Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

 1. the CoC Application,
 2. the CoC Priority Listing, and
 3. all the CoC's project applications that were either approved and ranked, or rejected.

 As the Collaborative Applicant, you are responsible for reviewing the following:

 1. The FY 2021 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
 2. The FY 2021 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
 3. All information provided to ensure it is correct and current.
 4. Responses provided by project applicants in their Project Applications.
 5. The application to ensure all documentation, including attachment are provided.

 Your CoC Must Approve the Consolidated Application before You Submit It
 - 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2021 CoC Program Competition on behalf of your CoC.
 - 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.
 Answering Multi-Part Narrative Questions
 Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

 Attachments
 Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.
 - Attachments must match the questions they are associated with–if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
 - We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC
Application score by giving specific guidance on how to respond to many questions and
providing specific information about attachments you must upload
 - 24 CFR part 578

1A-1. CoC Name and Number: NJ-506 - Jersey City, Bayonne/Hudson County
CoC

1A-2. Collaborative Applicant Name: Hudson County

1A-3. CoC Designation: CA

1A-4. HMIS Lead: New Jersey Housing and Mortgage Finance
Agency

1B. Coordination and Engagement–Inclusive Structure and Participation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
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- 24 CFR part 578

1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.n., and VII.B.1.p.	

	In the chart below for the period from May 1, 2020 to April 30, 2021:
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted–including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	Yes	Yes
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
13.	Law Enforcement	No	No	No
14.	Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	No	Yes
15.	LGBT Service Organizations	Yes	No	Yes
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	Yes	Yes	Yes
18.	Mental Health Service Organizations	Yes	Yes	Yes

19.	**Mental Illness Advocates**	Yes	Yes	Yes
20.	**Non-CoC Funded Youth Homeless Organizations**	Yes	Yes	Yes
21.	**Non-CoC-Funded Victim Service Providers**	No	No	No
22.	**Organizations led by and serving Black, Brown, Indigenous and other People of Color**	Yes	Yes	Yes
23.	**Organizations led by and serving LGBT persons**	Yes	No	Yes
24.	**Organizations led by and serving people with disabilities**	Yes	Yes	Yes
25.	**Other homeless subpopulation advocates**	No	No	No
26.	**Public Housing Authorities**	Yes	Yes	Yes
27.	**School Administrators/Homeless Liaisons**	No	No	No
28.	**Street Outreach Team(s)**	Yes	Yes	Yes
29.	**Substance Abuse Advocates**	No	No	No
30.	**Substance Abuse Service Organizations**	No	No	No
31.	**Youth Advocates**	Yes	Yes	Yes
32.	**Youth Service Providers**	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.	Local Child Welfare Agency	Yes	No	Yes
34.				

1B-2.	**Open Invitation for New Members.**	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities).

(limit 2,000 characters)

The Hudson CoC is organized as the Hudson County Alliance to End Homelessness (HCAEH) & hosts open bi-monthly meetings. Dates & times for all meetings are posted on the County's website & through the HCAEH mailing list which includes over 300 community contacts. HCAEH meetings are also promoted at other community meetings to encourage new membership. Diverse stakeholders are invited to join & invitations are emailed for every meeting. When HCAEH is working on specific initiatives, outreach will be done to engage appropriate stakeholders.

As HCAEH strives to have active participation, the only requirement to become a voting member is attendance of at least 4 of the last 6 meetings. Once an agency or individual has reached this requirement, the lead reaches out to determine their interest in becoming a voting member.

All HCAEH communications & information is available in electronic format & HCAEH staff are able to accommodate any requests for alternate formatting to accommodate for disabilities. The CoC periodically checks to ensure all

electronic communication is formatted to improve accessibility for persons with disabilities through the website, email & communication & document formatting. Since hosting meetings via Zoom, meetings can also have closed captioning turned on for any member.

The HCAEH has created multiple ways persons with lived experience can participate through membership in the HCAEH Consumer Advisory Committee, participation at the full or Executive Board meetings or one-on-one conversations. Outreach to engage persons with lived experience is conducted through CoC providers, low barrier drop in centers, & word of mouth from people currently participating in the HCAEH.

The HCAEH is currently completing a racial equity evaluation & is looking to engage organizations & persons with culturally specific services. Currently the HCAEH has providers that focus on serving the Latinx population, which makes up a large portion of parts of the CoC's region.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	

	Describe in the field below how your CoC:
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,000 characters)

The HCAEH hosts bi-monthly meetings which are open to the public and advertised on the County's website and through the HCAEH mailing list which includes over 300 community contracts. This list is used for all meeting reminders, funding notifications and service information. HCAEH meetings are used to share information related to accomplishments, data, continuing efforts and feedback. Participants are encouraged to ask questions throughout and to bring issues/discussions during the open agenda item at the end of every meeting. Additionally, there are subcommittees that meet on a bi-monthly basis that focus on specific activities & subpopulations. All meetings are open and allow the CoC to engage providers who have a specific focus. Lastly, the HCAEH has a Consumer Advisory Board and representatives on the HCAEH Executive Committee to obtain input from persons with lived experience.

To supplement meetings and gather a larger base for input, the HCAEH uses electronic surveys to complete needs and priority assessments. Surveys are also completed with current and former consumers for implementation input.

The HCAEH uses all information gathered to shape the work of the HCAEH. In the FY2021 competition, input regarding housing type priorities was collected and used in the CoC's ranking of new projects. The HCAEH is also currently working to develop recommendations and strategies to address the system's racial equity barriers identified by focus groups of persons with lived experience. Recommendations will be implemented with assistance from the HCAEH

Consumer Advisory Committee.

1B-4.	Public Notification for Proposals from Organizations Not Previously Funded.	
	NOFO Section VII.B.1.a.(4)	

	Describe in the field below how your CoC notified the public:
1.	that your CoC's local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,000 characters)

1. The CoC Lead announced at the 8/18/21 HCAEH meeting that the local CoC competition would begin when the HUD NOFO was released. All agencies were advised that the notice would be sent through the HCAEH mailing list. On 8/24/21, the local application was opened on the portal, an email announcement was sent via the HCAEH mailing list, and the announcement was posted on the Hudson County Website.
2. The funding specifications that were emailed and posted with the announcement state that "Any nonprofit organization, state or local government and instrumentalities of local government may apply for new CoC funding, even if they haven't received funding in the past. Any agency with technical assistance questions should reach out, in writing to CoC lead staff", with email provided. This is done with every RFP to ensure any new provider has all information needed for a successful application.
3. Agencies were made aware in the email notification, website posting, and funding specifications that all applications must be submitted via the SM Apply portal. They were also notified that if they were not able to utilize the SM Apply system for the application, they could reach out to the CoC Lead for other accommodations.
4. New and renewal project scorecards and the HCAEH Monitoring and Evaluation Policies and Procedures were included in the email announcement, website posting, and were available on the application platform to be referenced by all agencies interested in applying for funding. The CoC lead was also available to explain the process to anyone who had questions.
5. The funding announcement notes that any agency or individual that needs technical assistance can reach out to the CoC Lead. The lead will provide a waiver, if needed, to submit an application outside of the portal, or to further explain the CoC and process. The CoC works to ensure all materials including website, emails and electronic documents are formatted to improve access for persons with disabilities.

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
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 - 24 CFR part 578

1C-1.	**Coordination with Federal, State, Local, Private, and Other Organizations.**
	NOFO Section VII.B.1.b.

	In the chart below:
1.	**select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or**
2.	**select Nonexistent if the organization does not exist within your CoC's geographic area.**

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	**Coordinates with Planning or Operations of Projects**
1.	**Funding Collaboratives**	Nonexistent
2.	**Head Start Program**	No
3.	**Housing and services programs funded through Local Government**	Yes
4.	**Housing and services programs funded through other Federal Resources (non-CoC)**	Yes
5.	**Housing and services programs funded through private entities, including Foundations**	Yes
6.	**Housing and services programs funded through State Government**	Yes
7.	**Housing and services programs funded through U.S. Department of Health and Human Services (HHS)**	Yes
8.	**Housing and services programs funded through U.S. Department of Justice (DOJ)**	Yes
9.	**Housing Opportunities for Persons with AIDS (HOPWA)**	Yes
10.	**Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)**	Nonexistent
11.	**Organizations led by and serving Black, Brown, Indigenous and other People of Color**	Yes
12.	**Organizations led by and serving LGBT persons**	Yes
13.	**Organizations led by and serving people with disabilities**	Yes
14.	**Private Foundations**	No
15.	**Public Housing Authorities**	Yes
16.	**Runaway and Homeless Youth (RHY)**	Yes
17.	**Temporary Assistance for Needy Families (TANF)**	Yes
	Other:(limit 50 characters)	

18.		

1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

	Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;	
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;	
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and	
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.	

(limit 2,000 characters)

1. The County of Hudson and City of Jersey City are the only direct ESG recipients in the CoC's areas and together they chair the HCAEH. ESG/CoC program staff from both entities participate in each jurisdiction's application and review committee for funding allocations for ESG & CoC. This coordination allows for funding decisions that best utilize the different funding sources available. This was true for ESG-CV allocation as well, with both recipients consulting the other and CoC staff on the best utilization of funds. The State of NJ also provides ESG funds within the CoC area and requires HCAEH approval, through letters of support, for all ESG priority projects.

2. The Jersey City & Hudson County recipients are leaders of the HCAEH Performance and Evaluation Committee and so both set performance standards and continuously evaluate programs using HMIS data and other sources. These reviews are included by both recipients when evaluating ongoing funding. The performance review also includes State funded ESG programs for programmatic data as well as how these programs impact the full system, ensuring only well performing projects are recommended for funding.

3/4:As chairs of the CoC, both Hudson County and Jersey City are aware of the work, needs and priorities of the CoC and ensure this information is reflected in the goals of the Consolidated Plan. In addition, Hudson County works closely through the Homeless Trust Fund Committee, with the other jurisdictions responsible for completing Consolidated Plans. Through these meetings and partnerships, homeless data, including PIT, needs, priorities are provided. Additionally, Hudson County provides the State with comments during public comment periods to ensure local needs and priorities related to homelessness are included in their statewide plans.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

	Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported gender:	

1.	**Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.**	No
2.	**Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.**	No
3.	**Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.**	Yes
4.	**Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.**	Yes
5.	**Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.**	No
6.	**Other. (limit 150 characters)**	

1C-4.	**CoC Collaboration Related to Children and Youth–SEAs, LEAs, Local Liaisons & State Coordinators.**	
	NOFO Section VII.B.1.d.	

	Describe in the field below:
1.	**how your CoC collaborates with youth education providers;**
2.	**your CoC's formal partnerships with youth education providers;**
3.	**how your CoC collaborates with State Education Agency (SEA) and Local Education Agency (LEA);**
4.	**your CoC's formal partnerships with SEAs and LEAs;**
5.	**how your CoC collaborates with school districts; and**
6.	**your CoC's formal partnerships with school districts.**

(limit 2,000 characters)

The HCAEH currently has an MOU with the Essex Regional Educational Services Commission (ERESC), which is the LEA contracted with the State of NJ under the McKinney Vento Grant. The ERESC works with the school districts and liaisons within the CoC's jurisdiction to ensure that homeless youth have access to free, appropriate education and services. Through this partnership, the HCAEH provides training to local school districts and liaisons to give insight on the specifics on the vulnerabilities of homeless families as well as the structure and assistance available through the CoC such as the coordinated entry process, resources available etc. The ERESC provides training to homeless shelters and service providers to ensure an understanding of the service that homeless youth are eligible for through McKinney-Vento resources. They also provide assistance if needed when coordinating with local liaisons for clients. The ERESC will also refer families in need of housing to the Hudson County CoC and ongoing information/resources sharing is conducted regularly. The most recent liaison training took place 10/7/21 and the most recent shelter training took place 11/8/21.

HCAEH providers and the CoC lead also participate in the meetings of the Hudson County Children's Interagency Coordinating Council, which has membership of many of the school districts/liaisons and focuses on a variety of service needs and issues related to youth, including homelessness. Lastly, North Hudson Community Action Corp, who is a Head Start and Early Head Start provider, is an active member of the HCAEH and is a CoC funded agency. NHCAC makes these services available and known to providers in the community, enabling connection for families in need.

1C-4a.	CoC Collaboration Related to Children and Youth–Educational Services–Informing Individuals and Families Experiencing Homelessness about Eligibility.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,000 characters)

In 2016, the HCAEH updated its overall CoC Policies and Procedures to ensure all agencies were appropriately informing clients about their ability to access education services and that agencies had staff that were knowledgeable about the services available. The policies that were implemented required all CoC-funded providers to designate a staff person as their agency's "Youth Advocate" who was responsible for making sure that:

1. All school-aged youth remain enrolled in school during periods of homelessness and/or during the transition into permanent housing;

2. All Youth Advocates inform homeless families of their children's educational rights under the McKinney-Vento Act and connect children with community services, including early childhood programs such as Head Start;

3. All Youth Advocates connect homeless families to their LEA McKinney-Vento Homeless Liaison or other designated staff person identified by the LEA; and

4. As mentioned above, to keep all youth advocates at provider agencies informed on available services, the CoC coordinates with the County's LEA to conduct an annual training. The 2021 training took place on November 8, 2021.

1C-4b.	CoC Collaboration Related to Children and Youth–Educational Services–Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	No
4.	Early Head Start	No	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		

10.			

1C-5.	**Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Annual Training–Best Practices.**	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC coordinates to provide training for:
1.	Project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
2.	Coordinated Entry staff that addresses safety and best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,000 characters)

1. Starting in 2018, the HCAEH began partnering with WomenRising, the State designated local domestic violence agency funded by DOJ, to provide an annual training for CoC providers, including coordinated entry staff. The training is open to anyone participating in the CoC but targets emergency shelter, coordinated entry and housing providers. The date for the 2021 training is December 8 with a focus on domestic violence services provided throughout the County as well as best practices in identifying and working with clients who have experienced domestic violence.
2. In addition to the CoC wide training provided, coordinated entry has a domestic violence social worker that works specifically with any client identifying as a victim of domestic violence or fleeing violence. This social worker has completed specialized training through WomenRising on best practices in working with the domestic violence population. This training included risk assessment and safety planning with a focus on trauma informed care. This training takes place annually to ensure the worker is up to date on all best practices.

1C-5a.	**Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Using De-identified Aggregate Data.**	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking survivors.

(limit 2,000 characters)

The CoC utilizes data from WomenRising, the primary domestic violence service provider and only domestic violence shelter in the County, to provide de-identified aggregate data to express the needs of domestic violence victims. This information is compiled with the CoC's coordinated entry program for domestic violence victims to ensure we have a comprehensive understand of the number of clients served, both residential and non-residential programming, their average length of stay, discharge destination, the type of non-housing services provided, including mental health and legal services, as well as basic demographic information. Additionally, information is provided regarding the number of calls the hotline received, and for clients deemed not eligible for

residential services, their reason for ineligibility.

To ensure cross collaboration, coordinated entry has a primary social worker that is dedicated to serving victims of domestic violence. This case worker partners with WomenRising to identify needs of clients, share client information, once a consent is signed as well as meet with clients onsite at WomenRising to complete intakes, assessments and referrals. That client's information and needs are then included in the coordinated entry data.

1C-5b.	**Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Coordinated Assessment–Safety, Planning, and Confidentiality Protocols.**	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC's coordinated entry system protocols incorporate trauma-informed, victim-centered approaches while maximizing client choice for housing and services that:
1.	**prioritize safety;**
2.	**use emergency transfer plan; and**
3.	**ensure confidentiality.**

(limit 2,000 characters)

The CoC's CEP, operated by GSCDC, strives to provide effective, equitable and respectful services with all services provided through a trauma informed care approach. Specifically:

1. Prioritize safety: all coordinated entry staff are trained to be sensitive and responsive to client needs at all levels from sleeping to intake, to ongoing case management. CEP protocols ensure that client choice and safety is prioritized in all steps of the development of a supportive services plan as well as in access to services. The DV case worker has also received specific training on approaches and best practices when planning for client safety in referral and placement.

2. Emergency transfer plan: if there is a safety concern or conflict while the client is still in the assessment phase, services will be provided remotely, off-site or at another agency location. For clients that have safety concerns once they are placed in housing, the client can be connected back to coordinated entry for placement in a new vacancy, if one is available that they are eligible for.

3. Ensure confidentiality: GSCDC has very strict confidentiality policies and procedures as well as code of conduct to address any conflict of interest concerns. All client interactions are kept strictly confidential and client's information is only shared upon client consent. Information is also only shared in a way that will benefit the client. Unless there is a positive purpose to sharing the information, client data cannot be shared.

1C-6.	**Addressing the Needs of Lesbian, Gay, Bisexual, Transgender–Anti-Discrimination Policy and Training.**	
	NOFO Section VII.B.1.f.	

1.	**Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBT individuals and families receive supportive services, shelter, and housing free from discrimination?**	Yes
2.	**Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?**	Yes
3.	**Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to Housing in HUD Programs in Accordance with an Individual's Gender Identity (Gender Identity Final Rule)?**	Yes

1C-7.	**Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy. You Must Upload an Attachment(s) to the 4B. Attachments Screen.**	
	NOFO Section VII.B.1.g.	

Enter information in the chart below for the two largest PHAs highlighted in gray on the CoC-PHA Crosswalk Report at https://files.hudexchange.info/resources/documents/FY-2020-CoC-PHA-Crosswalk-Report.pdf or the two PHAs your CoC has a working relationship with–if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2020 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Jersey City Housing Authority	10%	Yes-HCV	No
North Bergen Housing Authority	30%	Yes-HCV	No

1C-7a.	**Written Policies on Homeless Admission Preferences with PHAs.**	
	NOFO Section VII.B.1.g.	

	Describe in the field below:
1.	**steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference–if your CoC only has one PHA within its geographic area, you may respond for the one; or**
2.	**state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.**

(limit 2,000 characters)

The Hudson CoC has met with many of the housing authorities within the jurisdiction regarding a moving on and/or more general homeless preference. Many of the housing authorities showed concern over setting a general preference, as it may allow households to claim they are homeless in order to move up the list. In order to combat that concern, the CoC has provided housing authorities with information regarding the coordinated entry system, how referrals would work for any preferences or set asides, and information on best practices for how other housing authorities have implemented such preferences.

Prior to the COVID-19 pandemic starting, the CoC was in discussion with the Jersey City Housing Authority, the largest local housing authority within the jurisdiction about creating a set aside for a moving on or general homeless preference where referrals would come through the coordinated entry program. Unfortunately once COVID-19 hit, the housing authority did not continue with

the decision to add that preference to their current admin plan, but discussions are still in process. While there is no general preference, the housing authority has applied for mainstream vouchers in which a set aside of referrals were only taken from the CoC's coordinated entry system. Allowing a number of homeless households to receive vouchers. The CoC will continue to encourage Housing Authorities to work with the CoC on these types of programs in hopes to build the relationship that will lead to a more general homeless preference in the future.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored–For Information Only	

	Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:	

	1.	Multifamily assisted housing owners	No
	2.	PHA	Yes
	3.	Low Income Tax Credit (LIHTC) developments	No
	4.	Local low-income housing programs	No
		Other (limit 150 characters)	
	5.		

1C-7c.	Including PHA-Funded Units in Your CoC's Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

Does your CoC include PHA-funded units in the CoC's coordinated entry process?	Yes

1C-7c.1.	Method for Including PHA-Funded Units in Your CoC's Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

	If you selected yes in question 1C-7c., describe in the field below:	
1.	how your CoC includes the units in its Coordinated Entry process; and	
2.	whether your CoC's practices are formalized in written agreements with the PHA, e.g., MOUs.	

(limit 2,000 characters)

1. Any program that is accepting referrals through the CoC's coordinated entry system follows the coordinated entry prioritization and referral policies. When new programs, such as mainstream vouchers or tax credit units are included in the CEP system, the CEP team reviews the prioritization list to see who meets the eligibility criteria set by that individual program. Any considerations of ineligible criminal backgrounds or income restrictions are taken into consideration, but referrals are based on the same principles and policies of other vouchers that go through coordinated entry. Coordinated entry staff will

then work with the identified clients to complete the application and will submit on their behalf to the housing authority. If there are issues or follow up questions regarding the application, the PHA and CEP are able to work through those questions or additional needs, resulting in clients getting better access to vouchers.

2. Depending on the program, the CEP may or may not have a formalized written agreement to provide referrals. For past projects with PHA-funded units, such as the most recent mainstream vouchers, the CEP and PHA did have an MOU detailing the process for referrals, the number of units and mainstream eligibility. For projects such as local tax credit unit, there is not always an MOU detailing the referral process from coordinated entry.

1C-7d.	**Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.**	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with a PHA(s) to submit a joint application(s) for funding of projects serving families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other non-federal programs)?	Yes

1C-7d.1.	**CoC and PHA Joint Application–Experience–Benefits.**	
	NOFO Section VII.B.1.g.	

	If you selected yes to question 1C-7d, describe in the field below:	
1.	**the type of joint project applied for;**	
2.	**whether the application was approved; and**	
3.	**how your CoC and families experiencing homelessness benefited from the coordination.**	

(limit 2,000 characters)

1. The HCAEH has partnered with two housing authorities within our jurisdiction, Jersey City Housing Authority (JCHA) and the North Bergen Housing Authority (NBHA) to submit applications under the Mainstream Voucher, 811 and Family Unification Program. The JCHA has applied for the Mainstream, 811 and FUP vouchers, while the NBHA applied for Mainstream vouchers.

2. Yes, both housing authorities were approved for these program types. Currently the JCHA has 170 FUP vouchers, 200 Mainstream Vouchers and 140 - 811 vouchers. The NBHA has 30 Mainstream Vouchers.

3. The submission and approval of these programs has made a large impact for families and individuals experiencing homelessness in Hudson County. For all of these programs, at least a portion of the vouchers were set aside for referrals that came directly from the CoC's coordinated entry program. This not only helped the housing authority obtain complete referrals quickly, but also helped clients experiencing homelessness have a better experience working with the housing authorities, as the coordinated entry case managers were able to help make sure all of their documentation was complete, they did not miss any meetings with the housing authority and were able to find housing more quickly.

The partnership between the JCHA and CEP worked so well, the housing authority came back to CEP for additional referrals when they did not have enough off of their regular waiting list to fill all available vouchers. The success in these programs has also led to the housing authority being open to discussions regarding other set asides, homeless preference and willingness to submit applications for other program types, such as EHV, as outlined below.

1C-7e.	**Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including American Rescue Plan Vouchers.**	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes

1C-7e.1.	**Coordinating with PHA(s) to Administer Emergency Housing Voucher (EHV) Program–List of PHAs with MOUs.**	
	Not Scored–For Information Only	

Did your CoC enter into a Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes

If you select yes, you must use the list feature below to enter the name of every PHA your CoC has entered into a MOU with to administer the Emergency Housing Voucher Program.	
PHA
New Jersey Depart...
Jersey City Housi...

1C-7e.1. List of PHAs with MOUs

Name of PHA: New Jersey Department of Community Affairs

1C-7e.1. List of PHAs with MOUs

Name of PHA: Jersey City Housing Authority

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

1C-8.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1C-9.	Housing First–Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition.	19
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition that have adopted the Housing First approach.	19
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2021 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1C-9a.	Housing First–Project Evaluation.	
	NOFO Section VII.B.1.i.	

Describe in the field below how your CoC regularly evaluates projects to ensure those that commit to using a Housing First approach are prioritizing rapid placement and stabilization in permanent housing and are not requiring service participation or preconditions of program participants.

(limit 2,000 characters)

To ensure projects are implemented using a housing first approach, the CoC evaluates all projects in the following ways:

Confirms that all referrals are only being accepted from the CoC's coordinated

entry program. If a referral is denied, the reason is evaluated to ensure it is not against the housing first, low barrier policies set by the CoC. The CEP prioritizes households with the highest barriers for housing opportunities.

CoC programs are asked to explain how they work with consumers in regards to landlord mediation and conflict resolution. If a tenant is at risk of eviction, how do they handle that situation, in regards to the tenant being terminated from the program or being able to identify a new unit and remain in the program.

Reason for discharge for each household is reviewed through the performance outcomes evaluation to confirm households are not discharged due to factors that are not in line with housing first.

Client leases and program rules are reviewed by CoC staff to make sure there are no stipulations regarding service participation as a precondition or requirement to maintain their housing.

Agencies are scored on all of these practices in both their monitoring and application for the local CoC process. Additionally, while not currently scored, the CoC is evaluating the time it takes programs to get households in a housing unit upon program acceptance. CoC staff and programs discuss factors that impact slow housing placement to ensure households are not being made to wait until they are "housing ready".

1C-9b.	Housing First–Veterans.	
	Not Scored–For Information Only	

Does your CoC have sufficient resources to ensure each Veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach?	No

1C-10.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	

	Describe in the field below:
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,000 characters)

There are three agencies throughout the CoC that are responsible for street outreach and cover 100% of Hudson County, the CoC's geographic area. The main street outreach provider, GSCDC, covers all of Hudson County & focuses on areas with the highest concentration of unsheltered homeless. GSCDC outreach occurs 7 days a week with both day and night shifts. MASSH, the PATH provider for the County, provides street outreach focused on those with mental illness 2-3 times a week at known locations throughout the County. In addition, the County's largest municipality, Jersey City, has implemented a JC

specific outreach team that conducts outreach during the day Monday-Friday with a focus on high issue areas within JC.

All outreach is coordinated & tailored to those who are the most vulnerable and service-resistant, specifically targeting encampments and locations identified with advocates, police, hospitals and public transit. Outreach teams adjust their times and locations to engage those that are transient and work to develop relationships and foster effective engagement with service-resistant clients in order to promote acceptance of shelter and services. If shelter is refused, connection will still be made to CEP and clients will be prioritized for permanent housing opportunities. Because GSCDC is a provider for both outreach and CEP, outreach staff coordinate with CEP to identify which unsheltered clients have engaged in the system and those that may be eligible for PSH. Both outreach and CEP work to meet the client where they are and do not force program engagement to continue to provide case management or connection to PH. These methods have proven successful with 40% of clients that entered a PSH program and 27% of clients that entered a RRH program in 2020 coming directly from the street into housing.

1C-11.	**Criminalization of Homelessness.**	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to prevent the criminalization of homelessness in your CoC's geographic area:

1.	**Engaged/educated local policymakers**	Yes
2.	**Engaged/educated law enforcement**	Yes
3.	**Engaged/educated local business leaders**	Yes
4.	**Implemented communitywide plans**	Yes
5.	**Other:(limit 500 characters)**	
	Implemented FUSE Initiatives; Engaged Public Transportation Agencies	Yes

1C-12.	**Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).**	
	NOFO Section VII.B.1.l.	

	2020	2021
Enter the total number of RRH beds available to serve all populations as reported in the HIC–only enter bed data for projects that have an inventory type of "Current."	293	302

1C-13.	**Mainstream Benefits and Other Assistance–Healthcare–Enrollment/Effective Utilization.**	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC assists persons experiencing homelessness with enrolling in health insurance and effectively using Medicaid and other benefits.

	Type of Health Care	Assist with Enrollment?	Assist with Utilization of Benefits?
1.	Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
2.	Private Insurers	Yes	No
3.	Nonprofit, Philanthropic	Yes	Yes
4.	Other (limit 150 characters)		

1C-13a.	Mainstream Benefits and Other Assistance–Information and Training.	
	NOFO Section VII.B.1.m	

	Describe in the field below how your CoC provides information and training to CoC Program-funded projects by:
1.	systemically providing up to date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	communicating information about available mainstream resources and other assistance and how often your CoC communicates this information;
3.	working with projects to collaborate with healthcare organizations to assist program participants with enrolling in health insurance; and
4.	providing assistance with the effective use of Medicaid and other benefits.

(limit 2,000 characters)

1&2. The Hudson County Welfare agency is an active member of the HCAEH & HCAEH Executive Board and attends HCAEH meetings & subcommittees, at which they provide up to date information on mainstream resources available. HCAEH meetings are also attended by mental health and healthcare providers that share information regarding programming, initiatives & services. The CoC will use the HCAEH listserv to share information regarding available mainstream resources as available from meetings or directly from providers. This results in at least bimonthly dissemination of service information to over 300 contacts.

3. HCAEH membership includes a number of providers who assist clients with enrolling in health insurance including the County's Welfare Office, 2 Federally Qualified Health Centers and a local hospital. All of these providers conduct specific homeless outreach to assist with healthcare enrollment, including a mobile team operated by the FQHC that coordinates directly with local shelters. Information about these programs are also shared at HCAEH meetings & through the listserv. The CoC also evaluates whether providers are connecting clients with health insurance through a review of HMIS data, which is included in the scoring criteria for CoC funding.

4. All CoC providers work with clients to make sure they are connected with all benefits they are eligible for, including Medicaid & other forms of insurance. Once enrolled, caseworkers assist with scheduling appointments and obtaining proper health services, with the aim of getting all clients on a regular schedule to assist in preventing longer term concerns. On a larger scale, the CoC lead is working with providers on billing Medicaid for housing related services. To date,

two of the largest housing providers utilize Medicaid billing to offset their CoC service funding.

1C-14.	Centralized or Coordinated Entry System–Assessment Tool. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.1.n.	

	Describe in the field below how your CoC's coordinated entry system:	
1.	covers 100 percent of your CoC's geographic area;	
2.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
3.	prioritizes people most in need of assistance; and	
4.	ensures people most in need of assistance receive assistance in a timely manner.	

(limit 2,000 characters)

1&2. The Hudson Coordinated Entry Program (CEP) is operated by Garden State CDC (GSCDC) & covers the CoC's entire geographic area. CEP has two drop-in centers, one in each region of the County. CEP connects with service-resistant clients through the mobile assessment & street outreach teams. Mobile assessment staff regularly visit shelter & drop-in centers and focus on clients who may be reluctant, unwilling or unable to visit a CEP location, providing assessments & case management on site. Street outreach works daily to engage the most service-resistant, unsheltered clients countywide to connect them with shelter & transportation to a CEP site. The team also includes a CEP case manager who conducts CEP intake and assessment on site with unsheltered clients who are hesitant to go to shelter or a CEP location. 3&4. Upon entry to CEP, households are immediately pre-screened & provided linkages for urgent needs (i.e. shelter, food). Within 14 days, clients are assessed using a standard assessment tool in HMIS to evaluate barriers & generate vulnerability scores. CEP utilizes this score & case conferencing to determine the most appropriate placements for each client. CEP prioritizes referrals following Notice CPD 16-11 & strives to rehouse clients as quickly as possible. CEP holds case conferencing twice a week to efficiently identify housing opportunities for clients. Even before a housing opportunity has been identified, CEP staff will work to collect program documentation with all consumers to ensure quick entry into housing once an opportunity is available. CEP has no requirement for prior service engagement, allowing many service-resistant, unsheltered clients to move immediately into PH. In 2020, 40% of households admitted into PSH entered the program directly from the street.

1C-15.	Promoting Racial Equity in Homelessness–Assessing Racial Disparities.	
	NOFO Section VII.B.1.o.	

Did your CoC conduct an assessment of whether disparities in the provision or outcome of homeless assistance exists within the last 3 years?	Yes

1C-15a.	Racial Disparities Assessment Results.	

NOFO Section VII.B.1.o.

Select yes or no in the chart below to indicate the findings from your CoC's most recent racial disparities assessment.

1.	**People of different races or ethnicities are more likely to receive homeless assistance.**	Yes
2.	**People of different races or ethnicities are less likely to receive homeless assistance.**	No
3.	**People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.**	Yes
4.	**People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.**	No
5.	**There are no racial or ethnic disparities in the provision or outcome of homeless assistance.**	No
6.	**The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.**	No

1C-15b.	**Strategies to Address Racial Disparities.**	
	NOFO Section VII.B.1.o.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	**The CoC's board and decisionmaking bodies are representative of the population served in the CoC.**	Yes
2.	**The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.**	Yes
3.	**The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.**	No
4.	**The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.**	No
5.	**The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.**	Yes
6.	**The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.**	No
7.	**The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.**	Yes
8.	**The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.**	Yes
9.	**The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.**	Yes
10.	**The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.**	Yes
11.	**The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.**	Yes
	Other:(limit 500 characters)	
12.		

1C-15c.	**Promoting Racial Equity in Homelessness Beyond Areas Identified in Racial Disparity Assessment.**	
	NOFO Section VII.B.1.o.	

Describe in the field below the steps your CoC and homeless providers have taken to improve racial equity in the provision and outcomes of assistance beyond just those areas identified in the racial disparity assessment.

(limit 2,000 characters)

The HCAEH has made a commitment to address racial disparities that impact Black Indigenous People of Color (BIPOC) across the continuum of services offered by the system.

The HCAEH, through a consultant, is currently conducting a racial equity project. The goal of the project is to engage persons with lived experience or those currently experiencing homelessness to identify barriers or gaps in the system as well as any needs that are currently unmet through focus groups and one-on-one interviews. With this qualitative data, the CoC is able to analyze how the experience of those identifying as BIPOC may differ from those identifying as White.

The CoC received invaluable information from this project. The gaps and barriers that were identified are now being critically looked at and policies and procedures are being examined to make for a more equitable system. While the results of the project are not finalized, some areas the HCAEH are evaluating to improve and/or update, based on the feedback from the racial equity project, include:

-Evaluating the coordinated entry vulnerability matrix to ensure it is asking questions/gathering information in a way that considers and identifies vulnerabilities that are relevant to all cultures and racial/ethnic backgrounds

-Identifying training needs for shelter and coordinated entry points

-Determining additional services or engagement strategies targeting traditionally underserved communities

-Identifying training needs for trauma-informed practices

Further, the CoC has created a Consumer Advisory Committee of persons with lived experience to not only involve them in the planning processes, but to create a consistent feedback loop and give them power and agency to make a more equitable, just system. The Consumer Advisory Committee has been meeting regularly and is beginning to integrate into the CoC.

1C-16.	Persons with Lived Experience–Active CoC Participation.	
	NOFO Section VII.B.1.p.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or	Number of People with Lived Experience Coming from

		Current Program Participant	Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	8	5
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	8	5
3.	Participate on CoC committees, subcommittees, or workgroups.	2	2
4.	Included in the decisionmaking processes related to addressing homelessness.	2	2
5.	Included in the development or revision of your CoC's local competition rating factors.	0	0

1C-17.	**Promoting Volunteerism and Community Service.**	
	NOFO Section VII.B.1.r.	

Select yes or no in the chart below to indicate steps your CoC has taken to promote and support community engagement among people experiencing homelessness in the CoC's geographic area:

1.	**The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.**	No
2.	**The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery, data entry).**	No
3.	**The CoC works with organizations to create volunteer opportunities for program participants.**	No
4.	**The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).**	No
5.	**Provider organizations within the CoC have incentives for employment and/or volunteerism.**	Yes
6.	**Other:(limit 500 characters)**	

1D. Addressing COVID-19 in the CoC's Geographic Area

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC
Application score by giving specific guidance on how to respond to many questions and
providing specific information about attachments you must upload
 - 24 CFR part 578

1D-1.	**Safety Protocols Implemented to Address Immediate Needs of People Experiencing Unsheltered, Congregate Emergency Shelter, Transitional Housing Homelessness.**	
	NOFO Section VII.B.1.q.	

	Describe in the field below protocols your CoC implemented during the COVID-19 pandemic to address immediate safety needs for individuals and families living in:
1.	**unsheltered situations;**
2.	**congregate emergency shelters; and**
3.	**transitional housing.**

(limit 2,000 characters)

The HCAEH took a number of steps to address the safety needs for individuals and families experiencing homelessness in Hudson County throughout the COVID-19 pandemic. Almost immediately at the onset of COVID, the HCAEH worked with the County Welfare agency, shelters and outreach teams to identify clients who were in emergency shelter, transitional housing or unsheltered locations that were at an increased risk of COVID due to their age or health status and placed them in non-congregate shelter through hotel placements. Clients still had access to food and services, but were at a decreased risk of COVID exposure.

For clients remaining in transitional or emergency shelter, with the decreased census due to the hotel placements, beds were spaced further apart to allow for social distancing, masks were provided for all staff and guests, as well as increased hand sanitizing. Meals were provided in smaller shifts as opposed to all at once, avoiding overcrowding in meal rooms and services provided at the shelter were also done in smaller groups or shifts to avoid possible exposures.

For clients that remained unsheltered, they were provided masks and hand sanitizer, were provided information about the symptoms of COVID, how to reduce spread, and who to reach out to if they felt they were coming down with symptoms of COVID-19.

Lastly, if someone experiencing homelessness, whether sheltered or unsheltered, showed symptoms of COVID-19, they were connected to COVID testing through a local FQHC. If positive, the County contracted with the FQHC

to open a "step down shelter" which was available for homeless clients who tested positive for COVID. This allowed clients to access medical care, shelter and a space to quarantine until they did not have symptoms or test positive for COVID-19 and could access the regular shelter system. This allowed the number of positive cases to remain low within the Hudson County shelter system.

1D-2.	Improving Readiness for Future Public Health Emergencies.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC improved readiness for future public health emergencies.

(limit 2,000 characters)

The CoC & its local providers have made adjustments through the COVID-19 pandemic that will continue to be an ongoing practice & will improve readiness for future public health emergencies.

Ongoing practices at the shelter & drop in center level that will continue include: use of PPE by staff & clients, implementation of air filtration systems & amplified cleaning procedures, additional spacing between beds at all shelter locations, implementation of a rotating or staggered meal service to avoid overcrowding in meal rooms. All programs have updated their workplace policies & disaster preparedness policies to account for these changes & additional sanitizing & cleaning procedures. Programs are also continuing to improve their process for sharing educational information regarding illnesses including not only COVID-19 but the flu, etc.

Additionally, there is increased collaboration between CoC partners & the local Federally Qualified Health Centers throughout the County. During the pandemic, one FQHC was operating a COVID "step down" shelter which was for COVID+ clients experiencing homelessness so they could quarantine & receive medical attention while keeping other clients at the regular shelter system out of risk of exposure. This collaboration led to increased communication & referrals to FQHCs for clients that did not have COVID-19, but that needed a health screening or connection to primary care. To further improve this coordination moving forward, this FQHC also received funding to purchase kiosks that will be placed at the emergency shelters & drop in programs that will allow clients to access telehealth services with the FHQC, providing an ongoing connection to health care even while outside of the pandemic.

Through all of these practices the CoC has set up the infrastructure & communication, such as holding meetings virtually, allowing for virtual intakes of clients & electronic collection of documentation that will be needed in future health emergencies.

1D-3.	CoC Coordination to Distribute ESG Cares Act (ESG-CV) Funds.	
	NOFO Section VII.B.1.q	

	Describe in the field below how your CoC coordinated with ESG-CV recipients to distribute funds to address:
1.	safety measures;
2.	housing assistance;
3.	eviction prevention;
4.	healthcare supplies; and
5.	sanitary supplies.

(limit 2,000 characters)

There are two primary ESG recipients that cover the Hudson CoC jurisdiction, Hudson County and Jersey City. Both recipients serve as co-chairs of the HCAEH and so coordination was provided regarding the best use of ESG-CV funding. The HCAEH agencies provided input on needs in the community and also submitted proposals to administer the ESG-CV funding throughout the County. All agencies receiving ESG-CV funding are members of the HCAEH.

Between the two recipients, the jurisdiction received $5.6 million in ESG-CV funding. The large majority (90%) of funding was provided for rapid rehousing assistance. The goal of the HCAEH was to quickly move households out of homelessness as quickly as possible by providing RRH assistance. In addition to serving those experiencing homelessness, about 5% of funds were used for eviction prevention assistance. Focusing on households at risk of homelessness, ensuring they were connected to legal assistance to fully understand what they were eligible for and connection to rental assistance when needed.

The remaining 5% of funding was provided for street outreach and emergency shelter activities. These activities focused on making sure unsheltered and sheltered clients had access to PPE, sanitary supplies and could get connected to emergency placements, including non-congregate shelter. Outreach focused on times when the current outreach team was not available.

1D-4.	CoC Coordination with Mainstream Health.	
	NOFO Section VII.B.1.q.	

	Describe in the field below how your CoC coordinated with mainstream health (e.g., local and state health agencies, hospitals) during the COVID-19 pandemic to:
1.	decrease the spread of COVID-19; and
2.	ensure safety measures were implemented (e.g., social distancing, hand washing/sanitizing, masks).

(limit 2,000 characters)

Upon the onset of COVID-19, the CoC immediately began consulting with local hospitals & FQHCs regarding the best way to implement needed safety measures & to decrease the spread of COVID-19 at all levels. Throughout the pandemic, the CoC hosted calls for all providers including shelters, drop in, outreach, permanent housing & social service providers, to connect them with doctors & local experts that reviewed & answered questions regarding masks, cleaning procedures, social distancing, quarantining procedures that should be implemented in their agencies & with clients. These calls took place regularly as new information was released regarding best practices & as additional questions came up from providers. This process led to a coordinated approach

to measures like masking which made it easier for clients to receive accurate and consistent information.

In addition to safety measures implemented above, the CoC helped coordinate onsite testing for shelters & drop in centers for both staff & clients through FQHCs & municipalities. In total over 2,000 tests have been completed for homeless programs specifically. If clients tested positive for COVID, they were transferred from their current shelter placement to the COVID Step Down shetler which was operated by a local FQHC & paid for through County funding. The shelter was only for clients who were experiencing homelessness & tested positive for COVID. Clients could be referred by the shelters or by hospitals directly after they had received the medical attention they needed. This system of regular testing & a location specifically for clients testing positive, allowed for the positive rates to stay low throughout the Hudson shelter system. While it was open, the COVID shelter served a total of 318 clients. Regular testing is still available through the FQHC for all homeless clients, & clients testing positive are still provided shelter through the FQHC but through the use of hotel placements as the numbers are low enough to not constitute the shelter to remain open.

1D-5.	Communicating Information to Homeless Service Providers.	
	NOFO Section VII.B.1.q.	

	Describe in the field below how your CoC communicated information to homeless service providers during the COVID-19 pandemic on:	
1.	safety measures;
2.	changing local restrictions; and
3.	vaccine implementation.

(limit 2,000 characters)

During the COVID-19 pandemic, the HCAEH utilized a number of methods to distribute information regarding safety measures, local restrictions and vaccine implementation. Updates were provided in real time regarding agency operation changes, safety measures, best practices, etc through the HCAEH mailing list which has over 300 recipients. At times notices were sent out on a daily basis to ensure information was shared. The CoC lead would also directly call the shelters, the coordinated entry program, drop in centers and local welfare agency on a regular basis to evaluate needs, provide updates on programs, coordinate mobile testing and vaccine implementation.

The HCAEH continued to hold its regular HCAEH membership meetings. Meetings were held via Zoom to ensure access and continued safety. COVID-19 updates and programming became and still is a standing agenda item for all HCAEH Meetings. All agencies were encouraged to provide updates and any new programming at these meetings.

As program and best practice information was changing so quickly, the HCAEH also implemented weekly provider calls starting on March 20, 2020. The goal of the calls were to share information, answer questions, and continue service provision despite many things shutting down. This allowed all providers to know who was open, what hours, and when new services became available such as testing programs, the Step Down COVID shelter, emergency rental assistance,

the information could be shared quickly to staff and then to clients. Starting in September of 2020, the calls changed to bi-weekly, and starting in October 2021, switched to monthly as things are not changing as quickly as they were in the beginning.

1D-6.	Identifying Eligible Persons Experiencing Homelessness for COVID-19 Vaccination.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC identified eligible individuals and families experiencing homelessness for COVID-19 vaccination based on local protocol.

(limit 2,000 characters)

The State of NJ identified staff working in homeless shelters and clients experiencing unsheltered and sheltered homelessness as a priority population for the COVID-19 vaccine early on. These populations were eligible to receive vaccines starting March, 15, 2021. Coordination with a local FQHC on vaccine distribution had started in February of 2021 as it was announced that persons experiencing homelessness and staff would be included in the next eligibility group. Right away the CoC coordinated with each shelter, drop in center and outreach team to identify clients and staff who were willing and wanted to receive the vaccine. This allowed the FQHC to have a good estimate of the needed number of vaccines at the time, with the first vaccine event at one of the local shelters taking place immediately on March 15th.

Vaccine efforts first focused on clients and staff who were open and wanted the vaccine, with more targeted outreach taking place as vaccines were easier to access and as more clients and staff had them. This allowed for peer encouragement and education of symptoms and the importance of the vaccine, which led to an increase in the number of clients willing to be vaccinated. After the initial planning, an additional FQHC and local municipalities were also able to provide onsite vaccinations to shelter and drop in program clients, which are still continuing to this day. Any program serving clients who are experiencing homeless can schedule a vaccination event with the FQHC to ensure anyone who wants a vaccine is able to get one. Through these efforts so far, over 1,000 clients and staff have received the COVID-19 vaccine in Hudson County.

1D-7.	Addressing Possible Increases in Domestic Violence.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC addressed possible increases in domestic violence calls for assistance due to requirements to stay at home, increased unemployment, etc. during the COVID-19 pandemic.

(limit 2,000 characters)

The CoC coordinated with the local domestic violence provider, WomenRising, the local Welfare Agency and coordinated entry to ensure all households seeking assistance due to domestic violence were provided safe services and housing placement. All 3 providers mentioned act as the possible front door for

someone seeking services due to domestic violence. Emergency placement through the domestic violence shelter is always the first option that is explored. If there was no room at the shelter due to the program being full, shelters outside of the CoC's jurisdiction would be called to see if placement could be made. If that was not available, the client would be connected to the local Welfare Agency for an emergency hotel placement. Due to COVID-19 there was an increase in the use of emergency hotel placements. In all cases the client was connected to the DV Coordinated Entry case worker who would work with WomenRising to identify appropriate safety plans and further placement for the household. Resources like COVID-19 specific rapid rehousing or EHV vouchers would be used to place clients into permanent housing as quickly as possible.

Domestic violence services, resources, and information regarding a possible increase in calls were shared at meetings to ensure that anyone providing services knew where to refer someone who was calling for help due to domestic violence.

1D-8.	Adjusting Centralized or Coordinated Entry System.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC adjusted its coordinated entry system to account for rapid changes related to the onset and continuation of the COVID-19 pandemic.

(limit 2,000 characters)

The CoC's Coordinated Entry Program adjusted many of its operations to account for ongoing changes related to the COVID-19 pandemic. While the coordinated entry program kept both of its physical locations open throughout the pandemic, operations were adjusted to allow for remote service access. If clients had access to a phone or internet, intake and assessments were able to be conducted remotely to avoid overcrowding at the drop in centers and possible exposure. All case management staff were equipped with laptops and cell phones allowing them to work remotely to minimize staff that were in the office at the onset of the pandemic.

If remote services were not appropriate, safety protocols were put in place to protect the clients and staff that were accessing coordinated entry including face masks, gloves, COVID-19 screening, testing and vaccine events, increased sanitation and cleaning and separate waiting areas and offices for services.

While there were no changes to how the prioritization for vacancies or new programs were handled, additional case conferencing sessions were scheduled when needed to accommodate the increase in housing resources that came from COVID-19 funding. When allowable, caseworkers utilized electronic documents and signatures to quickly move referral documents through to open vacancies. Caseworkers also pushed for use of waivers and self certifications and also started collecting documents for clients as soon as possible, knowing the delays that were experienced in collecting birth certificates, IDs and social

security cards.

1E. Project Capacity, Review, and Ranking–Local Competition

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC
Application score by giving specific guidance on how to respond to many questions and
providing specific information about attachments you must upload
 - 24 CFR part 578

1E-1.	Announcement of 30-Day Local Competition Deadline–Advance Public Notice of How Your CoC Would Review, Rank, and Select Projects. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.a. and 2.g.	

1.	Enter the date your CoC published the 30-day submission deadline for project applications for your CoC's local competition.	08/24/2021
2.	Enter the date your CoC publicly posted its local scoring and rating criteria, including point values, in advance of the local review and ranking process.	08/24/2021

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. You Must Upload an Attachment to the 4B. Attachments Screen. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria listed below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

	Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Used data from a comparable database to score projects submitted by victim service providers.	Yes
5.	Used objective criteria to evaluate how projects submitted by victim service providers improved safety for the population they serve.	Yes
6.	Used a specific method for evaluating projects based on the CoC's analysis of rapid returns to permanent housing.	Yes

1E-2a.	Project Review and Ranking Process–Addressing Severity of Needs and Vulnerabilities.	

	NOFO Section VII.B.2.d.

	Describe in the field below how your CoC reviewed, scored, and selected projects based on:
1.	the specific severity of needs and vulnerabilities your CoC considered when ranking and selecting projects; and
2.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,000 characters)

The HCAEH Performance and Evaluation Committee (PEC) considers the severity of need throughout the local review, rating and ranking process. Through the local application, the PEC awards points for projects that dedicate or prioritize clients that are chronically homeless (5pts). The PEC also awards points based on the project's adherence to a Housing First model, ensuring that clients are not screened out or terminated due to criminal history, active or history of substance abuse, lack of income or poor rental history, or experience with domestic violence (10pts). For renewals these points compose 35% of the possible application points, and 20% for new project applications.

In the monitoring review, projects are evaluated to ensure they are taking clients from the coordinated entry program, which prioritizes clients based on their severity of need. The monitoring also evaluates project's adherence to housing first principles by evaluating their willingness to work with clients to avoid evictions, ability to engage service-resistant clients and confirming tenant leases and program rules do not have service related stipulations included.

During the performance review, for programs serving chronically homeless clients with high vulnerabilities, the PEC focuses on housing stability and connection to benefits, recognizing that some high vulnerability clients are less likely to obtain earned income. All of these factors impact the overall project score and ranking for the CoC funding.

1E-3.	Promoting Racial Equity in the Local Review and Ranking Process.	
	NOFO Section VII.B.2.e.	

	Describe in the field below how your CoC:
1.	obtained input and included persons of different races, particularly those over-represented in the local homelessness population, when determining the rating factors used to review project applications;
2.	included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process;
3.	rated and ranked projects based on the degree to which their program participants mirror the homeless population demographics (e.g., considers how a project promotes racial equity where individuals and families of different races are over-represented).

(limit 2,000 characters)

1&2 The HCAEH Executive Committee is a multicultural diverse group that includes persons with lived experiences. The role of this committee is to review and approve all CoC policies, procedures, rank and review project selections, and overall funding decisions. One executive member with lived experience was identified through the Coordinated Entry (CE) process, permanently housed as a result of CE, hired by the CoC to conduct street outreach, and ultimately became a voting member of the Executive Committee. All of these members

reviewed, provided input and ultimately approved both the rating factors, and then were also part of the review, selection and final approval of the ranking process for the 2021 CoC funding.

(3)The CoC coordinated entry program prioritizes clients that have the highest barriers and are most vulnerable, including households that have zero income, are unsheltered, have the greatest lengths of homeless and most severe service needs. This system was put in place to ensure programs were not serving clients who did not match the level of need the homeless population was facing. Through the evaluation process, the CoC determines whether the program is accepting all referrals through the coordinated entry process to ensure the population in the program matches the population coordinated entry is seeing entering the system with the highest barriers. Programs will lose points for denied referrals and for not following a housing first protocol. The CoC is currently going through a racial equity analysis to ensure the CEP tool is not leading to a system that is not equitable in who receives services, but based on initial review, the programs that the CoC is funding are providing services in a racially equitable manner through CEP.

1E-4.	**Reallocation–Reviewing Performance of Existing Projects. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.**	
	NOFO Section VII.B.2.f.	

	Describe in the field below:
1.	**your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;**
2.	**whether your CoC identified any projects through this process during your local competition this year;**
3.	**whether your CoC reallocated any low performing or less needed projects during its local competition this year;**
4.	**why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable; and**
5.	**how your CoC communicated the reallocation process to project applicants.**

(limit 2,000 characters)

1 The HCAEH Performance & Evaluation Committee (PEC) utilizes a monitoring performance review & application process to identify projects that are low performing. Projects are evaluated based on their compliance, services & outcomes for clients, implementation of housing first & expenditures. Projects are also evaluated based upon the need that has been identified throughout the community. During the monitoring & performance review, if concerns are raised, the CoC Lead will discuss with the provider to come up with a plan to improve or adjust the program. If a resolution cannot be identified or the program still is not meeting the performance standards or need, during the next review, the PEC will recommend that the Executive Board reallocate funding. The PEC will also do a thorough review of all unspent funds to decide whether to do a partial reallocation to better utilize unspent funding

2&3 The Hudson CoC did not identify any projects that had performance, compliance or outcome issues that warranted full reallocation, but 6 projects were flagged for partial reallocation because of underspending

4 During the FY2014-FY2017 competitions, the CoC focused on reallocating a

large number of underperforming programs. Since then, the CoC only funds PSH, RRH, HMIS & CE programs. All of these programs are serving those with the highest barriers & meeting performance expectations. Thus, reallocating an entire project for FY2021 was not required as it would have led to those funds being reallocated to a similar project. The CoC did reallocate funds from 6 projects for underspending

5 The reallocation process is outlined in the HCAEH PEC policies & the overall CoC policies. These are posted with the local process & are discussed with each recipient through the review process. Any projects that were reallocated were notified prior to receiving notice of reallocation & then received a letter with the rationale & new budget they were eligible to apply for. There were no appeals during the FY2021 CoC process

1E-4a.	Reallocation Between FY 2016 and FY 2021. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2016 and FY 2021?	No

1E-5.	Projects Rejected/Reduced–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen if You Select Yes.	
	NOFO Section VII.B.2.g.	

1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	If you selected yes, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps.	10/06/2021

1E-5a.	Projects Accepted–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps.	10/06/2021

1E-6.	Web Posting of CoC-Approved Consolidated Application. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC's Consolidated Application was posted on the CoC's website or affiliate's website–which included: 1. the CoC Application; 2. Priority Listings; and 3. all projects accepted, ranked where required, or rejected.	11/10/2021

2A. Homeless Management Information System (HMIS) Implementation

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC
Application score by giving specific guidance on how to respond to many questions and
providing specific information about attachments you must upload
 - 24 CFR part 578

2A-1.	**HMIS Vendor.**	
	Not Scored–For Information Only	

Enter the name of the HMIS Vendor your CoC is currently using.	Foothold Technology

2A-2.	**HMIS Implementation Coverage Area.**	
	Not Scored–For Information Only	

Select from dropdown menu your CoC's HMIS coverage area.	Multiple CoCs

2A-3.	**HIC Data Submission in HDX.**	
	NOFO Section VII.B.3.a.	

Enter the date your CoC submitted its 2021 HIC data into HDX.	05/13/2021

2A-4.	**HMIS Implementation–Comparable Database for DV.**	
	NOFO Section VII.B.3.b.	

	Describe in the field below actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC:	
1.	**have a comparable database that collects the same data elements required in the HUD-published 2020 HMIS Data Standards; and**	
2.	**submit de-identified aggregated system performance measures data for each project in the comparable database to your CoC and HMIS lead.**	

(limit 2,000 characters)

There are only two projects currently in the CoC that are domestic violence specific and require a separate comparable database. The first is the CoC coordinated entry project for domestic violence victims which does have a separate project that they use for their domestic violence victims that they are able to pull all HUD HMIS Data standards and reports for. The provider submits de-identified aggregate reports for the HMIS and CoC Lead when needed to evaluate the needs and services provided to victims of domestic violence, as well as the HUD CEP APR that is required.

The second project is a 9 bed domestic violence shelter. As this project does not receive any HUD funding, the CoC has not required the provider to utilize a comparable database. The provider maintains their records directly and has always been able to provide information when required regarding aggregated numbers, services and needs of the victims they are serving. This program also coordinates with the DV coordinated entry program to ensure all victims they are serving that need assistance with housing, are connected and served providing more comprehensive data through the DV CEP.

2A-5.	Bed Coverage Rate–Using HIC, HMIS Data–CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2021 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2021 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	311	9	252	83.44%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	59	0	57	96.61%
4. Rapid Re-Housing (RRH) beds	302	0	302	100.00%
5. Permanent Supportive Housing	529	0	463	87.52%
6. Other Permanent Housing (OPH)	12	0	12	100.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

	For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,000 characters)

There is one emergency shelter program that does not currently participate in HMIS. This program increased their capacity during COVID-19 by adding an additional building, which led to the bed coverage to fall below 85%. The CoC has been working with this project for years to enter into HMIS. The program initially did agree to participate but was not keeping the information up to date, making the information unusable. As the program is funded by the local Welfare

Agency, the CoC approached the Welfare agency, who agreed to enter the information into HMIS. As the Welfare Agency was starting to enter information, they received notice from their funder that they were not to enter the information into HMIS. The CoC is currently in discussion again with the Welfare Agency and the funder to encourage participation in HMIS. The CoC is also working on a data lake project which would enable the provider to enter their information into their required system, which would then provide the information to the HMIS system to be included in performance measures, evaluations, etc. With the implementation of either direct entering into HMIS or the data lake project, the CoC is working to bring the emergency shelter coverage rate to 100% as quickly as possible, as it has been in the past.

| 2A-5b. | **Bed Coverage Rate in Comparable Databases.** | |
| | **NOFO Section VII.B.3.c.** | |

Enter the percentage of beds covered in comparable databases in your CoC's geographic area.	0.00%

| 2A-5b.1. | **Partial Credit for Bed Coverage Rates at or Below 84.99 for Question 2A-5b.** | |
| | **NOFO Section VII.B.3.c.** | |

	If the bed coverage rate entered in question 2A-5b. is 84.99 percent or less, describe in the field below:
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,000 characters)

The only housing project in the CoC that requires a comparable database is a 9 bed domestic violence shelter. As this project does not receive any HUD funding, the CoC has not required the provider to utilize a comparable database. The provider maintains their records directly and has always been able to provide information when required regarding aggregated numbers, services and needs of the victims they are serving. This program also coordinates with the DV coordinated entry program to ensure all victims they are serving that need assistance with housing, are connected and served providing more comprehensive data through the DV CEP. The CoC will work with the provider to see if a comparable database is feasible, otherwise because the project is so small, they likely will not look to implement a new data system. The CoC will continue to encourage the DV program to ensure all clients are connected to coordinated entry so their information can be included through that process.

| 2A-6. | **Longitudinal System Analysis (LSA) Submission in HDX 2.0.** | |
| | **NOFO Section VII.B.3.d.** | |

Did your CoC submit LSA data to HUD in HDX 2.0 by January 15, 2021, 8 p.m. EST?	Yes

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC
Application score by giving specific guidance on how to respond to many questions and
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 - 24 CFR part 578

2B-1.	Sheltered and Unsheltered PIT Count–Commitment for Calendar Year 2022	
	NOFO Section VII.B.4.b.	

Does your CoC commit to conducting a sheltered and unsheltered PIT count in Calendar Year 2022?	Yes

2B-2.	Unsheltered Youth PIT Count–Commitment for Calendar Year 2022.	
	NOFO Section VII.B.4.b.	

Does your CoC commit to implementing an unsheltered youth PIT count in Calendar Year 2022 that includes consultation and participation from youth serving organizations and youth with lived experience?	Yes

2C. System Performance

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
 - 24 CFR part 578

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors.	
	NOFO Section VII.B.5.b.	

	Describe in the field below:
1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;
2.	how your CoC addresses individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.

(limit 2,000 characters)

1. To get a better understanding of households seeking prevention funding and those that require further assistance, the HCD's data analyst created a dashboard to look at recidivism among prevention clients. In this review, approximately 10% of clients that received prevention funding entered the homeless system after their assistance ended. To identify risk factors the CoC evaluated the common factors found in returning households and obtained feedback from providers. Factors identified included lack of or break up of relationship with friends/family, criminal history, unexpected expenses or loss of employment. These factors are all considered in the CEP's vulnerability assessment ensuring households at higher risk are connected to appropriate services more immediately.

2. Currently the CoC has a number of prevention programs to assist at risk households, which primarily focuses on financial assistance, but can also include connection to legal & other services. To ensure comprehensive outreach to those at risk, all clients that receive a notice from the court regarding an eviction are also provided information on services available through the County's Welfare office that could help prevent their eviction. While these strategies are effective, through the COVID-19 pandemic, the CoC understood the need for a streamlined prevention access point. The system is currently being used to focus on COVID-19 prevention funding through ERA but the goal is to expand it to encompass all prevention programs to allow households to apply in one location to receive any assistance available.

3. The Hudson County Div. of Housing & Community Development (HCD) is the entity responsible for overseeing the CoC's strategies related to reducing first

time homelessness.

2C-2.	Length of Time Homeless–Strategy to Reduce.	
	NOFO Section VII.B.5.c.	

	Describe in the field below:	
1.	your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,000 characters)

1. Hudson CoC has adopted the HUD Notice CPD 16-11 & the CEP prioritizes households with the longest lengths of homelessness. Creating new PH has been a priority of the CoC, including reallocating TH to RRH & PSH, securing state vouchers for the CH & mainstream vouchers to prevent clients aging into chronicity. The CoC has implemented FUSE programs which target high utilizers of jails & hospitals; who often have long homeless histories. As a condition of CoC support, all PH programs, including tax credit projects, must agree to obtain referrals through the CEP. Since 2015, the CoC has added 276 RRH & PSH beds, with an increase of 265 PSH beds dedicated to the CH. The CoC's outreach team focuses on connecting unsheltered clients with CEP to prioritize them for housing, moving clients directly from the street to PH. The CoC has also developed a housing navigator program to create relationships with landlords and identify units more quickly for clients accepted into housing programs. Lastly, the system utilizes the housing first approach, leading to all programs & clients to work on obtaining housing as soon as they enter the system to avoid longer shelter stays & exposure to homelessness.

2. CEP collects full HMIS data for all households including extensive questions regarding LOT homeless. Households identified with the longest histories of homelessness & highest vulnerabilities are prioritized for services, RRH & PSH programs. Case managers from CEP work with clients to collect documents & complete housing applications to prevent barriers once housing is available. The outreach team works closely with CEP to maintain engagement with unsheltered clients with the longest histories so they can move directly from the street to PH.

3. The HCD, as the CoC lead, is the entity overseeing the CoC's strategies to reduce LOT homeless.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing.	
	NOFO Section VII.B.5.d.	

	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:	
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and	
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.	

(limit 2,000 characters)

1. The CEP has been effective in increasing the rate of PH exits by prioritizing the most vulnerable but also providing low barrier households with case management & referrals, connecting them to market rate & other subsidized units, as well as short term RRH. To increase PH available, the CoC requires all new CoC & non-CoC PH programs to use CEP for referrals, with the CEP currently providing referrals for over 20 non-CoC housing projects. In 2020, the CoC partnered with the two housing authorities within its jurisdiction to receive EHV, as well as mainstream vouchers. The CoC has also worked with programs to utilize all funding by over-leasing or reallocating unspent funds to a new project. In 2020, the CoC also added a housing navigator program through ESG-CV funds to help build relationships and identify units with landlords who were willing to work with clients who had a voucher or a history of experiencing homelessness. In addition, the system has taken a housing first approach, so all shelters work with clients on housing plans as soon as they enter & connect them to employment & benefits with the goal of obtainings PH without the need of additional assistance.

2. To increase client's success in retaining or exiting to PH, the HCAEH has prioritized funding low barrier, housing first programs. HCAEH reviews program outcomes on a regular basis and evaluates program exits looking at discharge rates, destination & reason for discharge. During monitoring, programs are evaluated to determine the level of services provided, their ability to prevent clients from evictions & that leases do not contain service stipulations that may lead to termination. When problematic performance arises, the HCAEH works with programs to identify a path to improvement. The HCAEH has & continues to provide trainings for providers on best practices & is working with providers to increase Medicaid billing to enable agencies to expand current services focused on housing retention.

2C-4.	Returns to Homelessness–CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	

	Describe in the field below:
1.	how your CoC identifies individuals and families who return to homelessness;
2.	your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,000 characters)

1. The HCD Data Analyst uses Power BI & HMIS data to evaluate recidivism for Hudson County CoC. Through this dashboard, the CoC is able to evaluate returns to homelessness on a programmatic & system level by determining which clients were in permanent housing, or were discharged to a permanent housing placement and then returned to the system through an emergency shelter, outreach or CEP. While this method is being used on a systemic level to determine program effectiveness and risk factors for recidivism, at the programmatic level, all programs do a consumer lookup in HMIS to determine if a client has been in the system prior to their program entry. This is especially true for CEP, who will ensure this information informs the services and referrals for the client moving forward.

2. To reduce returns to homelessness, HCAEH has prioritized programs that function within a true housing first framework. Monitoring evaluates a program's level of recidivism and the services provided to clients that work to prevent returns to homelessness, such as landlord mediation, consistent quality case management, etc. If issues are identified, the CoC will work with providers to reduce barriers, or when necessary, has reallocated programs that were not meeting the standards expected. The CoC is also working to provide training to agencies on best practices for serving harder to engage clients. The CEP prioritizes clients with multiple episodes or contacts and works with all PH providers to understand the level of services and structure of each program to ensure appropriate and effective referrals are made. If additional levels of service are needed for clients once they are in the program, the CoC has supported program transfers so the client can still be accommodated and avoid returning to homelessness.

3. The HCD, as the CoC lead, is responsible for the CoC's strategies to reduce returns to homelessness.

2C-5.	Increasing Employment Cash Income-Strategy.	
	NOFO Section VII.B.5.f.	

	Describe in the field below:	
1.	your CoC's strategy to increase employment income;	
2.	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,000 characters)

As one of the goals of the HCAEH is promoting self-sufficiency, all providers in the CoC have an employment focus in their programs. To help increase employment access & income, programs have in-house job placement or vocational specialists to assist clients with not only resume writing, mock interviews & job readiness, but with budgeting to determine the level of employment needed, as well as educational and trade options to ensure household's are not limited to minimum wage prospects which may not provide enough household income. In addition to in house services, many providers will host job fairs & open houses at their facilities as well as connect clients with both the Hudson County & Jersey City One Stop Career Centers. To supplement & incentivize employment, programs will provide assistance extensions to clients actively improving their employment, as well as financial incentives such as security deposits for clients who gain successful employment and just need that last step to obtain housing. The CEP's assessment for household barriers evaluates a household's income as well as current and past employment history to highlight specific employment needs.

The Hudson County HCD, as the organization responsible for oversight of the CoC's employment strategies, evaluates each program's ability to connect clients with employment. The most recent evaluation of CoC funded programs showed 90% of households were connected to some form of income, and 66% of households in RRH were connected to employment income.

2C-5a.	Increasing Employment Cash Income–Workforce Development–Education–Training.	
	NOFO Section VII.B.5.f.	

	Describe in the field below how your CoC:	
1.	promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and	
2.	is working with public and private organizations to provide meaningful education and training, on-the-job training, internships, and employment opportunities for program participants.	

(limit 2,000 characters)

The HCAEH encourages all providers to assist clients in achieving self-sufficiency. As part of that, providers have in-house job placement & vocational specialist staff to assist clients with resume writing, mock interviews and job readiness, and will host job fairs and open houses to bring employment opportunities to their clients.

To further the provider partnership with employment organizations the HCD is working to create a more formalized partnership with the Workforce Development Board (WDB). The WDB offers a variety of programs which many CoC providers assist their clients in accessing. Some of the specialized programs currently utilized include: Vocational Rehab Services (DVRS) for persons with disabling conditions. DVRS offer career counseling, supported employment, employment related evaluations to identify career paths and specialized services to assist clients in maintaining employment such as counseling to address the anxiety and stress of a new employment setting, training & bilingual services. WDB offers veteran specific services to help vets access employment opportunities that meet the skills they developed in service, training for new fields and connection to jobs with a veteran priority. Specialized services for ex-offenders include assistance with obtaining IDs, federal bonding, on job training, connection to expungement resources and referrals to labor demand jobs that are open to employing ex-offenders. The HCAEH will work with WDB to tailor existing programs and identify new services to help persons experiencing homelessness access and maintain employment.

2C-5b.	Increasing Non-employment Cash Income.	
	NOFO Section VII.B.5.f.	

	Describe in the field below:	
1.	your CoC's strategy to increase non-employment cash income;	
2.	your CoC's strategy to increase access to non-employment cash sources; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,000 characters)

1. Upon entry to all housing programs, including CEP, all clients identify any income sources, including non-employment cash income that they currently have. From this, all providers ensure they are connected to any sources they may be eligible for, including unemployment, SSI/D, general assistance, TANF, etc, as well as non-cash benefits that could help offset their current expenses

such as SNAP and Medicaid. Caseworkers will assist clients in obtaining documentation for eligibility and will attend appointments at the local Welfare Office with them if needed. Once benefits are obtained, if any recertifications or continuing efforts are needed, caseworkers will work with clients individually to ensure they are meeting all requirements so they do not lose the benefit.

2. As the County Welfare agency is an active member of the HCAEH, it has done a significant amount of work to ensure clients are able to access non-employment cash sources. Welfare staff provide technical assistance to community partners on how clients apply for benefits and what benefits clients may be eligible for. To combat client's transportation barriers, welfare caseworkers are mobile throughout the community and can do assessments for eligibility and applications at partner locations, including the CEP, a one stop career center, and municipal court to connect with clients at risk of homelessness. Many Welfare workers are bilingual and accommodations can be made for anyone having specific needs due to a disability.

As the CoC Lead, the HCD is the entity responsible for overseeing the CoC's strategy to increase non-employment cash income.

3A. Coordination with Housing and Healthcare Bonus Points

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC
Application score by giving specific guidance on how to respond to many questions and
providing specific information about attachments you must upload
 - 24 CFR part 578

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	

Is your CoC applying for a new PSH or RRH project(s) that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No	

3A-1a.	New PH-PSH/PH-RRH Project–Leveraging Housing Commitment. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.a.	

	Select yes or no in the chart below to indicate the organization(s) that provided the subsidies or subsidized housing units for the proposed new PH-PSH or PH-RRH project(s).	

1.	Private organizations	No
2.	State or local government	No
3.	Public Housing Agencies, including use of a set aside or limited preference	No
4.	Faith-based organizations	No
5.	Federal programs other than the CoC or ESG Programs	No

3A-2.	New PSH/RRH Project–Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	

Is your CoC applying for a new PSH or RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes	

3A-2a.	Formal Written Agreements–Value of Commitment–Project Restrictions. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.b.	

1.	Did your CoC obtain a formal written agreement that includes: (a) the project name; (b) value of the commitment; and (c) specific dates that healthcare resources will be provided (e.g., 1-year, term of grant, etc.)?	Yes
2.	Is project eligibility for program participants in the new PH-PSH or PH-RRH project based on CoC Program fair housing requirements and not restricted by the health care service provider?	Yes

3A-3.	Leveraging Housing Resources–Leveraging Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to question 3A-1. or 3A-2., use the list feature icon to enter information on each project you intend for HUD to evaluate to determine if they meet the bonus points criteria.

Project Name	Project Type	Rank Number	Leverage Type
Hudson Bonus Expa...	PSH	20	Healthcare

3A-3. List of Projects.

1. What is the name of the new project?   Hudson Bonus Expansion 2021

2. Select the new project type: PSH

3. Enter the rank number of the project on your CoC's Priority Listing: 20

4. Select the type of leverage: Healthcare

3B. New Projects With Rehabilitation/New Construction Costs

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
 - 24 CFR part 578

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.r.	

Is your CoC requesting funding for any new project application requesting $200,000 or more in funding for housing rehabilitation or new construction?	No

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

	If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:
1.	**Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and**
2.	**HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.**

(limit 2,000 characters)

N/A

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC
Application score by giving specific guidance on how to respond to many questions and
providing specific information about attachments you must upload
 - 24 CFR part 578

3C-1.	**Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.**	
	NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No

3C-2.	**Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. You Must Upload an Attachment to the 4B. Attachments Screen.**	
	NOFO Section VII.C.	

	If you answered yes to question 3C-1, describe in the field below:
1.	**how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and**
2.	**how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.**

(limit 2,000 characters)

N/A

4A. DV Bonus Application

To help you complete the CoC Application, HUD published resources at
https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program
Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC
Application score by giving specific guidance on how to respond to many questions and
providing specific information about attachments you must upload
 - 24 CFR part 578

4A-1.	**New DV Bonus Project Applications.**	
	NOFO Section II.B.11.e.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes

4A-1a.	**DV Bonus Project Types.**	
	NOFO Section II.B.11.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2021 Priority Listing.

	Project Type	
1.	**SSO Coordinated Entry**	No
2.	**PH-RRH or Joint TH/RRH Component**	Yes

**You must click "Save" after selecting Yes for element 1 SSO Coordinated
Entry to view questions 4A-3 and 4A-3a.**

4A-2.	**Number of Domestic Violence Survivors in Your CoC's Geographic Area.**	
	NOFO Section II.B.11.	

1.	**Enter the number of survivors that need housing or services:**	60
2.	**Enter the number of survivors your CoC is currently serving:**	21
3.	**Unmet Need:**	39

4A-2a.	**Calculating Local Need for New DV Projects.**	
	NOFO Section II.B.11.	

Describe in the field below:

1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-2 element 1 and element 2; and
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects); or
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

(limit 2,000 characters)

1&2. The unmet need in 4A-2 was calculated using HMIS data for ES, TH, and outreach, and comparable database data for DV CEP and WomenRising's emergency shelter. The number of survivors needing housing/services included all DV households that were in the programs listed above on a single date, 11/9/21, including households that had been referred to a housing program through CEP but had not yet been accepted or found housing. The second measure only included households that a housing referral or solution has already been identified for. This could be a referral to an EHV, RRH, PSH or other non subsidized unit. This left the unmet need being the households that still need a housing solution but none have been identified as of that date.

3. The largest barrier for all households experiencing homelessness in Hudson County, including victims of domestic violence is the cost of living. With very high rents and a high demand rental market, it is difficult for clients with low income to find appropriate housing. Turnover in housing projects are low and currently do not meet the number of households entering the system. Securing additional rental assistance and long term housing programs will assist in getting victims of domestic violence out of the system as quickly as possible, even if they do not have the income at the time to secure an apartment on their own, until they are able to meet the rent independently.

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information.
	NOFO Section II.B.11.

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects–only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name
Garden State Comm...

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information–Rate of Housing Placement and Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

	Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2021 Priority Listing:	

1.	**Applicant Name**	Garden State Community Development Corporation
2.	**Rate of Housing Placement of DV Survivors–Percentage**	100.00%
3.	**Rate of Housing Retention of DV Survivors–Percentage**	95.00%

4A-4a.	Calculating the Rate of Housing Placement and the Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

	Describe in the field below:	
1.	how the project applicant calculated the rate of housing placement and rate of housing retention reported in question 4A-4; and	
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects).	

(limit 1,000 characters)

The rate of housing placement listed above, evaluated Garden State's current PSH and RRH programs and their rate of accepting referrals for clients who are victims of domestic violence. This information came from the CoC's Coordinated Entry program and HMIS. No domestic violence victims were denied placement in a Garden State PSH or RRH program when referred and so their placement rate was 100%. Additionally information on the Garden State DV CEP was provided which showed that of the DV clients that were discharged from the coordinated entry program, 88% were discharged to a permanent housing location.

The rate of retention used Garden State HMIS data to evaluate their current PSH and RRH programs. The rate included anyone who was a victim of domestic violence that remained in the program or who were discharged to a permanent destination between 1/1/19-10/18/21.

4A-4b.	Providing Housing to DV Survivor–Project Applicant Experience.	
	NOFO Section II.B.11.	

	Describe in the field below how the project applicant:	

1.	ensured DV survivors experiencing homelessness were assisted to quickly move into safe affordable housing;
2.	prioritized survivors–you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;
3.	connected survivors to supportive services; and
4.	moved clients from assisted housing to housing they could sustain–address housing stability after the housing subsidy ends.

(limit 2,000 characters)

1&2 GS operates the CoC's CEP, DV CEP, CoC & ESG funded PSH & RRH programs. WR operates the only DV shelter in the County. Clients who reside in the DV shelter are immediately connected to CEP ensuring housing search & referral take place as quickly as possible. When a client enters CEP, they are assessed & assisted in developing a housing stabilization plan, beginning with determining their most appropriate housing option & then collecting documentation required for eligibility. This allows victims to move into housing as quickly as possible when a program vacancy opens or a market rate unit is available. The new DV RRH program would allow for households to move seamlessly from CEP into housing by opening slots specifically for DV victims. They will search for housing as soon as determined eligible for the program, minimizing shelter stay. DV questions are included on the CEP assessment, so eligible households are prioritized not only for the DV RRH program but all program types due to their vulnerability

3 GS & WR currently partner in work with victims by connecting them to the DV services offered by WR & jointly safety planning for emergency placement & housing. All clients entering the DV RRH program will have a GS & WR caseworker, with GS focusing on housing & employment & WR focusing on DV, mental health & legal services. Both agencies work with a trauma informed care approach & focus on safety planning throughout the client's time in the program

4 GS operates almost 200 units of PSH & RRH & focuses on long-term sustainable housing. For RRH they identify a unit at the onset that the client & case manager believe will be affordable after assistance ends & help the client identify employment & other income sources. If the client is not able to maintain the unit towards the end of the assistance, GS will help them identify a new unit so they remain housed after assistance ends. These practices lead to GS's 95% retention rate

4A-4c.	Ensuring DV Survivor Safety–Project Applicant Experience.	
	NOFO Section II.B.11.	

	Describe in the field below examples of how the project applicant ensured the safety of DV survivors experiencing homelessness by:
1.	training staff on safety planning;
2.	adjusting intake space to better ensure a private conversation;
3.	conducting separate interviews/intake with each member of a couple;
4.	working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;
5.	maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant; and
6.	keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors.

(limit 5,000 characters)

Client safety is a primary focus for both GSCDC and WR when working with victims of domestic violence.

Staff at both GSCDC and WR have been trained in trauma informed care. GSCDC staff have received specialized training through WomenRising on best practices in working with victims of domestic violence including risk assessment and safety planning with a focus on trauma informed care. Training takes place annually. Additionally GSCDC works with the WR case worker to ensure all plans for emergency placement and housing are in line with the best needs for the households safety.

All congregate living spaces are equipped with cameras and are maintained to uphold client's safety. If there are restraining orders or safety concerns with a client's partner, all staff are made aware to ensure they cannot access the victim and the location of the WR shelter is kept confidential. In addition to services at their drop in center, which provide space for conducting private conversations or separate interviews, if it is determined unsafe by either the client or the case manager for the client to meet with Garden State on their site, Garden State can provide mobile services by meeting the client at the confidential WR location, or at another mobile location agreed upon by the client and case manager to ensure safety.

All client data at both agencies is kept confidential and shared only with client's consent and for the purposes of obtaining housing or services for the victim. With all PH placements, all clients have the ability to choose their unit, giving them a voice to ensure their safety concerns are addressed and clients are not terminated from a program or have a voucher removed based on unit acceptance/denial. All scattered site locations are kept confidential and both GSCDC and WR work with clients to ensure they remain safe in their unit by changing up their schedule and routes to/from work, limiting what is available on their social media, informing their children's school or childcare whether the partner has the ability to pick up their child, etc.

4A-4c.1.	Evaluating Ability to Ensure DV Survivor Safety–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served.

(limit 2,000 characters)

To evaluate the safety of DV survivors, Garden State, WomenRising and the client have a continuous feedback loop to address any concerns regarding client's safety. The client will have access to both a case manager from GSCDC and from WR and so client's will have the ability to dictate whether additional steps need to be taken to ensure their safety. WR and GSCDC will also provide a check for each other in identifying any gaps, issues or programmatic changes that need to occur to address safety concerns.

Very few clients served through GSCDC's current PSH and RRH have

requested or needed an emergency transfer from their permanent housing placement due to safety concerns. This method highlights the success and appropriateness of the housing placements identified by both Garden State with the client's input and choice. This also highlights the program's work to keep client information confidential and only shared with the providers working with the client directly. Emergency transfer placement needs will continue to be evaluated to determine the program's success in identifying safe housing for clients.

4A-4d.	Trauma-Informed, Victim-Centered Approaches–Project Applicant Experience.	
	NOFO Section II.B.11.	

	Describe in the field below examples of the project applicant's experience in using trauma-informed, victim-centered approaches to meet needs of DV survivors in each of the following areas:
1.	prioritizing program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	providing opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

1. GSCDC and WR both provide services rooted in trauma informed care and utilize a victim centered approach. This applies to all aspects of care, including prioritizing participant choice in housing. The development of the housing stabilization plan is client direct and client directed. Clients are presented with options and choices for them to consider, and would never be referred for a type of housing program that is not in agreement with their housing goals.

2. GSCDC and WR both maintain an environment that is rooted in mutual respect. These agencies' missions and code of conduct are designed to promote a professional workplace staffed with social workers and case managers who are fully committed to providing services that are in line with the highest professional and agency standards. Neither agency would ever utilize a punitive intervention. All service interactions are voluntary and built around client needs and choices.

3. GSCDC and WR ensure that all staff working with the DV population are up-to-date on necessary trainings - including comprehensive initial training as well as ongoing training related to providing trauma informed care. Both agencies maintain a training format providing internal and external training on critical topics. WR offers support groups and counseling services to clients to facilitate their understanding on the impact of trauma on all aspects of their lives. GSCDC case managers will also provide clients brochures and information

regarding trauma, will provide linkage to counseling and mental health services, will go over how trauma can impact areas of their lives and will provide clients the space to discuss their trauma and how it impacts their services and housing.

4. GSCDC and WR use a strengths-based approach to case management and counseling. Wellness and Recovery principles are integrated into each organization's service delivery approach and into daily practice. Clients partner with their case manager to set mutually agreed upon goals, in identifying their strengths, and tracking progress on those goals, adjusting as needed based on client preference. Plans are developed with a holistic approach in order to address all areas of an individual's life and needs, including physical, emotional, occupational, educational, legal and long-term housing. Services are designed to build confidence, reinforce client strengths and help them gain greater independence.

5. GSCDC utilizes cultural, group and linguistic hiring protocols to continue recruiting, hiring and training staff from the diverse cultural, group and linguistic backgrounds that reflect the societal and agency consumer populations. GSCDC and WR services are provided in a manner that is linguistically and culturally sensitive and appropriate. GSCDC seeks to provide effective, equitable, understandable and respectful services which are responsive to the diverse cultural beliefs and practices, preferred languages, wellness, literacy and other communication needs of the client group. GSCDC recognizes the need for agency staff to integrate cultural, group and linguistic competence as a way to foster consumers' positive self-regard and to maximize program initiatives. The DV team is made up of a small, closely knit team of social service, peer and clinical professionals with a diverse cultural make-up, trained to be sensitive and responsive to the unique needs of the client population. GSCDC incorporates cultural competency and diversity training into regular staff development activities. Both agencies provide culturally competent services and are made up of staff reflective of the diverse and vibrant community they serve.

6. As part of the development of the Supportive Services Plan, all life areas and needs are assessed. Linkages are made to address spiritual needs as requested and for peer mentorship when appropriate and desired. Services are offered in a manner that promotes wellness and recovery, to foster community integration and support the client's right to choose his or her own services and treatment. Services are consumer directed and founded on consumer participation in enhancing the quality of their own lives.

7. GSCDC and WR offer linkage to partner agencies which provide parenting classes and childcare for those clients who require those services.

4A-4e.	Meeting Service Needs of DV Survivors–Project Applicant Experience.	
	NOFO Section II.B.11.	

	Describe in the field below:	
1.	supportive services the project applicant provided to domestic violence survivors experiencing homelessness while quickly moving them into permanent housing and addressing their safety needs; and	
2.	provide examples of how the project applicant provided the supportive services to domestic violence survivors.	

(limit 5,000 characters)

1. GSCDC and WR provide comprehensive services to DV survivors who are experiencing homelessness with a focus on rapid placement in permanent housing which addresses their safety needs. This is done through targeted and efficient housing-focused case management services provided in a manner that is built around client choice. GSCDC, through our DV CEP has been providing services to this population and connecting clients to housing in an expedient manner utilizing various long, medium and short-term rapid rehousing placements, permanent supportive housing, mainstream or other housing choice vouchers.

2. GSCDC provided housing focused case management services and linkages to shelter and housing. WR provided emergency shelter, counseling and peer support to the DV population. All services were provided through the lens of trauma informed care with a strengths-based, client centered approach.

4A-4f.	Trauma-Informed, Victim-Centered Approaches–New Project Implementation.	
	NOFO Section II.B.11.	

	Provide examples in the field below of how the new project will:
1.	prioritize program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;
2.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	place emphasis on program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	provide opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

GSCDC and WR will implement the new DV RRH program using the same methodologies and techniques as they use in their current DV programming by:

1. GSCDC and WR both provide services rooted in trauma informed care and utilize a victim centered approach. This applies to all aspects of care, including prioritizing participant choice in housing. The development of the housing stabilization plan is client direct and client directed. Clients are presented with options and choices for them to consider, and would never be referred for a type of housing program that is not in agreement with their housing goals.

2. GSCDC and WR both maintain an environment that is rooted in mutual respect. These agencies' missions and code of conduct are designed to promote a professional workplace staffed with social workers and case managers who are fully committed to providing services that are in line with the highest professional and agency standards. Neither agency would ever utilize a punitive intervention. All service interactions are voluntary and built around

client needs and choices.

3. GSCDC and WR ensure that all staff working with the DV population are up-to-date on necessary trainings - including comprehensive initial training as well as ongoing training related to providing trauma informed care. Both agencies maintain a training format providing internal and external training on critical topics. WR offers support groups and counseling services to clients to facilitate their understanding on the impact of trauma on all aspects of their lives. GSCDC case managers will also provide clients brochures and information regarding trauma, will provide linkage to counseling and mental health services, will go over how trauma can impact areas of their lives and will provide clients the space to discuss their trauma and how it impacts their services and housing.

4. GSCDC and WR use a strengths-based approach to case management and counseling. Wellness and Recovery principles are integrated into each organization's service delivery approach and into daily practice. Clients partner with their case manager to set mutually agreed upon goals, in identifying their strengths, and tracking progress on those goals, adjusting as needed based on client preference. Plans are developed with a holistic approach in order to address all areas of an individual's life and needs, including physical, emotional, occupational, educational, legal and long-term housing. Services are designed to build confidence, reinforce client strengths and help them gain greater independence.

5. GSCDC utilizes cultural, group and linguistic hiring protocols to continue recruiting, hiring and training staff from the diverse cultural, group and linguistic backgrounds that reflect the societal and agency consumer populations. GSCDC and WR services are provided in a manner that is linguistically and culturally sensitive and appropriate. GSCDC seeks to provide effective, equitable, understandable and respectful services which are responsive to the diverse cultural beliefs and practices, preferred languages, wellness, literacy and other communication needs of the client group. GSCDC recognizes the need for agency staff to integrate cultural, group and linguistic competence as a way to foster consumers' positive self-regard and to maximize program initiatives. The DV team is made up of a small, closely knit team of social service, peer and clinical professionals with a diverse cultural make-up, trained to be sensitive and responsive to the unique needs of the client population. GSCDC incorporates cultural competency and diversity training into regular staff development activities. Both agencies provide culturally competent services and are made up of staff reflective of the diverse and vibrant community they serve.

6. As part of the development of the Supportive Services Plan, all life areas and needs are assessed. Linkages are made to address spiritual needs as requested and for peer mentorship when appropriate and desired. Services are offered in a manner that promotes wellness and recovery, to foster community integration and support the client's right to choose his or her own services and treatment. Services are consumer directed and founded on consumer participation in enhancing the quality of their own lives.

7. GSCDC and WR offer linkage to partner agencies which provide parenting classes and childcare for those clients who require those services.

4B. Attachments Screen For All Application Questions

We prefer that you use PDF files, though other file types are supported. Please only use zip files if necessary.

 Attachments must match the questions they are associated with.

 Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process.

 We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

Document Type	Required?	Document Description	Date Attached
1C-14. CE Assessment Tool	Yes	1C-14. CE Assessm...	11/10/2021
1C-7. PHA Homeless Preference	No	1C-7. PHA Homeles...	11/10/2021
1C-7. PHA Moving On Preference	No	1C-7. PHA Moving ...	11/10/2021
1E-1. Local Competition Announcement	Yes	1E-1. Local Compe...	11/10/2021
1E-2. Project Review and Selection Process	Yes	1E-2. Project Rev...	11/10/2021
1E-5. Public Posting–Projects Rejected-Reduced	Yes	1E-5. Public Post...	11/10/2021
1E-5a. Public Posting–Projects Accepted	Yes	1E-5a. Public Pos...	11/10/2021
1E-6. Web Posting–CoC-Approved Consolidated Application	Yes	Attachment 1E-6	11/10/2021
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No	3A-2a. Healthcare...	11/10/2021
3C-2. Project List for Other Federal Statutes	No		

Attachment Details

Document Description: 1C-14. CE Assessment Tool

Attachment Details

Document Description: 1C-7. PHA Homeless Preference

Attachment Details

Document Description: 1C-7. PHA Moving On Preference

Attachment Details

Document Description: 1E-1. Local Competition Announcement

Attachment Details

Document Description: 1E-2. Project Review and Selection Process

Attachment Details

Document Description: 1E-5. Public Posting–Projects Rejected-Reduced

Attachment Details

Document Description: 1E-5a. Public Posting–Projects Accepted

Attachment Details

Document Description: Attachment 1E-6

Attachment Details

Document Description:

Attachment Details

Document Description: 3A-2a. Healthcare Formal Agreements

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	11/08/2021
1B. Inclusive Structure	11/09/2021
1C. Coordination	11/10/2021
1C. Coordination continued	11/10/2021
1D. Addressing COVID-19	11/10/2021
1E. Project Review/Ranking	11/10/2021
2A. HMIS Implementation	11/10/2021
2B. Point-in-Time (PIT) Count	11/09/2021
2C. System Performance	11/09/2021
3A. Housing/Healthcare Bonus Points	11/09/2021
3B. Rehabilitation/New Construction Costs	11/09/2021

3C. Serving Homeless Under Other Federal Statutes	11/09/2021
4A. DV Bonus Application	11/12/2021
4B. Attachments Screen	11/10/2021
Submission Summary	No Input Required

Attachment 1C-14

CE Assessment Tool

GSECDC - Finally Home - Hudson

Hudson County Assessment Matrix

* Indicates required fields.

*Client Name	**Pin #**
Program Name	**Admission Date**
Household ID	**Client ID**
*Assessment Date	***Assessment**
	○ Admission ○ Interim ○ Exit

Update Hudson County Assessment Matrix Section

---

*1. Income

○ -2 ○ -1 ○ 1 ○ 2 ○ 3

Income Threshold

-2. No Income
-1. Inadequate income and/or spontaneous or inappropriate spending
1. Can meet basic needs with subsidy/ appropriate spending
2. Can meet basic needs and manage debt without assistance
3. Income is sufficient, well managed/ has discretionary income and is able to save

*2. Employment

○ 1 ○ 2 ○ 3 ○ 4 ○ 5

Employment Thresholds

1. No Job
2. Able to work, but has criminal history or other barriers to achieving employment
3. Temporary, part-time and/or sporadic employment
4. Employed full-time/ inadequate pay/ few or no benefits
5. Employed full-time with adequate pay and benefits

3. Shelter

○ 1 ○ 2 ○ 3 ○ 4 ○ 5

Shelter Thresholds

1. Homeless, in shelter, or imminently facing eviction
2. In transitional, temporary or substandard housing; and/or current rent/mortgage payment is unaffordable
3. In marginally adequate housing
4. Household is in safe, adequate, subsidized housing

5. Household is in safe, adequate, unsubsidized housing

*4. Food

○ 1 ○ 2 ○ 3 ○ 4 ○ 5

Food Threshold

1. *Insufficient food or means to prepare it; relies on sources of free or low-cost food*
2. *Household is on Food Stamps; and/or able to purchase food but lacks means to prepare it*
3. *Can meet basic food needs, but requires some assistance, (Food Stamps or other)*
4. *Can meet basic food needs without any assistance*
5. *Can choose to purchase any food household desires*

*5. Adult Education

○ 1 ○ 2 ○ 3 ○ 4 ○ 5

Adult Education Threshold

1. *Unable to Read and/or Write*
2. *No High School Diploma or GED*
3. *Currently engaged in Adult Education, GED program, or Skills Development Program*
4. *Completed high school, GED, or skills training*
5. *Educational level, literacy and English language are adequate for income and fulfilling employment*

*6. Legal

○ -2 ○ -1 ○ 1 ○ 2 ○ 3

Legal Threshold
-2. Current outstanding warrants or serious charges/trial pending; or noncompliance with probation/parole
-1. Has criminal history which may negatively impact housing and employment opportunities (ex: sex offence conviction, arson, etc.)
 1. Fully compliant with current probation/parole
 2. No active criminal justice involvement in more than 12 months
 3. No felony criminal history

*7. Health Care

○ 1 ○ 2 ○ 3 ○ 4 ○ 5

Health Care Threshold

1. *No medical coverage, with serious, immediate need*
2. *Has difficulty accessing adequate medical care when needed; and/or no access to public programs; and/ or ignoring medical needs.*
3. *Household members attend to their medical needs, but may strain budget, and/or only use Emergency Room or walk-in clinics*
4. *Some household members (e.g. children) on Medicaid, Medicare, NJ Family Care, VA, ACA, etc.*
5. *All members are covered by affordable, adequate health insurance*

*8. Life Skills

○ 1   ○ 2   ○ 3   ○ 4   ○ 5

Life Skills Threshold

    1. Unable to meet basic needs, such as hygiene, food, activities of daily living
    2. Can meet a few but not all needs of daily living without assistance
    3. Can meet most but not all daily living needs without assistance
    4. Able to meet all basic needs of daily living without assistance
    5. Able to provide beyond basic needs of daily living for self and family

*9. Mental Health

○ -2   ○ -1   ○ 1   ○ 2   ○ 3

Mental Health Threshold
-2. Experiencing acute mental health symptoms; danger to self or others; recurring suicidal ideation; and/or not in treatment; and/or in denial
-1. Recurrent mental health symptoms that affect behavior, but not a danger to self/others; persistent problems with functioning ; in or out of treatment
* 1. Symptoms may be present but are managed by treatment; moderate difficulty functioning*
* 2. Minimal symptoms that are appropriate responses to life stressors; only slight or no impairment in functioning*
* 3. Symptoms are absent or rare; good or superior functioning in wide range of activities*

*10. Substance Use

○ -2   ○ -1   ○ 1   ○ 2   ○ 3

Substance Abuse Threshold
-2. Meets criteria for heavy use, resulting problems are so severe that hospitalization may be necessary
-1. Preoccupied with use/and or obtaining drugs/alcohol; evidence of withdrawal or withdrawal avoidance behaviors; and/or use interferes with essential life activities
* 1. Use within last 6 months; evidence or issues related to use (such as disruptive behavior or housing issues)*
* 2. Client has used during last 6 months but no evidence of persistent or recurrent social, occupational, emotional, or physical problems related to use; no evidence of dangerous or recurrent use*
* 3. Stable in recovery or no history of any drug or alcohol use*

*11. Family Relations

○ 1   ○ 2   ○ 3   ○ 4   ○ 5

Family Relations Threadhold

    1. Lack of necessary support from family or friends; abuse (DV, child) or child neglect are present
    2. Family/friends may be supportive but lack ability or resources to help; and/or family members do not relate well with one another; and/or potential for abuse or neglect
    3. Some support from family/friends; family members acknowledge and seek to change negative behaviors; are learning to communicate and support
    4. Reliable support from family or friends; household members support each other's efforts, including financially
    5. Building healthy/expanding support network; household is stable, communication is active and consistent

*12. Transportation/Mobility

○ 1   ○ 2   ○ 3   ○ 4   ○ 5

Transportation/Mobility Threshold

 1. Transportation is not accessible, and/or not affordable; mobility is by walking
 2. Reliant on others for transportation; inconsistent availability
 3. Reliant on Medical Transport and/or bus tickets/bus passes from agencies to meet transportation needs
 4. Usually has reduced-fare access to minimal public transport, to meet the most basic travel needs
 5. Has sufficient income for needed transportation; and/or reliable, adequately insured vehicle

*13. Community Involvement

○ 1   ○ 2   ○ 3   ○ 4   ○ 5

Community Involvement Threshold

 1. No community involvement; avoids people; in "survival" mode
 2. Socially isolated and/or no social skills; and/or lacks motivation to become involved
 3. Lacks knowledge of ways to become involved; and/or does not take advantage of opportunities for socialization
 4. Some community involvement (advisory group, support group) but has barriers such as transportation, childcare or psych issues
 5. Actively involved in community

*14. Safety

○ -2   ○ -1   ○ 1   ○ 2   ○ 3

Safety Threshold
-2. Home or residence unsafe; immediate danger likely; and/or staying on street or in abandoned building, level of lethality is high.
-1. Safety is threatened/temporary protection is available; may be staying in Emergency Shelter or temporarily with friends
 1.Current level of safety is minimally adequate; ongoing safety planning is essential
 2. Environment is safe, yet future of such is uncertain; safety planning is important
 3. Environment appears safe and stable

Sub-total Score

0

> Update Hudson County Assessment Matrix Section

COMPLETE ONLY FOR FAMILIES WITH ONE OF MORE CHILDREN UNDER AGE 18:

*Are you currently accompanied by one or more children under the age of 18? If not, please skip the remaining questions.

○ yes   ○ no

1. Childcare

○ 1   ○ 2   ○ 3   ○ 4   ○ 5

Childcare Threshold

 1. Needs childcare, but none is available/accessible and/or child is not eligible

    2. *Childcare is unreliable or unaffordable/ inadequate supervision is a problem for childcare that is available*
    3. *Affordable subsidized childcare is available but limited*
    4. *Reliable, affordable childcare is available/ no need for subsidies*
    5. *Able to select quality childcare of choice*

2. Children's Education

○ 1   ○ 2   ○ 3   ○ 4   ○ 5

Children's Education Threshold

    1. *N/A no school age children*
    2. *One or more school age children not enrolled in school*
    3. *One or more school age children enrolled in school but not attending class regularly*
    4. *One or more school age children enrolled in school and attending class most of the time*
    5. *All school age children enrolled in school and attending on a regular basis*

3. Parenting Skills

○ 1   ○ 2   ○ 3   ○ 4   ○ 5

Parenting Skills Threshold

    1. *There are safety concerns regarding parenting skills*
    2. *Parenting skills are minimal*
    3. *Parenting skills are apparent but not adequate*
    4. *Parenting skills are adequate*
    5. *Parenting skills are well developed*

Family with Children Section Sub-total

0

[Update Hudson County Assessment Matrix Section]

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*Is the Head of Household is a YOUTH UNDER THE AGE of 24? If not, please skip the remaining questions.

○ yes   ○ no

1a. Do you identify as LGTBQ?
-1. Yes
 0. No

○ -1   ○ 0

1b. Did identifying as LGBTQ led to your homelessness or being unstably housed?

-1. Yes
 0. No

○ -1   ○ 0

2. Do you have an open DCPP case?

-1. Yes
0. No

○ -1   ○ 0

3. Have you ever been forced or tricked into doing any kind of work that you did not want to do?

-1. Yes
0. No

○ -1   ○ 0

4. Have you ever received anything of value, such as money, a place to stay, food, drugs, gifts or favors, in exchange for you performing a sexual activity?

-1. Yes
0. No

○ -1   ○ 0

Youth Section Sub-total

0

Update Hudson County Assessment Matrix Section

Final Self-Sufficiency Score	**Notes**	
0		Spell Check

Update Hudson County Assessment Matrix Section

Additional Vulnerability Questions

*Have you ever been incarcerated in Hudson County?	***How many jail visits have you had in the last five years?**
○ yes ○ no	
How many hospital visits have you had in the last six months?	**How many times have you experienced homelessness in the past three (3) years?**
Chronically Homeless?	**Special Needs?**

Update Hudson County Assessment Matrix Section

SAVE

Attachment 1C-7
PHA Homeless Preference

a. Jersey City Housing Authority

HOUSING CHOICE VOUCHER (SECTION 8) PROGRAM

ADMINISTRATIVE PLAN

Admin Plan to be Effective April 1, 2021

D.   PREFERENCES – HOUSING CHOICE VOUCHER PROGRAM

The JCHA will select applicants pursuant to the annual admissions and income targeting requirements, date and time of application, and those who meet the qualifications for the following Preferences; with first preference given to those applicants who meet Preference #1, and then sequentially thereafter, with each numerical Preference being exhausted before proceeding to the next numerical Preference, with the exception of the Income Targeting requirement in which 75% of families must be 0% - 30% median income range and 25% of families must be within the 31% - 50% median income range.

The following Preferences are effective as of May 1, 2007 and apply to applicants on the JCHA's Housing Choice Voucher (Section 8) Program waiting lists:

Preference 1:   JCHA Residents Relocated as a Result of Modernization/Revitalization activities or Other JC Families Displaced by Redevelopment Activities

- Families residing in a JCHA public housing development who are notified by JCHA that they must relocate due to the initiation of HOPE VI Revitalization activity or that they must relocate due to modernization activity, homeownership activity, and/or management issues;

- Jersey City families who will be involuntarily displaced in connection with public improvement or development programs within no more than 6 months from the date of preference status certification as documented by the agency administering the City's relocation activities. A Jersey City resident is defined as a person who either lives, works or has been hired to work in Jersey City.

Preference 2:   JCHA Resident/Victim Witness or Victim of Domestic Violence or JC Graduates of a HUD-Approved Transitional Housing Program

- The family must be a JCHA resident and a person who witnessed a crime and provides information or testimony on criminal activity to a law enforcement agency, and based on a threat assessment, the law enforcement agency recommends re-housing the family to avoid reprisals. Victims of domestic violence must be a JCHA resident who confronted actual or threatened physical violence of a continuing nature directed against them or an affiliated individual of the resident

- By a spouse or other household member who lives in the unit with the family. The abuser must still reside in the apartment from which the victim is displaced. The JCHA resident must certify that the abuser will not live with them unless JCHA gives prior written approval.

- Graduates of transitional housing are Jersey City families who are moving from HUD-approved transitional housing programs designed to provide temporary living accommodations and supportive services that promote self-sufficiency. The family must have successfully completed the program ("graduated") as certified by the Program Director.

Preference 3:   Jersey City Residents who are Veterans and meet the Definition of Working Family and Whose Household Income is Within the Income Target Mix

Admin Plan to be Effective April 1, 2021

- To qualify for this Preference, the applicant must be a Jersey City resident who is a veteran. A <u>Veteran</u> is defined as having completed at least 90 days of active duty (except if discharged earlier for service-related disability) in the U.S. Armed Forces and has a discharge other than dishonorable. Veteran status extends to spouses, widows, widowers and parents of the military killed during a time of war and certain seaman who served in active, Ocean-going service from 12/7/41 to 8/15/45 (definition provided by the N.J. Department of Military and Veterans Affairs).

- <u>Working Family</u>: is defined as: employment is principal source of income (Criteria is based on stable employment for at least the past six (6) months with a minimum of 15 hours work week), or; Head or Spouse is 62 years or older, or; Head or Spouse receives: Social Security Disability benefits, Supplemental Security Income (SSI) Disability benefits, or Temporary Unemployment benefits or other benefits based on inability to work, or; Head or Spouse is currently in a self-sufficiency or job training program or meets equivalent standards of economic self-sufficiency.

  The Working Family will be selected in accordance with the <u>Income Targeting</u> requirement in which 75% of families must be 0% - 30% median income range and 25% of families must be within the 31% - 50% median income range.

Preference 4:   Jersey City Residents who are Working Families

- See definition of working family under Preference 3, above. The Income Targeting requirement does apply to this Preference as described above.

Preference 5:   Any Jersey City Resident

- A JC resident is defined as an applicant who either lives, works or has been hired to work in Jersey City. The Income Targeting requirement does apply to this Preference.

Preference 6:   Other

- This Preference refers to Non-Jersey City residents and other categories of applicants. The Income Targeting requirement does apply to this Preference.

- Families who are terminated from the Program due to the cut in federal funding will be eligible to obtain a unit in Public Housing.

Note: Within the aforementioned preferences, Families will have priority over single persons and single persons who are elderly or have a disability will be selected before single persons who are not elderly or who are not disabled.

E.   CHANGE IN CIRCUMSTANCES

Changes in an applicant's circumstances while on the waiting list may affect the family's entitlement to a preference. Applicants are required to notify the JCHA in writing when their circumstances change.

THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1C-7
PHA Homeless Preference

b. North Bergen Housing Authority

SECTION 8 HOUSING CHOICE VOUCHER PROGRAM
PREFERENCES SELECTION FORM

The Housing Authority of the Township of North Bergen selects families and individuals for admission to the Section 8 Housing Choice Voucher Program based on the following preferences within each bedroom size category, therefore, it is necessary for you to indicate herein which, if any, preference(s) you claim to be eligible for:

PREFERENCES (check applicable preference(s) only)

____ **Preference No. 1 – Involuntarily Displaced Local (North Bergen Township) Residents:** Individuals or families residing with the jurisdiction of the Housing Authority involuntarily displaced by government action or whose dwelling has been extensively damaged or destroyed and is uninhabitable as a result of fire, flood or natural disaster, and for which such action was not the result of neglect or intentional act of the applicant or member of the applicant's household.

In order to receive the displacement preference, applicants who have been displaced must not be living in "standard, permanent replacement housing."

Standard replacement housing is defined as housing that is decent, safe and sanitary according to Housing Quality Standards/Local housing code/other code, such as State or BOCA code that is adequate for the family size according to Housing Quality Standards/local/state/BOCA code, and that the family is occupying pursuant to a written or oral lease or occupancy agreement.

Standard replacement housing does not include transient facilities, hotels, motels, temporary shelters, and in the case of Victims of Domestic Violence housing occupied by the individual who engages in such violence. It does not include any individual imprisoned o detained pursuant to State Law or an Act of Congress. Shared housing with family or friends is not considered temporary and is considered standard replacement housing.

____ **Preference No. 2 – Displaced Local Residents Of North Bergen Township Who Are Victims of Domestic Violence:** Individuals or families residing with the jurisdiction of the Housing Authority that have been/are involuntarily displaced as a result of their having been subject to or victimized by violent acts of a member of their household within the past 6 months, The Housing Authority will require evidence that the family has been displaced as a result of fleeing violence in the home. Families are also eligible for this preference if there is proof that the family is currently living in a situation where they are being subjected to or victimized by violence in the home. The following criteria are used to establish a family's eligibility for this preference:

Actual or threatened physical violence directed against the applicant or the applicant's family by a spouse or other household member who lives in the unit with the family.

The actual or threatened violence must have occurred within the past 6 months or be of a continuing nature.

To qualify for this preference, the abuser must still reside in the unit from which the victim was displaced.

The applicant must certify that the abuser will not reside with the applicant.

If the abuser returns to the family household the Housing Authority will terminate the housing assistance for breach of this certification.

___ Preference No. 3 – Residents Of North Bergen Housing Authority Who Can Prove That They Live And Work in the Township of North Bergen At The Time Of Offer Of Housing Assistance: This preference is extended to individuals or families who can prove that they live and work in the Housing Authority's jurisdiction at the time of offer of Section 8 housing assistance.

___ Preference No. 4 – Residents Of North Bergen Township Who Can Prove That They Live in the Township of North Bergen At The Time Of Offer Of Section 8 Housing Authority: This preference is extended to individuals or families who can prove that they live/reside in the Housing Authority's jurisdiction at the time of Section 8 housing assistance.

___ Preference No 5 – All other applicants.

All families in Preference No. 1 will be offered housing before any families in Preference Nos. 2 thru 5, all Preference No. 2 families will be offered housing before any families in Preference Nos. 3 thru 5, all Preference No. 3 families will be offered housing before any families in Preference Nos. 4 thru 5, all Preference No. 4 families will be offered housing before any families in Preference No. 5, all Preference No. 5 families will be offered housing after any families with a lowered numbered (1 thru 4) Preference.

The date and time of application will be noted and utilized to determine the sequence within the above prescribed preference.

THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1C-7

PHA Moving On Preference

HOUSING CHOICE VOUCHER (SECTION 8) PROGRAM

ADMINISTRATIVE PLAN

Admin Plan to be Effective April 1, 2021

the owner is not legally obligated to make the necessary modifications as a reasonable accommodation to a person with disabilities.

Mainstream Preference 2:   Elderly/Disabled Family

An elderly/disabled family is defined as:

- A family whose head, co-head, spouse or sole member is at least 62 years of age and is a person with disabilities;

- Two or more persons living together, one of whom is at least 62 years of age and is a person with disabilities; or

- One or more persons living together, one of whom is at least 62 years of age, a person with disabilities, and living with one or more live-in aides.

Mainstream Preference 3:   Disabled Family

A disabled family is defined as:

- A family whose head, co-head, spouse, or sole member is a person with disabilities;

- Two or more persons with disabilities; or

- One or more persons with disabilities living with one of more live-in aides.

Section 811 Mainstream Housing Choice Vouchers:

The Section 811 Mainstream Housing Choice Vouchers provide funding to assist non-elderly persons with disabilities and their families who are:

- Transitioning out of institutional or other segregated setting,
- At serious risk of institutionalization,
- Homeless, or
- At risk of becoming homeless
- Eligible persons who previously experienced homelessness and are currently a client in a permanent supportive housing or rapid rehousing project.

Non-elderly person with disability must be at least 18 years of age and less than 62 years of age. The eligible household member does not need to be the head of household. Eligibility for the voucher is determined at the time the voucher is first issued to the family. Non-elderly persons with disabilities who turn 62 after receiving their voucher will not lose assistance.

The JCHA will allow recipients of these vouchers to port prior to leasing up in the Jersey City jurisdiction.

The Section 811 Mainstream Housing Choice Voucher Program helps further the goals of the Americans with Disabilities Act (ADA) by helping persons with disabilities live in a more integrated setting.

The JCHA has partnered with various community organizations to assist with supportive services to enable individuals to live independently in the community.

Attachment 1E-1

Local Competition Announcement

Hudson CoC's Local Competition Announcement Email, Website Posting and Funding Notice

Naomi Lesnewski

From:	Katelyn Ravensbergen <kravensbergen@hcnj.us>
Sent:	Tuesday, August 24, 2021 11:50 AM
To:	Naomi Lesnewski
Subject:	FY2021 Hudson Local Continuum of Care Application Open

THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

FY2021 Hudson County CoC Local Application Open

The U.S. Dept of Housing and Urban Development has released the FY2021 Notice of Funding Opportunity (NOFO) for Continuum of Care funding.

As in prior years, the Hudson County Alliance to End Homelessness (HCAEH) is now accepting applications for renewal and new projects via SM Apply: https://hudsoncounty.smapply.io/prog/hudson_CoC All application materials and funding amounts are available on SM Apply, are linked below and can be found on the Hudson County HCAEH website page.

Through the FY2021 competition, Hudson County CoC is eligible to apply for a total of $9,876,235 for new and renewal projects that work towards the goal of ending homelessness. The total budget includes $8,043,578 available for renewal funding, $458,164 available for new bonus projects, and $1,374,493 for new domestic violence bonus projects. Information regarding specific program types and subpopulation eligibility, as well as additional information regarding the CoC application process is available through the FY2021 Funding Specification Notice included below and in SM Apply:

FY2021 Hudson County CoC Funding Specifications

Please review this information carefully to ensure you have a full understanding of the program before submitting an application. Applicants should also review the FY2021 NOFO linked here.

Pursuant to the approved HCAEH Monitoring and Evaluation Policy, the Performance and Evaluation Committee will review all project proposals and present recommendations to the HCAEH Executive Board, who will make final decisions. Once local decisions are approved, all approved applicants must submit an application to the U.S. Dept. of Housing and Urban Development who makes all final funding determinations.

All agencies must submit a completed application, including all attachments, via SM Apply by 4pm, Tuesday, September 14th, 2021. No applications will be accepted after the deadline. If for any reason, your agency cannot utilize the SM Apply system for the application you must reach out to Katelyn Ravensbergen at kravensbergen@hcnj.us as soon as possible for other accomodations.

If you have any questions, or need any assistance accessing the application, please reach out to Katelyn Ravensbergen at kravensbergen@hcnj.us

FY2021 Hudson CoC Application Scorecard
HCAEH Monitoring and Evaluation Policies and Procedures

Our mailing address is:
Hudson County Division of Housing & Community Development
830 Bergen Avenue, Suite 5B
Jersey City, NJ 07306

> **Homeless Initiatives**

- Hudson County Alliance to End Homelessness (HCAEH)
- Hudson County Coordinated Entry Program
- Annual Homeless Point In Time Count (PITC)
- Hudson County Homelessness Trust Fund (HCHTF)
- The Emergency Solutions Grant (ESG)

✅ **Where To Vote**

🏠 **Affordable Housing**

💊 **Affordable Care Act**

💼 **Consumer Protection**

📁 **OPRA Request Form**

⚠️ **Alert Sign Up**

ℹ️ **Services**

📋 **Public Bids**

👥 **Directory**

📅 **Agendas & Minutes**

homelessness. The HCAEH is made stronger through the participation of broad and diverse members. Join the HCAEH and help us continue to develop and deepen the discussion on homelessness in our community.

Join the HCAEH!

All those interested in the activities of the HCAEH are encouraged to register for the email list HERE.

The HCAEH full membership meeting and various committee meetings are held monthly. If you want to get involved or you have any questions about the HCAEH, please contact Katelyn Ravensbergen at (201) 369-4520 or kravensbergen@hcnj.us.

LATEST NEWS: FY2021 Hudson Continuum of Care Local Funding Application Available

HUD has released the FY2021 Notice of Funding Opportunity (NOFO) for Continuum of Care funding.

As in prior years, the Hudson County Alliance to End Homelessness (HCAEH) is now accepting applications for renewal and new projects via SM Apply. The application and program documents can be found here: https://hudsoncounty.smapply.io/prog/hudson_CoC

Through the FY2021 competition, Hudson County CoC is eligible to apply for a total of $9,876,235 for new and renewal projects that work towards the goal of ending homelessness. The total budget includes $8,043,578 available for renewal funding, $458,164 available for new bonus projects, and $1,374,493 for Domestic Violence bonus projects. Information regarding specific program types and subpopulation eligibility, as well as additional information regarding the CoC application is available here: FY2021 Hudson CoC Funding Specifications

Please review this information along with the FY2021 CoC NOFO carefully before submitting your application. HUD FY2021 NOFO

Pursuant to the approved HCAEH Monitoring and Evaluation Policy, linked below, the Performance and Evaluation Committee of the HCAEH will review all project proposals and will present recommendations to the HCAEH Executive Board, who will make final approvals. Please note, after being selected at the local level, approved applicants must then submit an application to HUD as part of the over CoC application for final funding decisions.

All agencies must submit a completed application, including all attachments, via SM Apply by 4pm on Tuesday, September 14th, 2021. No applications will be accepted after the deadline. If for any reason your agency cannot utilize SM Apply for the submission, you must reach out to Katelyn Ravensbergen at kravensbergen@hcnj.us as soon as possible for alternate accomodation.

Any technical assistance needed for this application, please reach out to Katelyn Ravensbergen at kravensbergen@hcnj.us

HCAEH Monitoring and Evaluation Policies and Procedures

FY2021 Hudson CoC Application Scorecard

11:53:24 AM

Tuesday, August 24, 2021

August 2021						∧ ∨
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31	1	2	3	4
5	6	7	8	9	10	11

Today   +

📅 Set up your calendars to see where you need to be

Get started

THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

**FY2021 Continuum of Care Funding Specifications
for New and Renewal Projects**

Available Funds

The Continuum of Care is a collaborative of relevant and interested organizations and stakeholders whose purpose is to coordinate the housing and service programs available to the homeless and at-risk populations within Hudson County. This includes applying for funding through the U.S. Department of Housing and Urban Development's Continuum of Care program.

Through the FY2021 HUD CoC Competition, the Hudson County CoC is eligible to apply for a total of $9,876,235 for new and renewal projects that work towards the goal of ending homelessness. This total budget includes $8,043,578 available for renewal funding, $458,164 available for new bonus projects, and $1,374,493 for Domestic Violence bonus projects. Specifications for eligible project submissions are outlined below. Please make sure you review all information below before submitting an application.

Additional information regarding the competition and CoC program regulations can be reviewed in the FY2021 NOFO and the CoC Interim Rules which are linked to below:

https://www.grants.gov/web/grants/view-opportunity.html?oppId=335322

https://www.hudexchange.info/resources/documents/CoCProgramInterimRule_FormattedVersion.pdf

Application Process

- Any agency seeking to apply for either new or renewal funding MUST complete an application in SMApply by 4pm on Tuesday, September 14th, 2021. The SMApply application may be accessed through the following link: https://hudsoncounty.smapply.io

- If an agency intends to apply for multiple projects, separate applications must be submitted for each.

- Any nonprofit organization, state or local government and instrumentalities of local government may apply for new CoC funding, even if they haven't received funding in

the past. Any agency with technical assistance questions should reach out, in writing to Katelyn Ravensbergen at kravensbergen@hcnj.us

- As this is a competitive process, the HCAEH will be seeking recommendations from HCAEH members regarding priority subpopulations and project types that are needed, and all project submissions will be reviewed by the performance and evaluation committee. Renewal project funding will be based on the combination of monitoring, performance and application scoring. Final funding approval will be made by the Hudson County Alliance to End Homelessness Executive Board. All policies and procedures around CoC funding can be found through the SMApply application and the County's website.

- All agencies that receive funding approval from this local process must then submit an application in esnaps to be included in the final submission to HUD.

- **Please remember, receiving funding approval through the local process does not guarantee an agency will receive funding, all final funding comes directly from the U.S. Dept. of Housing and Urban Development based on the CoC's full submission.**

Eligible Project Applications:

There are three categories of funding that are available through this competition – please note that definitions further describing project types and eligible clients are listed below the funding eligibility description. In addition, please remember that all clients to be accepted into the housing programs listed below must be accepted through the CoC's coordinated entry system.

Renewal Project Funding:
The only projects that may apply as a renewal are project's that currently receive Continuum of Care funding for Hudson County and have an operating year that ends in 2022.

Please note that renewal project applications cannot request more than was awarded in their most recent contract, and changes to a program's budget line items cannot be done through the competition, unless it is a decrease in the overall budget. If any renewal program has identified unspent funds that they are willing to reallocate voluntarily, please submit your budget with the lower amount requested.

Agencies may submit for a program expansion, but that must be done as a new project submission.

New Bonus Project Funding:
For FY2021, the CoC can apply for up to $458,164 in bonus project funding for new projects. Eligible bonus projects that will be accepted for Hudson County include:

- Permanent supportive housing projects that meet the requirements of Dedicated PLUS or where 100% of the beds are dedicated to individuals and/or families experiencing chronic homelessness

- Rapid rehousing projects that will serve homeless persons who qualify as homeless as defined below.

- Joint Transitional Housing/Rapid Rehousing projects that will serve homeless persons who qualify as homeless as defined below.

- Dedicated HMIS Project for costs that are carried out by the HMIS Lead. *Note only the current HMIS lead may apply for these funds.

If your agency is interested in applying for this funding source, please be sure you understand both the project type, and eligible population for the project as is required under this funding source. Also, please ensure the application that is submitted does not exceed the allowable amount the CoC can apply for.

New Domestic Violence Bonus Project Funding:
In FY2021, the CoC can apply for up to $1,374,493 through this DV Bonus Project category.

All projects funded through this category must be dedicated to serving survivors of domestic violence as defined by HUD in 24 CFR 578.3 which includes any individual or family who:
- Is fleeing, or is attempting to flee, domestic violence, dating violence, sexual assault, stalking, or other dangerous or life-threatening conditions that relate to violence against the individual or family member, including a child, that has either taken place within the individual's or family's primary nighttime residence or has made the individual or family afraid to return to their primary nighttime residence;
- Has no other residence; and
- Lacks the resources or support networks, e.g. family, friends, and faith-based or other social networks, to obtain other permanent housing

Eligible project types that will be accepted for Hudson County CoC through the DV Bonus Project funding include:
- Rapid rehousing projects dedicated to serving DV survivors as outlined above

- Joint Transitional Housing/Rapid Rehousing projects dedicated to serving DV survivors as outlined above

As a note, if your agency is interested in applying for this funding, there will be a requirement to include specific data detailing the need for the project, which will be included in the CoC's application to HUD. In addition, all projects funded through the DV Bonus must ensure the program will utilize trauma-informed, victim-centered approaches for services.

If your agency is interested in applying for any of the funding outlined above, please be sure you understand both the project type, and eligible population for the project as is required under this funding source. Also, please ensure the application that is submitted does not exceed the allowable amount the CoC can apply for.

Any questions on project types or eligible populations can be directed in writing, to Katelyn Ravensbergen at kravensbergen@hcnj.us

Definitions:

- Chronically Homeless – for an individual to be considered chronically homeless they must:
    1) Have a disabling condition;
    2) Live in a place not meant for human habitation, a safe haven, or in an emergency shelter; AND
    3) Have been homeless and living in one or more of these locations continuously for at least 12 months or on at least 4 separate occasions in the last 3 years, as long as the combined occasions equal at least 12 months

    For a family to be considered chronically homeless, the head of household must meet the definition above.

- Coordinated Entry - The coordinated entry system provides a streamlined approach to assess and serve clients who are seeking homeless services. Coordinated Entry assesses all clients who are literally homeless or at imminent risk of homelessness to determine level of vulnerability, appropriateness and eligibility for all permanent housing programs and opportunities throughout the County. The agency then assists the clients in completing eligibility documentation and providing completed referrals for all housing programs.

- Dedicated PLUS – A dedicated PLUS project is a permanent supportive housing project were 100% of the beds are dedicated to serve individuals, households with children, and unaccompanied youth that at intake meet one of the following categories:
    1) Experiencing chronic homelessness as defined above;
    2) Residing in a place not meant for human habitation, emergency shelter, or safe haven and had been admitted and enrolled in a permanent housing project within the last year but were unable to maintain a housing placement and met the definition of chronic homeless prior to entering the project;
    3) Residing in transitional housing funded by a Joint TH and PH-RRH component project and who were experiencing chronic homelessness prior to entering the project;
    4) Residing and has resided in a place not meant for human habitation, safe haven, or emergency shelter for at least 12 months in the last three years, but has not done so on four separate occasions and the individual or head of household meet the definition of "homeless individual with a disability"; or

5) Receiving assistance through a Department of Veterans Affairs (VA)-funded homeless assistance program and met one of the above criteria at initial intake to the VA's homeless assistance system.

- <u>Homeless</u> – Homeless means:
  1) An individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:
     i. An individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground.
     ii. An individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, State, or local government programs for low-income individuals); or
     iii. An individual who is exiting an institution where he or she resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution;
  2) An individual or family who will imminently lose their primary nighttime residence, provided that:
     i. The primary nighttime residence will be lost within 14 days of the date of application for homeless assistance;
     ii. No subsequent residence has been identified; and
     iii. The individual or family lacks the resources or support networks, e.g., family, friends, faith-based or other social networks, needed to obtain other permanent housing;
  3) An individual or family who:
     i. Is fleeing, or is attempting to flee, domestic violence, dating violence, sexual assault, or other dangerous or life-threatening conditions that relate to violence against the individual or a family member, including a child, that has either taken place within the individual's or family's primary nighttime residence or has made the individual or family afraid to return to their primary nighttime residence;
     ii. Has no other residence; and
     iii. Lacks the resources or support networks, e.g., family, friends, and faith-based or other social networks, to obtain other permanent housing

- <u>Permanent Supportive Housing</u> – Permanent Supportive Housing provides long term housing assistance and subsidy through either rental assistance for individual permanent housing units in the community, or through operating funds for a single permanent housing structure. All permanent supportive housing programs connect households to both housing and services to ensure continued stability. PSH programs are prioritized for the most chronically homeless and service intensive households.

- <u>Rapid Rehousing</u> – Rapid Rehousing provides temporary, up to two years, worth of rental assistance and services to connect families and individuals with permanent housing and services, focused around employment, to enable households to maintain the housing unit in the community after assistance has ended. RRH is prioritized for households with lower housing barriers and may be able to obtain sufficient income to maintain their own permanent housing.

- <u>Transitional Housing/Rapid Rehousing</u> – The new joint Transitional/Rapid Rehousing project component always families to move immediately into transitional housing to provide housing for families while they seek an affordable, appropriate housing in the community where they will transfer over to the rapid rehousing portion of the program. This project type may be prioritized for families with some higher initial barriers to housing that still have the ability to maintain their own unit once stabilized.

- <u>Unaccompanied Youth –</u> Any family or individual where the head of household is under the age of 25, and are not in a household with anyone 25 or older.

  As note, under this NOFO, any youth-serving provider funded under this NOFO may serve unaccompanied youth aged 24 and under (or families headed by youth aged 24 and under) who have an unsafe primary nighttime residence and no safe alternative to that residence.

Attachment 1E-1

Local Competition Announcement

New and Renewal Local Application and Scoring Criteria

Complete one application per project you are requesting funding for. For further instructions, funding details and application scorecard, please see links below:

FY2021 Hudson CoC Funding Specifications

FY2021 CoC Application Scorecard

HCAEH Monitoring and Evaluation Policies and Procedures

Organization and Contact Information:

Organization Name: _____

Address: _____

Telephone: _____

Website: _____

Program Contact: _____

Contact Email Address: _____

Contact's Phone Number: _____

Project Name: _____

Are you requesting new or renewal project funding?
- ☐ New Project Funding
- ☐ Renewal Project Funding

Are you requesting funding for a project focusing specifically on victims of domestic violence?
- ☐ Yes
- ☐ No

Renewal Project Component Types:
- ☐ Permanent Supportive Housing
- ☐ Rapid Rehousing
- ☐ Joint Component-Transitional Housing/Rapid Rehousing
- ☐ Support Services Only – Coordinated Entry Program
- ☐ HMIS

New Non-DV Project Component Types:
- ☐ Permanent Supportive Housing
- ☐ Rapid Rehousing
- ☐ Joint Component-Transitional Housing/Rapid Rehousing

☐ HMIS

New DV Bonus Project Component Types:
☐ Rapid Rehousing
☐ Joint Component-Transitional Housing/Rapid Rehousing

Threshold Review:

1. CoC funding requires that all projects utilize the CoC's Coordinated Assessment and Entry System. If awarded, does or will your project accept referrals from the Coordinated Assessment Agency, Garden State Community Development Corporation?
   ☐ Yes, program does or will accept referrals from CEP
   ☐ No, program does not accept referrals from CEP

2. Is your agency currently, or will your agency become, a member of the Hudson County Alliance to End Homelessness if awarded?
   ☐ Yes, our agency is, or will become a member of the HCAEH
   ☐ No our agency is not, or will not become a member of the HCAEH

3. Is your agency currently using, or will your agency agree to participate in the Homeless Management Information System or a comparable database for programs focusing on victims of domestic violence?
   ☐ Yes, our agency is using or will utilize HMIS and/or a comparable database
   ☐ No our agency is not using, or will not utilize HMIS and/or a comparable database

Renewal Projects Only:

1. Use the following chart to identify your current unit and bed inventory:

	Number of Units	**Number of Beds**
Households without Children		
Households with Children		
Households with only Children		

2. Use the following chart to identify the number of units your project has prioritized and/or dedicated to the following populations:

	Units Dedicated	**Units Prioritized**
Chronically Homeless		
Youth aged 18-24		
Veterans		

3. Select all the criteria that your project **DOES screen out** clients based upon:
   ☐ Having too little income
   ☐ Active or history of substance abuse
   ☐ Having a criminal record with exceptions for state-mandated restrictions
   ☐ History of domestic violence (e.g. lack of a protective order, period of separation from abuser, or law enforcement involvement)

☐ None of the above, project is a low barrier program

4. Select all the criteria that **DOES lead to a client's termination**:
   ☐ Failure to participate in supportive services
   ☐ Failure to make progress on a service plan
   ☐ Loss of income or failure to improve income
   ☐ Being a victim of domestic violence
   ☐ Use of abuse of alcohol and/or drugs
   ☐ Any other activity not covered in a lease agreement typically found in the project's geographic area
   ☐ None of the above, project utilizes a housing first model

5. What efforts and assessment process is used to assist clients in "graduating" from your program and moving on to a non-CoC program or unit in the community?
   Ex. Do you work with clients to apply for Housing Choice Voucher waiting lists or seek other affordable housing if they no longer need the services in your grant and can maintain their permanent housing unit on their own?

6. What efforts has your agency made to diversify the funding used for the implementation of this project?
   Ex. Beginning to bill Medicaid for services provided to clients in the program.

7. For HMIS programs, please identify whether there have been any changes in what the CoC HMIS grant is being used for.

New Projects Only:

1. Identify the target population(s) for the proposed project:
   ☐ Literally Homeless Families
   ☐ Chronically Homeless Families
   ☐ Literally Homeless Individuals
   ☐ Chronically Homeless Individuals

2. Please indicate if any subpopulations will receive preference in this project:
   ☐ Youth aged 18-24
   ☐ Veterans
   ☐ N/A

3. **Project Description** – Provide a brief description of the proposed program, including how participants will be assisted to maximize their ability to live independently and increase self-sufficiency.
   If requesting a new project under HMIS, please identify how the new funding will expand the current HMIS functionality.

   _____

4. **Organizational Experience and Capacity of Applicant/Sponsor** – Provide a description of the agency's experience providing the type of housing and services to the proposed population. The description should include the agency's housing philosophy.

   _____

5. Select all the criteria that your project **DOES screen out** clients based upon:
   ☐ Having too little income
   ☐ Active or history of substance abuse
   ☐ Having a criminal record with exceptions for state-mandated restrictions
   ☐ History of domestic violence (e.g. lack of a protective order, period of separation from abuser, or law enforcement involvement)
   ☐ None of the above, project is a low barrier program

6. Select all the criteria that **DOES lead to a client's termination**:
   ☐ Failure to participate in supportive services
   ☐ Failure to make progress on a service plan
   ☐ Loss of income or failure to improve income
   ☐ Being a victim of domestic violence
   ☐ Use or abuse of alcohol and/or drugs
   ☐ Any other activity not covered in a lease agreement typically found in the project's geographic area
   ☐ None of the above, project utilizes a housing first model

7. Explain how the program will assist all clients to identify, apply for and obtain benefits under mainstream health and social services programs for which they are eligible.

   _____

8. Describe how the proposed project will increase the percentage of clients who are employed.

   _____

9. Please describe your existing partnerships within the community and how your agency will leverage these partnerships for the proposed projects.

10. Describe the proposed project's implementation plan. Explain how the proposed project will ensure a timely rent-up. If any project site is not currently owned or under a lease agreement, provide a summary of contracts and agreements needed. Provide project implementation schedule indicating at a minimum how soon after receipt of grant agreement the project will be able to: Begin to identify eligible participants, begin to house eligible applicants, and achieve full occupancy.

11. For DV Bonus Projects, describe how your project will address and improve the safety of victims of domestic violence accepted into the program.

THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

2021 CoC Local Application Score Sheet

Agency Name: _____

Project Name: _____

Project Type: _____

Renewal or New Project: _____

DV Focused Project? _____

Threshold Review

Review Items	Response
1. Is Project an eligible HUD Component under the 2021 CoC Competition?	
2. New Projects Only - Do they agree to become a member of the HCAEH?	
3. New Projects Only - Do they agree to participate in Coordinated Entry?	
4. New Projects Only - Do they agree to participate in HMIS or a comparable database for Domestic Violence programs?	

Section 1 - All Projects

Target Population - All Points awarded in this section are Bonus Points	Response	Possible Score	Bonus Points
1. Does project dedicate or priortize chronically homeless clients?		5	0
2. Does project dedicate or priotitize unaccompanied youth?		3	0
3. Does project dedciate or priotize veterans?		3	0

Housing First Identification - Maximum 10 points	Response	Possible Score	Score
1. Does the project identify as low barrier based on eligibility criteria?		5	0
2. Does the project ensure participants are not terminated by using a housing first approach?		5	0

Budget Reasonableness - Maximum 15 points	Possible Score	Score
1. Budget items correlate with program design, goals and performance	5	
2. Project's cost effectiveness - per household cost is less than average (up to 5 points), per household is comparable to average (up to 3 points), per household cost is more than average (1 point or less)	5	
3. Support Services costs are under 30% of total budget	3	
4. Administrative costs are under 7% of total budget	2	

Overall Application - Maximum 5 points	Possible Score	Score
1. Timeliness, organization and detail of application and budget	5	

Project Administration - Maximum 8 points	Possible Score	Score
1. Applicant tries to move clients on from CoC vouchers. Maximum points if PSH has positive exits to other non-CoC Permanent Housing **(PSH renewals only)**	5	
2. Applicant is making attempts to diversify and identify other funding sources for this project (ex. Beginning to bill Medicaid for services provided to clients) - **this question will be for BONUS POINTS ONLY**	3	

Section 3 - New Projects ONLY

Project Narrative - Maximum 10 points	Possible Score	Score
Applicant Provides a complete and concise description that addresses the entire scope of the proposed project. In order to receive full points, the narrative must address the entire scope of the project, including a clear picture of the community/target population(s) to be served, the plan for addressing the identified needs/issues of the CoC community/target population(s), and projected outcome(s).	10	

Organizational Experience in Addressing Homelessness - Maximum 10 points	Possible Score	Score
Applicant provides A) depth and breadth of experience providing housing services to the homeless; and B) Depth and bredth of experience providing supportive services to the homeless	10	

Connection to Mainstream Resources - Maximum 10 points	Possible Score	Score
Applicant demonstrates that specific activities are in place to identify and enroll all Medicaid eligible program participants.	5	
Applicant demonstrates that the project includes Medicaid-financed services, including case management, tenancy supports, behavioral health services, or other services important to supporting housing stability. Project applicants may include Medicaid-financed services either by the recipient receiving Medicaid coverage payments for services provided or through formal partnerships with one or more Medicaid billable provider	5	

Rapid Implementation - Maximum 10 points	Possible Score	Score
Applicant demonstrates a plan for rapid implementation of the program; the project narrative must document how the project will be ready to begin housing the first program participant within 6 months of the award.	10	

Section 4 - New Domestic Violence Bonus Points ONLY

Project Narrative - Maximum 5 points	Possible Score	Score
Applicant clearly demonstrates how the project will improve the saftey of victims of domestic violence entering the project.	5	

Scoring Category	Possible Score	Total Score	Percentage
Section 1 - All Projects	30	0	0.0%

Section 2 - Renewal Projects ONLY	N/A	N/A	#VALUE!
Section 3 - New Projects ONLY	N/A	N/A	#VALUE!
Section 4 - New DV Bonus Project ONLY	N/A	N/A	#VALUE!
Final Application Score	**30**	**0**	**0.0%**

Signature & Date of Completer

THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-1

Local Competition Announcement

Renewal Project Monitoring Scorecard

THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

2021 CoC Monitoring Score Sheet

Agency Name:

Project Name:

Project Type:

Project Operating Year:

Section 1 - General Program Implementation

Project Coordination	Response	Possible Score	Score
1. Did the agency attend at least 4 of the 6 HCAEH meetings throughout 2020?		5	0
Notes:			

HMIS Data	Response	Possible Score	Score
1. Are agency staff attending training regularly?		2	0
Notes:			

Client Referrals	Response	Possible Score	Score
1. Did all new clients that entered the program in 2020 come through GSECDC CEP?		5	0
2. Is agency letting GSECDC know about vacancies within a timely manner?		2	0
3. CEP ONLY - Agencies feel they are receiving referrals from CEP in a timely manner?		5	0
Notes:			

Section 2 - Client File Review

Client Eligibility Documentation	Response	Possible Score	Score
1. Did all client files have documentation demonstrating homelessness eligibility?		5	0
2. Did all client files have documentation demonstrating disability?		5	0
3. If project is dedicated to the chronically homeless, did client files have documentation demonstrating chronic homelessness?		5	0
Notes:			

Client File Documents	Response	Possible Score	Score
1. Did all client files contain an HMIS consent form?		2	0
2. Did all client files contain required HQS inspection?		2	0
3. Did all client files contain documentation of rent reasonableness?		2	0
4. Did all client files contain an executed lease?		2	0
5. Did all client files contain income and rent calculation documentation?		2	0

	Response	Possible Score	Score
6. Did all client files contain evidence of supportive services?		2	0
Notes:			

Section 3 - Housing First Evaluation
Only complete this section for programs that identified as Housing First in the FY2019 CoC Application

Housing First Areas	Response	Possible Score	Score
1. Are individualed service plans created with all clients in program?		1	0
2. Do leases include nontraiditional stipulations, such as participating in supportive services?		1	0
3. Does the agency provide adequate effort to engage service resistant clients?		1	0
4. Does the agency work with clients to overcome and avoid eviction, including keeping the person in the program even after threat of eviction?		1	0
5. Has the agency refused referrals from the GSECDC Coordinated Entry Program?		2	0
6. Does the agency have a method for obtaining consumer feedback (ex. Satisfaction survey)?		1	0
Notes:			

Section 4 - Financial Review

Internal Controls	Response	Possible Score	Score
1. Does the organization have a written policy manual specifying approval authority for financial attractions? OR An organizational chart showing titles and lines of authority for all individuals involved in approving or recording financial (and other) transactions AND written position descriptions detailing the responsibilities of all key employees involved in financial transactions?		1	0
2. Does the organization have a chart of accouts and an accounting manual which includes written procedures for the authorization and recording of transactions?		1	0
3. Does the organization have documentation of adequate separation of duties for all financial transactions (that is, all financial transactions require the involvment of at least two individuals)?		1	0
5. Does the organization have evidence that it maintains adequate control of access to accouting records, blank forms and checkbooks, and confidential records?		1	0
Notes:			

Drawdown Documentation	Response	Possible Score	Score
1. Does the organization (or agency) document that on a regular, on-going basis it compares actual expenditures for the award with the budgeted amounts (including the amount budgeted for each line category)?		2	0
2. Does the agency conduct drawdowns at least quarterly?		3	0
3. Based on the most recently submitted APR, has the project utilized at least 85% of HUD funding?		5	0
4. Is the agency taking actions to prevent returning a large portion of funding to HUD (ex. Overleasing, adjustment of budget line items)?		3	0
Notes:			

Backup and Match Documentation	Response	Possible Score	Score
1. Does the organization maintain backup documentation for all funding provided through the budget line items for the grant?		2	0
2. If the agency receives supportive service funding or utilizes administrative funds for staff, are timesheets maintained as backup for the funding?		2	0
3. Based on the most recent APR, is the adequate match being provided by the project for all funds requested?		5	0
4. Does the organization have MOUs for any organization that is being utilized as a source of match for the project?		3	0
5. If staff time is used for program match, are timesheets maintained that support the amount of match listed?		2	0
Notes:			

Section 5 - Program and Organization Oversight

Program Administration	Response	Possible Score	Score
1. Does the agency have a current and approved Code of Ethics on file with HUD?		1	0
2. Does the agency have a signed copy of the most recent grant agreement?		3	0
3. Did the project submit the most recent Annual Performance Report to HUD within the 90 day window?		5	0
4. If the project has been monitored by HUD in the last 12 months, have they cleared all monitoring findings/concerns?		3	0
Notes:			

Audits	Response	Possible Score	Score
1. Did the organization have an audit completed within the last 12 months that was conducted consistent with the standards of OMB A-133?		1	0
2. If there were audit citings, have steps been taken to ensure a timely resolution of these findings/citings?		3	0
Notes:			

Scoring Category	Possible Score	Total Score	Percentage
Section 1 - General Program Implementation	19	0	0.0%
Section 2 - Client File Review	27	0	0.0%
Section 3 - Housing First Evaluation	7	0	0.0%
Section 4 - Financial Review	31	0	0.0%
Section 5 - Program and Organizational Oversight	16	0	0.0%
Final Monitoring Score	**100**	**0**	**0.0%**

Date of Monitoring Visit:

Staff Completing Monitoring & Date:

Attachment 1E-1

Local Competition Announcement

Renewal Project Performance Scorecard

Hudson County Alliance To End Homelessness 2021 Data Quality Report

Goal #1: Universal Data Elements are Complete
No more than 2% incomplete data for PSH. Total possible points: 13

Total People Served in Program:	31	Total Adults Served in Program:	31	Total Adults Discharged:	5	
Universal Data Element	Null/ Missing	%	Unknown/Don't know/Refused	%	Total incomplete	Max Score	Final Score
1. First Name	0	0.0%	0	0.0%	0.0%	1	1
2. Last Name	0	0.0%	0	0.0%	0.0%	1	1
3. SSN	0	0.0%	0	0.0%	0.0%	1	1
4. Date of Birth	0	0.0%	0	0.0%	0.0%	1	1
5. Race	0	0.0%	0	0.0%	0.0%	1	1
6. Ethnicity	0	0.0%	0	0.0%	0.0%	1	1
7. Gender	0	0.0%	0	0.0%	0.0%	1	1
8. Veteran Status	0	0.0%	0	0.0%	0.0%	1	1
9. Disabling Condition	0	0.0%	0	0.0%	0.0%	1	1
10. Residence Prior to Entry	0	0.0%	0	0.0%	0.0%	1	1
11. Relationship to Head of Household	0	0.0%	0	0.0%	0.0%	1	1
12. Destination	0	0.0%	0	0.0%	0.0%	1	1
13. Client Location for project entry	0	0.0%	0	0.0%	0.0%	1	1
					Total:	**13**	**13**

Goal #2: HMIS Data Compliance
Total Possible Points: 7

Data is entered in HMIS within 72 hours (2 pt max)	**Score:**	2
All annual updates have been entered for clients when applicable (5 pt max)	**Score:**	5
	Total:	**7**

Total HMIS Data Quality Score
Total Possible Points: 20

Goal #1: Universal Data Elements are Complete	**13**
Goal #2: HMIS Data Compliance	**7**
	20.00

Hudson County Alliance to End Homelessness 2021
Permanent Supportive Housing Performance Evaluation

Agency Name: _____

Program Name: _____

	Programmatic Indicator	Measure & Data Source	Benchmark	Score
Utilization Rate				
1	Program operates at full capacity	> 90% Occupancy	≥90%= 10 70%-89%= 7 51%-69%= 4 ≤50%= 0	
Income, Employment, and Mainstream Benefits				
2	Households are receiving income (based on most recent entry - intake, update or discharge)	85% will be connected to income sources	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
3	Households are connected to mainstream benefits, including healthcare (based on most recent entry - intake, update or discharge)	85% will be connected to mainstream benefits/healthcare	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
Housing Stabilization				
4a	Households will exit to PH or will remain in current PH location	85% will remain in permanent housing or exit to other permanent housing	≥85%=10 75%-84%= 8 65%-74%= 4 55%-64%= 1 ≤54%= 0	
4b	Households exiting permanent housing will not return to homelessness (*includes transitional housing, unsheltered, emergency shelter, "unknown," "I don't know"*)	<10% of those exiting permanent housing return to homelessness	≤10%= 10 11%-20%= 4 21%-30%= 3 31-45%= 1 ≥45%= 0	
5	Very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	<15% exit involuntarily	≤15%= 10 16%-20%= 4 21%-30%= 3 31-45%= 1 ≥45%= 0	
Administrative				
6	HMIS Data Quality and Compliance	See Data Quality Report	Max points available - 20	

Final Score:	**0.00**
Maximum Points Available:	**80**

Hudson County Alliance to End Homelessness 2021
Rapid Rehousing Program Performance Evaluation

Agency Name: _____ **Program Name:** _____

	Programmatic Indicator	Measure & Data Source	Benchmark	Score
Utilization Rate				
1	Program operates at full capacity	> 90% Occupancy	≥90%= 10 70%-89%= 7 51%-69%= 4 ≤50%= 0	
Income, Employment, and Mainstream Benefits				
2	Households are receiving income (based on most recent entry - intake, update or discharge)	85% will be connected to income sources	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
3	Adults who are not enrolled in SSI/D are employed (based on most recent entry - intake, update or discharge)	65% of adults who are not on SSI/D will be employed	≥65%= 5 50%-64%= 3 40%-49%= 1 ≤39%= 0	
4	Adults have increased their level of income (from entry to update or discharge)	65% of households will have increased their income	≥65%= 5 50%-64%= 3 40%-49%= 1 ≤39%= 0	
5	Households are connected to mainstream benefits, including healthcare (based on most recent entry - intake, update or discharge)	85% will be connected to mainstream benefits/healthcare	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
Housing Stabilization				
6a	Households will exit to PH or will remain in current PH location	85% will remain in permanent housing or exit to other permanent housing	≥85%=10 75%-84%= 8 65%-74%= 4 55%-64%= 1 ≤54%= 0	
6b	Households exiting permanent housing will not return to homelessness (*includes transitional housing, unsheltered, emergency shelter, "unknown," "I don't know"*)	<10% of those exiting permanent housing return to homelessness	≤10%= 10 11%-20%= 4 21%-30%= 3 31-45%= 1 ≥45%= 0	
7	Very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	<15% exit involuntarily	≤15%= 10 16%-20%= 4 21%-30%= 3 31-45%= 1 ≥45%= 0	
Administrative				
8	HMIS Data Quality and Compliance	See Data Quality Report	Max points available - 20	

		Final Score:	0.00
		Maximum Points Available:	90

Hudson County Alliance to End Homelessness 2021
Coordinated Entry Program Performance Evaluation

Agency Name: _____   **Program Name:** _____

	Programmatic Indicator	Measure & Data Source	Benchmark	Score
Program Coverage				
1	Percent of emergency shelter clients that are in shelter for 7 days or longer that are connected and have been assessed by coordinated assessment	>90% of clients are connected and have been assessed	≥90%= 10 80%-89%= 7 60%-79%= 4 ≤59%= 0	
2	Percent of emergency shelter clients that are in shelter for 7 days or longer that are assessed within 30 days of program entry	>70% of clients are assessed within 30 days of admission date	≥70%= 10 60%-69%= 7 50%-59%= 4 ≤49%= 0	
3	Percentage of active clients where the most recent contact log is within the last 6 months	>70% of clients have contact logs within the last 6 months	≥70%= 5 60%-69%= 3 50%-59%= 1 ≤49%= 0	
Housing Stabilization				
4a	Households where exit data is complete, will be discharged to permanent housing placements	85% of households will be discharged to permanent housing placements	≥85%=10 75%-84%= 8 65-74%= 4 55%-64%= 1 ≤54%= 0	
4b	Households where exit data is complete, will not be discharged to a homeless location (emergency shelter, transitional housing, place not meant for habitation)	<15% of those being discharged will remain in homelessness	≤15%= 10 16%-20%= 4 21%-25%= 3 26%-30%= 1 ≥31%= 0	
5	Households where exit data is complete, very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	<10% exit involuntarily	≤10%= 10 11%-15%= 4 16%-25%= 3 26-35%= 1 ≥35%= 0	
Administrative				
6	HMIS Data Quality and Compliance	See Data Quality Report	Max points available - 20	

Final Score:	0.00
Maximum Points Available:	75

Attachment 1E-2

Project Review and Selection Process

Hudson CoC's Monitoring and Evaluation Policies and Procedures

HCAEH Performance and Evaluation Committee Policy

The Performance and Evaluation Committee (the "Committee") is responsible for monitoring, evaluating, and prioritizing the projects, which receive funding through the Jersey City/Hudson County Continuum of Care (CoC) application. The Committee is also responsible for Hudson County's Homeless Management Information System (HMIS), including its implementation, the ongoing assessment of data collected and reporting of the use and quality of HMIS, in order to evaluate whether the CoC's programs are effectively and efficiently meeting the needs of the community and producing the desired outcome of ending homelessness. All funding recommendations made by the Committee are presented to the Executive Board for final approval. In addition, the Committee will monitor and review Emergency Solutions Grant (ESG) programs funded through Hudson County Division of Housing and Community Development (the "Division"). The Committee will provide input to the Division's ESG Funding recommendations, although ultimate approval regarding ESG funding is decided by the Division and the Hudson County Commissioners.

The Performance and Evaluation Committee of the Hudson County Alliance to End Homelessness will conduct monitoring and performance review for all projects that receive funding through the Continuum of Care. The monitoring will occur annually and will be used in conjunction with the local application to determine whether the project will continue to receive Continuum of Care Funding. Monitoring will be used to ensure projects are in compliance with the standards set in this document as well as with regulations outlined in the HEARTH Act and through HUD Notices. The monitoring will include, but is not limited to a review of:

- Participant's eligibility documentation
- Documents required under the Recordkeeping section of these policies
- The timeliness and accuracy of drawdowns completed by the agency for the project
- Effectiveness of agencies in utilizing the CoC funding awarded
- HUD's Equal Access Assessment Tool.
- HMIS and reporting requirement compliance

Committee Members

The Chair and Vice Chair of the HCAEH will serve as Chair and Vice Chair of the Performance and Evaluation Committee and the remaining members will be comprised of staff from various departments within Hudson County and Jersey City Government. Every member of the Committee must sign a statement declaring that they have no actual or perceived conflict of interest. Members must also be able to dedicate time for application review and committee meetings.

The Chair and Vice Chair of the HCAEH will appoint Committee members annually and verify their eligibility.

Committee members will be trained on the following:

- Homeless assistance activities, community needs, available services, definitions relevant to the application process and other issues pertinent to the HCAEH
- The McKinney Vento/HEARTH Act and the local application process
- The role of the Committee
- Scoring tools (including HMIS), performance standards, prioritizing policies, and all relevant applications

Overview of Monitoring Process

Each year the Committee will monitor CoC and ESG-funded programs. Funded agencies will be required to complete a monitoring and evaluation questionnaire and provide copies of relevant agency and program documents. These documents will be reviewed to demonstrate the agency's compliance with federal regulations as

well as their ability to perform the financial and service related activities of the grant. In addition, the Committee will review select client files for eligibility and completeness. Physical site visits will occur every other year unless specific issues have been identified that warrant yearly visits. In addition, random, unannounced site visits may be performed by Committee members if deemed necessary.

Program performance and data quality will also be measured using the HCAEH Performance Tool and data collected from the CoC's HMIS. (Appendix E).

If there is a victim service provider that is awarded by the HCAEH for CoC funding, the HCAEH will request aggregate data from the agency's comparable data base to complete any monitoring or performance reviews in which information is pulled from the CoC's HMIS.

Overview of Application Process

The Committee will release a request for proposals for new and renewal homeless assistance projects prior to HUD's release of the Continuum of Care application. Included in the request for proposals will be the funding priorities for that year. Interested nonprofit organizations will have at least two (2) weeks to submit their proposals to the Committee. Applications submitted after the due date will NOT be considered for funding.

The Committee will score each application based on the program's alignment with HCAEH goals, priorities and needs, the program's performance compliance with HUD requirements, and any other information gathered from the monitoring process or performance review. Eligible proposals will then be prioritized by the Committee for inclusion in the County's coordinated application. Applications scoring below 70% of the total possible points may not be recommended for funding.

CoC Review and Ranking Procedures

Committee members will receive all eligible application proposals and scoring materials for review and comment. If the Chair and Vice Chair have any information and/or knowledge that might cause HUD to deny funding for a project, they will provide that information to the Committee. The Committee will then take the following steps in order to determine ranking:

- The Committee meets to review, discuss and individually score each application. (The Committee may hold meetings with applicants as necessary to answer questions).
- Once outstanding questions have been addressed with the applicants, each Committee member records his/her score and any comments/ recommendations for the applicants.
- The Committee provides a preliminary ranking of all applicants.
- The Committee considers adjustments for such issues as HUD priorities, incentives or requirements.
- The Committee considers proposal changes or project budget adjustments that may be required to meet community needs.
- The Committee determines the recommended rank and funding levels of all projects considering all available information.
- The Committee presents final recommended ranking and funding levels to the HCAEH Executive Board for approval.
  - *If there are more new applications than the CoC can fund, the lowest-scoring applications will not be recommended for funding.*
- Once the Executive Board approves the recommendation, the applicants are notified.

The following is a list of items that may cause the Committee to recommend a project not be funded or to be funded at a lower level.

- Failure to submit a timely application
- Insufficient information provided in application
- Project consistently fails to meet performance standards

- Sponsor /Applicant fails to actively participate in HCAEH meetings and initiatives
- Sponsor/Applicant shows an unwillingness to adapt their program to the changing needs of the community and the HEARTH Act
- Sponsor/Applicant applying for a new project has an existing CoC-funded project with poor performance
- Lack of sufficient HUD funding to fund all projects applications received.

Process for Appeals of Ranking/Funding Level

Applicants must appeal any funding decisions within two weeks of funding notification. The appeal must be in writing and addressed to the Executive Board. All unranked applicants and applicants receiving decreased funding are entitled to appeal (e.g. applicants receiving a decrease in renewal funding). On appeal, applicants must show:

- Their score is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

All notices of appeal must be based on the information submitted by the application due date. No new or additional information will be considered. Applicants that have been found not to meet the threshold requirements (e.g. ineligible applicant or activity) are not entitled to appeal.

Submitting the Continuum of Care Application

The Hudson County Division of Housing and Community Development is the agency responsible for completing and submitting the Collaborative Application for the Continuum of Care. The Alliance has two separate processes that relate to completing the full HUD required Continuum of Care Application:

Individual Project Applications

The individual project applications must be completed and submitted by the individual agencies that receive the CoC funding. All decisions on who can apply and the level of funding for each agency are outlined above in the Monitoring Process of the Performance and Evaluation policies and procedures section.

During the time of the local Continuum of Care application, the CoC Lead will notify all agencies via email and meeting announcement what the timeframe will be for completing and submitting applications for review. The CoC Lead will work with agencies to ensure project applications depict accurate budgets and project information.

CoC Consolidated Application

In order to complete the Project Listing of the Continuum of Care, the Performance and Evaluation Committee utilizes the procedures outlined in the Monitoring Process of the Performance and Evaluation Committee.

To complete the CoC Application, the CoC Lead will use information it has gathered through a number of sources including the PIT, HIC, AHAR, HMIS, APRs, Continuum of Care and subcommittee meetings to draft responses to the sections of the CoC Application. The Division will then make the responses public and welcome feedback, as well as get additional information for specific sections that may need further clarification. After all feedback is received the CoC Lead will review all comments and update appropriate sections. the CoC Lead will do a final review of all project budgets and applications as well as the responses put together for the CoC Application and will submit the completed Consolidated Application by the date specified in the NOFA released by HUD.

THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-2

Project Review and Selection Process

New and Renewal Local Application and Scoring Criteria, Renewal Monitoring and Performance Scoresheets

Complete one application per project you are requesting funding for. For further instructions, funding details and application scorecard, please see links below:

FY2021 Hudson CoC Funding Specifications

FY2021 CoC Application Scorecard

HCAEH Monitoring and Evaluation Policies and Procedures

Organization and Contact Information:

Organization Name: _____

Address: _____

Telephone: _____

Website: _____

Program Contact: _____

Contact Email Address: _____

Contact's Phone Number: _____

Project Name: _____

Are you requesting new or renewal project funding?
☐ New Project Funding
☐ Renewal Project Funding

Are you requesting funding for a project focusing specifically on victims of domestic violence?
☐ Yes
☐ No

Renewal Project Component Types:
☐ Permanent Supportive Housing
☐ Rapid Rehousing
☐ Joint Component-Transitional Housing/Rapid Rehousing
☐ Support Services Only – Coordinated Entry Program
☐ HMIS

New Non-DV Project Component Types:
☐ Permanent Supportive Housing
☐ Rapid Rehousing
☐ Joint Component-Transitional Housing/Rapid Rehousing

☐ HMIS

New DV Bonus Project Component Types:
☐ Rapid Rehousing
☐ Joint Component-Transitional Housing/Rapid Rehousing

Threshold Review:

1. CoC funding requires that all projects utilize the CoC's Coordinated Assessment and Entry System. If awarded, does or will your project accept referrals from the Coordinated Assessment Agency, Garden State Community Development Corporation?
    ☐ Yes, program does or will accept referrals from CEP
    ☐ No, program does not accept referrals from CEP

2. Is your agency currently, or will your agency become, a member of the Hudson County Alliance to End Homelessness if awarded?
    ☐ Yes, our agency is, or will become a member of the HCAEH
    ☐ No our agency is not, or will not become a member of the HCAEH

3. Is your agency currently using, or will your agency agree to participate in the Homeless Management Information System or a comparable database for programs focusing on victims of domestic violence?
    ☐ Yes, our agency is using or will utilize HMIS and/or a comparable database
    ☐ No our agency is not using, or will not utilize HMIS and/or a comparable database

Renewal Projects Only:

1. Use the following chart to identify your current unit and bed inventory:

	Number of Units	Number of Beds
Households without Children		
Households with Children		
Households with only Children		

2. Use the following chart to identify the number of units your project has prioritized and/or dedicated to the following populations:

	Units Dedicated	Units Prioritized
Chronically Homeless		
Youth aged 18-24		
Veterans		

3. Select all the criteria that your project **DOES screen out** clients based upon:
    ☐ Having too little income
    ☐ Active or history of substance abuse
    ☐ Having a criminal record with exceptions for state-mandated restrictions
    ☐ History of domestic violence (e.g. lack of a protective order, period of separation from abuser, or law enforcement involvement)

☐ None of the above, project is a low barrier program

4. Select all the criteria that **DOES lead to a client's termination**:
    ☐ Failure to participate in supportive services
    ☐ Failure to make progress on a service plan
    ☐ Loss of income or failure to improve income
    ☐ Being a victim of domestic violence
    ☐ Use of abuse of alcohol and/or drugs
    ☐ Any other activity not covered in a lease agreement typically found in the project's geographic area
    ☐ None of the above, project utilizes a housing first model

5. What efforts and assessment process is used to assist clients in "graduating" from your program and moving on to a non-CoC program or unit in the community?
    Ex. Do you work with clients to apply for Housing Choice Voucher waiting lists or seek other affordable housing if they no longer need the services in your grant and can maintain their permanent housing unit on their own?

6. What efforts has your agency made to diversify the funding used for the implementation of this project?
    Ex. Beginning to bill Medicaid for services provided to clients in the program.

7. For HMIS programs, please identify whether there have been any changes in what the CoC HMIS grant is being used for.

New Projects Only:

1. Identify the target population(s) for the proposed project:
    ☐ Literally Homeless Families
    ☐ Chronically Homeless Families
    ☐ Literally Homeless Individuals
    ☐ Chronically Homeless Individuals

2. Please indicate if any subpopulations will receive preference in this project:
    ☐ Youth aged 18-24
    ☐ Veterans
    ☐ N/A

3. **Project Description** – Provide a brief description of the proposed program, including how participants will be assisted to maximize their ability to live independently and increase self-sufficiency.
   If requesting a new project under HMIS, please identify how the new funding will expand the current HMIS functionality.

4. **Organizational Experience and Capacity of Applicant/Sponsor** – Provide a description of the agency's experience providing the type of housing and services to the proposed population. The description should include the agency's housing philosophy.

5. Select all the criteria that your project **DOES screen out** clients based upon:
   - ☐ Having too little income
   - ☐ Active or history of substance abuse
   - ☐ Having a criminal record with exceptions for state-mandated restrictions
   - ☐ History of domestic violence (e.g. lack of a protective order, period of separation from abuser, or law enforcement involvement)
   - ☐ None of the above, project is a low barrier program

6. Select all the criteria that **DOES lead to a client's termination**:
   - ☐ Failure to participate in supportive services
   - ☐ Failure to make progress on a service plan
   - ☐ Loss of income or failure to improve income
   - ☐ Being a victim of domestic violence
   - ☐ Use or abuse of alcohol and/or drugs
   - ☐ Any other activity not covered in a lease agreement typically found in the project's geographic area
   - ☐ None of the above, project utilizes a housing first model

7. Explain how the program will assist all clients to identify, apply for and obtain benefits under mainstream health and social services programs for which they are eligible.

8. Describe how the proposed project will increase the percentage of clients who are employed.

9. Please describe your existing partnerships within the community and how your agency will leverage these partnerships for the proposed projects.

10. Describe the proposed project's implementation plan. Explain how the proposed project will ensure a timely rent-up. If any project site is not currently owned or under a lease agreement, provide a summary of contracts and agreements needed. Provide project implementation schedule indicating at a minimum how soon after receipt of grant agreement the project will be able to: Begin to identify eligible participants, begin to house eligible applicants, and achieve full occupancy.

11. For DV Bonus Projects, describe how your project will address and improve the safety of victims of domestic violence accepted into the program.

THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

2021 CoC Local Application Score Sheet

Agency Name: _____

Project Name: _____

Project Type: _____

Renewal or New Project: _____

DV Focused Project? _____

Threshold Review

Review Items	Response
1. Is Project an eligible HUD Component under the 2021 CoC Competition?	
2. New Projects Only - Do they agree to become a member of the HCAEH?	
3. New Projects Only - Do they agree to participate in Coordinated Entry?	
4. New Projects Only - Do they agree to participate in HMIS or a comparable database for Domestic Violence programs?	

Section 1 - All Projects

Target Population - All Points awarded in this section are Bonus Points	Response	Possible Score	Bonus Points
1. Does project dedicate or priortize chronically homeless clients?		5	0
2. Does project dedicate or priotitize unaccompanied youth?		3	0
3. Does project dedciate or priotize veterans?		3	0

Housing First Identification - Maximum 10 points	Response	Possible Score	Score
1. Does the project identify as low barrier based on eligibility criteria?		5	0
2. Does the project ensure participants are not terminated by using a housing first approach?		5	0

Budget Reasonableness - Maximum 15 points	Possible Score	Score
1. Budget items correlate with program design, goals and performance	5	
2. Project's cost effectiveness - per household cost is less than average (up to 5 points), per household is comparable to average (up to 3 points), per household cost is more than average (1 point or less)	5	
3. Support Services costs are under 30% of total budget	3	
4. Administrative costs are under 7% of total budget	2	

Overall Application - Maximum 5 points	Possible Score	Score
1. Timeliness, organization and detail of application and budget	5	

Section 2 - Renewal Project ONLY

Project Administration - Maximum 8 points	Possible Score	Score
1. Applicant tries to move clients on from CoC vouchers. Maximum points if PSH has positive exits to other non-CoC Permanent Housing **(PSH renewals only)**	5	
2. Applicant is making attempts to diversify and identify other funding sources for this project (ex. Beginning to bill Medicaid for services provided to clients) - **this question will be for BONUS POINTS ONLY**	3	

Section 3 - New Projects ONLY

Project Narrative - Maximum 10 points	Possible Score	Score
Applicant Provides a complete and concise description that addresses the entire scope of the proposed project. In order to receive full points, the narrative must address the entire scope of the project, including a clear picture of the community/target population(s) to be served, the plan for addressing the identified needs/issues of the CoC community/target population(s), and projected outcome(s).	10	

Organizational Experience in Addressing Homelessness - Maximum 10 points	Possible Score	Score
Applicant provides A) depth and breadth of experience providing housing services to the homeless; and B) Depth and bredth of experience providing supportive services to the homeless	10	

Connection to Mainstream Resources - Maximum 10 points	Possible Score	Score
Applicant demonstrates that specific activities are in place to identify and enroll all Medicaid eligible program participants.	5	
Applicant demonstrates that the project includes Medicaid-financed services, including case management, tenancy supports, behavioral health services, or other services important to supporting housing stability. Project applicants may include Medicaid-financed services either by the recipient receiving Medicaid coverage payments for services provided or through formal partnerships with one or more Medicaid billable provider	5	

Rapid Implementation - Maximum 10 points	Possible Score	Score
Applicant demonstrates a plan for rapid implementation of the program; the project narrative must document how the project will be ready to begin housing the first program participant within 6 months of the award.	10	

Section 4 - New Domestic Violence Bonus Points ONLY

Project Narrative - Maximum 5 points	Possible Score	Score
Applicant clearly demonstrates how the project will improve the saftey of victims of domestic violence entering the project.	5	

Scoring Category	Possible Score	Total Score	Percentage
Section 1 - All Projects	30	0	0.0%

Section 2 - Renewal Projects ONLY	N/A	N/A	#VALUE!
Section 3 - New Projects ONLY	N/A	N/A	#VALUE!
Section 4 - New DV Bonus Project ONLY	N/A	N/A	#VALUE!
Final Application Score	**30**	**0**	**0.0%**

Signature & Date of Completer

2021 CoC Monitoring Score Sheet

Agency Name:

Project Name:

Project Type:

Project Operating Year:

Section 1 - General Program Implementation

Project Coordination	Response	Possible Score	Score
1. Did the agency attend at least 4 of the 6 HCAEH meetings throughout 2020?		5	0
Notes:			

HMIS Data	Response	Possible Score	Score
1. Are agency staff attending training regularly?		2	0
Notes:			

Client Referrals	Response	Possible Score	Score
1. Did all new clients that entered the program in 2020 come through GSECDC CEP?		5	0
2. Is agency letting GSECDC know about vacancies within a timely manner?		2	0
3. CEP ONLY - Agencies feel they are receiving referrals from CEP in a timely manner?		5	0
Notes:			

Section 2 - Client File Review

Client Eligibility Documentation	Response	Possible Score	Score
1. Did all client files have documentation demonstrating homelessness eligibility?		5	0
2. Did all client files have documentation demonstrating disability?		5	0
3. If project is dedicated to the chronically homeless, did client files have documentation demonstrating chronic homelessness?		5	0
Notes:			

Client File Documents	Response	Possible Score	Score
1. Did all client files contain an HMIS consent form?		2	0
2. Did all client files contain required HQS inspection?		2	0
3. Did all client files contain documentation of rent reasonableness?		2	0
4. Did all client files contain an executed lease?		2	0
5. Did all client files contain income and rent calculation documentation?		2	0

	Response	Possible Score	Score
6. Did all client files contain evidence of supportive services?		2	0
Notes:			

Section 3 - Housing First Evaluation
Only complete this section for programs that identified as Housing First in the FY2019 CoC Application

Housing First Areas	Response	Possible Score	Score
1. Are individualed service plans created with all clients in program?		1	0
2. Do leases include nontraiditional stipulations, such as participating in supportive services?		1	0
3. Does the agency provide adequate effort to engage service resistant clients?		1	0
4. Does the agency work with clients to overcome and avoid eviction, including keeping the person in the program even after threat of eviction?		1	0
5. Has the agency refused referrals from the GSECDC Coordinated Entry Program?		2	0
6. Does the agency have a method for obtaining consumer feedback (ex. Satisfaction survey)?		1	0
Notes:			

Section 4 - Financial Review

Internal Controls	Response	Possible Score	Score
1. Does the organization have a written policy manual specifying approval authority for financial attractions? OR An organizational chart showing titles and lines of authority for all individuals involved in approving or recording financial (and other) transactions AND written position descriptions detailing the responsibilities of all key employees involved in financial transactions?		1	0
2. Does the organization have a chart of accouts and an accounting manual which includes written procedures for the authorization and recording of transactions?		1	0
3. Does the organization have documentation of adequate separation of duties for all financial transactions (that is, all financial transactions require the involvment of at least two individuals)?		1	0
5. Does the organization have evidence that it maintains adequate control of access to accouting records, blank forms and checkbooks, and confidential records?		1	0
Notes:			

Drawdown Documentation	Response	Possible Score	Score
1. Does the organization (or agency) document that on a regular, on-going basis it compares actual expenditures for the award with the budgeted amounts (including the amount budgeted for each line category)?		2	0
2. Does the agency conduct drawdowns at least quarterly?		3	0
3. Based on the most recently submitted APR, has the project utilized at least 85% of HUD funding?		5	0
4. Is the agency taking actions to prevent returning a large portion of funding to HUD (ex. Overleasing, adjustment of budget line items)?		3	0
Notes:			

Backup and Match Documentation	Response	Possible Score	Score
1. Does the organization maintain backup documentation for all funding provided through the budget line items for the grant?		2	0
2. If the agency receives supportive service funding or utilizes administrative funds for staff, are timesheets maintained as backup for the funding?		2	0
3. Based on the most recent APR, is the adequate match being provided by the project for all funds requested?		5	0
4. Does the organization have MOUs for any organization that is being utilized as a source of match for the project?		3	0
5. If staff time is used for program match, are timesheets maintained that support the amount of match listed?		2	0
Notes:			

Section 5 - Program and Organization Oversight

Program Administration	Response	Possible Score	Score
1. Does the agency have a current and approved Code of Ethics on file with HUD?		1	0
2. Does the agency have a signed copy of the most recent grant agreement?		3	0
3. Did the project submit the most recent Annual Performance Report to HUD within the 90 day window?		5	0
4. If the project has been monitored by HUD in the last 12 months, have they cleared all monitoring findings/concerns?		3	0
Notes:			

Audits	Response	Possible Score	Score
1. Did the organization have an audit completed within the last 12 months that was conducted consistent with the standards of OMB A-133?		1	0
2. If there were audit citings, have steps been taken to ensure a timely resolution of these findings/citings?		3	0
Notes:			

Scoring Category	Possible Score	Total Score	Percentage
Section 1 - General Program Implementation	19	0	0.0%
Section 2 - Client File Review	27	0	0.0%
Section 3 - Housing First Evaluation	7	0	0.0%
Section 4 - Financial Review	31	0	0.0%
Section 5 - Program and Organizational Oversight	16	0	0.0%
Final Monitoring Score	**100**	**0**	**0.0%**

Date of Monitoring Visit:

Staff Completing Monitoring & Date:

Hudson County Alliance To End Homelessness 2021 Data Quality Report

Goal #1: Universal Data Elements are Complete
No more than 2% incomplete data for PSH. Total possible points: 13

Total People Served in Program:	31	Total Adults Served in Program:		31	Total Adults Discharged:	5	
Universal Data Element	Null/ Missing	%	Unknown/Don't know/Refused	%	Total incomplete	Max Score	Final Score
1. First Name	0	0.0%	0	0.0%	0.0%	1	1
2. Last Name	0	0.0%	0	0.0%	0.0%	1	1
3. SSN	0	0.0%	0	0.0%	0.0%	1	1
4. Date of Birth	0	0.0%	0	0.0%	0.0%	1	1
5. Race	0	0.0%	0	0.0%	0.0%	1	1
6. Ethnicity	0	0.0%	0	0.0%	0.0%	1	1
7. Gender	0	0.0%	0	0.0%	0.0%	1	1
8. Veteran Status	0	0.0%	0	0.0%	0.0%	1	1
9. Disabling Condition	0	0.0%	0	0.0%	0.0%	1	1
10. Residence Prior to Entry	0	0.0%	0	0.0%	0.0%	1	1
11. Relationship to Head of Household	0	0.0%	0	0.0%	0.0%	1	1
12. Destination	0	0.0%	0	0.0%	0.0%	1	1
13. Client Location for project entry	0	0.0%	0	0.0%	0.0%	1	1
					Total:	13	13

Goal #2: HMIS Data Compliance
Total Possible Points: 7

Data is entered in HMIS within 72 hours (2 pt max)	Score:	2
All annual updates have been entered for clients when applicable (5 pt max)	Score:	5
	Total:	7

Total HMIS Data Quality Score
Total Possible Points: 20

Goal #1: Universal Data Elements are Complete	13
Goal #2: HMIS Data Compliance	7
	20.00

Hudson County Alliance to End Homelessness 2021
Coordinated Entry Program Performance Evaluation

Agency Name: _____   **Program Name:** _____

	Programmatic Indicator	Measure & Data Source	Benchmark	Score
Program Coverage				
1	Percent of emergency shelter clients that are in shelter for 7 days or longer that are connected and have been assessed by coordinated assessment	>90% of clients are connected and have been assessed	≥90%= 10 80%-89%= 7 60%-79%= 4 ≤59%= 0	
2	Percent of emergency shelter clients that are in shelter for 7 days or longer that are assessed within 30 days of program entry	>70% of clients are assessed within 30 days of admission date	≥70%= 10 60%-69%= 7 50%-59%= 4 ≤49%= 0	
3	Percentage of active clients where the most recent contact log is within the last 6 months	>70% of clients have contact logs within the last 6 months	≥70%= 5 60%-69%= 3 50%-59%= 1 ≤49%= 0	
Housing Stabilization				
4a	Households where exit data is complete, will be discharged to permanent housing placements	85% of households will be discharged to permanent housing placements	≥85%=10 75%-84%= 8 65-74%= 4 55%-64%= 1 ≤54%= 0	
4b	Households where exit data is complete, will not be discharged to a homeless location (emergency shelter, transitional housing, place not meant for habitation)	<15% of those being discharged will remain in homelessness	≤15%= 10 16%-20%= 4 21%-25%= 3 26%-30%= 1 ≥31%= 0	
5	Households where exit data is complete, very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	<10% exit involuntarily	≤10%= 10 11%-15%= 4 16%-25%= 3 26-35%= 1 ≥35%= 0	
Administrative				
6	HMIS Data Quality and Compliance	See Data Quality Report	Max points available - 20	

Final Score:	**0.00**
Maximum Points Available:	**75**

Hudson County Alliance to End Homelessness 2021
Permanent Supportive Housing Performance Evaluation

Agency Name: _____

Program Name: _____

	Programmatic Indicator	Measure & Data Source	Benchmark	Score
Utilization Rate				
1	Program operates at full capacity	> 90% Occupancy	≥90%= 10 70%-89%= 7 51%-69%= 4 ≤50%= 0	
Income, Employment, and Mainstream Benefits				
2	Households are receiving income (based on most recent entry - intake, update or discharge)	85% will be connected to income sources	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
3	Households are connected to mainstream benefits, including healthcare (based on most recent entry - intake, update or discharge)	85% will be connected to mainstream benefits/healthcare	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
Housing Stabilization				
4a	Households will exit to PH or will remain in current PH location	85% will remain in permanent housing or exit to other permanent housing	≥85%=10 75%-84%= 8 65%-74%= 4 55%-64%= 1 ≤54%= 0	
4b	Households exiting permanent housing will not return to homelessness (*includes transitional housing, unsheltered, emergency shelter, "unknown," "I don't know"*)	<10% of those exiting permanent housing return to homelessness	≤10%= 10 11%-20%= 4 21%-30%= 3 31-45%= 1 ≥45%= 0	
5	Very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	<15% exit involuntarily	≤15%= 10 16%-20%= 4 21%-30%= 3 31-45%= 1 ≥45%= 0	
Administrative				
6	HMIS Data Quality and Compliance	See Data Quality Report	Max points available - 20	

Final Score:	**0.00**
Maximum Points Available:	**80**

Hudson County Alliance to End Homelessness 2021
Rapid Rehousing Program Performance Evaluation

Agency Name: _____   **Program Name:** _____

	Programmatic Indicator	Measure & Data Source	Benchmark	Score
Utilization Rate				
1	Program operates at full capacity	> 90% Occupancy	≥90%= 10 70%-89%= 7 51%-69%= 4 ≤50%= 0	
Income, Employment, and Mainstream Benefits				
2	Households are receiving income (based on most recent entry - intake, update or discharge)	85% will be connected to income sources	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
3	Adults who are not enrolled in SSI/D are employed (based on most recent entry - intake, update or discharge)	65% of adults who are not on SSI/D will be employed	≥65%= 5 50%-64%= 3 40%-49%= 1 ≤39%= 0	
4	Adults have increased their level of income (from entry to update or discharge)	65% of households will have increased their income	≥65%= 5 50%-64%= 3 40%-49%= 1 ≤39%= 0	
5	Households are connected to mainstream benefits, including healthcare (based on most recent entry - intake, update or discharge)	85% will be connected to mainstream benefits/healthcare	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
Housing Stabilization				
6a	Households will exit to PH or will remain in current PH location	85% will remain in permanent housing or exit to other permanent housing	≥85%=10 75%-84%= 8 65%-74%= 4 55%-64%= 1 ≤54%= 0	
6b	Households exiting permanent housing will not return to homelessness (*includes transitional housing, unsheltered, emergency shelter, "unknown," "I don't know"*)	<10% of those exiting permanent housing return to homelessness	≤10%= 10 11%-20%= 4 21%-30%= 3 31-45%= 1 ≥45%= 0	
7	Very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	<15% exit involuntarily	≤15%= 10 16%-20%= 4 21%-30%= 3 31-45%= 1 ≥45%= 0	
Administrative				
8	HMIS Data Quality and Compliance	See Data Quality Report	Max points available - 20	

Final Score:	0.00
Maximum Points Available:	90

Attachment 1E-2

Project Review and Selection Process

Sample Completed Renewal Project Scorecard and Notification

THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

2021 CoC Local Application Score Sheet

Agency Name:	United Way
Project Name:	Life Starts
Project Type:	Permanent Supportive Housing
Renewal or New Project:	Renewal Project
DV Focused Project?	No Not Focused on DV

Threshold Review

Review Items	Response
1. Is Project an eligible HUD Component under the 2021 CoC Competition?	Yes
2. New Projects Only - Do they agree to become a member of the HCAEH?	N/A
3. New Projects Only - Do they agree to participate in Coordinated Entry?	N/A
4. New Projects Only - Do they agree to participate in HMIS or a comparable database for Domestic Violence programs?	N/A

Section 1 - All Projects

Target Population - All Points awarded in this section are Bonus Points	Response	Possible Score	Bonus Points
1. Does project dedicate or priortize chronically homeless clients?	Yes	5	5
2. Does project dedicate or priotitize unaccompanied youth?	No	3	0
3. Does project dedciate or priotize veterans?	No	3	0

Housing First Identification - Maximum 10 points	Response	Possible Score	Score
1. Does the project identify as low barrier based on eligibility criteria?	Yes	5	5
2. Does the project ensure participants are not terminated by using a housing first approach?	Yes	5	5

Budget Reasonableness - Maximum 15 points	Possible Score	Score
1. Budget items correlate with program design, goals and performance	5	4.66
2. Project's cost effectiveness - per household cost is less than average (up to 5 points), per household is comparable to average (up to 3 points), per household cost is more than average (1 point or less)	5	3.33
3. Support Services costs are under 30% of total budget	3	3
4. Administrative costs are under 7% of total budget	2	2

Overall Application - Maximum 5 points	Possible Score	Score
1. Timeliness, organization and detail of application and budget	5	4.33

Section 2 - Renewal Project ONLY

Project Administration - Maximum 8 points	Possible Score	Score
1. Applicant tries to move clients on from CoC vouchers. Maximum points if PSH has positive exits to other non-CoC Permanent Housing **(PSH renewals only)**	5	4.33
2. Applicant is making attempts to diversify and identify other funding sources for this project (ex. Beginning to bill Medicaid for services provided to clients) - **this question will be for BONUS POINTS ONLY**	3	1.66

Section 3 - New Projects ONLY

Project Narrative - Maximum 10 points	Possible Score	Score
Applicant Provides a complete and concise description that addresses the entire scope of the proposed project. In order to receive full points, the narrative must address the entire scope of the project, including a clear picture of the community/target population(s) to be served, the plan for addressing the identified needs/issues of the CoC community/target population(s), and projected outcome(s).	10	N/A

Organizational Experience in Addressing Homelessness - Maximum 10 points	Possible Score	Score
Applicant provides A) depth and breadth of experience providing housing services to the homeless; and B) Depth and bredth of experience providing supportive services to the homeless	10	N/A

Connection to Mainstream Resources - Maximum 10 points	Possible Score	Score
Applicant demonstrates that specific activities are in place to identify and enroll all Medicaid eligible program participants.	5	N/A
Applicant demonstrates that the project includes Medicaid-financed services, including case management, tenancy supports, behavioral health services, or other services important to supporting housing stability. Project applicants may include Medicaid-financed services either by the recipient receiving Medicaid coverage payments for services provided or through formal partnerships with one or more Medicaid billable provider	5	N/A

Rapid Implementation - Maximum 10 points	Possible Score	Score
Applicant demonstrates a plan for rapid implementation of the program; the project narrative must document how the project will be ready to begin housing the first program participant within 6 months of the award.	10	N/A

Section 4 - New Domestic Violence Bonus Projects ONLY

Project Narrative - Maximum 5 points	Possible Score	Score
Applicant clearly demonstrates how the project will improve the saftey of victims of domestic violence entering the project.	5	N/A

Scoring Category	Possible Score	Total Score	Percentage
Section 1 - All Projects	30	32.32	107.7%

Section 2 - Renewal Projects ONLY	5	5.99	119.8%
Section 3 - New Projects ONLY	N/A	N/A	#VALUE!
Section 4 - New DV Bonus Project ONLY	N/A	N/A	#VALUE!
Final Application Score	**35**	**38.31**	**109.5%**

Signature & Date of Completer   Naomi Lesnewski, 10/4/21

THE HUDSON COUNTY ALLIANCE TO END HOMELESSNESS

2021 CoC Monitoring Score Sheet

Agency Name:	United Way of Hudson County
Project Name:	Life Starts
Project Type:	Permanent Supportive Housing
Project Operating Year:	4/1-3/30

Section 1 - General Program Implementation

Project Coordination	Response	Possible Score	Score
1. Did the agency attend at least 4 of the 6 HCAEH meetings throughout 2020?	Yes	5	5
Notes:			

HMIS Data	Response	Possible Score	Score
1. Are agency staff attending training regularly?	Yes	2	2
Notes:			

Client Referrals	Response	Possible Score	Score
1. Did all new clients that entered the program in 2020 come through GSECDC CEP?	Yes	5	5
2. Is agency letting GSECDC know about vacancies within a timely manner?	Yes	2	2
3. CEP ONLY - Agencies feel they are receiving referrals from CEP in a timely manner?	N/A	0	0
Notes:			

Section 2 - Client File Review

Client Eligibility Documentation	Response	Possible Score	Score
1. Did all client files have documentation demonstrating homelessness eligibility?	Yes	5	5
2. Did all client files have documentation demonstrating disability?	Yes	5	5
3. If project is dedicated to the chronically homeless, did client files have documentation demonstrating chronic homelessness?	Yes	5	5
Notes:			

Client File Documents	Response	Possible Score	Score
1. Did all client files contain an HMIS consent form?	Yes	2	2
2. Did all client files contain required HQS inspection?	Yes	2	2
3. Did all client files contain documentation of rent reasonableness?	No	2	0.75
4. Did all client files contain an executed lease?	Yes	2	2
5. Did all client files contain income and rent calculation documentation?	Yes	2	2

	Response	Possible Score	Score
6. Did all client files contain evidence of supportive services?	Yes	2	2
Notes: Client Preston W., Lous S. and Shavar H did not have rent reasonabneless completed before client entered the unit. Even if it was done after, it was not done at the time of admission.			

Section 3 - Housing First Evaluation
Only complete this section for programs that identified as Housing First in the FY2019 CoC Application

Housing First Areas	Response	Possible Score	Score
1. Are individualed service plans created with all clients in program?	Yes	1	1
2. Do leases include nontraditional stipulations, such as participating in supportive services?	No	1	1
3. Does the agency provide adequate effort to engage service resistant clients?	Yes	1	1
4. Does the agency work with clients to overcome and avoid eviction, including keeping the person in the program even after threat of eviction?	Yes	1	1
5. Has the agency refused referrals from the GSECDC Coordinated Entry Program?	No	2	2
6. Does the agency have a method for obtaining consumer feedback (ex. Satisfaction survey)?	Yes	1	1
Notes:			

Section 4 - Financial Review

Internal Controls	Response	Possible Score	Score
1. Does the organization have a written policy manual specifying approval authority for financial transactions? OR An organizational chart showing titles and lines of authority for all individuals involved in approving or recording financial (and other) transactions AND written position descriptions detailing the responsibilities of all key employees involved in financial transactions?	Yes	1	1
2. Does the organization have a chart of accouts and an accounting manual which includes written procedures for the authorization and recording of transactions?	Yes	1	1
3. Does the organization have documentation of adequate separation of duties for all financial transactions (that is, all financial transactions require the involvment of at least two individuals)?	Yes	1	1
5. Does the organization have evidence that it maintains adequate control of access to accouting records, blank forms and checkbooks, and confidential records?	Yes	1	1
Notes:			

Drawdown Documentation	Response	Possible Score	Score
1. Does the organization (or agency) document that on a regular, on-going basis it compares actual expenditures for the award with the budgeted amounts (including the amount budgeted for each line category)?	Yes	2	2
2. Does the agency conduct drawdowns at least quarterly?	Yes	3	3
3. Based on the most recently submitted APR, has the project utilized at least 85% of HUD funding?	Yes	5	5
4. Is the agency taking actions to prevent returning a large portion of funding to HUD (ex. Overleasing, adjustment of budget line items)?	Yes	3	3
Notes:			

Backup and Match Documentation	Response	Possible Score	Score
1. Does the organization maintain backup documentation for all funding provided through the budget line items for the grant?	Yes	2	2
2. If the agency receives supportive service funding or utilizes administrative funds for staff, are timesheets maintained as backup for the funding?	Yes	2	2
3. Based on the most recent APR, is the adequate match being provided by the project for all funds requested?	Yes	5	5
4. Does the organization have MOUs for any organization that is being utilized as a source of match for the project?	Yes	3	3
5. If staff time is used for program match, are timesheets maintained that support the amount of match listed?	Yes	2	2
Notes:			

Section 5 - Program and Organization Oversight

Program Administration	Response	Possible Score	Score
1. Does the agency have a current and approved Code of Ethics on file with HUD?	Yes	1	1
2. Does the agency have a signed copy of the most recent grant agreement?	Yes	3	3
3. Did the project submit the most recent Annual Performance Report to HUD within the 90 day window?	Yes	5	5
4. If the project has been monitored by HUD in the last 12 months, have they cleared all monitoring findings/concerns?	N/A	0	0
Notes:			

Audits	Response	Possible Score	Score
1. Did the organization have an audit completed within the last 12 months that was conducted consistent with the standards of OMB A-133?	Yes	1	1
2. If there were audit citings, have steps been taken to ensure a timely resolution of these findings/citings?	N/A	0	0
Notes:			

Scoring Category	Possible Score	Total Score	Percentage
Section 1 - General Program Implementation	14	14	100.0%
Section 2 - Client File Review	27	25.75	95.4%
Section 3 - Housing First Evaluation	7	7	100.0%
Section 4 - Financial Review	31	31	100.0%
Section 5 - Program and Organizational Oversight	10	10	100.0%
Final Monitoring Score	**89**	**87.75**	**98.6%**

Date of Monitoring Visit: 6/14/2021

Staff Completing Monitoring & Date: Katelyn Ravensbergen - 7/13/21

Hudson County Alliance to End Homelessness 2021
Permanent Supportive Housing Performance Evaluation

Agency Name: United Way   **Program Name:** Life Starts

	Programmatic Indicator	Measure & Data Source	Benchmark	Score
Utilization Rate				
1	Program operates at full capacity	> 90% Occupancy	≥90%= 10 70%-89%= 7 51%-69%= 4 ≤50%= 0	10
Income, Employment, and Mainstream Benefits				
2	Households are receiving income (based on most recent entry - intake, update or discharge)	85% will be connected to income sources	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	10
3	Households are connected to mainstream benefits, including healthcare (based on most recent entry - intake, update or discharge)	85% will be connected to mainstream benefits/healthcare	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	10
Housing Stabilization				
5a	Households will exit to PH or will remain in current PH location	85% will remain in permanent housing or exit to other permanent housing	≥85%=10 75%-84%= 8 65%-74%= 4 55%-64%= 1 ≤54%= 0	10
5b	Households exiting permanent housing will not return to homelessness (*includes transitional housing, unsheltered, emergency shelter, "unknown," "I don't know"*)	<10% of those exiting permanent housing return to homelessness	≤10%= 10 11%-20%= 4 21%-30%= 3 31-45%= 1 >45%= 0	10
6	Very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	<15% exit involuntarily	≤15%= 10 16%-20%= 4 21%-30%= 3 31-45%= 1 >45%= 0	10
Administrative				
4	HMIS Data Quality and Compliance	See Data Quality Report	Max points available - 20	18.60

Final Score:	**78.60**
Maximum Points Available:	**80**

Hudson County Alliance To End Homelessness 2021 Data Quality Report

Goal #1: Universal Data Elements are Complete
No more than 2% incomplete data for PSH. Total possible points: 13

Total People Served in Program:	56	Total Adults Served in Program:	56	Total Adults Discharged:	4	
Universal Data Element	Null/ Missing	%	Unknown/Don't know/Refused	%	Total incomplete	Max Score	Final Score
1. First Name	0	0.0%	0	0.0%	0.0%	1	1
2. Last Name	0	0.0%	0	0.0%	0.0%	1	1
3. SSN	0	0.0%	0	0.0%	0.0%	1	1
4. Date of Birth	0	0.0%	0	0.0%	0.0%	1	1
5. Race	0	0.0%	0	0.0%	0.0%	1	1
6. Ethnicity	0	0.0%	0	0.0%	0.0%	1	1
7. Gender	0	0.0%	0	0.0%	0.0%	1	1
8. Veteran Status	0	0.0%	0	0.0%	0.0%	1	1
9. Disabling Condition	0	0.0%	0	0.0%	0.0%	1	1
10. Residence Prior to Entry	0	0.0%	0	0.0%	0.0%	1	1
11. Relationship to Head of Household	0	0.0%	0	0.0%	0.0%	1	1
12. Destination	0	0.0%	0	0.0%	0.0%	1	1
13. Client Location for project entry	0	0.0%	0	0.0%	0.0%	1	1
					Total:	13	13

Goal #2: HMIS Data Compliance
Total Possible Points: 7

Data is entered in HMIS within 72 hours (2 pt max)	Score:	0.6
All annual updates have been entered for clients when applicable (5 pt max)	Score:	5
	Total:	5.6

Total HMIS Data Quality Score
Total Possible Points: 20

Goal #1: Universal Data Elements are Complete	13
Goal #2: HMIS Data Compliance	5.6
	18.60

October 6, 2021

Daniel Altilio
President & CPO
United Way of Hudson County
857 Bergen Avenue
Jersey City, NJ 07306

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Altilio:

This letter is serving as notification that your project, **Life Starts**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	38.31	35	
Monitoring	87.75	89	
Performance Review	78.6	80	
Final Score	204.66	204	100.32%

Based on this percentage, your project was ranked: 4

This ranking put your project in: Tier 1

After a review of the actual rents being used in this project and in evaluating the total current rental assistance needed for this project, the HCAEH Executive Board, with your agreement, has reallocated $39,984 from your rental assistance budget line item. With this reallocation, the final budget that has been approved for your project is as follows:

Rental Assistance: $840,048
Supportive Services: $31,922
Admin: $73,441

Total Funding: $ 945,411

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Wednesday, October 20th.** Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

Attachment 1E-2

Project Review and Selection Process

Sample Completed New Project Scorecard and Notification

THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

2021 CoC Local Application Score Sheet

Agency Name:	CSP NJ
Project Name:	Hudson Bonus Expansion
Project Type:	Permanent Supportive Housing
Renewal or New Project:	New Project
DV Focused Project?	No Not Focused on DV

Threshold Review

Review Items	Response
1. Is Project an eligible HUD Component under the 2021 CoC Competition?	Yes
2. New Projects Only - Do they agree to become a member of the HCAEH?	Yes
3. New Projects Only - Do they agree to participate in Coordinated Entry?	Yes
4. New Projects Only - Do they agree to participate in HMIS or a comparable database for Domestic Violence programs?	Yes

Section 1 - All Projects

Target Population - All Points awarded in this section are Bonus Points	Response	Possible Score	Bonus Points
1. Does project dedicate or priortize chronically homeless clients?	Yes	5	5
2. Does project dedicate or priotitize unaccompanied youth?	No	3	0
3. Does project dedciate or priotize veterans?	No	3	0

Housing First Identification - Maximum 10 points	Response	Possible Score	Score
1. Does the project identify as low barrier based on eligibility criteria?	Yes	5	5
2. Does the project ensure participants are not terminated by using a housing first approach?	Yes	5	5

Budget Reasonableness - Maximum 15 points	Possible Score	Score
1. Budget items correlate with program design, goals and performance	5	4.75
2. Project's cost effectiveness - per household cost is less than average (up to 5 points), per household is comparable to average (up to 3 points), per household cost is more than average (1 point or less)	5	3.75
3. Support Services costs are under 30% of total budget	3	3
4. Administrative costs are under 7% of total budget	2	2

Overall Application - Maximum 5 points	Possible Score	Score
1. Timeliness, organization and detail of application and budget	5	4.5

Section 2 - Renewal Project ONLY

Project Administration - Maximum 8 points	Possible Score	Score
1. Applicant tries to move clients on from CoC vouchers. Maximum points if PSH has positive exits to other non-CoC Permanent Housing **(PSH renewals only)**	5	
2. Applicant is making attempts to diversify and identify other funding sources for this project (ex. Beginning to bill Medicaid for services provided to clients) - **this question will be for BONUS POINTS ONLY**	3	

Section 3 - New Projects ONLY

Project Narrative - Maximum 10 points	Possible Score	Score
Applicant Provides a complete and concise description that addresses the entire scope of the proposed project. In order to receive full points, the narrative must address the entire scope of the project, including a clear picture of the community/target population(s) to be served, the plan for addressing the identified needs/issues of the CoC community/target population(s), and projected outcome(s).	10	9.25

Organizational Experience in Addressing Homelessness - Maximum 10 points	Possible Score	Score
Applicant provides A) depth and breadth of experience providing housing services to the homeless; and B) Depth and bredth of experience providing supportive services to the homeless	10	9.5

Connection to Mainstream Resources - Maximum 10 points	Possible Score	Score
Applicant demonstrates that specific activities are in place to identify and enroll all Medicaid eligible program participants.	5	4.5
Applicant demonstrates that the project includes Medicaid-financed services, including case management, tenancy supports, behavioral health services, or other services important to supporting housing stability. Project applicants may include Medicaid-financed services either by the recipient receiving Medicaid coverage payments for services provided or through formal partnerships with one or more Medicaid billable provider	5	4.5

Rapid Implementation - Maximum 10 points	Possible Score	Score
Applicant demonstrates a plan for rapid implementation of the program; the project narrative must document how the project will be ready to begin housing the first program participant within 6 months of the award.	10	9.25

Section 4 - New Domestic Violence Bonus Projects ONLY

Project Narrative - Maximum 5 points	Possible Score	Score
Applicant clearly demonstrates how the project will improve the saftey of victims of domestic violence entering the project.	5	

Scoring Category	Possible Score	Total Score	Percentage
Section 1 - All Projects	30	33	110.0%

Section 2 - Renewal Projects ONLY	N/A	N/A	#VALUE!
Section 3 - New Projects ONLY	40	37	92.5%
Section 4 - New DV Bonus Project ONLY	N/A	N/A	#VALUE!
Final Application Score	**70**	**70**	**100.0%**

Signature & Date of Completer

HC **THE HUDSON COUNTY ALLIANCE**
AEH **TO END HOMELESSNESS**

October 6, 2021

Victor Luna
Chief Executive Officer
Collaborative Support Program of New Jersey
11 Spring Street
Freehold, NJ 07728

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Luna:

This letter is serving as notification that your new project application, **2021 Hudson Bonus Expansion**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application score as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

	Total Scored	Total Possible
Local Application	70	70
Final Score	70	70

Your project was ranked: 20

This rank has your project straddling Tier 1 ($232,144) and Tier 2 ($375,524).

As a note, all decisions regarding funding and ranking for new project applications were made based on project application scores, community feedback on project type need, and a review of strategic allocation positioning.

The total budget that has been approved for your project is **$607,668. This amount is higher than your original application submission due to the CoC having funding reallocated from renewal projects.** You should work with the Hudson County Division of Housing and Community Development to create an appropriate budget that will best reflect the work that will be done with this amount. Additionally, with the increased amount of funding, the HCAEH Executive Committee is asking you to consider adding a few family units to your project, as that is a need within the County.

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Wednesday, October 20th.** Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-2

Project Review and Selection Process

Final Budget and Scoring Format Reviewed and Approved by
Executive Board

		Hudson County 2021 Continuum of Care Budget for Executive Board Approval				

	Preliminary Pro Rata Need (PPRN)	$	9,163,289
	Annual Renewal Demand (ARD)	$	8,043,578
	Tier 1 of ARD	$	8,043,578
HCAEH Executive Board Approved on 10/5/21	CoC Bonus Funding	$	458,164
	DV Bonus Funding	$	1,374,493
	Tier 2 (PH Bonus + DV Bonus) Total	$	1,832,657
	Planning	$	274,899
	Max Request NJ-506	$	10,151,134

Tier 1 $ 8,043,578

Rank	Final Score	Agency	Project	Annual Renewal Demand	Recommended Funding	Difference in ARD and Recommended
1	102.33%	Garden State Episcopal CDC	Finally Home	$ 251,079	$ 251,079	$ -
2	101.15%	WomenRising	Village of Families	$ 623,038	$ 623,038	$ -
3	100.62%	Garden State Episcopal CDC	All Saints Supportive Housing	$ 264,880	$ 264,880	$ -
4	100.32%	United Way of Hudson County	Life Starts	$ 985,395	$ 945,411	$ 39,984
5	99.48%	North Hudson CAC	NHCAC Rapid Rehousing	$ 703,972	$ 679,096	$ 24,876
6	99.16%	United Way of Hudson County	Collaborative Solutions	$ 517,284	$ 517,284	$ -
7	97.54%	York Street Project	York Street Hybrid - Joint TH/RRH	$ 481,100	$ 481,100	$ -
8	96.86%	Jersey City Housing Authority	Hoboken Shelter Program	$ 360,832	$ 330,832	$ 30,000
9	95.53%	United Way of Hudson County	Live United	$ 45,433	$ 45,433	$ -
10	95.51%	Garden State Episcopal CDC	Coordinated Entry for Domestic Violence	$ 148,231	$ 148,231	$ -
11	95.48%	York Street Project	York Street Rapid Rehousing	$ 809,904	$ 809,904	$ -
12	95.16%	House of Faith	House of Faith Rapid Rehousing	$ 283,788	$ 283,788	$ -
13	94.44%	Collaborative Support Programs	2014 Bonus Project Renewal	$ 686,666	$ 686,666	$ -
14	94.36%	Catholic Charities	St. Jude's Oasis	$ 82,913	$ 82,913	$ -
15	93.17%	Garden State Episcopal CDC	CASA Coordinated Entry	$ 667,516	$ 667,516	$ -
16	91.21%	Covenant House	Hudson Youth Housing Consolidation	$ 283,988	$ 226,612	$ 57,376
17	88.76%	Jersey City Housing Authority	Home At Last	$ 408,046	$ 368,086	$ 39,960
18	86.04%	West New York Housing Authority	Homes for Heroes	$ 370,513	$ 330,565	$ 39,948
19	72.65%	NJ HMFA	Hudson HMIS	$ 69,000	$ 69,000	$ -
20	100.00%	Collaborative Support Programs	NEW Hudson Bonus Expansion	$ 232,144	$ 232,144	$ -
			Total Tier1:	$ 8,043,578		$ 232,144

Tier 2 $1,832,657

Rank		Agency	Project	Requested	Recommended Funding	Difference Requested vs Recommended
20	100.00%	Collaborative Support Programs	NEW Hudson Bonus Expansion	$ 223,175	$ 375,524	$ (152,349)
21	95.00%	Family Promise of Hudson County	NEW Family Promise RRH	$ 82,640	$ 82,640	$ -
22	-	Garden State Episcopal CDC	NEW Domestic Violence Bonus	$ 658,532	$ 658,532	$ -
			Total Tier 2:	$ 1,116,696		

Not Recommended

Rank	Score	Agency	Project	Requested	Recommended Funding
N/A	87.86%	Veterans Center of Hoboken	NEW Veterans Center of Hoboken PSH	$ 396,014	$ -
N/A	79.29%	SCORES Reentry Inc.	SCORES Reentry Program	$ 449,263	$ -

Attachment 1E-5

Public Posting-Projects Rejected-Reduced

THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

October 6, 2021

Mark Luis Villamar
Finance Officer
Veterans Center of Hoboken
308 Second St.
Hoboken, NJ 07030

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Villamar:

This letter is serving as notification that unfortunately your new project application, **Veterans Center of Hoboken Phase II**, has not been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application score as approved by the HCAEH Executive Board.

	Total Scored	**Total Possible**
Local Application	61.5	70
Final Score	**61.5**	**70**

The Executive Committee made the decision to not approve your application for several reasons: the project score, the number of applications submitted, local program priorities, and the limited funding available. In addition to these factors, there were two main concerns with the application:

1. Because the building will not be ready until Spring 2023 at the earliest, the Executive Committee feels that it would be better for the project to seek funding in the 2022 CoC Competition. Funding through the 2021 competition, if approved by HUD, would be available in Spring/Summer of 2022, which would leave a year's worth of funding unspent. The 2022 competition would be more in line with the project start-up date as well as the CoC and HUD's goal of rapidly implementing and utilizing funding.

2. All referrals for projects that receive Continuum of Care funding are provided by the CoC's Coordinated Entry system as required by HUD. Through that process, the clients with the highest needs are prioritized and referred to long term programs such as the PSH voucher program you have applied for. This is in line with the Housing First model that the CoC abides by and HUD promotes. In your application, it stated that the project would only serve veterans who have been honorably discharged, which is

in line with Veterans Administration. This requirement would not be in line with the CoC's goals, Coordinated Entry policies and procedures and the Housing First model. This project would not be considered for CoC funding unless it was modified to be open to serving any veteran that is referred to the project, regardless of their discharge status, to ensure those most in need have access to housing.

We are open to the possibility of the project inclusion in future competitions, and appreciate the work you all are doing for veterans in Hudson County.

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Wednesday, October 20th.** Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

Priscilla Carmona
Executive Director
SCORES Reentry Inc.
401B Wood-Ridge Ave.
Wood-Ridge, NJ 07075

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Carmona:

This letter is serving as notification that unfortunately your new project application, **SCORES Reentry Inc. PSH**, has not been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application score as approved by the HCAEH Executive Board.

	Total Scored	**Total Possible**
Local Application	55.5	70
Final Score	55.5	70

The decision to not include your project in the 2021 funding was due to several factors including the project score, the number of applications and the limited amount of funding. While your project has not been approved for inclusion in this year's application, the CoC is excited to have you as a partner. Over the next year the Division will help connect you to other providers who currently administer Continuum of Care funding. As reentry plays an important role in the community, we look forward to discussing options to best utilize your areas of expertise in conjunction with resources currently in the community, and we are open to the possibility of project inclusion in future competitions.

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Wednesday, October 20th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

Attachment 1E-5a

Public Posting-Projects Accepted

October 6, 2021

Carol Mori
Executive Director
Garden State Community Development Corporation
1901 West Street
Union City, NJ 07087

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mori:

This letter is serving as notification that your project, **Finally Home**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	41.31	35	
Monitoring	86	86	
Performance Review	78.37	80	
Final Score	205.68	201	102.33%

Based on this percentage, your project was ranked: 1

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: $196,920
Supportive Services: $41,224
Admin: $12,935
Total Funding: $251,079

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/

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- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

Roseann Mazzeo
Executive Director
WomenRising
270 Fairmount Avenue
Jersey City, NJ 07306

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mazzeo:

This letter is serving as notification that your project, **Village of Families**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	38	35	
Monitoring	81	81	
Performance Review	79.25	80	
Final Score	**198.25**	**196**	**101.15%**

Based on this percentage, your project was ranked: 2

This ranking puts your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: $492,816
Supportive Services: $99,932
Admin: $30,290
Total Funding: $623,038

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

HC **THE HUDSON COUNTY ALLIANCE**
AEH **TO END HOMELESSNESS**

October 6, 2021

Carol Mori
Executive Director
Garden State Community Development Corporation
1901 West Street
Union City, NJ 07087

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mori:

This letter is serving as notification that your project, **All Saints Supportive Housing,** has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	41	35	
Monitoring	74	74	
Performance Review	75.18	80	
Final Score	**190.18**	**189**	**100.62%**

Based on this percentage, your project was ranked: 3

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Supportive Services: $121,065
Operating: $129,430
Admin: $14,385
Total Funding: $ 264,880

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

THE HUDSON COUNTY ALLIANCE TO END HOMELESSNESS

October 6, 2021

Daniel Altilio
President & CPO
United Way of Hudson County
857 Bergen Avenue
Jersey City, NJ 07306

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Altilio:

This letter is serving as notification that your project, **Life Starts**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	38.31	35	
Monitoring	87.75	89	
Performance Review	78.6	80	
Final Score	204.66	204	100.32%

Based on this percentage, your project was ranked: 4

This ranking put your project in: Tier 1

After a review of the actual rents being used in this project and in evaluating the total current rental assistance needed for this project, the HCAEH Executive Board, with your agreement, has reallocated $39,984 from your rental assistance budget line item. With this reallocation, the final budget that has been approved for your project is as follows:

Rental Assistance: $840,048
Supportive Services: $31,922
Admin: $73,441

Total Funding: $ 945,411

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Wednesday, October 20th.** Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

Joan Quigley
President/CEO
North Hudson Community Action Corporation
800 31st Street
Union City, NJ 07087

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Quigley:

This letter is serving as notification that your project, **NHCAC Rapid Rehousing**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	29.33	30	
Monitoring	79	79	
Performance Review	79.68	80	
Final Score	**188.01**	**189**	**99.48%**

Based on this percentage, your project was ranked: 5

This ranking put your project in: Tier 1

After a review of the actual rents being used in this project and in evaluating the total current rental assistance needed for this project, the HCAEH Executive Board with your agreement has reallocated $24,876 from your rental assistance budget line item. With this reallocation, the final budget that has been approved for your project is as follows:

Rental Assistance: $463,320
Supportive Services: $180,767
Admin: $35,009

Total Funding: $679,096

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Wednesday, October 20th.** Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

THE HUDSON COUNTY ALLIANCE TO END HOMELESSNESS

October 6, 2021

Daniel Altilio
President & CPO
United Way of Hudson County
857 Bergen Avenue
Jersey City, NJ 07306

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Altilio:

This letter is serving as notification that your project, **Collaborative Solutions**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	36	35	
Monitoring	86.99	89	
Performance Review	79.29	80	
Final Score	202.28	204	99.16%

Based on this percentage, your project was ranked: 6

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Leasing: $332,364
Supportive Services: $127,343
Operating: $16,959
Admin: $40,618
Total Funding: $517,284

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Wednesday, October 20th.** Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

HC AEH THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

October 6, 2021

Susanne Byrne
Executive Director
York Street Project
81 York Street
Jersey City, NJ 07302

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Byrne:

This letter is serving as notification that your project, **York Street Hybrid – TH/RRH**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	30	30	
Monitoring	80.33	82	
Performance Review	75	78	
Final Score	185.33	190	97.54%

Based on this percentage, your project was ranked: 7

This ranking puts your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: $247,584
Supportive Services: $120,234
Operating: $85,650
Admin: $27,632
Total Funding: $481,100

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

Vivian Brady-Phillips
Executive Director
Jersey City Housing Authority
400 US Highway #1
Jersey City, NJ 07306

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Brady-Phillips:

This letter is serving as notification that your project, **Hoboken Shelter Program**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	33.65	35	
Monitoring	85.75	89	
Performance Review	78.2	80	
Final Score	197.6	204	96.86%

Based on this percentage and project type, your project was ranked: 8

This ranking put your project in: Tier 1

After a review of the actual rents being used in this project and in evaluating the total current rental assistance needed for this project, the HCAEH Executive Board with your agreement, has reallocated $30,000 from your rental assistance budget line item. With this reallocation, the final budget that has been approved for your project is as follows:

Rental Assistance: $314,064
Admin: $16,768
Total Funding: $330,832

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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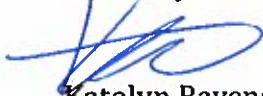
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- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

Daniel Altilio
President & CPO
United Way of Hudson County
857 Bergen Avenue
Jersey City, NJ 07306

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Altilio:

This letter is serving as notification that your project, **Live United**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	38	35	
Monitoring	83	84	
Performance Review	69.1	80	
Final Score	190.1	199	95.53%

Based on this percentage, your project was ranked: 9

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: $42,096
Admin: $3,337
Total Funding: $ 45,433

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and

Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

Carol Mori
Executive Director
Garden State Community Development Corporation
1901 West Street
Union City, NJ 07087

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mori:

This letter is serving as notification that your project, **Coordinated Entry for Victims of Domestic Violence**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	26.31	30	
Monitoring	62.5	63	
Performance Review	52.54	55	
Final Score	141.35	148	95.51%

Based on this percentage, your project was ranked: 10

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Supportive Services: $138,534
Admin: $9,697
Total Funding: $ 148,231

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and

Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

Susanne Byrne
Executive Director
York Street Project
81 York Street
Jersey City, NJ 07302

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Byrne:

This letter is serving as notification that your project, **York Street Rapid Rehousing**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	30.32	30	
Monitoring	81	82	
Performance Review	72	80	
Final Score	183.32	192	95.48%

Based on this percentage, your project was ranked: 11

This ranking puts your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: $653,244
Supportive Services: $117,182
Admin: $39,478
Total Funding: $809,904

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

Jennifer Rejfir
Executive Director
The House of Faith, Inc.
244 Ege Avenue
Jersey City, NJ 07304

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Rejfir:

This letter is serving as notification that your project, **House of Faith Rapid Rehousing,** has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board.   Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	30	30	
Monitoring	75	76	
Performance Review	72	80	
Final Score	177	186	95.16%

Based on this percentage, your project was ranked: 12

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: $198,720
Supportive Services: $69,722
Admin: $15,346
Total Funding: $283,788

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

Victor Luna
Chief Executive Officer
Collaborative Support Program of New Jersey
11 Spring Street
Freehold, NJ 07728

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Luna:

This letter is serving as notification that your project, **Hudson CSPNJ Bonus Project Renewal**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	34.32	35	
Monitoring	86.33	89	
Performance Review	72	80	
Final Score	192.65	204	94.44%

Based on this percentage, your project was ranked: 13

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: $523,980
Supportive Services: $128,965
Admin: $33,721
Total Funding: $686,666

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nelesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

John Westervelt
Chief Executive Officer
Catholic Charities of the Archdiocese of Newark
590 North 7th Street
Newark, NJ 07107

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Westervelt:

This letter is serving as notification that your project, **St. Jude's Oasis**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	34	35	
Monitoring	75	79	
Performance Review	74.05	80	
Final Score	**183.05**	**194**	**94.36%**

Based on this percentage, your project was ranked: 14

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Supportive Services: $46,733
Operating: $31,663
Admin: $4,517
Total Funding: $82,913

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

Carol Mori
Executive Director
Garden State Community Development Corporation
1901 West Street
Union City, NJ 07087

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mori:

This letter is serving as notification that your project, **Hudson CASA Coordinated Entry**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	29.33	30	
Monitoring	62.5	63	
Performance Review	64.69	75	
Final Score	156.52	168	93.17%

Based on this percentage, your project was ranked: 15

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Supportive Services: $624,323
Admin: $43,193
Total Funding: $ 667,516

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and

Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

Jim White
Executive Director
Covenant House New Jersey
330 Washington Street
Newark, NJ 07102

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Mr. White:

This letter is serving as notification that your project, **Youth Rapid Rehousing**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	33.65	30	
Monitoring	64	76	
Performance Review	72	80	
Final Score	169.65	186	91.21%

Based on this percentage, your project was ranked: 16

This ranking put your project in: Tier 1

After a review of the budget you submitted, the HCAEH Executive Board has approved your adjusted budget, with the $57,376 reallocated from your budget. With this reallocation, the final budget that has been approved for your project is as follows:

Rental Assistance: $212,112
Supportive Services: $6,000
Admin: $8,500
Total Funding: $226,612

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nelesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

Vivian Brady-Phillips
Executive Director
Jersey City Housing Authority
400 US Highway #1
Jersey City, NJ 07306

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Brady-Phillips:

This letter is serving as notification that your project, **Home At Last**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	37	35	
Monitoring	85.75	89	
Performance Review	58.33	80	
Final Score	**181.08**	**284**	**88.76%**

Based on this percentage, your project was ranked: 17

This ranking put your project in: Tier 1

After a review of the actual rents being used in this project and in evaluating the total current rental assistance needed for this project, the HCAEH Executive Board with your agreement, has reallocated $39,960 from your rental assistance budget line item. With this reallocation, the final budget that has been approved for your project is as follows:

Rental Assistance: $348,024
Admin: $20,062
Total Funding: $368,086

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Wednesday, October 20th.** Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

Robert DiVincent
Executive Director
West New York Housing Authority
6100 Adams Street
West New York, NJ 07093

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Mr. DiVincent:

This letter is serving as notification that your project, **Homes for Heroes**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	
Local Application	37	35	**Final Percentage Used for Ranking**
Monitoring	61	84	
Performance Review	73.22	80	
Final Score	**171.22**	**199**	**86.04%**

Based on this percentage and project type, your project was ranked: 18

This ranking puts your project in: Tier 1

After a review of the actual rents being used in this project and in evaluating the total current rental assistance needed for this project, the HCAEH Executive Board has reallocated $39,948 from your rental assistance budget line item. With this reallocation, the final budget that has been approved for your project is as follows:

Rental Assistance: $281,592
Supportive Services: $30,024
Admin: $18,949

Total Funding: $330,565

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

THE HUDSON COUNTY ALLIANCE TO END HOMELESSNESS

October 6, 2021

Catherine Norris Brewster
NJHMFA Director, HMIS
New Jersey Housing and Mortgage Finance Agency
637 S Clinton Avenue
Trenton, NJ 08611

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Brewster:

This letter is serving as notification that your project, **Hudson HMIS**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	**Total Possible**	**Final Percentage Used for Ranking**
Local Application	17.31	30	
Monitoring	35	42	
Performance Review	N/A	N/A	
Final Score	52.31	72	72.65%

Based on this percentage, your project was ranked: 19

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

HMIS: $69,000
Total Funding: $69,000

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday,**

October 22nd, 2021. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Wednesday, October 20th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

HC **THE HUDSON COUNTY ALLIANCE**
AEH **TO END HOMELESSNESS**

October 6, 2021

Victor Luna
Chief Executive Officer
Collaborative Support Program of New Jersey
11 Spring Street
Freehold, NJ 07728

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Luna:

This letter is serving as notification that your new project application, **2021 Hudson Bonus Expansion**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application score as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

	Total Scored	**Total Possible**
Local Application	70	70
Final Score	70	70

Your project was ranked: 20

This rank has your project straddling Tier 1 ($232,144) and Tier 2 ($375,524).

As a note, all decisions regarding funding and ranking for new project applications were made based on project application scores, community feedback on project type need, and a review of strategic allocation positioning.

The total budget that has been approved for your project is **$607,668. This amount is higher than your original application submission due to the CoC having funding reallocated from renewal projects.** You should work with the Hudson County Division of Housing and Community Development to create an appropriate budget that will best reflect the work that will be done with this amount. Additionally, with the increased amount of funding, the HCAEH Executive Committee is asking you to consider adding a few family units to your project, as that is a need within the County.

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Wednesday, October 20th.** Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

Bernice Vanderpool
Chief Executive Officer
Family Promise of Hudson County
P.O. Box 3701
Jersey City, NJ 07302

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Vanderpool:

This letter is serving as notification that your new project application, **2021 Family Promise RRH Bonus**, has been approved for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

	Total Scored	**Total Possible**
Local Application	66.5	70
Final Score	**66.5**	**70**

Your project was ranked: 21

This rank has your project in: Tier 2

As a note, all decisions regarding funding and ranking for new project applications were made based on project application scores, community feedback on project type need, and a review of strategic allocation positioning.

The total budget that has been approved for your project is **$82,640.** As the budget that was originally submitted with an error in the amount of rental assistance requested, you should work with the Hudson County Division of Housing and Community Development to create an appropriate budget that will best reflect the work that will be done with this amount.

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps

and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Wednesday, November 3rd. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Wednesday, October 20th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

October 6, 2021

Carol Mori
Executive Director
Garden State Community Development Corporation
1901 West Street
Union City, NJ 07087

Re: 2021 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mori:

This letter is serving as notification that your agency, in partnership with WomenRising, was approved to submit an application under the Domestic Violence Bonus Funding for inclusion in the FY2021 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final ranking as approved by the HCAEH Executive Board. A full final ranking will also be posted on the Hudson County website for your reference.

Your project was ranked: 22

This rank has your project in Tier 2.

As a note, all decisions regarding funding and ranking for new project applications were made based on project applications, community feedback on project type need, and a review of strategic allocation positioning.

The total budget that has been approved for your project is **$658,532.** You should work with the Hudson County Division of Housing and Community Development to create an appropriate budget that will best reflect the work that will be done with this amount.

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Nadine Azari at nlesnewski@hcnj.us and nazari@monarchhousing.org no later than **Friday, October 22nd, 2021.** This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Nadine or Naomi. We are working with this timeframe with the goal of

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Katelyn Ravensbergen at kravensbergen@hcnj.us no later than close of business, **Wednesday, October 20th**. Appeals must show:

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- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

Katelyn Ravensbergen
Chair, Hudson County Alliance to End Homelessness

THE HUDSON COUNTY ALLIANCE TO END HOMELESSNESS

Attachment 1E-6

Web Posting-CoC-Approved Consolidated Application

- Coordinate citywide applications for homeless housing and service funding, including but not limited to Hudson County's annual application for HUD McKinney-Vento funding; and
- Track trends and adjust priorities to meet the changing needs of homeless households.

Home Investment Partnerships Program "HOME"

Homeless Initiatives

- Hudson County Alliance to End Homelessness (HCAEH)
- Hudson County Coordinated Entry Program
- Annual Homeless Point In Time Count (PITC)
- Hudson County Homelessness Trust Fund (HCHTF)
- The Emergency Solutions Grant (ESG)

A HCAEH members include individuals and organizations with an interest in understanding and addressing the issues related to homelessness, and a desire to participate in some way in a coordinated plan to prevent and end homelessness. The HCAEH is made stronger through the participation of broad and diverse members. Join the HCAEH and help us continue to develop and deepen the discussion on homelessness in our community.

Join the HCAEH!

All those interested in the activities of the HCAEH are encouraged to register for the email list HERE.

The HCAEH full membership meeting and various committee meetings are held monthly. If you want to get involved or you have any questions about the HCAEH, please contact Katelyn Ravensbergen at (201) 369-4520 or kravensbergen@hcnj.us.

LATEST NEWS: FY2021 Hudson CoC Final Priority Ranking and Completed Consolidated Application are available for review:

Below are the links to the Hudson County Continuum of Care FY2021 Draft Consolidated Application and Final Priority Ranking for review. If you have any questions, comments or suggestions to be included in the application, please email Katelyn Ravensbergen at kravensbergen@hcnj.us by **5pm on Friday, November 12th, 2021.**

FY2021 Hudson County CoC Consolidated Application

FY2021 Hudson CoC Project Priority Listing

FY2021 CoC Funding Final Ranking

On August 18, 2021, the U.S. Dept. of Housing and Urban Development released the Fiscal Year 2021 Notice of Funding Opportunity (NOFO) for Continuum of Care funds.

Pursuant to the approved HCAEH Policies and Procedures, the Performance and Evaluation Committee reviewed all project proposals recieved and presented funding recommendations to the HCAEH Executive Board. On October 5, 2021, the HCAEH Executive Board approved the 2021 Final Ranking and Budgets for the 2021 CoC Competition.

Please refer any questions to Katelyn Ravensbergen at kravensbergen@hcnj.us

FY2021 Hudson Continuum of Care Local Funding Application Available

HUD has released the FY2021 Notice of Funding Opportunity (NOFO) for Continuum of Care funding.

As in prior years, the Hudson County Alliance to End Homelessness (HCAEH) is now accepting applications for renewal and new projects via SM Apply. The application and program documents can be found here: https://hudsoncounty.smapply.io/prog/hudson_CoC

Through the FY2021 competition, Hudson County CoC is eligible to apply for a total of $9,876,235 for new and renewal

- Where To Vote
- Affordable Housing
- Affordable Care Act
- Consumer Protection
- OPRA Request Form
- Alert Sign Up
- Services
- Public Bids
- Directory

4:57:34 PM

Wednesday, November 10, 2021

November 2021

Su	Mo	Tu	We	Th	Fr	Sa
31	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	1	2	3	4
5	6	7	8	9	10	11

Today

Set up your calendars to see where you need to be

Get started

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated
Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

 As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2021 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific
application and program requirements.
2. The FY 2021 CoC Application Detailed Instructions which provide additional information and
guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

 Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY
2021 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the
Consolidated Application into e-snaps.
 Answering Multi-Part Narrative Questions
 Many questions require you to address multiple elements in a single text box. Number your
responses to correspond with multi-element questions using the same numbers in the question.
This will help you organize your responses to ensure they are complete and help us to review
and score your responses.

 Attachments
 Questions requiring attachments to receive points state, "You Must Upload an Attachment to the
4B. Attachments Screen." Only upload documents responsive to the questions posed–including
other material slows down the review process, which ultimately slows down the funding process.
Include a cover page with the attachment name.
- Attachments must match the questions they are associated with–if we do not award points for
evidence you upload and associate with the wrong question, this is not a valid reason for you to
appeal HUD's funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates
and times, (e.g., a screenshot displaying the time and date of the public posting using your
desktop calendar; screenshot of a webpage that indicates date and time).

From:	Katelyn Ravensbergen <kravensbergen@hcnj.us>
Sent:	Wednesday, November 10, 2021 4:57 PM
To:	Naomi Lesnewski
Subject:	FY2021 CoC Consolidated Application and Project Priority Listing Posted

THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

FY2021 Hudson CoC Consolidated Application and Project Priority Listing Posted for Review

The FY2021 Continuum of Care application for Hudson County is due to the U.S. Department of Housing and Urban Development by Tuesday, November 16th. As part of the process, we have posted both the draft completed Consolidated Application and Final Priority Ranking on the Hudson County website for review and comment:

Hudson County HCAEH Website

If you have any questions, comments and suggestions for the application, please email Katelyn Ravensbergen at kravensbergen@hcnj.us by 5pm, Friday, November 12th, 2021.

Thank you to all the providers who worked on individual project applications and those that provided input and feedback for narrative responses.
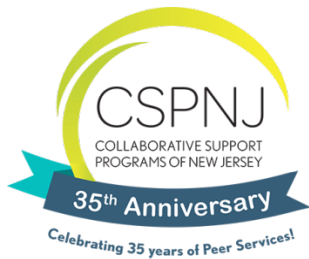
This email was scanned by Bitdefender

THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 3A-2a

Healthcare Formal Agreements

November 5, 2021

Katelyn Ravensbergen
Program Director, CoC Lead
Hudson County Division of Housing & Community Development
830 Bergen Avenue, Suite 5A
Jersey City, NJ 07306

RE: Project Name: Hudson Bonus Expansion 2021
        Number of Units: 17 units
        Start Date: 9/1/2022   Expiration Date: 8/31/2023
        Value of Commitment: $58,000.00

Dear Ms. Ravensbergen,

On behalf of Collaborative Support Programs of New Jersey, Inc. (CSPNJ), I am confirming our commitment to provide mental health services for eligible clients by billing Medicaid, leveraging healthcare resources to help households that are experiencing homelessness. The healthcare resource will be provided continuously throughout the term of the grant as eligible clients are identified. CSPNJ confirms that eligibility for program participants will be based on CoC program fair housing requirements and not restricted by Medicaid eligibility.

CSPNJ is a not-for-profit statewide Behavioral Health Agency licensed to provide supportive housing and respite home services by the New Jersey Department of Human Services, Division of Mental Health and Addiction Services and is a licensed Medicaid provider for Community Support Services. The average hourly rate for these services is $110.00 for Medicaid Community Services based on CSPNJ's contract with the NJ Department of Mental Health and Addiction Services (DMHAS). We estimate that $58,000.00 of the match for the Hudson Bonus Expansion Project will be from Medicaid for Community Support Services and $95,000.00 will be provided by DMHAS contract funding.

CSPNJ will maintain and make available for inspection records documenting the service hours provided and any other documentation required.

We look forward to continuing to work with the Hudson County Division of Housing and Community Development and Garden State Community Development Coordinated Entry process to provide supportive housing to the tenants in the Hudson Bonus Expansion project. If you have any additional questions, please feel free to contact me at 732-780-1175.

Sincerely,

Victor M. Luna
Chief Executive Officer

Cc: C. Sainthilaire, P. McCrory