Temporary, part-time and/or sporadic employment
- 4. Employed full-time/ inadequate pay/ few or no benefits
- 5. Employed full-time with adequate pay and benefits

3. Shelter

1 2 3 4 5

Shelter Thresholds

- 1. Homeless, in shelter, or imminently facing eviction
- 2. In transitional, temporary or substandard housing; and/or current rent/mortgage payment is unaffordable
- 3. In marginally adequate housing
- 4. Household is in safe, adequate, subsidized housing

5. Household is in safe, adequate, unsubsidized housing

***4. Food**

1 2 3 4 5

Food Threshold

1. Insufficient food or means to prepare it; relies on sources of free or low-cost food
2. Household is on Food Stamps; and/or able to purchase food but lacks means to prepare it
3. Can meet basic food needs, but requires some assistance, (Food Stamps or other)
4. Can meet basic food needs without any assistance
5. Can choose to purchase any food household desires

***5. Adult Education**

1 2 3 4 5

Adult Education Threshold

1. Unable to Read and/or Write
2. No High School Diploma or GED
3. Currently engaged in Adult Education, GED program, or Skills Development Program
4. Completed high school, GED, or skills training
5. Educational level, literacy and English language are adequate for income and fulfilling employment

***6. Legal**

-2 -1 1 2 3

Legal Threshold

- 2. Current outstanding warrants or serious charges/trial pending; or noncompliance with probation/parole
- 1. Has criminal history which may negatively impact housing and employment opportunities (ex: sex offence conviction, arson, etc.)
- 1. Fully compliant with current probation/parole
- 2. No active criminal justice involvement in more than 12 months
- 3. No felony criminal history

***7. Health Care**

1 2 3 4 5

Health Care Threshold

1. No medical coverage, with serious, immediate need
2. Has difficulty accessing adequate medical care when needed; and/or no access to public programs; and/ or ignoring medical needs.
3. Household members attend to their medical needs, but may strain budget, and/or only use Emergency Room or walk-in clinics
4. Some household members (e.g. children) on Medicaid, Medicare, NJ Family Care, VA, ACA, etc.
5. All members are covered by affordable, adequate health insurance

***8. Life Skills**

1 2 3 4 5

Life Skills Threshold

1. Unable to meet basic needs, such as hygiene, food, activities of daily living
2. Can meet a few but not all needs of daily living without assistance
3. Can meet most but not all daily living needs without assistance
4. Able to meet all basic needs of daily living without assistance
5. Able to provide beyond basic needs of daily living for self and family

***9. Mental Health**

-2 -1 1 2 3

Mental Health Threshold

- 2. Experiencing acute mental health symptoms; danger to self or others; recurring suicidal ideation; and/or not in treatment; and/or in denial
- 1. Recurrent mental health symptoms that affect behavior, but not a danger to self/others; persistent problems with functioning ; in or out of treatment
 1. Symptoms may be present but are managed by treatment; moderate difficulty functioning
 2. Minimal symptoms that are appropriate responses to life stressors; only slight or no impairment in functioning
 3. Symptoms are absent or rare; good or superior functioning in wide range of activities

***10. Substance Use**

-2 -1 1 2 3

Substance Abuse Threshold

- 2. Meets criteria for heavy use, resulting problems are so severe that hospitalization may be necessary
- 1. Preoccupied with use/and or obtaining drugs/alcohol; evidence of withdrawal or withdrawal avoidance behaviors; and/or use interferes with essential life activities
 1. Use within last 6 months; evidence or issues related to use (such as disruptive behavior or housing issues)
 2. Client has used during last 6 months but no evidence of persistent or recurrent social, occupational, emotional, or physical problems related to use; no evidence of dangerous or recurrent use
 3. Stable in recovery or no history of any drug or alcohol use

***11. Family Relations**

1 2 3 4 5

Family Relations Threadhold

1. Lack of necessary support from family or friends; abuse (DV, child) or child neglect are present
2. Family/friends may be supportive but lack ability or resources to help; and/or family members do not relate well with one another; and/or potential for abuse or neglect
3. Some support from family/friends; family members acknowledge and seek to change negative behaviors; are learning to communicate and support
4. Reliable support from family or friends; household members support each other's efforts, including financially
5. Building healthy/expanding support network; household is stable, communication is active and consistent

***12. Transportation/Mobility**

1 2 3 4 5

Transportation/Mobility Threshold

1. Transportation is not accessible, and/or not affordable; mobility is by walking
2. Reliant on others for transportation; inconsistent availability
3. Reliant on Medical Transport and/or bus tickets/bus passes from agencies to meet transportation needs
4. Usually has reduced-fare access to minimal public transport, to meet the most basic travel needs
5. Has sufficient income for needed transportation; and/or reliable, adequately insured vehicle

***13. Community Involvement**

1 2 3 4 5

Community Involvement Threshold

1. No community involvement; avoids people; in "survival" mode
2. Socially isolated and/or no social skills; and/or lacks motivation to become involved
3. Lacks knowledge of ways to become involved; and/or does not take advantage of opportunities for socialization
4. Some community involvement (advisory group, support group) but has barriers such as transportation, childcare or psych issues
5. Actively involved in community

***14. Safety**

-2 -1 1 2 3

Safety Threshold

- 2. Home or residence unsafe; immediate danger likely; and/or staying on street or in abandoned building, level of lethality is high.
- 1. Safety is threatened/temporary protection is available; may be staying in Emergency Shelter or temporarily with friends
1. Current level of safety is minimally adequate; ongoing safety planning is essential
 2. Environment is safe, yet future of such is uncertain; safety planning is important
 3. Environment appears safe and stable

Sub-total Score

0

Update Hudson County Assessment Matrix Section

COMPLETE ONLY FOR FAMILIES WITH ONE OF MORE CHILDREN UNDER AGE 18:

***Are you currently accompanied by one or more children under the age of 18? If not, please skip the remaining questions.**

yes no

1. Childcare

1 2 3 4 5

Childcare Threshold

1. Needs childcare, but none is available/accessible and/or child is not eligible

2. *Childcare is unreliable or unaffordable/ inadequate supervision is a problem for childcare that is available*
3. *Affordable subsidized childcare is available but limited*
4. *Reliable, affordable childcare is available/ no need for subsidies*
5. *Able to select quality childcare of choice*

2. Children's Education

1 2 3 4 5

Children's Education Threshold

1. *N/A no school age children*
2. *One or more school age children not enrolled in school*
3. *One or more school age children enrolled in school but not attending class regularly*
4. *One or more school age children enrolled in school and attending class most of the time*
5. *All school age children enrolled in school and attending on a regular basis*

3. Parenting Skills

1 2 3 4 5

Parenting Skills Threshold

1. *There are safety concerns regarding parenting skills*
2. *Parenting skills are minimal*
3. *Parenting skills are apparent but not adequate*
4. *Parenting skills are adequate*
5. *Parenting skills are well developed*

Family with Children Section Sub-total

0

Update Hudson County Assessment Matrix Section

***Is the Head of Household is a YOUTH UNDER THE AGE of 24? If not, please skip the remaining questions.**

yes no

1a. Do you identify as LGBTQ?

-1. Yes

0. No

-1 0

1b. Did identifying as LGBTQ led to your homelessness or being unstably housed?

-1. Yes

0. No

-1 0

2. Do you have an open DCPD case?

-1. Yes

0. No

-1 0

3. Have you ever been forced or tricked into doing any kind of work that you did not want to do?

-1. Yes

0. No

-1 0

4. Have you ever received anything of value, such as money, a place to stay, food, drugs, gifts or favors, in exchange for you performing a sexual activity?

-1. Yes

0. No

-1 0

Youth Section Sub-total

0

Update Hudson County Assessment Matrix Section

Final Self-Sufficiency Score

0

Notes

Spell Check

Update Hudson County Assessment Matrix Section

Additional Vulnerability Questions

*Have you ever been incarcerated in Hudson County?

yes no

*How many jail visits have you had in the last five years?

How many hospital visits have you had in the last six months?

How many times have you experienced homelessness in the past three (3) years?

Chronically Homeless?

Special Needs?

Update Hudson County Assessment Matrix Section

SAVE



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-1

Public Posting – 15 Day Notification

Outside e-snaps – Projects Accepted



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Carol Mori
Executive Director
Garden State Episcopal Community Development Corporation
118 Summit Avenue
Jersey City, NJ 07304

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mori:

This letter is serving as notification that your project, **Coordinated Entry for Victims of Domestic Violence**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	23.67	22	
Monitoring	N/A	N/A	
Performance Review	N/A	N/A	
Final Score	23.67	22	107.59%

Based on this percentage, your project was ranked: 1

The final budget that has been approved for your project is as follows:

Supportive Services: \$138,534

Admin: \$9,697

Total Funding: \$ 148,231

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This

submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Thursday, September 5th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Daniel Altilio
President & CPO
United Way of Hudson County
857 Bergen Avenue
Jersey City, NJ 07306

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Altilio:

This letter is serving as notification that your project, **Live United**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	36.33	35	
Monitoring	54	54	
Performance Review	58	60	
Final Score	148.33	149	99.55%

Based on this percentage, your project was ranked: 2

The final budget that has been approved for your project is as follows:

Rental Assistance: \$33,243

Admin: \$3,694

Total Funding: \$ 36,937

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This

submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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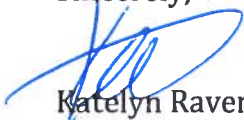
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- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Carol Mori
Executive Director
Garden State Episcopal Community Development Corporation
118 Summit Avenue
Jersey City, NJ 07304

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mori:

This letter is serving as notification that your project, **All Saints Supportive Housing**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	35.65	35	
Monitoring	55	55	
Performance Review	78.25	80	
Final Score	168.9	170	99.35%

Based on this percentage, your project was ranked: 3

The final budget that has been approved for your project is as follows:

Supportive Services: \$121,065

Operating: \$103,313

Admin: \$14,385

Total Funding: \$ 238,763

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and

nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Susanne Byrne
Executive Director
York Street Project
81 York Street
Jersey City, NJ 07302

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Byrne:

This letter is serving as notification that your project, **York Street Rapid Rehousing**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	32.34	30	
Monitoring	54.5	57	
Performance Review	85	90	
Final Score	171.84	177	97.08%

Based on this percentage, your project was ranked: 5

The final budget that has been approved for your project is as follows:

Rental Assistance: \$522,432
Supportive Services: \$117,182
Admin: \$39,478
Total Funding: \$679,092

At this point you should begin working on your Project Application in Esnap. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and

nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Thursday, September 5th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Daniel Altilio
President & CPO
United Way of Hudson County
857 Bergen Avenue
Jersey City, NJ 07306

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Altilio:

This letter is serving as notification that your project, **Life Starts**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	39.16	35	
Monitoring	67	67	
Performance Review	68.58	80	
Final Score	174.74	182	96.01%

Based on this percentage, your project was ranked: 6

The final budget that has been approved for your project is as follows:

Rental Assistance: \$695,148
Supportive Services: \$31,922
Admin: \$80,785
Total Funding: \$ 807,855

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and

nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Thursday, September 5th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Joan Quigley
President/CEO
North Hudson Community Action Corporation
800 31st Street
Union City, NJ 07087

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Quigley:

This letter is serving as notification that your project, **NHCAC Rapid Rehousing**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	29.74	30	
Monitoring	51.5	54	
Performance Review	85.42	90	
Final Score	166.66	174	95.78%

Based on this percentage, your project was ranked: 7

The final budget that has been approved for your project is as follows:

Rental Assistance: \$389,724
Supportive Services: \$180,767
Admin: \$35,009
Total Funding: \$605,500

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and

nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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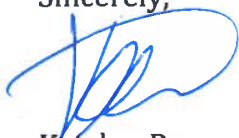
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- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Carol Mori
Executive Director
Garden State Episcopal Community Development Corporation
118 Summit Avenue
Jersey City, NJ 07304

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mori:

This letter is serving as notification that your project, **Hudson CASA Coordinated Entry**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	24	22	
Monitoring	42	42	
Performance Review	66.88	75	
Final Score	132.88	139	95.60%

Based on this percentage, your project was ranked: 8

The final budget that has been approved for your project is as follows:

Supportive Services: \$624,323

Admin: \$43,193

Total Funding: \$ 667,516

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This

submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Vivian Brady-Phillips
Executive Director
Jersey City Housing Authority
400 US Highway #1
Jersey City, NJ 07306

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Brady-Phillips:

This letter is serving as notification that your project, **Home At Last**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	34.27	35	
Monitoring	59.25	67	
Performance Review	58	60	
Final Score	151.52	162	93.53%

Based on this percentage, your project was ranked: 10

The final budget that has been approved for your project is as follows:

Rental Assistance: \$159,024

Admin: \$10,752

Total Funding: \$169,776

While this project has been approved for funding, it is the recommendation of the Executive Board that this project applies as a consolidation with the Live United renewal project, as they provide the same function with the same sponsor agency. Please work with

the Hudson County Division of Housing and Community Development to ensure these applications are submitted properly.

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Thursday, September 5th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Victor Luna
Chief Executive Officer
Collaborative Support Program of New Jersey
11 Spring Street
Freehold, NJ 07728

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Luna:

This letter is serving as notification that your project, **Hudson CSPNJ Bonus Project Renewal**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	37.01	35	
Monitoring	59	64	
Performance Review	71.17	80	
Final Score	167.18	179	93.40%

Based on this percentage, your project was ranked: 11

The final budget that has been approved for your project is as follows:

Rental Assistance: \$418,092
Supportive Services: \$128,965
Admin: \$33,721
Total Funding: \$580,778

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and

nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Thursday, September 5th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Vivian Brady-Phillips
Executive Director
Jersey City Housing Authority
400 US Highway #1
Jersey City, NJ 07306

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Brady-Phillips:

This letter is serving as notification that your project, **Live United**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	32.67	35	
Monitoring	60.25	67	
Performance Review	58.2	60	
Final Score	151.12	162	93.28%

Based on this percentage, your project was ranked: 12

The final budget that has been approved for your project is as follows:

Rental Assistance: \$150,720

Admin: \$9,310

Total Funding: \$160,030

While this project has been approved for funding, it is the recommendation of the Executive Board that this project applies as a consolidation with the Home At Last renewal project, as they provide the same function with the same sponsor agency. Please work with

the Hudson County Division of Housing and Community Development to ensure these applications are submitted properly.

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Thursday, September 5th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Daniel Altilio
President & CPO
United Way of Hudson County
857 Bergen Avenue
Jersey City, NJ 07306

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Altilio:

This letter is serving as notification that your project, **Collaborative Solutions**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	35.68	35	
Monitoring	63.82	64	
Performance Review	60.6	80	
Final Score	160.1	179	89.44%

Based on this percentage, your project was ranked: 15

The final budget that has been approved for your project is as follows:

Leasing: \$261,236
Supportive Services: \$127,343
Operating: \$13,537
Admin: \$44,679
Total Funding: \$ 446,795

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn

Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Thursday, September 5th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

John Westervelt
Chief Executive Officer
Catholic Charities of the Archdiocese of Newark
590 North 7th Street
Newark, NJ 07107

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Westervelt:

This letter is serving as notification that your project, **St. Jude's Oasis**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	38.33	35	
Monitoring	52	59	
Performance Review	63.79	80	
Final Score	154.12	174	88.57%

Based on this percentage, your project was ranked: 16

The final budget that has been approved for your project is as follows:

Supportive Services: \$46,733

Operating: \$25,274

Admin: \$4,517

Total Funding: \$76,524

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and

nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Thursday, September 5th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Catherine Norris Brewster
NJHMFA Director, HMIS
New Jersey Housing and Mortgage Finance Agency
637 S Clinton Avenue
Trenton, NJ 08611

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Brewster:

This letter is serving as notification that your project, **Hudson HMIS**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	14.67	15	
Monitoring	29.5	39	
Performance Review	N/A	N/A	
Final Score	44.17	54	81.80%

Based on this percentage and project type, your project was ranked: 18

The final budget that has been approved for your project is as follows:

HMIS: \$69,000

Total Funding: \$69,000

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over

BEFORE you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Vivian Brady-Phillips
Executive Director
Jersey City Housing Authority
400 US Highway #1
Jersey City, NJ 07306

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Brady-Phillips:

This letter is serving as notification that your project, **Hoboken Shelter Program**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	35	35	
Monitoring	62.75	67	
Performance Review	56.37	80	
Final Score	154.12	182	84.68%

Based on this percentage, your project was ranked: 19

The final budget that has been approved for your project is as follows:

Rental Assistance: \$274,512

Admin: \$16,768

Total Funding: \$291,280

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This

submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Robert DiVincent
Executive Director
West New York Housing Authority
6100 Adams Street
West New York, NJ 07093

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Mr. DiVincent:

This letter is serving as notification that your project, **Homes for Heroes**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	14.56	35	
Monitoring	49.5	73	
Performance Review	73	80	
Final Score	137.06	188	72.90%

Based on this percentage, your project was ranked: 20

The final budget that has been approved for your project is as follows:

Rental Assistance: \$256,644
Supportive Services: \$30,024
Admin: \$18,949
Total Funding: \$305,617

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and

nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Daniel Altilio
President & CPO
United Way of Hudson County
857 Bergen Avenue
Jersey City, NJ 07306

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Altilio:

This letter is serving as notification that your new project application, **Collaborative Solutions Family Expansion**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

	Total Scored	Total Possible
Local Application	66.14	70
Final Score	66.14	70

Your project was ranked: 21

As a note, all decisions regarding funding and ranking for new project applications were made based on project application scores, community feedback on project type need, and a review of strategic allocation positioning.

The total budget that has been approved for your project is **\$242,484**, which is a combination of CoC Bonus Funding and CoC Reallocation funds. You should work with the Hudson County Division of Housing and Community Development to create an appropriate budget that will best reflect the work that will be done with this amount.

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it

will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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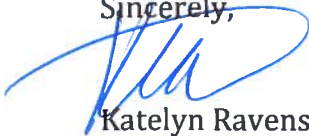
If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Thursday, September 5th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Victor Luna
Chief Executive Officer
Collaborative Support Program of New Jersey
11 Spring Street
Freehold, NJ 07728

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Luna:

This letter is serving as notification that your new project application, **2019 Permanent Housing Bonus**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

	Total Scored	Total Possible
Local Application	65.75	70
Final Score	65.75	70

Your project was ranked: 22

As a note, all decisions regarding funding and ranking for new project applications were made based on project application scores, community feedback on project type need, and a review of strategic allocation positioning.

The total budget that has been approved for your project is **\$159,790**. You should work with the Hudson County Division of Housing and Community Development to create an appropriate budget that will best reflect the work that will be done with this amount.

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any

updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Thursday, September 5th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Susanne Byrne
Executive Director
York Street Project
81 York Street
Jersey City, NJ 07302

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Byrne:

This letter is serving as notification that your new project application, **York Street DV RRH**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

	Total Scored	Total Possible
Local Application	68	70
Final Score	68	70

Your project was ranked: 23

As a note, all decisions regarding funding and ranking for new project applications were made based on project application scores, community feedback on project type need, and a review of strategic allocation positioning.

While your original application was submitted requesting \$379,571 in funding, the HCAEH Executive Board has approved your project to request up to full amount of Domestic Violence funding available to the CoC: \$739,579. The CoC does not expect you to apply for more than your capacity, but the Hudson County Division of Housing and Community Development is available to discuss through options to utilize a larger amount of the funding available for this project.

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This

submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Thursday, September 5th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-1

Public Posting – 15 Day Notification
Outside e-snaps – Projects Rejected or
Reduced



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Roseann Mazzeo
Executive Director
WomenRising
270 Fairmount Avenue
Jersey City, NJ 07306

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mazzeo:

This letter is serving as notification that your project, **Village of Families**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	38.67	35	
Monitoring	64	64	
Performance Review	72.26	80	
Final Score	174.93	179	97.73%

Based on this percentage, your project was ranked: 4

After a review of the actual rents being used in this project and in evaluating the total current rental assistance need for this project, the HCAEH Executive Board has reallocated \$11,280 from your rental assistance budget line item. With this reallocation, the final budget that has been approved for your project is as follows:

Rental Assistance: \$396,624
Supportive Services: \$99,932
Admin: \$30,290
Total Funding: \$526,846

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Thursday, September 5th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Susanne Byrne
Executive Director
York Street Project
81 York Street
Jersey City, NJ 07302

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Byrne:

This letter is serving as notification that your project, **York Street Hybrid – TH/RRH**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	32.68	30	
Monitoring	39.5	42	
Performance Review	78	88	
Final Score	150.18	160	93.86%

Based on this percentage, your project was ranked: 9

After a review of the actual rents being used in this project and in evaluating the total current rental assistance need for this project, the HCAEH Executive Board has reallocated \$4,980 from your rental assistance budget line item. With this reallocation, the final budget that has been approved for your project is as follows:

Rental Assistance: \$198,600
Supportive Services: \$120,234
Operating: \$85,650
Admin: \$27,632
Total Funding: \$432,116

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Carol Mori
Executive Director
Garden State Episcopal Community Development Corporation
118 Summit Avenue
Jersey City, NJ 07304

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mori:

This letter is serving as notification that your project, **Finally Home**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	34.34	35	
Monitoring	57	64	
Performance Review	72	80	
Final Score	163.34	179	91.25%

Based on this percentage, your project was ranked: 13

After a review of the actual rents being used in this project and in evaluating the total current rental assistance need for this project, the HCAEH Executive Board has reallocated \$10,344 from your rental assistance budget line item. With this reallocation, the final budget that has been approved for your project is as follows:

Rental Assistance: \$157,200
Supportive Services: \$41,224
Admin: \$12,935
Total Funding: \$211,359

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Thursday, September 5th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Jim White
Executive Director
Covenant House New Jersey
330 Washington Street
Newark, NJ 07102

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Mr. White:

This letter is serving as notification that your project, **Youth Rapid Rehousing**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	33.09	30	
Monitoring	49	54	
Performance Review	74	90	
Final Score	156.09	174	89.71%

Based on this percentage, your project was ranked: 14

After a review of the actual rents being used in this project and in evaluating the total current rental assistance need for this project, the HCAEH Executive Board has reallocated \$2,400 from your rental assistance budget line item. With this reallocation, the final budget that has been approved for your project is as follows:

Rental Assistance: \$186,552
Supportive Services: \$37,500
Admin: \$13,400
Total Funding: \$237,452

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Jennifer Rejfir
Executive Director
The House of Faith, Inc.
244 Ege Avenue
Jersey City, NJ 07304

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Rejfir:

This letter is serving as notification that your project, **House of Faith Rapid Rehousing**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	24	30	
Monitoring	49.05	57	
Performance Review	79.67	90	
Final Score	152.72	177	86.28%

Based on this percentage, your project was ranked: 17

After a review of the actual rents being used in this project and in evaluating the total current rental assistance need for this project, the HCAEH Executive Board has reallocated \$3,480 from your rental assistance budget line item. With this reallocation, the final budget that has been approved for your project is as follows:

Rental Assistance: \$158,640
Supportive Services: \$69,722
Admin: \$15,346
Total Funding: \$243,708

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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- Bias and/or unfairness in the application review process

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Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Susanne Byrne
Executive Director
York Street Project
81 York Street
Jersey City, NJ 07302

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Byrne:

This letter is serving as notification that unfortunately your new project application, **York Street PSH at SMR**, has not been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. This decision was made due to the number of applications received, the limited amount of funding and the community feedback regarding the project type need. Below please find your final application score as approved by the HCAEH Executive Board.

	Total Scored	Total Possible
Local Application	68	70
Final Score	68	70

While your project has not been approved for inclusion in this year's application, we ask you reach out to the Hudson County Division of Housing and Community Development to discuss the options for utilizing tenant based vouchers already in the community in your building. As SRO units for chronically homeless clients play an important role in the community, we want to discuss options to best utilize the project with resources currently in the community, and we are open to the possibility of project inclusion in future competitions.

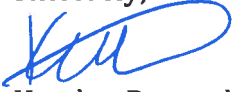
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Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-1

**Public Posting – 30-Day Local Competition
Deadline**

Katelyn Ravensbergen

From: Katelyn Ravensbergen <kravensbergen@hcnj.us>
Sent: Thursday, July 18, 2019 10:05 AM
To: Katelyn Ravensbergen
Subject: FY2019 Local Continuum of Care Application Open and Other Announcements

*** CAUTION: This email originated from outside the County of Hudson ***



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Good Morning,

Please read through this email as it has a number of announcements and meeting reminders.

FUNDING ANNOUNCEMENT

HUD has released the FY2019 Notice of Funding Availability (NOFA) for Continuum of Care funds.

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Through the FY2019 competition, Hudson County CoC is eligible to apply for a total of \$8,077,028 for new and renewal projects that work towards the goal of ending homelessness. The total budget includes \$6,967,659 available for renewal funding, \$369,790 available for new bonus projects, and \$739,579 for new domestic violence bonus projects. Information regarding specific program types and subpopulation eligibility, as well as additional information regarding

the CoC application process is available through the FY2019 Funding Specification Notice included below and in zoomgrants:

[FY2019 Hudson County CoC Funding Specifications](#)

Please review this information carefully to ensure you have a full understanding of the program before submitting an application. Applicants should also review the FY2019 NOFA:

<https://files.hudexchange.info/resources/documents/FY-2019-CoC-Program-Competition-NOFA.pdf>

Eligible project applicants for the CoC Program Competition are nonprofit organizations, states, local governments, and instrumentalities of State and local governments, as well as public housing agencies.

Pursuant to the approved HCAEH Monitoring and Evaluation Policy, the Performance and Evaluation Committee will review all project proposals and present recommendations to the HCAEH Executive Board, who will make final decisions. Once local decisions are approved, all approved applicants must submit an application to the U.S. Dept. of Housing and Urban Development who makes all final funding determinations.

All agencies must submit a completed application, including all attachments, via zoomgrants by 4pm, Thursday, August 8th. No applications will be accepted after the deadline.

If you have any questions, or need any assistance accessing the application, please reach out to Katelyn Ravensbergen at kravensbergen@hcnj.us

Family Stability Meeting Reminder

This is a reminder that the HCAEH Family Stability Committee will be meeting next Thursday, July 25th at 10am. The meeting will take place at the Gallo Center in Lincoln Park, Jersey City. Please make sure that if you attend the meeting, you park in the "horseshoe" lot and not in the administrative lot in front of the building.

CoC Working Group Meeting Reminder

The CoC Working Group will also be meeting next Thursday, July 25th at 1pm. The meeting will take place in the Township of Weehawken at 2 50th Street, 2nd Floor.

Letter of Support Requests for HUD's Mainstream Voucher NOFA

On July 2nd, HUD released their NOFA for Mainstream Vouchers for Public Housing Authorities. If any housing authority is planning on submitting an application and would like a letter of support from the HCAEH, please use the following online form: <https://seam.ly/cfceGcf4> to complete your request by **Friday, August 2nd**.

Hudson County Local Cooling Centers

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to the County's OEM office as well as the cooling stations available specifically for the homeless. As updates are received, we will redistribute this list with all additional information. Please note that there are no special hours, the flyer outlines services offered and standard hours of operation, regardless of the temperature.

[Hudson County Cooling Centers](#)

[Services for the Homeless - Extreme Heat](#)

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Hudson County Division of Housing & Community Development

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Jersey City, NJ 07306

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- > Home Investment Partnerships Program "HOME"
- > Homeless Initiatives
 - Hudson County Alliance to End Homelessness (HCAEH)
 - Hudson County Coordinated Entry Program
 - Annual Homeless Point In Time Count (PITC)
 - Hudson County Homelessness Trust Fund (HCHTF)
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- Affordable Care Act
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Specifically, the purpose of the HCAEH is to:

- Identify the gaps and needs of homeless households in Hudson County and participate in the process of prioritizing local and state funding to meet these needs;
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A HCAEH members include individuals and organizations with an interest in understanding and addressing the issues related to homelessness, and a desire to participate in some way in a coordinated plan to prevent and end homelessness. The HCAEH is made stronger through the participation of broad and diverse members. Join the HCAEH and help us continue to develop and deepen the discussion on homelessness in our community.

Join the HCAEH!

All those interested in the activities of the HCAEH are encouraged to register for the email list [HERE](#).

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2019 HCAEH Meeting Dates


February 27th, 2019 *at 1:30pm

April 17th, 2019

June 19th, 2019

Thursday, July 18, 2019

July, 2019						
Su	Mo	Tu	We	Th	Fr	Sa
30	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31	1	2	3
4	5	6	7	8	9	10



10:08:25 AM

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-1

Public Posting – Local Competition

Announcement

Hudson CoC's Local Competition Announcement Email,
Website Posting and Funding Notice

Katelyn Ravensbergen

From: Katelyn Ravensbergen <kravensbergen@hcnj.us>
Sent: Thursday, July 18, 2019 10:05 AM
To: Katelyn Ravensbergen
Subject: FY2019 Local Continuum of Care Application Open and Other Announcements

*** CAUTION: This email originated from outside the County of Hudson ***



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

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[Services for the Homeless - Extreme Heat](#)

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Please review this information along with the FY2019 CoC NOFA carefully before submitting your application. <https://files.hudexchange.info/resources/documents/FY-2019-CoC-Program-Competition-NOFA.pdf>

Eligible project applicants for the CoC Program Competition are nonprofit organizations, state, local governments, and instrumentalities of State and local governments, as well as public housing agencies.

Pursuant to the approved HCAEH Monitoring and Evaluation Policy – included in the HCAEH attachments section – the Performance and Evaluation Committee will review all project proposals and present recommendations to the HCAEH Executive Board, who will make final decisions.

All agencies must submit a completed application, including all attachments, via zoomgrants by 4pm, Thursday August 8th. No applications will be accepted after the deadline.

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

FY2019 Continuum of Care Funding Specifications for New and Renewal Projects

Available Funds

The Continuum of Care is a collaborative of relevant and interested organizations and stakeholders whose purpose is to coordinate the housing and service programs available to the homeless and at-risk populations within Hudson County. This includes applying for funding through the U.S. Department of Housing and Urban Development's Continuum of Care program.

Through the FY2019 HUD CoC Competition, Hudson County is eligible to apply for a total of \$8,077,028 for new and renewal projects that work towards the goal of ending homelessness. This total budget includes \$6,967,659 available for renewal funding, \$369,790 available for new bonus projects, and \$739,579 for Domestic Violence bonus projects. Specifications for eligible project submissions are outlined below. Please make sure you review all information below before submitting an application.

Additional information regarding the competition and CoC program regulations can be reviewed in the FY2019 NOFA and the CoC Interim Rules which are linked to below:

<https://files.hudexchange.info/resources/documents/FY-2019-CoC-Program-Competition-NOFA.pdf>

[https://www.hudexchange.info/resources/documents/CoCProgramInterimRule FormattedVersion.pdf](https://www.hudexchange.info/resources/documents/CoCProgramInterimRule_FormattedVersion.pdf)

Application Process

- Any agency seeking to apply for either new or renewal funding MUST complete an application in zoomgrants by 4pm on Thursday, August 8th, 2019. The zoomgrants application may be accessed through the following link:
<https://zoomgrants.com/gprop.asp?donorid=2205&limited=2012>
- If an agency intends to apply for multiple projects, separate applications must be submitted for each.
- Any nonprofit organization, state or local government and instrumentalities of local government may apply for new CoC funding, even if they haven't received funding in

the past. Any agency with technical assistance questions should reach out to Katelyn Ravensbergen at kravensbergen@hcnj.us

- As this is a competitive process, the HCAEH will be seeking recommendations from HCAEH members regarding priority subpopulations and project types that are needed, and all project submissions will be reviewed by the performance and evaluation committee. Renewal project funding will be based on the combination of monitoring, performance and application scoring. Final funding approval will be made by the Hudson County Alliance to End Homelessness Executive Board. All policies and procedures around CoC funding can be found through the zoomgrant's application and the County's website.
- All agencies that receive funding approval from this local process must then submit an application in esnaps to be included in the final submission to HUD.
- **Please remember, receiving funding approval through the local process does not guarantee an agency will receive funding, all final funding comes directly from the U.S. Dept. of Housing and Urban Development based on the CoC's full submission.**

Eligible Project Applications:

There are three categories of funding that are available through this competition – please note that definitions further describing project types and eligible clients are listed below the funding eligibility description. In addition, please remember that all clients to be accepted into the housing programs listed below must be accepted through the CoC's coordinated entry system.

Renewal Project Funding:

The only projects that may apply as a renewal are project's that currently receive Continuum of Care funding for Hudson County and have an operating year that ends in 2020.

Please note that renewal project applications cannot request more than was awarded in their most recent contract, and changes to a program's budget line items cannot be done through the competition. If any renewal program has identified unspent funds that they are willing to reallocate voluntarily, please submit your budget with the lower amount requested.

Agencies may submit for a program expansion, but that must be done as a new project submission.

New Bonus Project Funding:

For FY2019, the CoC can apply for up to \$369,790 in bonus project funding for new projects. Eligible bonus projects that will be accepted for Hudson County include:

- Permanent supportive housing projects that meet the requirements of Dedicated PLUS or where 100% of the beds are dedicated to individuals and/or families experiencing chronic homelessness
- Rapid rehousing projects that will serve homeless persons who qualify as homeless as defined below.
- Joint Transitional Housing/Rapid Rehousing projects that will serve homeless persons who qualify as homeless as defined below.

If your agency is interested in applying for this funding source, please be sure you understand both the project type, and eligible population for the project as is required under this funding source. Also, please ensure the application that is submitted does not exceed the allowable amount the CoC can apply for.

New Domestic Violence Bonus Project Funding:

In FY2019, the CoC can apply for up to \$739,579 through this DV Bonus Project category.

All projects funded through this category must be dedicated to serving survivors of domestic violence as defined by HUD in 24 CFR 578.3 which includes any individual or family who:

- Is fleeing, or is attempting to flee, domestic violence, dating violence, sexual assault, stalking, or other dangerous or life-threatening conditions that relate to violence against the individual or family member, including a child, that has either taken place within the individual's or family's primary nighttime residence or has made the individual or family afraid to return to their primary nighttime residence;
- Has no other residence; and
- Lacks the resources or support networks, e.g. family, friends, and faith-based or other social networks, to obtain other permanent housing

Eligible project types that will be accepted for Hudson County CoC through the DV Bonus Project funding include:

- Rapid rehousing projects dedicated to serving DV survivors as outlined above
- Joint Transitional Housing/Rapid Rehousing projects dedicated to serving DV survivors as outlined above

As a note, if your agency is interested in applying for this funding, there will be a requirement to include specific data detailing the need for the project, which will be included in the CoC's application to HUD. In addition, all projects funded through the DV Bonus must ensure the program will utilize trauma-informed, victim-centered approaches for services.

If your agency is interested in applying for any of the funding outlined above, please be sure you understand both the project type, and eligible population for the project as is required under this funding source. Also, please ensure the application that is submitted does not exceed the allowable amount the CoC can apply for.

Any questions on project types or eligible populations can be directed to Katelyn Ravensbergen at kravensbergen@hcnj.us

Definitions:

- Chronically Homeless – for an individual to be considered chronically homeless they must:
 - 1) Have a disabling condition;
 - 2) Live in a place not meant for human habitation, a safe haven, or in an emergency shelter; AND
 - 3) Have been homeless and living in one or more of these locations continuously for at least 12 months or on at least 4 separate occasions in the last 3 years, as long as the combined occasions equal at least 12 months

For a family to be considered chronically homeless, the head of household must meet the definition above.

- Coordinated Entry - The coordinated entry system provides a streamlined approach to assess and serve clients who are seeking homeless services. Coordinated Entry assesses all clients who are literally homeless or at imminent risk of homelessness to determine level of vulnerability, appropriateness and eligibility for all permanent housing programs and opportunities throughout the County. The agency then assists the clients in completing eligibility documentation and providing completed referrals for all housing programs.
- Dedicated PLUS – A dedicated PLUS project is a permanent supportive housing project where 100% of the beds are dedicated to serve individuals, households with children, and unaccompanied youth that at intake meet one of the following categories:
 - 1) Experiencing chronic homelessness as defined above;
 - 2) Residing in a place not meant for human habitation, emergency shelter, or safe haven and had been admitted and enrolled in a permanent housing project within the last year but were unable to maintain a housing placement and met the definition of chronic homeless prior to entering the project;
 - 3) Residing in transitional housing funded by a Joint TH and PH-RRH component project and who were experiencing chronic homelessness prior to entering the project;
 - 4) Residing and has resided in a place not meant for human habitation, safe haven, or emergency shelter for at least 12 months in the last three years, but has not done so on four separate occasions and the individual or head of household meet the definition of “homeless individual with a disability”; or

5) Receiving assistance through a Department of Veterans Affairs (VA)-funded homeless assistance program and met one of the above criteria at initial intake to the VA's homeless assistance system.

- Homeless – Homeless means:

1) An individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:

- i. An individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground.
- ii. An individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, State, or local government programs for low-income individuals); or
- iii. An individual who is exiting an institution where he or she resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution;

2) An individual or family who will imminently lose their primary nighttime residence, provided that:

- i. The primary nighttime residence will be lost within 14 days of the date of application for homeless assistance;
- ii. No subsequent residence has been identified; and
- iii. The individual or family lacks the resources or support networks, e.g., family, friends, faith-based or other social networks, needed to obtain other permanent housing;

3) An individual or family who:

- i. Is fleeing, or is attempting to flee, domestic violence, dating violence, sexual assault, or other dangerous or life-threatening conditions that relate to violence against the individual or a family member, including a child, that has either taken place within the individual's or family's primary nighttime residence or has made the individual or family afraid to return to their primary nighttime residence;
- ii. Has no other residence; and
- iii. Lacks the resources or support networks, e.g., family, friends, and faith-based or other social networks, to obtain other permanent housing

- Permanent Supportive Housing – Permanent Supportive Housing provides long term housing assistance and subsidy through either rental assistance for individual permanent housing units in the community, or through operating funds for a single permanent housing structure. All permanent supportive housing programs connect households to both housing and services to ensure continued stability. PSH programs are prioritized for the most chronically homeless and service intensive households.
- Rapid Rehousing – Rapid Rehousing provides temporary, up to two years, worth of rental assistance and services to connect families and individuals with permanent housing and services, focused around employment, to enable households to maintain the housing unit in the community after assistance has ended. RRH is prioritized for households with lower housing barriers and may be able to obtain sufficient income to maintain their own permanent housing.
- Transitional Housing/Rapid Rehousing – The new joint Transitional/Rapid Rehousing project component always families to move immediately into transitional housing to provide housing for families while they seek an affordable, appropriate housing in the community where they will transfer over to the rapid rehousing portion of the program. This project type may be prioritized for families with some higher initial barriers to housing that still have the ability to maintain their own unit once stabilized.
- Unaccompanied Youth – Any family or individual where the head of household is under the age of 25, and are not in a household with anyone 25 or older.

As note, under this NOFA, any youth-serving provider funded under this NOFA may serve unaccompanied youth aged 24 and under (or families headed by youth aged 24 and under) who have an unsafe primary nighttime residence and no safe alternative to that residence.



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-1

Public Posting – Local Competition

Announcement

New and Renewal Local Application and Scoring Criteria

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HELP RESOURCES FULL SCREEN LOGOUT ▲▼

Hudson County Division of Housing and Community Development

Hudson County Alliance to End Homelessness

Hudson County FY2019 Continuum of Care Funding Application

CLOSED

Deadline 8/8/2019

OPEN PROGRAMS

CONTINUUM OF CARE PROGRAM OVERVIEW

FY2019 COMPETITION

ELIGIBLE APPLICANTS

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Continuum of Care Program Overview [\[hide this\]](#)

The Hudson County Alliance to End Homelessness (NJ-506) which acts on behalf of the Hudson County Continuum of Care (CoC) is seeking applications for both new and renewal projects that will continue the CoC's work towards ending homelessness. The CoC is eligible for a maximum of \$8,077,028 for new and renewal projects. This total budget includes \$6,967,659 for renewal projects, \$369,790 for new bonus projects, and \$739,579 for new domestic violence bonus projects.

Information regarding eligible project types and subpopulations are detailed in the FY2019 Hudson CoC Funding Specifications Notice attached below - all agencies MUST review this before submitting an application for funding.

In addition, it is recommended that agencies familiarize themselves with the HUD NOFA and Continuum of Care Program requirements before submitting for CoC funding:

<https://files.hudexchange.info/resources/documents/FY-2019-CoC-Program-Competition-NOFA.pdf>

https://www.hudexchange.info/resources/documents/CoCProgramInterimRule_FormattedVersion.pdf

FY2019 Competition [\[hide this\]](#)

As in prior years, the Hudson County Alliance to End Homelessness (HCAEH) must review and rank all renewal and new project applications. Like in prior years, the FY2019 NOFA is a competitive process. HUD is using the NOFA to implement a strong preference for performance and effective practices that Congress originally included in the HEARTH Act.

Once project's are scored and ranked, the final ranking will be announced which will include the list of project's that fall into Tier 1 and Tier 2. HUD will allow CoC's to include 94% of their Annual Renewal Demand in Tier 2, with the remaining amount of funding amount available falling into Tier 2.

Included with the attachments below is the scoring card that will be used for both new and renewal projects for your reference.

Eligible Applicants [\[hide this\]](#)

As outlined in the attached Funding Specifications, eligible project applicants for the CoC Program Competition are nonprofit organizations, states, local governments, and instrumentalities of State and local governments. Public Housing Agencies are able to apply for renewal projects only. As required in the Code of Federal Regulations, all applicants must have an active unique entity identifier (DUNS number) and have an active registration in the System for Award Management (SAM).

Library [\[hide this\]](#)

Description	File Name	Date Uploaded	File Type
FY2019 Hudson CoC Funding Specifications	FY2019HudsonCoCFundingSpecifications.pdf	7/17/2019 1:32:41 PM	PDF
FY2019 Hudson CoC Application Scorecard	2019ApplicationScorecard.pdf	7/17/2019 1:33:08 PM	PDF
Hudson CoC Local Selection Process Policies	HCAEHPerformanceandEvaluationCommitteePolicy.pdf	7/17/2019 1:33:45 PM	PDF

Applicant View

Application Status: Not Submitted

[Apply Now/Start Application](#)

- [Applicant Summary](#)
- [Threshold Review](#)
- [Project Overview](#)
- [Documents](#)
- [Activity Log](#)

Applicant Summary

(answers are saved automatically when you move to another field)

Requested Funding

Amount Requested

\$

Required 25% Match

\$

Applicant Information

First Name

Last Name

Telephone

Email

Organization Information

(changes to this data will be reflected on all other applications for this organization)

Organization Legal Name/Entity Name

Address 1

Address 2

City

State/Province

Non-US ▼

ZIP+4/Postal Code

Country

United States ▼

Telephone

Fax

Website

Federal Tax ID (EIN) (XX-XXXXXXX)

DUNS Number

XXXXXXXXXX

IRS Verification

No current exempt IRS record was found for IDN .

You might try searching the list of organizations whose federal tax exemption was automatically revoked located at the [IRS Select Check Site](#)

CEO/Executive Director

First Name

Last Name

Title

Email

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Hudson County Division of Housing and Community Development

Hudson County Alliance to End Homelessness

Hudson County FY2019 Continuum of Care Funding Application

CLOSED

Deadline 8/8/2019

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 [Activity Log](#)

Threshold Review

(answers are saved automatically when you move to another field)

[Ask a Threshold Review Question](#)

Instructions [Show/Hide](#)

1. Are you currently, or will you become a member, if a new project is awarded, of the Hudson County Alliance to End Homelessness (HCAEH)?

- Yes, current member
- Yes, will become a member if awarded
- No, not a current member and will not become a member

2. CoC funding requires that all projects utilize the CoC's Coordinated Entry System. If awarded, will you or does your current project accept referrals solely from the Coordinated Entry System through GSEDC?

- Yes, referrals are, or will be taken from Coordinated Entry
- No, we do not and will not solely take referrals from Coordinated Entry

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Hudson County Division of Housing and Community Development

Hudson County Alliance to End Homelessness

Hudson County FY2019 Continuum of Care Funding Application

CLOSED

Deadline 8/8/2019

- OPEN PROGRAMS
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Applicant View

Application Status: Not Submitted

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- [Threshold Review](#)
- [Project Overview](#)
- [Documents](#)
- [Activity Log](#)

Project Overview

(answers are saved automatically when you move to another field)

Instructions [Show/Hide](#)

1. Please identify which funding category you are applying under:

Please make sure you have reviewed the funding specification attachment to ensure you are applying to correct funding category.

- Renewal Project Funding
- New Bonus Project Funding
- New Domestic Violence Bonus Project Funding

2. Please select the project's component type:

- Permanent Supportive Housing
- Rapid Rehousing
- Joint Transitional/Rapid Rehousing
- Services Only - Coordinated Entry
- HMIS

3. Please select the project's component type:

- Permanent Supportive Housing
- Rapid Rehousing
- Joint Transitional/Rapid Rehousing

4. Please select the project's component type:

- Rapid Rehousing
- Joint Transitional/Rapid Rehousing

5. Please indicate the projects current or anticipated unit and bed capacity: Households without Children (beds) Households with Children (units) Households with Children (beds) Households with only Children (beds)

6. Please indicate the number of units that will be dedicated OR prioritized for each subpopulation Units dedicated or prioritized for the chronically homeless Units dedicated or prioritized for youth aged 18-24

7. Project Description

Provide a brief description of the proposed program, including how participants will be assisted to maximize their ability to live independently and increase self-sufficiency.

Maximum characters: 2500. You have characters left.

8. Organizational Experience and Capacity of Applicant/Sponsor

Provide a description of the agency's experience providing the type of housing and services to the proposed population, including the agency's housing philosophy and goals. The agency's mission should be included in the attachments.

Maximum characters: 2500. You have characters left.

9. To identify whether your project is low barrier, please select all of the criteria that would lead to someone being ineligible for your program:

- Having too little income
- Active or history of substance abuse
- Having a criminal record with exceptions for state-mandated restrictions
- History of domestic violence (e.g. lack of a protective order, period of separation from abuser, or law enforcement involvement)
- None of the above, project is a low barrier program

10. To identify whether your project follows a Housing First model, please select all of the criteria that is or will be grounds for termination from your program:

- Failure to participate in supportive services
- Failure to make progress on a service plan
- Loss of income or failure to improve income
- Being a victim of domestic violence
- Use or abuse of alcohol and/or drugs
- Any other activity that is not covered in a typical lease agreement
- None of the above, project utilizes a housing first model

11. What efforts and/or assessment process is used to assist clients in "graduating" from your program and moving into a non-CoC assisted housing unit in the community? Please identify if clients have successfully "graduated" from your program.

Ex. Do you work with clients to apply for Housing Choice Voucher waiting lists or seek other affordable housing if they no longer need the services in your grant and can maintain their permanent housing unit on their own?

Maximum characters: 2500. You have characters left.

12. Please explain the details of your plan to ensure that all homeless clients will be individually assisted to identify, apply for, and obtain benefits under mainstream health and social services programs for which they are eligible.

Maximum characters: 2500. You have characters left.

13. Please describe how the proposed project will increase the percentage of clients who are employed. If your project will be focused on the chronically homeless, or those who may not be able to work, please describe how your program will be working with them to ensure they have their basic needs met without employment income.

Maximum characters: 2500. You have characters left.

14. Please describe your existing partnerships within the community and how your agency will leverage these partnerships for the proposed project.

Maximum characters: 2500. You have characters left.

15. Describe the proposed project's implementation plan. Explain how the proposed project will ensure a timely rent-up. If any project site is not currently owned or under a lease agreement, provide a summary of contracts & agreements needed.

Provide project implementation schedule indicating at a minimum how soon after receipt of grant agreement the project will be able to: accept referrals for eligible applicants; and achieve full occupancy.

Maximum characters: 2500. You have characters left.

16. What efforts has your agency made to diversify the funding used for the implementation of this project?

Ex. Beginning to bill Medicaid for services provided to clients in the program.

Maximum characters: 2500. You have characters left.

17. If the full amount of requested CoC funding is not awarded, will the project be able to move forward? In your explanation, please identify the minimum amount of funding that would be needed for the program to move forward.

Maximum characters: 2500. You have characters left.

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Hudson County Division of Housing and Community Development
Hudson County Alliance to End Homelessness

Hudson County FY2019 Continuum of Care Funding
Application

CLOSED
Deadline 8/8/2019

- OPEN PROGRAMS
- CONTINUUM OF CARE PROGRAM OVERVIEW
- FY2019 COMPETITION
- ELIGIBLE APPLICANTS
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Applicant View

Application Status: Not Submitted

[Apply Now/Start Application](#)

- Applicant Summary
- Threshold Review
- Project Overview
- Documents
- Activity Log

Documents

Instructions [Show/Hide](#)

Documents Requested *	Required?	Uploaded Documents *
Project Budget (attachments must be in excel format provided) Download template: CoC Budget Template 2019	Required	-none- Upload
Evidence of match and leveraging for requested grant	Required	-none- Upload
Data demonstrating need for program - ONLY REQUIRED FOR DV BONUS PROJECTS		-none- Upload
Agency's Mission Statement - ONLY REQUIRED FOR NEW PROJECT APPLICATIONS		-none- Upload

* ZoomGrants™ is not responsible for the content of uploaded documents.



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-1

Public Posting – Local Competition

Announcement

Renewal Project Monitoring Scorecard



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

2019 CoC Local Application Score Sheet

Agency Name: _____

Project Name: _____

Project Type: _____

Renewal or New Project: _____

Threshold Review

Review Items	Response
1. Is Project an eligible HUD Component under the 2019 CoC Competition?	
2. Are they currently or have they agreed to become a member of the HCAEH?	
3. Do they currently or have they agreed to participate in Coordinated Entry?	

Section 1 - All Projects

Target Population - All Points awarded in this section are Bonus Points	Response	Possible Score	Bonus Points
1. Does project dedicate or prioritize chronically homeless clients?		5	0
2. Does project dedicate or prioritize unaccompanied youth?		3	0
3. Does project dedicate or prioritize families?		3	0

Housing First Identification - Maximum 10 points	Response	Possible Score	Score
1. Does the project identify as low barrier based on eligibility criteria?		5	0
2. Does the project ensure participants are not terminated by using a housing first approach?		5	0

Budget Reasonableness - Maximum 15 points	Possible Score	Score
1. Budget items correlate with program design, goals and performance	5	
2. Project's cost effectiveness - Less than average (up to 5 points), Comparable to average (up to 3 points), More than average (1 point or less)	5	
3. Support Services costs are under 30% of total budget	3	
4. Administrative costs are under 7% of total budget	2	

Overall Application - Maximum 5 points	Possible Score	Score
1. Timeliness, organization and detail of application and budget	5	

Section 2 - Renewal Project ONLY

Project Administration - Maximum 8 points	Possible Score	Score
1. Applicant tries to move clients on from CoC vouchers. Maximum points if PSH has positive exits to other non-CoC Permanent Housing (PSH renewals only)	5	

2. Applicant is making attempts to diversify and identify other funding sources for this project (ex. Beginning to bill Medicaid for services provided to clients) - this question will be for BONUS POINTS ONLY	3	
---	---	--

Section 3 - New Projects ONLY

Project Narrative - Maximum 10 points	Possible Score	Score
Applicant Provides a complete and concise description that addresses the entire scope of the proposed project. In order to receive full points, the narrative must address the entire scope of the project, including a clear picture of the community/target population(s) to be served, the plan for addressing the identified needs/issues of the CoC community/target population(s), and projected outcome(s).	10	

Organizational Experience in Addressing Homelessness - Maximum 10 points	Possible Score	Score
Applicant provides A) depth and breadth of experience providing housing services to the homeless; and B) Depth and breadth of experience providing supportive services to the homeless or similar population	10	

Connection to Mainstream Resources and Services - Maximum 10 points	Possible Score	Score
Applicant demonstrates a plan to connect all clients with income and benefits including mainstream benefits they may be eligible for and/or earned income.	5	
Applicant demonstrates existing partnerships that they would leverage in providing services to clients in this program.	5	

Rapid Implementation - Maximum 10 points	Possible Score	Score
Applicant demonstrates a plan for rapid implementation of the program; the project narrative must document how the project will be ready to begin housing the first program participant within 6 months of the award.	10	

Scoring Category	Possible Score	Total Score	Percentage
Section 1 - All Projects	30	0	0.0%
Section 2 - Renewal Projects ONLY	N/A	N/A	#VALUE!
Section 3 - New Projects ONLY	N/A	N/A	#VALUE!
Final Application Score	30	0	0.0%

Signature & Date of Completer _____



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-1
Public Posting – Local Competition
Announcement

Renewal Project Performance Scorecard

Hudson County Alliance To End Homelessness 2019 Data Quality Report

Goal #1: Universal Data Elements are Complete

No more than 2% incomplete data for data elements 1-11 and 13. No more than 15% for incomplete data for data element 12. Total possible points: 13

Total People Served in Program:	1	Total Adults Served in Program:		1	Total Adults Discharged:	1	
Universal Data Element	Null/Missing	%	Unknown/Don't know/Refused	%	Total incomplete	Max Score	Final Score
1. First Name	0	0.0%	0	0.0%	0.0%	1	1
2. Last Name	0	0.0%	0	0.0%	0.0%	1	1
3. SSN	0	0.0%	0	0.0%	0.0%	1	1
4. Date of Birth	0	0.0%	0	0.0%	0.0%	1	1
5. Race	0	0.0%	0	0.0%	0.0%	1	1
6. Ethnicity	0	0.0%	0	0.0%	0.0%	1	1
7. Gender	0	0.0%	0	0.0%	0.0%	1	1
8. Veteran Status	0	0.0%	0	0.0%	0.0%	1	1
9. Disabling Condition	0	0.0%	0	0.0%	0.0%	1	1
10. Residence Prior to Entry	0	0.0%	0	0.0%	0.0%	1	1
11. Relationship to Head of Household	0	0.0%	0	0.0%	0.0%	1	1
12. Destination	0	0.0%	0	0.0%	0.0%	1	1
13. Client Location for project entry	0	0.0%	0	0.0%	0.0%	1	1
Total:						13	13

Goal #2: HMIS Data Compliance

Total Possible Points: 7

Data is entered in HMIS within 48 hours (2 pt max)	Score:	2
All annual updates have been entered for clients when applicable (5 pt max)	Score:	5
Total:		7

Total HMIS Data Quality Score

Total Possible Points: 22

Goal #1: Universal Data Elements are Complete	13
Goal #2: HMIS Data Compliance	7

20

Hudson County Alliance to End Homelessness 2019 CEP Performance Evaluation

Agency Name: _____

Program Name: _____

	Programmatic Indicator	Measure & Data Source	Benchmark	Score
Program Coverage				
1	Percent of emergency shelter clients that are in shelter for 7 days or longer that are connected and have been assessed by coordinated assessment	>90% of clients are connected and have been assessed	≥90%= 10 80%-89%= 7 60%-79%= 4 ≤59%= 0	
2	Percent of emergency shelter clients that are in shelter for 7 days or longer that are assessed within 30 days of program entry	>70% of clients are assessed within 30 days of admission date	≥70%= 10 60%-69%= 7 50%-59%= 4 ≤49%= 0	
3	Percentage of active clients where the most recent contact log is within the last 6 months	>70% of clients have contact logs within the last 6 months	≥70%= 5 60%-69%= 3 50%-59%= 1 ≤49%= 0	
Housing Stabilization				
4a	Households where exit data is complete, will be discharged to permanent housing placements	85% of households will be discharged to permanent housing placements	≥85%=10 75%-84%= 8 65-74%= 4 55%-64%= 1 ≤54%= 0	
4b	Households where exit data is complete, will not be discharged to a homeless location (emergency shelter, transitional housing, place not meant for habitation)	<15% of those being discharged will remain in homelessness	≤15%= 10 16%-20%= 4 21%-25%= 3 26%-30%= 1 ≥31%= 0	
5	Households where exit data is complete, very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	<10% exit involuntarily	≤10%= 10 11%-15%= 4 16%-25%= 3 26-35%= 1 ≥35%= 0	
Administrative				
6	HMIS Data Quality and Compliance	See Data Quality Report	Max points available - 20	

Final Score:	0.00
Maximum Points Available:	75

Hudson County Alliance to End Homelessness 2019 PSH Performance Evaluation

Agency Name: _____

Program Name: _____

	Programmatic Indicator	Measure & Data Source	Benchmark	Score
Utilization Rate				
1	Program operates at full capacity	> 90% Occupancy	≥90%= 10 70%-89%= 7 51%-69%= 4 ≤50%= 0	
Income, Employment, and Mainstream Benefits				
2a	Households are receiving income (based on most recent entry - intake, update or discharge)	85% will be connected to income sources	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
2c	Households are connected to mainstream benefits, including healthcare (based on most recent entry - intake, update or discharge)	85% will be connected to mainstream benefits/healthcare	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
Housing Stabilization				
3a	Average length of stay	Households will remain in PSH for at least one year	10 points for PSH average length of stay ≥12 months 5 points for PSH average length of stay between 8 and 12 months	
3b	Households will exit to PH or will remain in current PH location	85% will remain in permanent housing or exit to other permanent housing	≥85%=10 75%-84%= 8 65%-74%= 4 55%-64%= 1 ≤54%= 0	
3c	Households exiting permanent housing will not return to homelessness (<i>includes transitional housing, unsheltered, emergency shelter, "unknown," "I don't know"</i>)	<10% of those exiting permanent housing return to homelessness	≤10%= 10 11%-20%= 4 21%-30%= 3 31-45%= 1 ≥45%= 0	
3d	Very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	<15% exit involuntarily	≤15%= 10 16%-20%= 4 21%-30%= 3 31-45%= 1 ≥45%= 0	
Administrative				
4	HMIS Data Quality and Compliance	See Data Quality Report	Max points available - 20	0.00

Final Score:	0
Maximum Points Available:	90

Hudson County Alliance to End Homelessness 2019 RRH Performance Evaluation

Agency Name: _____

Program Name: _____

	Programmatic Indicator	Measure & Data Source	Benchmark	Score
Utilization Rate				
1	Program operates at full capacity	> 90% Occupancy	≥90%= 10 70%-89%= 7 51%-69%= 4 ≤50%= 0	
Income, Employment, and Mainstream Benefits				
2	Households are receiving income (based on most recent entry - intake, update or discharge)	85% will be connected to income sources	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
3	Adults who are not enrolled in SSI/D are employed (based on most recent entry - intake, update or discharge)	65% of adults who are not on SSI/D will be employed	≥65%= 5 50%-64%= 3 40%-49%= 1 ≤39%= 0	
4	Adults have increased their level of income (from entry to update or discharge)	65% of households will have increased their income	≥65%= 5 50%-64%= 3 40%-49%= 1 ≤39%= 0	
5	Households are connected to mainstream benefits, including healthcare (based on most recent entry - intake, update or discharge)	85% will be connected to mainstream benefits/healthcare	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
Housing Stabilization				
6a	Households will exit to PH or will remain in current PH location	85% will remain in permanent housing or exit to other permanent housing	≥85%=10 75%-84%= 8 65%-74%= 4 55%-64%= 1 ≤54%= 0	
6b	Households exiting permanent housing will not return to homelessness (<i>includes transitional housing, unsheltered, emergency shelter, "unknown," "I don't know"</i>)	<10% of those exiting permanent housing return to homelessness	≤10%= 10 11%-20%= 4 21%-30%= 3 31-45%= 1 ≥45%= 0	
7	Very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	<15% exit involuntarily	≤15%= 10 16%-20%= 4 21%-30%= 3 31-45%= 1 ≥45%= 0	
Administrative				
8	HMIS Data Quality and Compliance	See Data Quality Report	Max points available - 20	

Final Score:	0
Maximum Points Available:	90



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-4

Public Posting CoC – Approved Consolidated Application

Completed Final Score Form for a Renewal Project



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

August 22, 2019

Daniel Altilio
President & CPO
United Way of Hudson County
857 Bergen Avenue
Jersey City, NJ 07306

Re: 2019 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Altilio:

This letter is serving as notification that your project, **Life Starts**, has been approved for inclusion in the FY2019 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	39.16	35	
Monitoring	67	67	
Performance Review	68.58	80	
Final Score	174.74	182	96.01%

Based on this percentage, your project was ranked: 6

The final budget that has been approved for your project is as follows:

Rental Assistance: \$695,148
Supportive Services: \$31,922
Admin: \$80,785
Total Funding: \$ 807,855

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Katelyn Ravensbergen and Nadine Azari at kravensbergen@hcnj.us and

nazari@monarchhousing.org no later than **Monday, September 9th, 2019**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Katelyn. We are working with this timeframe with the goal of having all finalized applications submitted in esnaps by Friday, September 13th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Thursday, September 5th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

2019 CoC Local Application Score Sheet

Agency Name: United Way of Hudson County

Project Name: Life Starts

Project Type: Permanent Supportive Housing

Renewal or New Project: Renewal Project

Threshold Review

Review Items	Response
1. Is Project an eligible HUD Component under the 2019 CoC Competition?	Yes
2. Are they currently or have they agreed to become a member of the HCAEH?	Yes
3. Do they currently or have they agreed to participate in Coordinated Entry?	Yes

Section 1 - All Projects

Target Population - All Points awarded in this section are Bonus Points	Response	Possible Score	Bonus Points
1. Does project dedicate or prioritize chronically homeless clients?	Yes	5	4.55
2. Does project dedicate or prioritize unaccompanied youth?	Yes	3	0.27
3. Does project dedicate or prioritize families?	No	3	0

Housing First Identification - Maximum 10 points	Response	Possible Score	Score
1. Does the project identify as low barrier based on eligibility criteria?	Yes	5	5
2. Does the project ensure participants are not terminated by using a housing first approach?	Yes	5	5

Budget Reasonableness - Maximum 15 points	Possible Score	Score
1. Budget items correlate with program design, goals and performance	5	5
2. Project's cost effectiveness - Less than average (up to 5 points), Comparable to average (up to 3 points), More than average (1 point or less)	5	5
3. Support Services costs are under 30% of total budget	3	3
4. Administrative costs are under 7% of total budget	2	0

Overall Application - Maximum 5 points	Possible Score	Score
1. Timeliness, organization and detail of application and budget	5	5

Section 2 - Renewal Project ONLY

Project Administration - Maximum 8 points	Possible Score	Score
1. Applicant tries to move clients on from CoC vouchers. Maximum points if PSH has positive exits to other non-CoC Permanent Housing (PSH renewals only)	5	3.67

2. Applicant is making attempts to diversify and identify other funding sources for this project (ex. Beginning to bill Medicaid for services provided to clients) - this question will be for BONUS POINTS ONLY	3	2.67
---	---	------

Section 3 - New Projects ONLY

Project Narrative - Maximum 10 points	Possible Score	Score
Applicant Provides a complete and concise description that addresses the entire scope of the proposed project. In order to receive full points, the narrative must address the entire scope of the project, including a clear picture of the community/target population(s) to be served, the plan for addressing the identified needs/issues of the CoC community/target population(s), and projected outcome(s).	10	

Organizational Experience in Addressing Homelessness - Maximum 10 points	Possible Score	Score
Applicant provides A) depth and breadth of experience providing housing services to the homeless; and B) Depth and breadth of experience providing supportive services to the homeless or similar population	10	

Connection to Mainstream Resources and Services - Maximum 10 points	Possible Score	Score
Applicant demonstrates a plan to connect all clients with income and benefits including mainstream benefits they may be eligible for and/or earned income.	5	
Applicant demonstrates existing partnerships that they would leverage in providing services to clients in this program.	5	

Rapid Implementation - Maximum 10 points	Possible Score	Score
Applicant demonstrates a plan for rapid implementation of the program; the project narrative must document how the project will be ready to begin housing the first program participant within 6 months of the award.	10	

Scoring Category	Possible Score	Total Score	Percentage
Section 1 - All Projects	30	32.82	109.4%
Section 2 - Renewal Projects ONLY	5	6.34	126.8%
Section 3 - New Projects ONLY	N/A	N/A	#VALUE!
Final Application Score	35	39.16	111.9%

Signature & Date of Completer _____

Katelyn Ravensbergen - 8/19/19



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

2019 CoC Desk Monitoring Score Sheet

Agency Name: United Way of Hudson County

Project Name: Life Starts

Project Type: Permanent Supportive Housing

Project Operating Year: 4/1/19 - 3/31/20

Section 1 - General Program Implementation

Project Coordination	Response	Possible Score	Score
1. Did the agency attend at least 4 of the last 6 HCAEH meetings?	Yes	5	5
2. Did the agency attend at least one LGBT training in either 2017 or 2018?	Yes	3	3
Notes:			

Section 2 - HMIS Data Review

Client Referrals and Eligibility	Response	Possible Score	Score
1. Did all new clients that entered the program in 2018 come through GSEDCD CEP?	Yes	5	5
2. Are all clients eligible based on homeless status?	Yes	5	5
3. For PSH, are all clients eligible based on having a disabling condition?	Yes	5	5
4. If project is dedicated to the chronically homeless, were all clients identified as chronically homeless?	Yes	5	5
5. If program has prioritized chronically homeless and accepted new clients within the last year, have they been chronically homeless?	N/A	0	0
Notes:			

Section 3 - Program Implementation

Client Processes	Response	Possible Score	Score
1. Does the project have an appeals process that covers program admission and termination?	Yes	5	5
2. Does the agency have a method for obtaining consumer feedback (ex. Satisfaction survey)?	Yes	2	2
Notes:			

Section 4 - Financial Review

Drawdowns and Match	Response	Possible Score	Score
1. Does the agency conduct at least quarterly drawdowns?	Yes	5	5

2. Based on the most recently submitted APR, has the project utilized at least 85% of HUD funding?	Yes	5	5
3. Is the agency taking actions to prevent returning a large portion of funding to HUD (ex. Overleasing, adjustment of budget line items)?	Yes	2	2
4. Based on the most recently submitted APR, is the adequate match being provided by the project for all funds requested?	Yes	5	5
5. Does the organization have MOUs for any organization that is being utilized as a source of match for the project?	Yes	3	3
Notes:			

Section 5 - Program and Organization Oversight

Program Administration	Response	Possible Score	Score
1. Does the agency have a current and approved Code of Ethics on file with HUD?	Yes	2	2
2. Does the agency have a signed copy of the most recent grant agreement?	Yes	3	3
3. Did the project submit the most recent Annual Performance Report to HUD within the 90 day window?	Yes	5	5
4. If the project has been monitored by HUD in the last 12 months, have they cleared all monitoring findings/concerns?	N/A	0	0
Notes:			

Audits	Response	Possible Score	Score
1. Did the organization have an audit completed within the last 12 months that was conducted consistent with the standards of OMB A-133?	Yes	2	2
2. If there were audit citations, have steps been taken to ensure a timely resolution of these findings/citations?	N/A	0	0
Notes:			

Scoring Category	Possible Score	Total Score	Percentage
Section 1 - General Program Implementation	8	8	100.0%
Section 2 - HMIS Data Review	20	20	100.0%
Section 3 - Program Implementation	7	7	100.0%
Section 4 - Financial Review	20	20	100.0%
Section 5 - Program and Organizational Oversight	12	12	100.0%
Final Monitoring Score	67	67	100.0%

Date Completed: 6/3/2019

Staff Completing Monitoring: Katelyn Ravensbergen

Hudson County Alliance to End Homelessness 2019 Performance Evaluation

Agency Name: United Way

Program Name: Life Starts

	Programmatic Indicator	Measure & Data Source	Benchmark	Score
Utilization Rate				
1	Program operates at full capacity	> 90% Occupancy	≥90%= 10 70%-89%= 7 51%-69%= 4 ≤50%= 0	10
Income, Employment, and Mainstream Benefits				
2	Households are receiving income (based on most recent entry - intake, update or discharge)	85% will be connected to income sources	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	10
3	Households are connected to mainstream benefits, including healthcare (based on most recent entry - intake, update or discharge)	85% will be connected to mainstream benefits/healthcare	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	10
Housing Stabilization				
5a	Households will exit to PH or will remain in current PH location	85% will remain in permanent housing or exit to other permanent housing	≥85%=10 75%-84%= 8 65%-74%= 4 55%-64%= 1 ≤54%= 0	10
5b	Households exiting permanent housing will not return to homelessness (<i>includes transitional housing, unsheltered, emergency shelter, "unknown," "I don't know"</i>)	<10% of those exiting permanent housing return to homelessness	≤10%= 10 11%-20%= 4 21%-30%= 3 31-45%= 1 >45%= 0	10
6	Very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	<15% exit involuntarily	≤15%= 10 16%-20%= 4 21%-30%= 3 31-45%= 1 >45%= 0	1
Administrative				
4	HMIS Data Quality and Compliance	See Data Quality Report	Max points available - 20	17.58

Final Score: 68.58
Maximum Points Available: 80

Hudson County Alliance To End Homelessness 2019 Data Quality Report

Goal #1: Universal Data Elements are Complete

No more than 2% incomplete data for PSH. Total possible points: 13

Total People Served in Program:	63	Total Adults Served in Program:		63	Total Adults Discharged:	4	
Universal Data Element	Null/Missing	%	Unknown/Don't know/Refused	%	Total incomplete	Max Score	Final Score
1. First Name	0	0.0%	0	0.0%	0.0%	1	1
2. Last Name	0	0.0%	0	0.0%	0.0%	1	1
3. SSN	0	0.0%	0	0.0%	0.0%	1	1
4. Date of Birth	0	0.0%	0	0.0%	0.0%	1	1
5. Race	0	0.0%	0	0.0%	0.0%	1	1
6. Ethnicity	0	0.0%	0	0.0%	0.0%	1	1
7. Gender	0	0.0%	0	0.0%	0.0%	1	1
8. Veteran Status	0	0.0%	0	0.0%	0.0%	1	1
9. Disabling Condition	0	0.0%	0	0.0%	0.0%	1	1
10. Residence Prior to Entry	0	0.0%	0	0.0%	0.0%	1	1
11. Relationship to Head of Household	0	0.0%	0	0.0%	0.0%	1	1
12. Destination	1	25.0%	0	0.0%	25.0%	1	0
13. Client Location for project entry	0	0.0%	0	0.0%	0.0%	1	1

Total: 13 12

Goal #2: HMIS Data Compliance

Total Possible Points: 7

Data is entered in HMIS within 72 hours (2 pt max)	Score:	0.58
All annual updates have been entered for clients when applicable (5 pt max)	Score:	5
	Total:	5.58

Total HMIS Data Quality Score

Total Possible Points: 20

Goal #1: Universal Data Elements are Complete	12
Goal #2: HMIS Data Compliance	5.58

17.58



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-4

**Public Posting CoC – Approved
Consolidated Application**

Public Posting of final CoC Priority Listing and Final Ranking
and Budget

- Homebuyer Resources
- Lead Safe Hudson County
- Community Development Block Grant (CDBG)
- Home Investment Partnerships Program "HOME"
- Homeless Initiatives
 - Hudson County Alliance to End Homelessness (HCAEH)
 - Hudson County Coordinated Entry Program
 - Annual Homeless Point In Time Count (PITC)
 - Hudson County Homelessness Trust Fund (HCHTF)
 - The Emergency Solutions Grant (ESG)

- Where To Vote
- Affordable Housing
- Affordable Care Act
- Consumer Protection
- OPRA Request Form
- Alert Sign Up
- Services
- Public Bids
- Directory

projects which will be included in the annual application to HUD for homeless assistance funding. Specifically, the purpose of the HCAEH is to:

- Identify the gaps and needs of homeless households in Hudson County and participate in the process of prioritizing local and state funding to meet these needs;
- Coordinate citywide applications for homeless housing and service funding, including but not limited to Hudson County's annual application for HUD McKinney-Vento funding; and
- Track trends and adjust priorities to meet the changing needs of homeless households.

A HCAEH members include individuals and organizations with an interest in understanding and addressing the issues related to homelessness, and a desire to participate in some way in a coordinated plan to prevent and end homelessness. The HCAEH is made stronger through the participation of broad and diverse members. Join the HCAEH and help us continue to develop and deepen the discussion on homelessness in our community.

Join the HCAEH!

All those interested in the activities of the HCAEH are encouraged to register for the email list [HERE](#).

The HCAEH full membership meeting and various committee meetings are held monthly. If you want to get involved or you have any questions about the HCAEH, please contact Katelyn Ravensbergen at (201) 369-4520 or kravensbergen@hcnj.us.

LATEST NEWS: FY2019 Hudson CoC Final Priority Ranking and Completed Consolidated Application are available for review:

Below are the links to the Hudson County Continuum of Care's FY2019 Consolidated Application and Final Priority Ranking for review. If you have any questions, comments or suggestions, please email Katelyn Ravensbergen at kravensbergen@hcnj.us by 5pm on Thursday, September 26th, 2019. Below we have also posted the final ranking and budgets for each project being submitted with the CoC Application.

[Hudson County CoC Consolidated Application](#)
[FY2019 Hudson CoC Project Priority Listing](#)

FY2019 CoC Funding Final Ranking

On July 3, 2019 HUD released the Fiscal Year 2019 Notice of Funding Availability (NOFA) for Continuum of Care funds. Pursuant to the approved HCAEH Policies and Procedures, the Performance and Evaluation Committee reviewed project proposals received and presented funding recommendations to the HCAEH Executive Board. On August 20, the HCAEH Executive Board approved the [2019 Final Ranking and Budgets](#) for the 2019 CoC Competition. Please refer any questions to Katelyn Ravensbergen at kravensbergen@hcnj.us

FY2019 CoC FUNDING ANNOUNCEMENT

HUD has released the FY2019 Notice of Funding Availability (NOFA) for Continuum of Care funds. As in prior years, the Hudson County Alliance to End Homelessness (HCAEH) is now accepting applications for new and existing projects via zoomgrants.com/gprop.asp?donorid=2205&limited=2012. All application materials and funding amounts are available in the zoomgrants Documents Library and below.

Through the FY2019 competition, Hudson County CoC is eligible to apply for a total of \$8,077,028 for new and existing projects that work towards the goal of ending homelessness. This total budget includes \$6,967,659 available for re-

Tuesday, September 24, 2019

September, 2019						
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29	30	1	2	3	4	5

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[Change date and time settings...](#)

Click to go forward, hold to see history

Applicant: Jersey City/Bayonne/Hudson County CoC NJ-506
Project: NJ-506 CoC Registration FY2019 COC_REG_2019_170505

Before Starting the Project Listings for the CoC Priority Listing

The FY 2019 CoC Consolidated Application requires TWO submissions. Both this Project Priority Listing AND the CoC Application MUST be submitted prior to the CoC Program Competition deadline as required by the FY 2019 CoC Program Competition NOFA.

The FY 2019 CoC Priority Listing includes the following:

- Reallocation forms – must be completed if the CoC is reallocating eligible renewal projects to create new projects as described in the FY 2019 CoC Program Competition NOFA.
- New Project Listing – lists all new project applications created through reallocation, the CoC Bonus, and DV Bonus that have been approved and ranked or rejected by the CoC.
- Renewal Project Listing – lists all eligible renewal project applications that have been approved and ranked or rejected by the CoC.
- UFA Costs Project Listing – applicable and only visible for Collaborative Applicants that were designated as a Unified Funding Agency (UFA) during the FY 2019 CoC Program Registration process. Only 1 UFA Costs project application is permitted and can only be submitted by the Collaborative Applicant.
- CoC Planning Project Listing – Only 1 CoC planning project is permitted per CoC and can only be submitted by the Collaborative Applicant.
- YHDP Project Listing – lists the eligible YHDP renewal project for the CoC that must be approved and ranked or rejected by the CoC.
- HUD-2991, Certification of Consistency with the Consolidated Plan – Collaborative Applicants must attach an accurately completed, signed, and dated HUD-2991.

Things to Remember:


- All new, renewal, and YHDP projects must be approved and ranked or rejected on the Project Listings.
- Collaborative Applicants are responsible for ensuring all project applications are accurately appearing on the Project Listings and there are no project applications missing from one or more Project Listings.
- If a project application(s) is rejected by the CoC, the Collaborative Applicant must notify the project applicant(s) no later than 15 days before the CoC Program Competition application deadline outside of e-snaps and include the reason for rejection.
- For each project application rejected by the CoC the Collaborative Applicant must select the reason for the rejection from the dropdown provided.
- If the Collaborative Applicant needs to amend a project application for any reason after ranking has been completed, the ranking of other projects will not be affected; however, the Collaborative Applicant MUST ensure the amended project is returned to the applicable Project Listing AND re-rank the project application BEFORE submitting the CoC Priority Listing to HUD in e-snaps.

Additional training resources are available online on the CoC Training page of the HUD Exchange at: <https://www.hudexchange.info/resource/2916/project-priority-listing-coc-consolidated-applications/>

Tuesday, September 24, 2019

September, 2019

Su	Mo	Tu	We	Th	Fr	Sa
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22	23	24	25	26	27	28
29	30	1	2	3	4	5



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[Change date and time settings...](#)

Hudson County 2019 Continuum of Care Budget

**Final - Approved by the HCAEH
Executive Board on
August 20, 2019**

Preliminary Pro Rata Need (PPRN)	\$ 7,395,792
Annual Renewal Demand (ARD)	\$ 6,967,659
Tier 1 of ARD	\$ 6,558,492
Tier 2 of ARD	\$ 409,167
CoC Bonus Funding	\$ 369,790
DV Bonus Funding	\$ 739,579
Tier 2 (ARD + Bonus + DV Bonus) Total	\$ 1,518,536
Planning	\$ 221,874
Max Request NJ-506	\$ 8,298,902

Tier 1 \$ 6,558,492

Rank	Agency	Project	Recommended Funding
1	Garden State Episcopal CDC	Coordinated Entry for Domestic Violence	\$ 148,231
2	United Way of Hudson County	Live United	\$ 36,937
3	Garden State Episcopal CDC	All Saints Supportive Housing	\$ 238,763
4	WomenRising	Village of Families	\$ 526,846
5	York Street Project	York Street Rapid Rehousing	\$ 679,092
6	United Way of Hudson County	Life Starts	\$ 807,855
7	North Hudson CAC	NHCAC Rapid Rehousing	\$ 605,500
8	Garden State Episcopal CDC	CASA Coordinated Entry	\$ 667,516
9	York Street Project	York Street Hybrid - Joint TH/RRH	\$ 432,116
10	Jersey City Housing Authority	Home At Last	\$ 169,776
11	Collaborative Support Programs	2014 Bonus Project Renewal	\$ 580,778
12	Jersey City Housing Authority	Live United	\$ 160,030
13	Garden State Episcopal CDC	Finally Home	\$ 211,359
14	Covenant House	Hudson Youth Housing Consolidation	\$ 237,452
15	United Way of Hudson County	Collaborative Solutions	\$ 446,795
16	Catholic Charities	St. Jude's Oasis	\$ 76,524
17	House of Faith	House of Faith Rapid Rehousing	\$ 243,708
18	NJ HMFA	Hudson HMIS	\$ 69,000
19	Jersey City Housing Authority	Hoboken Shelter Program	\$ 220,214
Total Tier1:			\$ 6,558,492

Tier 2 \$1,518,536

Rank	Agency	Project	Recommended Funding
19	Jersey City Housing Authority	Hoboken Shelter Program	\$ 71,066
20	West New York Housing Authority	Homes for Heroes	\$ 305,617
21	United Way of Hudson County	NEW Collaborative Solutions Family Exp	\$ 242,484
22	Collaborative Support Programs	New 2019 Bonus Expansion	\$ 159,790

Tuesday, September 24, 2019

September, 2019

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22	23	24	25	26	27	28
29	30	1	2	3	4	5

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[Change date and time settings...](#)

Katelyn Ravensbergen

From: Katelyn Ravensbergen <kravensbergen@hcnj.us>
Sent: Tuesday, September 24, 2019 7:30 PM
To: Katelyn Ravensbergen
Subject: FY2019 CoC Consolidated Application and Project Priority Listing Posted

*** CAUTION: This email originated from outside the County of Hudson ***



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Good Evening,

The FY2019 Continuum of Care application for Hudson County is due to the U.S. Department of Housing and Urban Development by Monday, September 30th. As part of the process, we have posted both the completed Consolidated Application and Final Priority Ranking on the Hudson County website for review and comment:

<http://www.hudsoncountynj.org/homeless-initiatives/hudson-county-alliance-to-end-homelessness-hcaeh/>

If you have any questions, comments or suggestions, please email Katelyn Ravensbergen at kravensbergen@hcnj.us by 5pm, Thursday, September 26th, 2019.

Thank you to all the providers who worked on individual project applications and those that provided feedback for narrative responses.

Have a great night.

Katelyn Ravensbergen
Program Director

Hudson County Division of Housing & Community Development

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Our mailing address is:

Hudson County Division of Housing & Community Development

830 Bergen Avenue, Suite 5B

Jersey City, NJ 07306

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-4

Public Posting CoC – Approved

Consolidated Application

Evidence of CoC Consolidated Application Public Posting

- Homebuyer Resources
- Lead Safe Hudson County
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projects which will be included in the annual application to HUD for homeless assistance funding. Specifically, the purpose of the HCAEH is to:

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- Track trends and adjust priorities to meet the changing needs of homeless households.

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The HCAEH full membership meeting and various committee meetings are held monthly. If you want to get involved or you have any questions about the HCAEH, please contact Katelyn Ravensbergen at (201) 369-4520 or kravensbergen@hcnj.us.

LATEST NEWS: FY2019 Hudson CoC Final Priority Ranking and Completed Consolidated Application are available for review:

Below are the links to the Hudson County Continuum of Care's FY2019 Consolidated Application and Final Priority Ranking for review. If you have any questions, comments or suggestions, please email Katelyn Ravensbergen at kravensbergen@hcnj.us by 5pm on Thursday, September 26th, 2019. Below we have also posted the final ranking and budgets for each project being submitted with the CoC Application.

[Hudson County CoC Consolidated Application](#)
[FY2019 Hudson CoC Project Priority Listing](#)

FY2019 CoC Funding Final Ranking

On July 3, 2019 HUD released the Fiscal Year 2019 Notice of Funding Availability (NOFA) for Continuum of Care funds. Pursuant to the approved HCAEH Policies and Procedures, the Performance and Evaluation Committee reviewed project proposals received and presented funding recommendations to the HCAEH Executive Board. On August 20 the HCAEH Executive Board approved the [2019 Final Ranking and Budgets](#) for the 2019 CoC Competition. Please refer any questions to Katelyn Ravensbergen at kravensbergen@hcnj.us

FY2019 CoC FUNDING ANNOUNCEMENT

HUD has released the FY2019 Notice of Funding Availability (NOFA) for Continuum of Care funds. As in prior years, the Hudson County Alliance to End Homelessness (HCAEH) is now accepting applications for new and new projects via zoomgrants.com/gprop.asp?donorid=2205&limited=2012. All application materials and funding amounts are available in the zoomgrants Documents Library and below.

Through the FY2019 competition, Hudson County CoC is eligible to apply for a total of \$8,077,028 for new and new projects that work towards the goal of ending homelessness. This total budget includes \$6,967,659 available for re...

Tuesday, September 24, 2019

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Applicant: Jersey City/Bayonne/Hudson County CoC NJ-506
Project: NJ-506 CoC Registration FY2019 COC_REG_2019_170505

Before Starting the CoC Application


The CoC Consolidated Application consists of three parts, the CoC Application, the CoC Priority Listing, and all the CoC's project applications that were either approved and ranked, or rejected. All three must be submitted for the CoC Consolidated Application to be considered complete.

The Collaborative Applicant is responsible for reviewing the following:

1. The FY 2019 CoC Program Competition Notice of Funding Available (NOFA) for specific application and program requirements.
2. The FY 2019 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.
6. Questions marked with an asterisk (*), which are mandatory and require a response.

Tuesday, September 24, 2019

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Click to go forward, hold to see history

Applicant: Jersey City/Bayonne/Hudson County CoC NJ-506
Project: NJ-506 CoC Registration FY2019 COC_REG_2019_170505

Before Starting the Project Listings for the CoC Priority Listing

The FY 2019 CoC Consolidated Application requires TWO submissions. Both this Project Priority Listing AND the CoC Application MUST be submitted prior to the CoC Program Competition deadline as required by the FY 2019 CoC Program Competition NOFA.

The FY 2019 CoC Priority Listing includes the following:

- Reallocation forms – must be completed if the CoC is reallocating eligible renewal projects to create new projects as described in the FY 2019 CoC Program Competition NOFA.
- New Project Listing – lists all new project applications created through reallocation, the CoC Bonus, and DV Bonus that have been approved and ranked or rejected by the CoC.
- Renewal Project Listing – lists all eligible renewal project applications that have been approved and ranked or rejected by the CoC.
- UFA Costs Project Listing – applicable and only visible for Collaborative Applicants that were designated as a Unified Funding Agency (UFA) during the FY 2019 CoC Program Registration process. Only 1 UFA Costs project application is permitted and can only be submitted by the Collaborative Applicant.
- CoC Planning Project Listing – Only 1 CoC planning project is permitted per CoC and can only be submitted by the Collaborative Applicant.
- YHDP Project Listing – lists the eligible YHDP renewal project for the CoC that must be approved and ranked or rejected by the CoC.
- HUD-2991, Certification of Consistency with the Consolidated Plan – Collaborative Applicants must attach an accurately completed, signed, and dated HUD-2991.

Things to Remember:


- All new, renewal, and YHDP projects must be approved and ranked or rejected on the Project Listings.
- Collaborative Applicants are responsible for ensuring all project applications are accurately appearing on the Project Listings and there are no project applications missing from one or more Project Listings.
- If a project application(s) is rejected by the CoC, the Collaborative Applicant must notify the project applicant(s) no later than 15 days before the CoC Program Competition application deadline outside of e-snaps and include the reason for rejection.
- For each project application rejected by the CoC the Collaborative Applicant must select the reason for the rejection from the dropdown provided.
- If the Collaborative Applicant needs to amend a project application for any reason after ranking has been completed, the ranking of other projects will not be affected; however, the Collaborative Applicant MUST ensure the amended project is returned to the applicable Project Listing AND re-rank the project application BEFORE submitting the CoC Priority Listing to HUD in e-snaps.

Additional training resources are available online on the CoC Training page of the HUD Exchange at: <https://www.hudexchange.info/resource/2916/project-priority-listing-coc-consolidated-applications/>

Tuesday, September 24, 2019

September, 2019

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Hudson County 2019 Continuum of Care Budget

**Final - Approved by the HCAEH
Executive Board on
August 20, 2019**

Preliminary Pro Rata Need (PPRN)	\$ 7,395,792
Annual Renewal Demand (ARD)	\$ 6,967,659
Tier 1 of ARD	\$ 6,558,492
Tier 2 of ARD	\$ 409,167
CoC Bonus Funding	\$ 369,790
DV Bonus Funding	\$ 739,579
Tier 2 (ARD + Bonus + DV Bonus) Total	\$ 1,518,536
Planning	\$ 221,874
Max Request NJ-506	\$ 8,298,902

Tier 1 \$ 6,558,492

Rank	Agency	Project	Recommended Funding
1	Garden State Episcopal CDC	Coordinated Entry for Domestic Violence	\$ 148,231
2	United Way of Hudson County	Live United	\$ 36,937
3	Garden State Episcopal CDC	All Saints Supportive Housing	\$ 238,763
4	WomenRising	Village of Families	\$ 526,846
5	York Street Project	York Street Rapid Rehousing	\$ 679,092
6	United Way of Hudson County	Life Starts	\$ 807,855
7	North Hudson CAC	NHCAC Rapid Rehousing	\$ 605,500
8	Garden State Episcopal CDC	CASA Coordinated Entry	\$ 667,516
9	York Street Project	York Street Hybrid - Joint TH/RRH	\$ 432,116
10	Jersey City Housing Authority	Home At Last	\$ 169,776
11	Collaborative Support Programs	2014 Bonus Project Renewal	\$ 580,778
12	Jersey City Housing Authority	Live United	\$ 160,030
13	Garden State Episcopal CDC	Finally Home	\$ 211,359
14	Covenant House	Hudson Youth Housing Consolidation	\$ 237,452
15	United Way of Hudson County	Collaborative Solutions	\$ 446,795
16	Catholic Charities	St. Jude's Oasis	\$ 76,524
17	House of Faith	House of Faith Rapid Rehousing	\$ 243,708
18	NJ HMFA	Hudson HMIS	\$ 69,000
19	Jersey City Housing Authority	Hoboken Shelter Program	\$ 220,214
Total Tier1:			\$ 6,558,492

Tier 2 \$1,518,536

Rank	Agency	Project	Recommended Funding
19	Jersey City Housing Authority	Hoboken Shelter Program	\$ 71,066
20	West New York Housing Authority	Homes for Heroes	\$ 305,617
21	United Way of Hudson County	NEW Collaborative Solutions Family Exp	\$ 242,484
22	Collaborative Support Programs	New 2019 Bonus Expansion	\$ 159,790

Tuesday, September 24, 2019

September, 2019

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Katelyn Ravensbergen

From: Katelyn Ravensbergen <kravensbergen@hcnj.us>
Sent: Tuesday, September 24, 2019 7:30 PM
To: Katelyn Ravensbergen
Subject: FY2019 CoC Consolidated Application and Project Priority Listing Posted

*** CAUTION: This email originated from outside the County of Hudson ***



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Good Evening,

The FY2019 Continuum of Care application for Hudson County is due to the U.S. Department of Housing and Urban Development by Monday, September 30th. As part of the process, we have posted both the completed Consolidated Application and Final Priority Ranking on the Hudson County website for review and comment:

<http://www.hudsoncountynj.org/homeless-initiatives/hudson-county-alliance-to-end-homelessness-hcaeh/>

If you have any questions, comments or suggestions, please email Katelyn Ravensbergen at kravensbergen@hcnj.us by 5pm, Thursday, September 26th, 2019.

Thank you to all the providers who worked on individual project applications and those that provided feedback for narrative responses.

Have a great night.

Katelyn Ravensbergen
Program Director

Hudson County Division of Housing & Community Development

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You are receiving this email because you opted in via our website.

Our mailing address is:

Hudson County Division of Housing & Community Development

830 Bergen Avenue, Suite 5B

Jersey City, NJ 07306

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 3A

**Written Agreement with Local Education
or Training Organization**

MEMORANDUM OF UNDERSTANDING

BY AND BETWEEN

HUDSON COUNTY ALLIANCE TO END HOMELESSNESS

AND

ESSEX REGIONAL EDUCATIONAL SERVICES COMMISSION

WHEREAS, the Hudson County Alliance to End Homelessness (HCAEH) acts on behalf of the Jersey City/Bayonne/Hudson County Continuum of Care; and ,

WHEREAS, the HCAEH provides information, services and advocacy for and on behalf of those experiencing homelessness and those at risk of homelessness, including homeless youth, in Hudson County; and,

WHEREAS, the Essex Regional Educational Services Commission (ERESC) is the chosen Local Educational Agency contracted with the New Jersey Department of Education under the Stewart B. McKinney-Vento Grant for the Education of Homeless Children and Youth Program for the County of Hudson; and,

WHEREAS, in this role ERESC works in partnership with Hudson County's thirteen school districts to ensure that homeless youth have access to free, appropriate public education, and to be able to enroll in and attend school; and

WHEREAS, the HCAEH and ERESC share the goal of ensuring educational stability and eliminating barriers for youth that homelessness creates; and

WHEREAS, in order to meet this goal, the above mentioned parties have agreed to act as formal partners in homeless planning for school aged youth.

NOW THEREFORE BE IT RESOLVED, that the parties of this Memorandum of Understanding confirm and endorse the aforesaid.

AND BE IT FURTHER RESOLVED, that the parties to this Memorandum of Understanding agree to fulfill the following roles and responsibilities:


Current and Continuing Commitments and Responsibilities

1. The Hudson County Alliance to End Homelessness and Essex Regional Educational Services Commission will coordinate cross sectional trainings to ensure full understanding of both educational and homeless system services and needs.

2. The ERESA commits to acting in an advisory role to the CoC on programming and policies related to preventing and ending youth homelessness as an LEA.
3. The ERESA and HCAEH commit to coordinate for purposes of service connection for homeless youth.
4. As part of its efforts to improve the youth homeless system, if the HCAEH is designated a Youth Homelessness Demonstration Program community, ERESA commits to participate and fulfil their required role throughout the grant period and through continuing system and program evaluations.

TERM OF MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding will commence upon the dates signed below and shall expire 5 years from the dates signed below. To ensure relevance, this MOU will be reviewed annually for update, if applicable. This Memorandum of Understanding may be terminated earlier by and upon thirty (30) days written notice of any party to this document. This agreement may be executed in any number of counterparts, each of which when executed and delivered shall constitute a duplicate original, but all counterparts together shall constitute a single agreement.



 Katelyn Ravensbergen
 Chair, Hudson County Alliance to End Homelessness

9/24/19

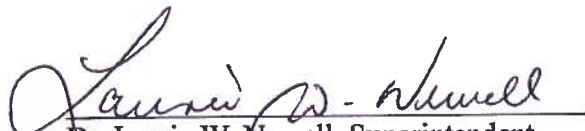
 Date



 Witness

9/24/19

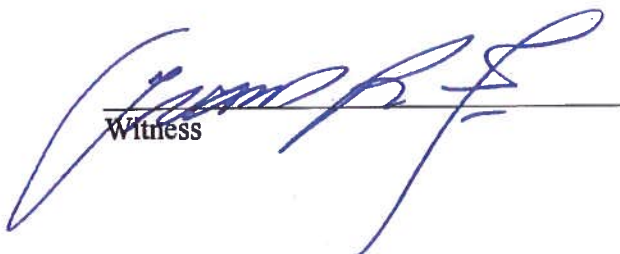
 Date



 Dr. Laurie W. Newell, Superintendent
 Essex Regional Educational Services Commission

9/29/19

 Date



 Witness

9/23/2019

 Date



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 3A

**Written Agreement with State or Local
Workforce Development Board**

MEMORANDUM OF UNDERSTANDING

BY AND BETWEEN

HUDSON COUNTY ALLIANCE TO END HOMELESSNESS

AND

HUDSON COUNTY WORKFORCE DEVELOPMENT BOARD

WHEREAS, the Hudson County Alliance to End Homelessness (HCAEH) acts on behalf of the Jersey City/Bayonne/Hudson County Continuum of Care; and

WHEREAS, the HCAEH provides information, services and advocacy for and on behalf of those experiencing homelessness and those at risk of homelessness in Hudson County; and,

WHEREAS, the Hudson County Workforce Development Board (WDB), is mandated to be the lead organization in Hudson County and Jersey City for workforce planning; and

WHEREAS, the WDB's mission is to serve as an alliance of the public and private sector for the purpose of supporting and linking economic development and workforce development initiatives in order to meet the changing needs of job-seekers and employers; and

WHEREAS, the HCAEH and WDB share the goal of creating economic security, and in turn preventing and eradicating homelessness, and

WHEREAS, in order to meet this goal, the above mentioned parties have agreed to act as formal partners in both HCAEH and WDB planning.

NOW THEREFORE BE IT RESOLVED, that the parties of this Memorandum of Understanding confirm and endorse the aforesaid.

AND BE IT FURTHER RESOLVED, that the parties to this Memorandum of Understanding agree to fulfill the following roles and responsibilities:


Current and Continuing Commitments and Responsibilities

1. The Hudson County Division of Housing and Community Development, as the Chair of the Hudson County Alliance to End Homelessness commits to active participation at all Workforce Development Board meetings.
2. The Workforce Development Board will take special considerations for those experiencing homelessness when designing resources and strategies through their annual Strategic Action Plan.

3. The HCAEH will provide best practices for serving those experiencing homelessness to be included in the WDB Strategic Action Plan.
4. When appropriate, the HCAEH will make formal connections to local service providers for referrals or for specific program development.
5. Both HCAEH and WDB will participate in evaluation of employment programs designed to target those experiencing homelessness or homeless subpopulations such as youth and veterans.

TERM OF MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding will commence upon the dates signed below and shall expire 5 years from the dates signed below. To ensure relevance, this MOU will be reviewed annually for update, if applicable. This Memorandum of Understanding may be terminated earlier by and upon thirty (30) days written notice of any party to this document. This agreement may be executed in any number of counterparts, each of which when executed and delivered shall constitute a duplicate original, but all counterparts together shall constitute a single agreement.



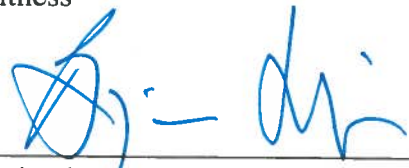
Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

9/10/19
Date



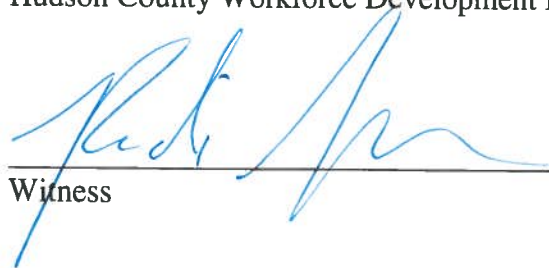
Witness

09/10/19
Date



Benjamin Lopez, Executive Director
Hudson County Workforce Development Board

9/24/19
Date



Witness

9/24/19
Date



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 3B-3

Summary of Racial Disparity Assessment

Hudson County Continuum of Care Racial Disparities Analysis

In order to analyze racial disparities within the Hudson County Homeless System, the Hudson County Division of Housing and Community Development Data Analyst utilized HMIS, Point in Time (PIT) and U.S. Census Bureau American Community Survey (ACS) data to analyze the relationship between race and homelessness.

Technical Notes

All charts illustrate both Race and Hispanic ethnicity data analyzed together, therefore any person identified as “Hispanic” is labeled as such regardless of primary race, thereby making all listed racial groups mutually exclusive and of non-Hispanic background.

Because 3 different data sources were utilized, standardized coding was done whenever possible though not all data could be coded similarly. For example, ACS charts will feature a racial category listed as “Other” while HMIS charts will not have this category, as “Other” is not an option selectable under Race identification.

Lastly, some variables were recoded to shorten how they are officially listed in their respective data sources. From both HMIS and ACS data, the following categories were recoded:

- “American Indian and Alaska Native” recoded to “**Ameri-Indian**”
- “Native Hawaiian and Other Pacific Islander” recoded to “**Hawaiian/Pacific**”
- “Two or More Races” recoded to “**Multi-Racial**”

Analysis I – Emergency Shelter Population and Hudson County General Population

The first goal of the Continuum of Care (CoC) was to determine whether racial disparities existed in the homeless population being served in emergency shelters (ES) when compared to the general population of Hudson County. Charts 1 and 2 below illustrate this comparison.

Chart 1

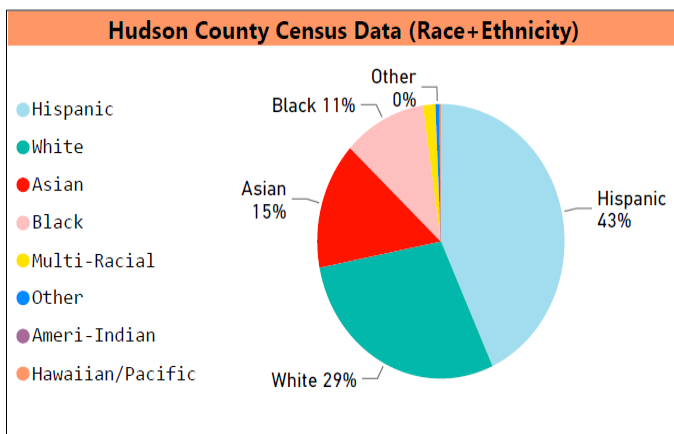
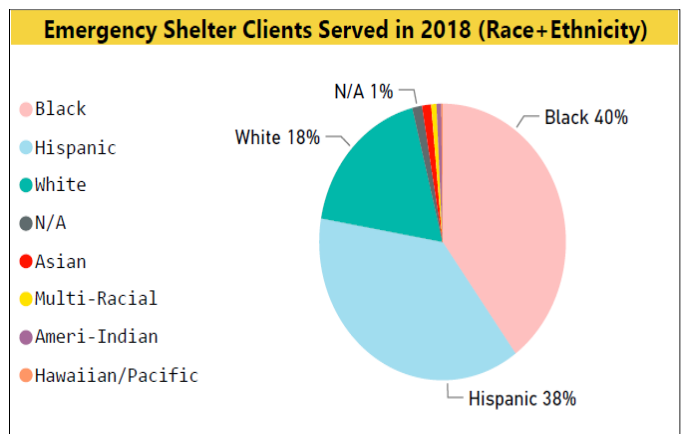


Chart 2



In reviewing both charts, the most glaring difference is the overrepresentation of Black or African Americans in our homeless service system (40%) in contrast to their makeup in the county population (11%). The Hispanic population, meanwhile, is relatively equal across both datasets, consisting of 43% of the overall county population and 38% of the 2018 ES population. Asians, on the other hand, form 15% of the county population but have virtually no footprint (less than 1%) in the ES population. Lastly, the White population in Hudson County (29%) is underrepresented in the 2018 ES population (18%).

Overall, the difference in demographics illustrate a genuine disparity within the homeless system, in which African Americans are accessing shelters in greater quantities relative to their proportion in the general county population while Whites are less in need of shelter.

Analysis II – Poverty Levels and Race

Another set of data reviewed was that of ACS poverty levels. The poverty level is a measure which details poverty by the ratio of an individual's income relative to the amount of money the Census Bureau determines is needed to afford one's basic needs. For example, if an individual's income falls below the amount needed to afford basic needs, the individual is considered below 100% the poverty level and is in poverty. Individuals are considered above 100% the poverty level if their income is greater than the cost of their basic needs. Analysis of this ACS data was done to understand whether the county population under the poverty level closely resembled our 2018 ES population.

Below are two charts: Chart 3 shows the demographics of the county population under 100% the poverty level while Chart 4 shows the % of county residents under the poverty level within their respective racial category. Please note that Chart 4 also illustrates both a teal line, which depicts the overall % of people in Hudson County under poverty, and a red line, which denotes the overall % of people in New Jersey under poverty.

Chart 3

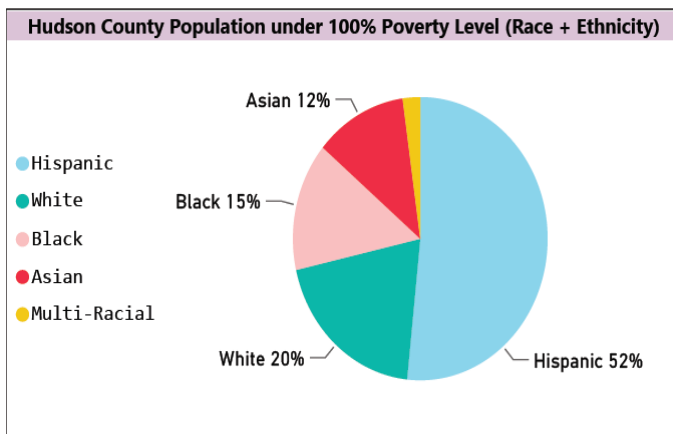


Chart 4

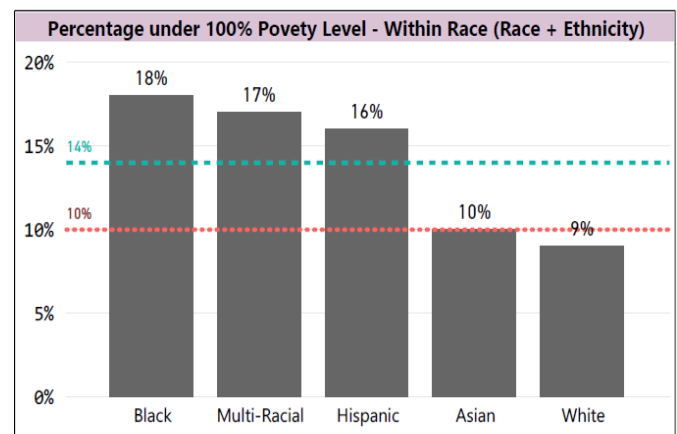


Chart 3, when compared against the overall county population (Chart 1), is arguably similar, showing that, proportionally speaking, the makeup of the county population under poverty resembles the overall county population. On the surface, there appears to be an equal distribution of poverty across the county population (relative to population size), however, when poverty level data is viewed within each racial group separately (depicted in Chart 4), disparities become apparent.

Chart 4 shows, in all, that African Americans, Multi-Racial and Hispanic persons have the highest proportion of people in poverty (16%-18% respectively) relative to all other groups. Moreover, when compared against the % of all residents in NJ in poverty (10%) and the % of all residents in Hudson County (14%) in poverty, the severity of poverty among Black, Multi-Racial and Hispanic persons is further understood.

Another analysis conducted with ACS data was comparing the demographics of the entire county population under poverty (Chart 3) versus the ES 2018 population (Chart 2). One can easily assume that both populations would match %-wise, as all populations under poverty would seem at risk of needing shelter. However, when this comparison was made, stark differences were found.

Hispanics, who make up half (52%) the entire population under poverty in Hudson County, only make up 38% of the entire 2018 shelter population (Chart 2). This inconsistency between the two datasets is further seen among the Black population, who make up 15% of the entire Hudson County population in poverty but consist of 40% of the ES 2018 population (Chart 2). Inversely, Asians, who make up 12% of the entire population under the

poverty level, have nearly no presence in the 2018 ES population (<1%). Why differences exist in this manner are not known, though some potential explanations may center on differences in the capacity to seek assistance from friends and family and even differences in the level of one's poverty.

Lastly, among the White population, an interesting consistency occurs throughout different statistics. Whites make up 29% (Chart 1) of the general county population, which is slightly more than the % they make up in the ES 2018 population (20% - Chart 2), however this ES figure matches the 20% Whites make up within the entire county population under the poverty level. In all, it seems that relative to the % of Whites in poverty in Hudson County, they are being equally served in shelters % wise.

Analysis III – Point in Time 2019 Data for Unsheltered Populations

Point in Time data is another form of homeless data important to review, as it depicts the count of unsheltered persons on the street on the night of January 22nd 2019. We compare PIT data against the ES 2018 population (Chart 2).

Chart 5

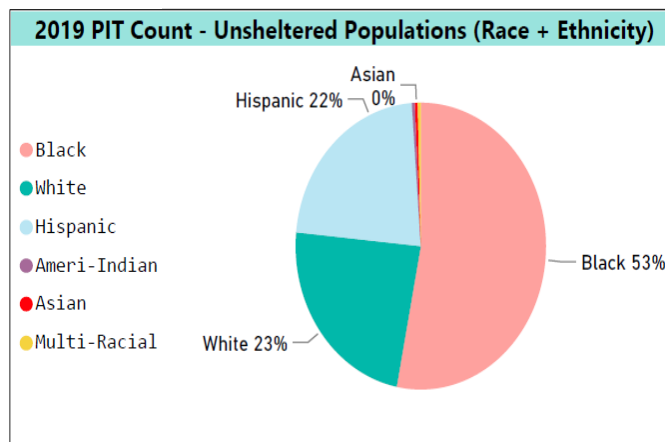


Chart 5 shows the majority of unsheltered individuals were African Americans (53%), running in contrast to the % this subpopulation covers in the ES 2018 population (40 % - Chart 2). These statistics show another form of racial disparity that exists in Hudson County, however it's important to emphasize that PIT data is based on a single day of the year therefore results are not scientifically indicative of what the year-round unsheltered population may look like.

Analysis IV – Comparison of PSH and Coordinated Entry Demographics

Another method used for assessing disparities was the comparison of ES 2018 demographic data (Chart 2) against the racial makeup of clients in Coordinated Entry (CE) and Permanent Supportive Housing (PSH) programs. This type of analysis is important because it would show, on the surface, whether access to housing services were equitable relative to the racial makeup of the ES population. For example, if Hispanics made up 70% of all PSH clientele, this trend would be recognized as a disparity given that Hispanics make up only 38% of the overall shelter population.

Due to the very low number of clients from the Ameri-Indian, Asian and Multi-Racial groups, these populations were removed from our analysis. These omissions, however, do not skew the overall data presented given that the remaining populations (Black, Hispanic and White) make up more than 96% of the overall populations reviewed in Charts 6 and 7.

Chart 6

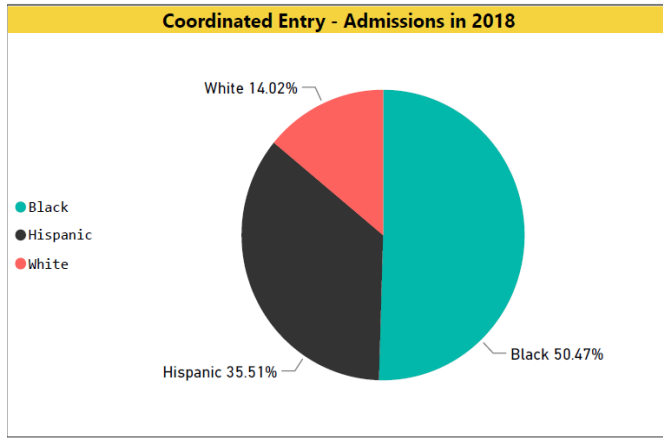
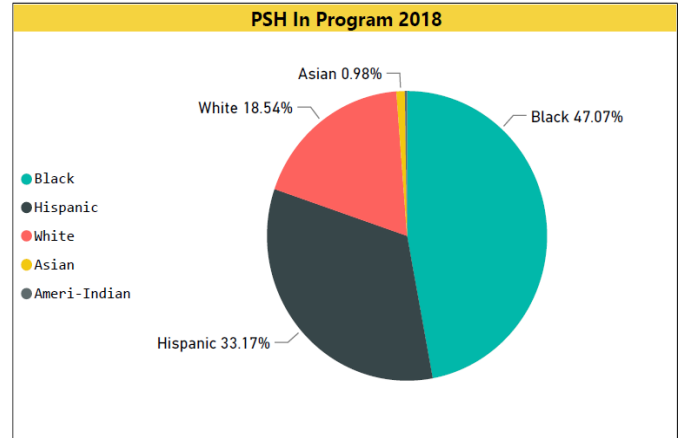


Chart 7



In Chart 6, the demographics of all clients admitted into Coordinated Entry in 2018 are displayed while Chart 7 shows the demographics of all in-program 2018 Permanent Supportive Housing clients. When comparing the demographics of these two populations against the ES 2018 population, a common trend appears: Hispanics and Africans Americans collectively make up around 4/5ths of the ES/PSH/CE populations while Whites make up the remaining 1/5th. Consistency in the racial makeup between the ES and CE/PSH populations demonstrates that our overall homeless system supports fair access to any sheltered person seeking housing services regardless of their racial affiliation.

Analysis V – Discharges into Permanent Housing

To further evaluate disparity once inside the system, discharge data was studied from both ES and Coordinated Entry populations discharged in 2018.

The legend data elements listed are as follows:

- “Institutional” - Discharges into Jail/Prison, Long-term Care, Psych Hospital, Substance Abuse Treatment Center.
- “N/A” – Discharges where no information was collected due to client refusing, client disappearing.
- “Other” – Discharges where information was not accurately listed.
- “Perm” – Discharges in which client went into a permanent housing situation
- “Temp” -Discharges in which client went into a temporary living situation (shelter, streets, hotel, etc)

Chart 8

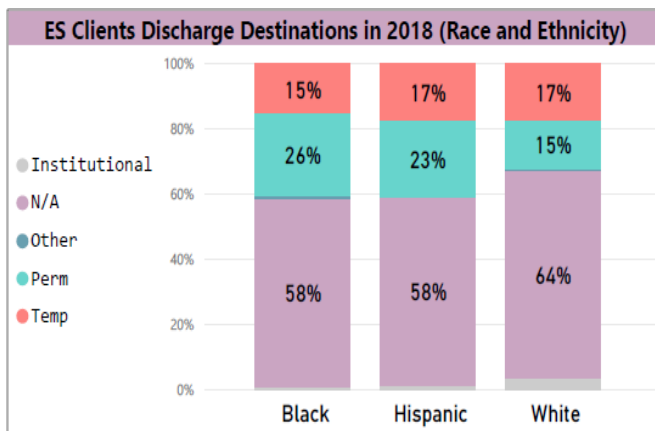


Chart 9

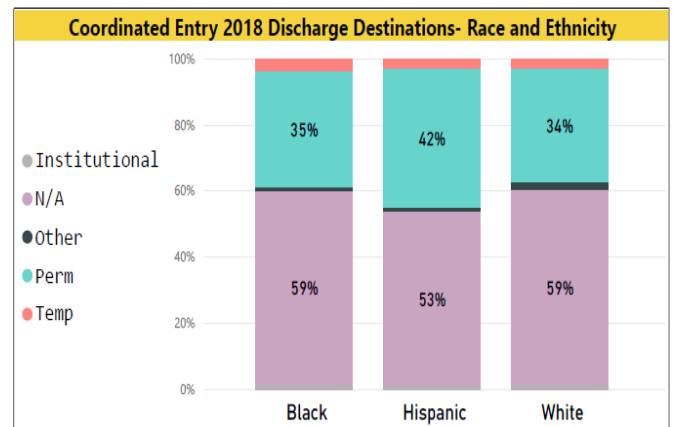


Chart 8 demonstrates the majority (58% to 64%) of people discharged from ES from any given racial group went into Unknown destinations, though Whites had a higher % (64%) going into this destination type than the

rest of the races. In terms of Coordinated Entry discharges, the majority in all groups went into Unknown destinations (53 to 59%), further solidifying a consistent trend among the races.

Discharges into Permanent Housing, on the other hand, are not as definitively understood, with inconsistent results across both emergency shelter and coordinated entry populations. In discharges from ES, 26% of Black, 23% of Hispanic and 15% of White individuals were sent into permanent housing (PH) destinations. The White population stands out, having the lowest % going into PH relative to other groups. This trend, however, is not seen in coordinated entry discharges, with figures running much higher and equal across all races: Black 35%, Hispanic 42% and White 34%.

In all, it appears discharges into Unknown destinations run parallel among all groups, with PH discharges standing out as another topic our office will further research to better clarify the trends and its implications.

Analysis VI – Causes of Homelessness

Cause of homelessness was reviewed from the ES 2018 population as another mean to understand the relationship between race and homelessness. The review found that all 3 racial populations share the same Top 3 causes of homelessness: *Eviction*, *Asked to Leave Shared Residence*, and *Job Income Loss/Reduction*.

The table below shows the % within each racial group that listed each given cause. Please note that the Top 3 causes make up around 60% of all client responses per racial group. Other causes of homelessness were cited by the 3 groups but were left out because the percentages were significantly low.

Chart 10

Cause of Homelessness	Black	Hispanic	White
Eviction	31%	24%	33%
Asked to Leave Shared Residence	22%	25%	15%
Job Income Loss/Reduction	11%	14%	12%

Eviction affects both Black (31%) and White (33%) populations almost equally, making it each their number 1 reason for homelessness. Hispanics, on the other hand, are affected by eviction much less (24%) and it is their 2nd most cited reason for homelessness, with *Asked to Leave Shared Residence* (25%) listed as their number 1 cause. Inversely, Black (22%) and White (15%) populations have *Asked to Leave Shared Residence* as their 2nd most cited reason. For the remaining cause, *Job Income Loss/Reduction* ranks as the third most cited reason for homelessness for all 3 populations.

While all groups share the same Top 3 causes of homelessness, variances exist in the % of clients citing each cause, highlighting potential differences in other underlying factors that impact homelessness, such as family connection, which can influence client vulnerability. Such factors could also speak to the type of outreach needed to prevent households from entering homelessness.

Analysis VII – Advanced Demographic Analysis of ES 2018 Population

Part 1 – General Demographics

Our analysis also looked at other demographic data across all races within the ES 2018 population (Chart 2), specifically *Gender*, *Family Type*, *Age Group* and *Household Size*. For *Gender*, *Family Type* and *Age Group*, the majority of clients in each group shared the same exact response. Charts 11-13 depict this trend, showing the % of clients, within each group, that selected the given majority response. Chart 14, on the other hand, is formatted in an entirely different manner, simply illustrating the average household size in each racial group.

Chart 11

Gender – Majority Male			
	Black	Hispanic	White
Male	60%	69%	67%

Chart 12

Family Type – Majority Single, Individual			
	Black	Hispanic	White
Single/Individual	78%	81%	93%

Chart 13

Age Group – Majority Adult (24 - 60 yrs old)			
	Black	Hispanic	White
Adult (24 to 60 yrs)	80%	78%	74%

Chart 14

Average Household Size			
	Black	Hispanic	White
Average Size	1.94	1.84	1.34

All races share very similar statistics, with most identifying as male, as living in single person households, and as being between the ages of 24 to 60. A difference is seen in household size, where White clients average a smaller family size (1.34) than Black (1.94) and Hispanic (1.84) clients.

Again, as has been the trend in most previous charts, Black, Hispanic and White populations nearly always share the same trends, though in varying levels. The differences, however, are not enough for us to consider them statistically significant.

Part 2 – Disability Information

The final form of demographic study focused on disability data, again using the 2018 ES population as the base. In Chart 15, the average number of disabilities reported by clients is shown, with Whites (1.13) reporting significantly more disabilities than Black (0.71) and Hispanic (0.78) populations. This trend remains consistent in Chart 16, which shows the % of clients per racial group that report no disabilities: Black (58%), Hispanic (53%), White (37%). The White population is further illustrated as the most afflicted by disabilities, with Chart 17 showing more Whites (20%) qualifying as chronically homeless than Black (12%) and Hispanic (12%) clients.

Chart 15

Average Number of Disabilities Reported			
	Black	Hispanic	White
Emergency Shelter	0.71	0.78	1.13

Chart 16

% of Clients Reporting No Disabilities			
	Black	Hispanic	White
Emergency Shelter	58%	53%	37%

Chart 17

% of Clients with Chronic Homelessness			
	Black	Hispanic	White
Emergency Shelter	12%	12%	20%

Overall, the disability data shows that White clients who entered our shelter system in 2018 were among the most vulnerable in terms of health conditions. This discovery is a very significant trend that will be studied further to fully extrapolate its impact on homelessness. As a side-note, Charts 11-17 were also run for clients discharged from Coordinated Entry in 2018 and very similar figures were found.

Analysis VIII – Coordinated Entry Self-Sufficiency Scores

The final analysis featured an in-depth examination of coordinated entry self-sufficiency scores. The self-sufficiency score is a cumulative score calculated from a series of questions clients answer at coordinated entry intake. Questions assess a variety of factors (Education, Work, Life Skills, Safety) each with a range of vulnerability and assigned point amount. The lower the cumulative self-sufficiency score, the greater the client's vulnerability. The base population is all clients who were discharged from coordinated entry in 2018.

Chart 18

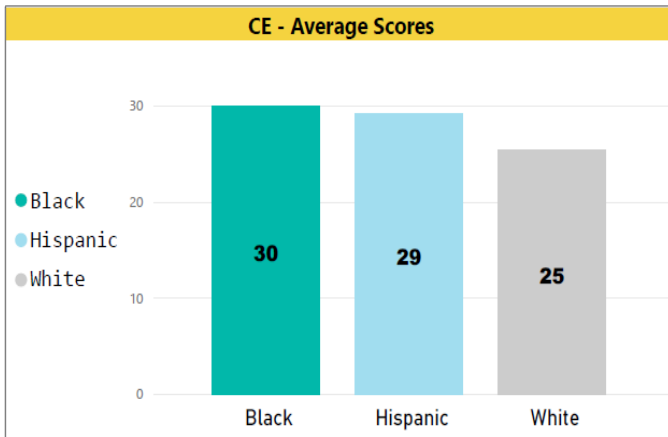


Chart 19

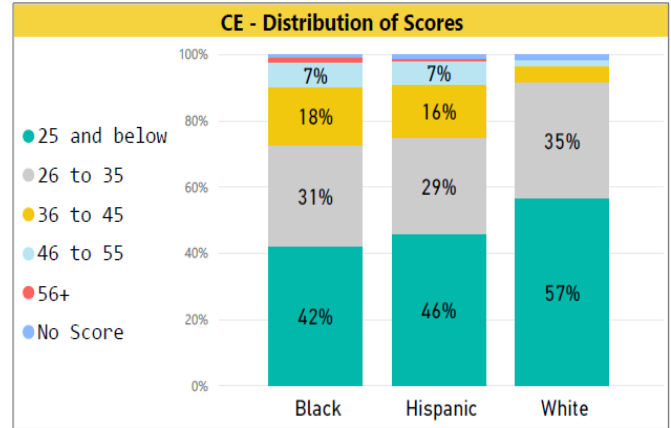


Chart 18 shows the average self-sufficiency score for each racial group, with White clients appearing as most vulnerable. Chart 19 provides greater context, displaying the range of scores that exist within each group. The data shows half (51%) the White population scored 25 or below, a stark contrast to the % that scored in this manner among Black (37%) and Hispanic (42%) individuals. Further revealing is how nearly all White clients (92%) scored between 0 to 35 points, with 69% of Blacks and 73% of Hispanics scoring in this way.

In all, White clients are among the most vulnerable, as almost all clients score below 35. White clients who score 36 and above are virtually nonexistent (less than 7%) while Black (30%) and Hispanic (25%) populations have a significant number of clients that score 36 or more. This trend is a significant finding that speaks to a legitimate disparity which will be further explored in the coming months.

Conclusion

Below is a summary of findings discovered through our extensive analysis of homeless and poverty data.

Disparities

1. The racial demographics of the Hudson County general population does not match our ES 2018 Population, as the Black population is overrepresented (15% county, 40% ES) and White population is underrepresented (29% county, 18% ES).
2. The racial demographics of the Hudson County population under 100% the poverty level does not match our ES 2018 population, demonstrating that the need to seek shelter is influenced beyond the inability to afford basic needs.
3. White clients, in our ES 2018 population, tend to have significantly greater disabilities than Black and Hispanic clients and are more chronically homeless than others.
4. White clients, discharged from Coordinated Entry in 2018, have significantly lower self-sufficiency scores than their counterparts. Moreover, nearly most of the White population (92%) consisted of clients scoring between 0 and 35, with virtually no clients scoring above 35 points. In contrast, there were significant amount of Black (30%) and Hispanic (25%) clients scoring above 35 seeking housing services.

Similarities

1. Black, Hispanic and White clients discharged from Coordinated Entry and Emergency Shelter in 2018 had similar proportions discharged into both permanent housing and unknown destinations.
2. Black, Hispanic and White clients in the ES 2018 population all shared the same Top 3 causes of homeless: *Eviction, Asked to Leave Shared Residence, and Job Income Loss/Reduction*.
3. Among Black, Hispanic and White clients in the ES 2018 population, the majority in each group tended to be male, were part of single individual households, and were in a general adult age range (24 to 60 yrs).
4. Client demographics of those admitted into Coordinated Entry and Permanent Supportive Housing programs in 2018 generally match the demographics of the ES 2018 population, illustrating fair access to any sheltered person seeking housing services regardless of their racial affiliation.

Our Follow-up Action Plan

1. Examine why county population under poverty does not match ES population, exploring why some populations under poverty access the shelter while others don't.
2. Study why emergency shelter and coordinated entry discharge outcomes differ significantly in terms of discharges to PH destinations among the races.
3. Explore why differences in the Top 3 causes of homelessness exist, understanding what other underlying factors are impacting homelessness.
4. Delve deeper into self-sufficiency scores among the races, investigating why differences exist among the groups.