

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2022 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2022 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2022 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: NJ-506 - Jersey City, Bayonne/Hudson County CoC

1A-2. Collaborative Applicant Name: Hudson County

1A-3. CoC Designation: CA

1A-4. HMIS Lead: New Jersey Housing And Mortgage Finance Agency

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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- Frequently Asked Questions

1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.p., and VII.B.1.r.	
	In the chart below for the period from May 1, 2021 to April 30, 2022:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	Disability Advocates	Yes	Yes	Yes
5.	Disability Service Organizations	Yes	Yes	Yes
6.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
7.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
8.	Hospital(s)	Yes	Yes	Yes
9.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
10.	Law Enforcement	No	No	No
11.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	No	Yes
12.	LGBTQ+ Service Organizations	Yes	No	Yes
13.	Local Government Staff/Officials	Yes	Yes	Yes
14.	Local Jail(s)	Yes	Yes	Yes
15.	Mental Health Service Organizations	Yes	Yes	Yes
16.	Mental Illness Advocates	Yes	Yes	Yes

17.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
18.	Organizations led by and serving LGBTQ+ persons	Yes	No	Yes
19.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
20.	Other homeless subpopulation advocates	No	No	No
21.	Public Housing Authorities	Yes	Yes	Yes
22.	School Administrators/Homeless Liaisons	No	No	No
23.	State Domestic Violence Coalition	Yes	Yes	No
24.	State Sexual Assault Coalition	No	No	No
25.	Street Outreach Team(s)	Yes	Yes	Yes
26.	Substance Abuse Advocates	No	No	No
27.	Substance Abuse Service Organizations	Yes	No	No
28.	Victim Service Providers	Yes	Yes	Yes
29.	Domestic Violence Advocates	Yes	Yes	Yes
30.	Other Victim Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Child Welfare Agency	Yes	No	Yes
35.				

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1. The Hudson CoC is organized as the Hudson County Alliance to End Homelessness (HCAEH) & hosts open bi-monthly meetings. Dates & times for all meetings are posted on the County's website & through the HCAEH mailing list which includes over 300 community contacts. HCAEH meetings are also promoted at other community meetings to encourage new membership. Diverse stakeholders are invited to join & invitations are emailed for every meeting. When HCAEH is working on specific initiatives, outreach will be done to engage appropriate stakeholders. As HCAEH strives to have active participation, the only requirement to become a voting member is attendance of at least 4 of the last 6 meetings. Once an agency or individual has reached this requirement, the lead reaches out to determine their interest in becoming a voting member.

2. All HCAEH communications & information is available in electronic format & HCAEH staff are able to accommodate any requests for alternate formatting to accommodate for disabilities. The CoC periodically checks to ensure all electronic communication is formatted to improve accessibility for persons with disabilities through the website, email & communication & document formatting. Since hosting meetings via Zoom, meetings can also have closed captioning turned on for any member.

3. The CoC actively recruits specific stakeholders to help ensure the needs of those experiencing homelessness can be addressed. Currently the HCAEH has providers that focus on serving the Latinx population, which makes up a large portion of parts of the CoC's region, as well as LGBTQ+ focused organizations. The HCAEH will continue to have an open process and invite agencies representing culturally specific communities.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	
	Describe in the field below how your CoC:	
	1. solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
	2. communicated information during public meetings or other forums your CoC uses to solicit public information; and	
	3. took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

(limit 2,500 characters)

1. The HCAEH hosts bi-monthly meetings which are open to the public and advertised on the County’s website and through the HCAEH mailing list which includes over 300 community contracts. This list is used for all meeting reminders, funding notifications and service information. HCAEH meetings are used to share information related to accomplishments, data, continuing efforts and feedback. Participants are encouraged to ask questions throughout and to bring issues/discussions during the open agenda item at the end of every meeting. Additionally, there are subcommittees that meet on a bi-monthly basis that focus on specific activities & subpopulations. All meetings are open and allow the CoC to engage providers who have a specific focus. Lastly, the HCAEH has a Consumer Advisory Board and representatives on the HCAEH Executive Committee to obtain input from persons with lived experience.

2. To supplement meetings and gather a larger base for input, the HCAEH uses electronic surveys to complete needs and priority assessments. Surveys are also completed with current and former consumers for implementation input.

3. The HCAEH uses all information gathered to shape the work of the HCAEH. In the FY2022 competition, input regarding housing type priorities was collected and used in the CoC’s ranking of new projects. The HCAEH is also currently working to develop recommendations and strategies to address the system’s racial equity barriers identified by focus groups of persons with lived experience. Recommendations will be implemented with assistance from the HCAEH Consumer Advisory Committee.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section VII.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.	

(limit 2,500 characters)

1. On 8/3/22 the CoC Lead released the local request for proposal for projects interested in applying for CoC funds. An information/pre-bid meeting was held on 8/15/22 to review the local selection process, funding priorities, scoring criteria and application process. The CoC Lead again announced at the 8/17/22 HCAEH meeting that the local CoC competition was open and directed agencies to the County website to access the application. On 8/3/22, the local application was opened on the portal, an email announcement was sent via the HCAEH mailing list, and the announcement was posted on the Hudson County Website.

2. The funding specifications that were emailed and posted with the announcement state that “Any nonprofit organization, state or local government and instrumentalities of local government may apply for new CoC funding, even if they haven’t received funding in the past. Any agency with technical assistance questions should reach out, in writing to CoC lead staff”, with email provided. This is done with every RFP to ensure any new provider has all information needed for a successful application.

3. New and Renewal Project scorecards and the HCAEH Monitoring and evaluation policies and procedures were included in the email announcement, website posting, and were available on the application platform to be referenced by all agencies interested in applying for funding. The CoC lead was also available to explain the process to anyone who had questions.

4. The funding announcement notes that any agency or individual that needs technical assistance can reach out to the CoC Lead. The lead will provide a waiver, if needed, to submit an application outside of the portal, or to further explain the CoC and process. The CoC works to ensure all materials including website, emails and electronic documents are formatted to improve access for persons with disabilities.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Nonexistent
2.	Head Start Program	No
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	No
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

1. The County of Hudson and City of Jersey City are the only direct ESG recipients in the CoC's areas and together they chair the HCAEH. ESG/CoC program staff from both entities participate in each jurisdiction's application and review committee for funding allocations for ESG & CoC. This coordination allows for funding decisions that best utilize the different funding sources available. This was true for ESG-CV allocation as well, with both recipients consulting the other and CoC staff on the best utilization of funds. The State of NJ also provides ESG funds within the CoC area and requires HCAEH approval, through letters of support, for all ESG priority projects.

2. The Jersey City & Hudson County recipients are leaders of the HCAEH Performance and Evaluation Committee and so both set performance standards and continuously evaluate programs using HMIS data & other sources. These reviews are included by both recipients when evaluating ongoing funding. The performance review also includes State funded ESG programs for programmatic data as well as how these programs impact the full system, ensuring only well performing projects are recommended for funding.

3/4. As chairs of the CoC, both Hudson County and Jersey City are aware of the work, needs and priorities of the CoC and ensure this information is reflected in the goals of the Consolidated Plan. In addition, Hudson County works closely through the Homeless Trust Fund Committee, with the other jurisdictions responsible for completing Consolidated Plans. Through these meetings and partnerships, homeless data, including PIT, needs & priorities are provided. Additionally, Hudson County provides the State with comments during public comment periods to ensure local needs and priorities related to homelessness are included in their statewide plans.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	No
6.	Other. (limit 150 characters)	

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

The HCAEH currently has an MOU with the Essex Regional Educational Services Commission (ERESC), which is the LEA contracted with the State of NJ under the McKinney Vento Grant. The ERESC works with the school districts and liaisons within the CoC’s jurisdiction to ensure that homeless youth have access to free, appropriate education and services. Through this partnership, the HCAEH provides training to local school districts and liaisons to give insight on the specifics on the vulnerabilities of homeless families as well as the structure and assistance available through the CoC such as the coordinated entry process, resources available etc. The ERESC provides training to homeless shelters and service providers to ensure an understanding of the service that homeless youth are eligible for through McKinney-Vento resources. They also provide assistance if needed when coordinating with local liaisons for clients. The ERESC will also refer families in need of housing to the Hudson County CoC and ongoing information/resources sharing is conducted regularly. The most recent liaison training took place 10/7/21 and the most recent shelter training took place 8/17/22. Specific resources were recently shared with homeless providers from ERESC regarding after school services, tutoring, emotional and social workshops, and school supply distributions.

HCAEH providers and the CoC lead also participate in the meetings of the Hudson County Children’s Interagency Coordinating Council, which has membership of many of the school districts/liaisons and focuses on a variety of service needs and issues related to youth, including homelessness. Lastly, North Hudson Community Action Corp, who is a Head Start and Early Head Start provider, is an active member of the HCAEH and is a CoC funded agency. NHCAC makes these services available and known to the providers in the community, enabling connection for families in need.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

In 2016, the HCAEH updated its overall CoC Policies and Procedures to ensure all agencies were appropriately informing clients about their ability to access education services and that agencies had staff that were knowledgeable about the services available. The policies that were implemented required all CoC-funded providers to designate a staff person as their agency’s “Youth Advocate” who was responsible for making sure that:

1. All school-aged youth remain enrolled in school during periods of homelessness and/or during the transition into permanent housing;
2. All Youth Advocates inform homeless families of their children’s educational rights under the McKinney-Vento Act and connect children with community services, including early childhood programs such as Head Start;
3. All Youth Advocates connect homeless families to their LEA McKinney-Vento Homeless Liaison or other designated staff person identified by the LEA; and
4. As mentioned above, to keep all youth advocates at provider agencies informed on available services, the CoC coordinates with the County’s LEA to conduct an annual training. The 2021 training took place on November 8, 2021.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	No
4.	Early Head Start	No	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Collaborating with Victim Service Providers.	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC regularly collaborates with organizations who help provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking to:
1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. WomenRising, the State designated local domestic violence agency funded by DOJ, is an active member of the CoC. On a bi-annual basis, the CoC Lead Agency in collaboration with community providers (including WomenRising) reviews system policies to ensure they account for the needs of survivors of domestic violence. Additionally, WomenRising sits on the CoC Executive committee and provides input and recommendations for adjustments to CoC policies as emerging trends and needs are identified. In addition to the support in the policy review and Executive committee membership, WomenRising works closely with the Coordinated Entry agency to provide training and support necessary to ensure the coordinated entry system addresses the specific needs of survivors of DV. In this support role, WomenRising worked closely with the CoC and CE agency to restructure the CE policies to be inclusive and support survivors of DV.

2. Starting in 2018, the HCAEH began partnering with WomenRising, the State designated local domestic violence agency funded by DOJ, to provide an annual training for CoC providers, including coordinated entry staff. The training is open to anyone participating in the CoC but targets emergency shelter, coordinated entry and housing providers. The date for the 2022 training was September 13th with a focus on domestic violence services provided throughout the County as well as best practices in identifying and working with clients who have experienced domestic violence. In addition to the CoC wide training provided, coordinated entry has a domestic violence social worker that works specifically with any client identifying as a victim of domestic violence or fleeing violence. This social worker has completed specialized training through WomenRising on best practices in working with the domestic violence population. This training included risk assessment and safety planning with a focus on trauma informed care. This training takes place annually to ensure the staff are up to date on all best practices. As part of the program monitoring process, the CoC evaluates trainings provided to program staff, policies and practices around confidentiality, client safety and trauma-informed care.

1C-5a.	Annual Training on Safety and Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC coordinates to provide training for:
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,500 characters)

1. Starting in 2018, the HCAEH began partnering with WomenRising, the State designated local domestic violence agency funded by DOJ, to provide an annual training for CoC providers, including coordinated entry staff. The training is open to anyone participating in the CoC but targets emergency shelter, coordinated entry and housing providers. The date for the 2022 training is September 13th with a focus on domestic violence services provided throughout the County as well as best practices in identifying and working with clients who have experienced domestic violence.

2. In addition to the CoC wide training provided, coordinated entry has a domestic violence social worker that works specifically with any client identifying as a victim of domestic violence or fleeing violence. This social worker has completed specialized training through WomenRising on best practices in working with the domestic violence population. This training included risk assessment and safety planning with a focus on trauma informed care. This training takes place annually to ensure the staff are up to date on all best practices.

1C-5b.	Using De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
NOFO Section VII.B.1.e.		
Describe in the field below:		
1.	the de-identified aggregate data source(s) your CoC uses for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and	
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.	

(limit 2,500 characters)

1. The CoC utilizes data from WomenRising, the primary domestic violence service provider and only domestic violence shelter in the County, to provide de-identified aggregate data to express the needs of domestic violence victims. This information is compiled with the CoC's coordinated entry program for domestic violence victims to ensure we have a comprehensive understanding of the number of clients served, both residential and non-residential programming, their average length of stay, discharge destination, the type of non-housing services provided, including mental health and legal services, as well as basic demographic information. Additionally, information is provided regarding the number of calls the hotline received, and for clients deemed not eligible for residential services, their reason for ineligibility.

2. The combination of WomenRising and Coordinated Entry data is used by the CoC to understand the overall number of DV victims seeking services, what their needs are, where they are being referred to and how successful they are in housing placements. Outcomes evaluated through this data include length of stay in programs, connection to benefits and income and discharge destination. These outcomes are compared to the overall homeless population to ensure the DV population is being served as successfully as other populations. Additionally, coordinated entry has a primary social worker that is dedicated to serving victims of domestic violence. This case worker partners with WomenRising to identify needs of clients, share client information, once a consent is signed as well as meet with clients onsite at WomenRising to complete intakes, assessments and referrals. This coordination ensure both teams are able to meet the needs of the population they are serving.

1C-5c.	Communicating Emergency Transfer Plan to Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:	
	1. the emergency transfer plan policies and procedures; and	
	2. the process for individuals and families to request an emergency transfer.	

(limit 2,500 characters)

Upon entry to all housing programs in the CoC and through their regular interactions with their case managers, all clients are made aware of the emergency transfer plan procedure of the CoC. Clients are notified that should an instance arise where an emergency transfer is required they should immediately notify their program case manager. The case manager will then work first within their organization to identify if there is a safe option for housing, such as finding a new housing unit with the same housing voucher the client currently has. If there are no safe housing options for the client in the program they are residing in, the agency will coordinate with the CEP to identify any transfer options for the client. All options will be presented to the client who ultimately decides what option they feel most effectively meets their safety needs.

1C-5d.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have access to all of the housing and services available within the CoC's geographic area.

(limit 2,500 characters)

DV households are connected to the coordinated entry system through community referral, direct outreach or referral from DV providers in the region. Households identified as fleeing domestic violence through the CE pre-screening process are immediately connected to WomenRising, the designated DV provider for the region. Women Rising conducts a full assessment to determine if there is an immediate safety risk requiring connection to DV specific emergency shelter services. If the client does have an immediate DV need, Women Rising will place them in the DV emergency shelter program. If the client does not have an immediate DV need, the CE provider works to connect the household to appropriate shelter which may include generalized shelters in the region or hotel placements. All DV households, regardless of their shelter placement, are assessed by the CE agency. CE staff are trained by WomenRising in providing trauma informed, and client empowering supports to households. Through the assessment process, the CE provider identifies all the housing and service needs the household presents with. Upon identification of housing and service needs, the CE provider connects households to community based services and refers to appropriate housing opportunities/vacancies for which they are eligible. As the CE process is the same for DV households as it is for the general homeless population, DV households have access to all of the same housing and service opportunities as anyone who was not experiencing DV as long as those opportunities are appropriate based on their safety plan created with WomenRising and CE.

1C-5e.	Including Safety, Planning, and Confidentiality Protocols in Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC's coordinated entry includes:

1.	safety protocols,
2.	planning protocols, and
3.	confidentiality protocols.

(limit 2,500 characters)

1. Garden State CDC (GSCDC) serves as the coordinated Entry (CEP) for the CoC region. GSCDC conducts all intake assessments and follow up meetings with clients in a safe and private location to ensure that personal and confidential information is not compromised. Participants of the CEP DV Program enter through a separate door and are seen in an area away from the Primary CEP. Strict protocols are followed and all staff are trained not to disclose any personal information about any GSCDC clients to callers or visitors without specific written, informed consent from the client. The DV Social Worker goes directly onsite to Women Rising to meet with clients in that shelter so that they do not have to go onsite to the CEP office unless they choose to.

2. All clients work with their Garden State case manager to develop a housing plan. For victims of domestic violence, Garden State DV CEP staff have been trained by WomenRising in safety planning for victims of domestic violence. While developing their housing plan and before any referrals are made, the safety of the household is taken into consideration and adjustments are made as needed. Plans are developed with the client and WomenRising to ensure they are following best practices and the concerns and comfort of the victim are addressed.

3. CEP conducts all work with DV victims with their confidentiality at the forefront. Intake and assessment information is gathered using live entry and all computers are secured with passwords and set on auto-lock if the staff person is away from their workstation for a period of time. The agency does not print out documents that can be stored electronically. Any paper documents that are collected for a paper file are stored in locked cabinets in locked offices. No referrals are made without the client's written consent and agreement to share their information.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+--Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
	3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy--Updating Policies--Assisting Providers--Evaluating Compliance--Addressing Noncompliance.	
	NOFO Section VII.B.1.f.	

Describe in the field below:	
1.	whether your CoC updates its CoC-wide anti-discrimination policy, as necessary, based on stakeholder feedback;
2.	how your CoC assisted providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination;

3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1. The CoC reviews all policies on a bi-annual basis, seeking input from all stakeholders on any necessary changes. In addition, Hudson Pride, a local LGBTQ+ focused provider, is an active member of the CoC and provides input on changes as they are needed. This input is based on best practices and feedback from consumers they are working with.

2. In 2019, after the CoC wide policies had been updated, the CoC lead contracted with Hudson Pride to do individual reviews of project-level anti-discrimination policies to help with updates to ensure they were consistent with the new CoC policy. They were also there to assist in training staff on the new policies and address any space updates that needed to take place to ensure all households felt safe when seeking services. These policies were then used as a guide for other providers and services to assist in policy updates.

3. The CoC evaluates compliance with anti-discrimination policies on an annual basis through the monitoring process. The CoC is evaluating whether the agency is seeking feedback from clients who have been through the program as well as their complaint process. The CoC lead also fields any calls or complaints that are filed throughout the year for all programs in the CoC allowing issues to be addressed immediately.

4. If a complaint is brought to the attention of the CoC lead throughout the year, the CoC lead will directly reach out to the provider for additional information and to assist in the development of an improvement plan or adjustment to ensure the anti-discrimination action is addressed. If an issue is identified through the monitoring process, the monitoring report to the agency will outline the concern and request the agency identify how they will address the issue. Whether the agency made that adjustment will be reviewed during the next monitoring, or if it is more serious, the agency will be required to follow up with the CoC lead when adjustments to the program have been made.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area--New Admissions--General/Limited Preference--Moving On Strategy.	
	NOFO Section VII.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the FY 2021 CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with--if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2021 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Jersey City Housing Authority		Yes-HCV	No

North Bergen Housing Authority		Yes-HCV	No
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You must enter information for at least 1 row in question 1C-7.

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs. NOFO Section VII.B.1.g.	
	Describe in the field below:	
1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or	
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.	

(limit 2,500 characters)

The Hudson CoC has met with many of the housing authorities with the jurisdiction regarding a moving on and/or more general homeless preference. Many of the housing authorities showed concern over setting a general preference, as they feel it will allow households to claim they are homeless in order to move up the list. In order to combat that concern, The CoC has provided housing authorities with information regarding the coordinated entries system, how referrals would work for any preferences or set asides, and information on best practices for how other housing authorities have implemented such preferences.

While the discussions for general homeless preferences related to HCV are ongoing, more of the housing authorities have been willing to apply for special voucher programs such as the EHV which has allowed them to get a better understanding and have successful lease ups through the coordinated entry process. This has led to increased partnerships and set-asides with programs such as mainstream vouchers.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	No
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section VII.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process?

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	No
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	Mainstream Voucher, 811

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section VII.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
	Not Scored—For Information Only	

	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
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If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.

PHA
New Jersey Depart...
Jersey City Housi...

1C-7e.1. List of PHAs with MOUs

Name of PHA: New Jersey Department of Community Affairs

1C-7e.1. List of PHAs with MOUs

Name of PHA: Jersey City Housing Authority

1D. Coordination and Engagement Cont'd

1D-1.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition.	19
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition that have adopted the Housing First approach.	19
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2022 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section VII.B.1.i.	

Describe in the field below:

1.	how your CoC evaluates every recipient—that checks Housing First on their Project Application—to determine if they are actually using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of the competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1. The CoC completes program evaluations on an annual basis to ensure compliance with Housing First requirements. In addition, the Coordinated Entry system evaluates referrals & acceptance rates. Agencies must provide a reason for any rejected referrals. CEP notifies the CoC Lead of any problematic rejections. Upon notification, the CoC lead meets with the agencies to review program policies & identify ways to bring the program into compliance with housing first requirements.

2. To ensure projects are implemented using a housing first approach, the CoC evaluates all projects in the following ways:

Confirms that all referrals are only being accepted from the CoC's coordinated entry program. If a referral is denied, the reason is evaluated to ensure it is not against the CoC's housing first, low barrier policies. The CEP prioritizes households with the highest barriers for housing opportunities.

CoC programs are asked to explain how they work with consumers in regards to landlord mediation & conflict resolution. If a tenant is at risk of eviction, confirming the tenant would not be terminated but could identify a new unit.

Programs are asked to explain how they work with service resistant clients & confirm that they are creating individualized service plans with clients.

Reason for discharge for each household is reviewed through the performance outcomes evaluation to confirm households are not discharged due to factors that are not in line with housing first.

Client leases & program rules are reviewed by CoC staff to make sure there are no stipulations regarding service participation as a precondition or requirement to maintain their housing.

Agencies are scored on these practices in the local CoC process. Additionally, while not currently scored, the CoC is evaluating the time it takes programs to get households in a housing unit upon program acceptance. CoC staff & programs discuss factors that impact slow housing placement to ensure households are not being made to wait until they are "housing ready".

3. In addition to the competition review, the CoC lead fields any complaint or concern regarding program implementation throughout the year. If something is brought up to the CoC lead that would indicate the project is not following the housing first model, the lead would meet with the provider to address the concern & determine if there is a way to correct the issue & ensure the project is using a housing first approach.

1D-3.	Street Outreach—Scope.	
	NOFO Section VII.B.1.j.	
	Describe in the field below:	
	1. your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;	
	2. whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;	
	3. how often your CoC conducts street outreach; and	
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4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.
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(limit 2,500 characters)

(1&2) There are three agencies throughout the CoC that are responsible for street outreach and cover 100% of Hudson County, the CoC’s geographic area. The main street outreach provider, GSCDC, covers all of Hudson County & focuses on areas with the highest concentration of unsheltered homelessness. MASSH, the PATH provider for the County, focuses on clients with a mental illness and the County’s largest municipality, Jersey City, has implemented a JC specific outreach team focusing on areas with high unsheltered numbers within JC.

3. GSCDC outreach occurs 7 days a week with both day and night shifts. MASSH, conducts outreach 2-3 times a week at known locations throughout the County. The JC team is out during the day Monday - Friday.

4. All outreach is coordinated & tailored to those who are the most vulnerable and service-resistant, specifically targeting encampments and locations identified with advocates, police, hospitals and public transit. Outreach teams adjust their times and locations to engage those that are transient and work to develop relationships and foster effective engagement with service-resistant clients in order to promote acceptance of shelter and services. If shelter is refused, connection will still be made to CEP and clients will be prioritized for permanent housing opportunities. Because GSCDC is a provider for both outreach and CEP, outreach staff coordinate with CEP to identify which unsheltered clients have engaged in the system and those that may be eligible for PSH. Both outreach and CEP work to meet the client where they are and do not force program engagement to continue to provide case management or connection to PH. These methods have proven successful with 40% of clients that entered a PSH program and 27% of clients that entered a RRH program in 2022 coming directly from the street into housing.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:
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		Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	No
2.	Engaged/educated law enforcement	Yes	No
3.	Engaged/educated local business leaders	Yes	No
4.	Implemented community wide plans	Yes	No
5.	Other:(limit 500 characters)		
	Implemented FUSE Initiatives; Engaged Public Transportation Agencies	Yes	No

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.i.	

		2021	2022
	Enter the total number of RRH beds available to serve all populations as reported in the HIC—only enter bed data for projects that have an inventory type of "Current."	302	348

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	TANF–Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section VII.B.1.m	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1. The Hudson County Welfare agency (CWA) is an active member of the HCAEH & HCAEH Executive Board and attends HCAEH meetings & subcommittees, at which they provide up to date information on mainstream resources available. HCAEH meetings are also attended by mental health and healthcare providers that share information regarding programming, initiatives & services. The CoC will use the HCAEH listserv to share information regarding available mainstream resources as available from meetings or directly from providers. This results in at least bimonthly dissemination of service information to over 300 contacts. The most recent HCAEH meeting on 8/17/22 featured presentations from the CWA regarding mainstream benefits programs, eligibility and the process for supporting people with completing applications for assistance and obtaining appointments.

2. HCAEH membership includes a number of healthcare and mental health providers who provide information about their services and referral process at each HCAEH meeting. The CoC has two Federally Qualified Health Centers that conduct specific homeless outreach to assist with healthcare enrollment and service access, including a mobile team that coordinates directly with local shelters. All CoC providers work with clients to make sure they are connected with all benefits they are eligible for and services that have been identified as a need. Caseworkers assist with scheduling appointments and obtaining proper health services, with the aim of getting all clients on a regular schedule to assist in preventing longer term concerns. On a larger scale, the CoC lead is working with providers on billing Medicaid for housing related services. To date, two of the largest housing providers utilize Medicaid billing to offset their CoC service funding.

3. The CoC shares information regarding the SOAR program with all providers in the community. So far, 4 major providers in the community have staff who have completed the SOAR certification program.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

Throughout the pandemic, the CoC utilized an increased amount of hotel/motel placements as forms of non-congregate shelter, specifically targeting those that were at higher risk of severe symptoms if they contracted COVID. This allowed further spacing among beds within the traditional shelters in the community. While hotel/motel placements had been used prior to the pandemic, this form of non-congregate shelter will be used at an increased rate for persons who are particularly vulnerable and when there are not enough shelter placements to accommodate those seeking shelter. Additionally, the County of Hudson is exploring the idea of utilizing HOME ARP funding to create non-congregate shelter in partnership with a local FQHC. This non-congregate program would target consumers who have higher medical needs than a shelter can accommodate, but do not require hospitalization. This would also double as a location for quarantine, if necessary, similar to the “step-down” shelter the County operated during the pandemic for clients who were experiencing homelessness that were COVID positive.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

The CoC & its local providers have made adjustments through the COVID-19 pandemic that will continue to be an ongoing practice & will improve readiness for future public health emergencies.

Ongoing practices at the shelter & drop in center level will continue include: use of PPE by staff & clients, implementation of air filtration systems & amplified cleaning procedures, additional spacing between beds at all shelter locations, implementation of a rotating or staggered meal service to avoid overcrowding in meal rooms. All programs have updated their workplace policies & disaster preparedness policies to account for these changes & additional sanitizing & cleaning procedures. Programs are also continuing to improve their process for sharing educational information regarding illnesses including not only COVID-19 but the flu, etc.

Additionally, there is increased collaboration between CoC partners & the local Federally Qualified Health Centers throughout the County. During the pandemic, one FQHC was operating a COVID “step down” shelter which was for COVID+ clients experiencing homelessness so they could quarantine & receive medical attention while keeping other clients at the regular shelter system out of risk of exposure. This collaboration led to increased communication & referrals to FQHCs for clients that did not have COVID-19, but that needed a health screening or connection to primary care. To further improve this coordination moving forward, this FQHC also received funding to purchase kiosks that will be placed at the emergency shelters & drop in programs that will allow clients to access telehealth services with the FQHC, providing an ongoing connection to health care even while outside of the pandemic. Additionally, this FQHC will be providing staff for the County’s winter emergency warming center to provide emergency and preventative healthcare services on site.

Through all of these practices the CoC has set up the infrastructure & communication, such as holding meetings virtually, allowing for virtual intakes of clients & electronic collection of documentation that may be useful in future health emergencies.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively equipped providers to prevent or limit infectious disease outbreaks among program participants by:	

1.	sharing information related to public health measures and homelessness, and
2.	facilitating communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.

(limit 2,500 characters)

The HCAEH utilizes a number of methods to distribute information regarding safety measures, local restrictions and vaccine implementation as well as updates on emerging public health related issues. Updates are provided in real time regarding agency operation changes, safety measures, best practices, etc through the HCAEH mailing list which has over 300 recipients. As needed, notices may be sent out on a daily basis to ensure information is shared in a timely manner. The CoC lead may also directly call the shelters, the coordinated entry program, drop in centers and local welfare agency on a regular basis to evaluate needs, provide updates on programs, coordinate mobile testing and vaccine implementation.

The HCAEH continues to hold its regular HCAEH membership meetings. Meetings are held via Zoom to ensure access and continued safety. COVID- 19 updates and programming became and still is a standing agenda item for all HCAEH Meetings. As needs change, other public health concerns will be included as standing agenda items on the regular meeting agenda. All agencies were encouraged to provide updates and any new programming at these meetings.

During the height of the pandemic, the HCAEH has also implemented bi-weekly and then monthly provider calls, with the goal of sharing information, answering questions, and continuing service provision. The HCAEH is prepared to resume those calls again if needed.

Through the pandemic, the CoC has also greatly increased communication between public health agencies and service providers. The FQHC that operated the COVID step down shelter has become an integral part of the CoC and continues to provide information, screening, testing and general health services on site to clients residing at emergency shelters and attending drop in centers.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section VII.B.1.p.	
	Describe in the field below how your CoC’s coordinated entry system:	
1.	covers 100 percent of your CoC’s geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

1. The Hudson Coordinated Entry Program (CEP) is operated by Garden State CDC (GSCDC) & covers the CoC’s entire geographic area. CEP has two drop-in centers, one in each region of the County and also operates a mobile assessment and street outreach teams. The mobile team conducts assessments at emergency shelters, drop in centers, as well as unsheltered locations to ensure all clients have access.

2. Upon entry to CEP, households are immediately pre-screened & provided linkages for urgent needs (i.e. shelter, food). Within 14 days, clients are assessed using a standard assessment tool in HMIS to evaluate barriers & generate vulnerability scores. CEP utilizes this score & case conferencing to determine the most appropriate placements for each client. CEP prioritizes referrals following Notice CPD 16-11 & strives to rehouse clients as quickly as possible. CEP holds case conferencing twice a week to efficiently identify housing opportunities for clients.

3. GSCDC has a variety of methods for obtaining consumer feedback: 1) Weekly focus groups are conducted at the primary Drop-in Center/Coordinated Entry location. The group is facilitated by rotating staff who compile the feedback and send it to designated leadership staff. 2) An anonymous suggestion box is maintained at each of the program locations where consumers are encouraged to submit feedback or suggestions for consideration. 3) Satisfaction Surveys are provided to all program clients annually.

The feedback is compiled and sent to the GSCDC Cultural Competence Committee (CCC) to review trends and concerns. The GSCDC CCC collects and maintains accurate and reliable demographic data to monitor and evaluate the impact of CLAS on equity and outcomes, and to inform service delivery. The GSCDC CCC compiles and assesses the survey, focus group, and suggestion box results. The GSCDC CCC and Executive leadership prioritize incorporating this information into program policies and procedures, to ensure that all services are delivered in a culturally and linguistically appropriate manner.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section VII.B.1.p.	

	Describe in the field below how your CoC's coordinated entry system:
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
2.	prioritizes people most in need of assistance;
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and
4.	takes steps to reduce burdens on people using coordinated entry.

(limit 2,500 characters)

(1) The Coordinated Entry Program (CEP) has two drop in centers, one in each region of the County, but also has mobile assessment and street outreach teams to connect with service-resistant clients. Mobile assessment staff regularly visit shelter and drop-in centers and focus on clients who may be reluctant, unwilling or unable to visit a CEP location, providing assessments and case management on site. Street outreach works daily to engage the most service-resistant, unsheltered clients countywide to connect them with shelter and transportation to a CEP site. The team also includes a CEP case manager who conducts CEP intake and assessment on site with unsheltered clients who are hesitant to go to shelter or a CEP location.

(2&3) Upon entry to CEP, households are immediately pre-screened and provided linkages for urgent needs (i.e. shelter, food). Within 14 days, clients are assessed using a standard assessment tool in HMIS to evaluate barriers and generate vulnerability scores. CEP utilizes this score and case conference to determine the most appropriate placements for each client. CEP prioritizes referrals following Notice CPD 16-11 and strives to rehouse clients as quickly as possible. CEP holds case conferencing twice a week to efficiently identify housing opportunities for clients. Even before a housing opportunity has been identified, CEP staff will work to collect program documentation with all consumers to ensure quick entry into housing once an opportunity is available. CEP has no requirement for prior service engagement, allowing many service-resistant, unsheltered clients to move immediately into PH. In 2020, 40% of households admitted into PSH entered the program directly from the street.

(4) The CEP program is continuously getting feedback regarding the process and working to reduce barriers experienced by clients going through the program. To address some barriers, and specifically through implementation of the EHV program, the CEP and County Welfare agency have worked to streamline access to client's income and in some case identification documents, avoiding clients needing to physically go to the Welfare office. CEP begins working with clients right away on documentation collection so when a housing opportunity is available there are no delays due to documentation. Implementing the mobile and outreach aspects of CEP also assisted a large number of clients who otherwise were not accessing the drop in center to be assessed.

1D-10.	Promoting Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section VII.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	05/18/2022

1D-10a.	Process for Analyzing Racial Disparities—Identifying Racial Disparities in Provision or Outcomes of Homeless Assistance. NOFO Section VII.B.1.q.	
Describe in the field below:		
1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and	
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.	

(limit 2,500 characters)

1. The HCAEH has used two primary methods for evaluating whether racial disparities are present. The first is a system wide analysis evaluating the racial breakdown of households entering the system, what programs they are served in, what their housing outcomes and discharge destinations are. The goal of this evaluation is to see whether there is an overrepresentation in the overall system as well as any one project type and/or the success rate in any project type. The second method used by the CoC is an analysis of coordinated entry specifically. Factors that are evaluated include overall racial breakdown of those served in the CEP versus the system as a whole, vulnerability scores, referral locations and then discharge destination. The goal of this evaluation is to determine whether the coordinated entry system has any factors built in to the system that may be leading to racial disparities in the system and the type of housing opportunities households have access to.

2. Through these evaluations, the CoC found that there is an overrepresentation of Black/African-American and Hispanic households in the homeless system when compared to the geographic area's overall representation. Additionally, while Black or African/American households represent about 50% of the chronically homeless/disabled population in coordinated entry, White households have a slightly higher percentage of being discharged to permanent supportive housing. The CoC lead is currently evaluating whether some of the disparities seen are attributed to specific programmatic or documentation issues that can be adjusted.

1D-10b.	Strategies to Address Racial Disparities. NOFO Section VII.B.1.q.	
Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.		

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	No
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	No
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	No

7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Actions Taken to Address Known Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the steps your CoC and homeless providers have taken to address disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The CoC has done and is continuing to work in a number of areas to address the disparities identified in the system. First, the CoC lead has reviewed the data with the coordinated entry team to try and determine if there are outside factors leading to some of these disparities, such as documentation, which has been identified as a factor that may lead to racial disparities in the system. The lead is also working with the team to review the CEP assessment questions to evaluate whether the questions themselves or the way they are asked would lead to different responses depending on the race or culture of the client seeking services.

The HCAEH has also held focus groups with persons who have experienced homelessness in the region to identify from their perspective not only the racial disparities that exist but their ideas for how to address these issues. Suggestions that the CoC is currently working on include identifying ways to improve data collection to more accurately understand vulnerable groups and make sure that all entities, not just coordinated entry or permanent housing providers are trained in cultural competency. The CoC is also working on identifying resources to make outreach and drop in services more flexible so they are accessible based on varying schedules.

1D-10d.	Tracking Progress on Preventing or Eliminating Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

In order to track progress, the HCAEH will utilize the reports it has run in the past to evaluate the overall racial breakdown and complete a comparison to see if outcomes have changed. The measures used in those reports include a racial breakdown and comparison of overall households served in the different program types, breakdown of chronically homeless households and households identifying disabilities, a breakdown of the vulnerability scores from the coordinated entry as well as referrals and successful exits to PSH, RRH and other housing opportunities. In addition, the length of time it takes for households to be placed will be evaluated. Lastly, the HCAEH is working to establish a more formalized method for consumer feedback which will be used to provide insight on overall program operations and issues related to racial disparities. The HCAEH has begun monthly focus groups in coordination with the CEP to discuss funding priorities with persons currently experiencing homelessness.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC’s Outreach Efforts.	
	NOFO Section VII.B.1.r.	

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)

The CoC held a number of focus group sessions over the last year to identify people with lived experience interested in participating in the planning process. Outreach for participation in focus groups was targeted in a number of phases. The first phase focused on outreach to shelter providers to identify clients that might be interested in participating. The second phase focused on outreach to drop-in centers and outreach teams to identify clients that might be interested in participating. The CoC created flyers which were posted at agency locations commonly visited by persons experiencing homelessness such as drop-in centers, soup kitchens, shelters, service locations. Additionally, the CoC leadership met with supervisory and case management staff of a variety of providers to obtain referrals. Participants were informed there would be compensation for their participation with \$50 VISA gift cards provided to those persons who joined focus group sessions. The CoC continues to utilize these methods for routine focus groups and to identify persons with lived experience who may be interested in serving on the HCAEH Executive Committee or in a leadership capacity in the CoC.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	11	11
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	11	11
3.	Participate on CoC committees, subcommittees, or workgroups.	0	0
4.	Included in the decisionmaking processes related to addressing homelessness.	9	9
5.	Included in the development or revision of your CoC's local competition rating factors.	9	9

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

Many CoC membership organizations provide professional development and employment opportunities to individuals with lived experience. Professional development activities include access to computers and assistance in applying for employment, resume writing, mock interviews, attending trainings, meeting with vocational mentors, and having access to volunteer opportunities. While these activities focus on employment outside of the organization, multiple organizations hire current or former clients to assist with program operation. Some of the positions that are held at agencies that include persons with lived experience include shelter workers, board members and outreach workers. Clients are hired in these positions with the understanding that through their lived experience they have the knowledge and expertise to work with their peers. As example, one of the shelters in the continuum, 35% of staff are persons with lived experience.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC:

1.	how your CoC routinely gathered feedback from people experiencing homelessness and people who have received assistance through the CoC or ESG program on their experience receiving assistance; and
2.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness

(limit 2,500 characters)

1. The HCAEH gathers feedback from persons with lived experience in a number of ways. The CoC Lead has held multiple focus groups of persons who had been through or were actively going through a variety of program types throughout the CoC to obtain feedback of their experiences with the system and areas that needed to be improved upon. Additionally the Coordinated Entry program collects consumer feedback on a weekly basis through surveys and focus groups. This information is not only about the coordinated entry program but about the system in general. Areas of concern regarding the system or other programs are shared with the CoC Lead to be addressed with the other programs.

2. The CoC has been working to address the concerns that are being brought up through these feedback loops. First, the CoC was hearing feedback that agencies were not working with clients in a trauma informed or culturally sensitive manner. To help address this, the CoC contracted with a provider to provide cultural competency training for CoC providers, including the County Welfare staff. The CoC lead is also looking into contracting with a provider who can facilitate training around trauma informed care specifically. In the past there were also concerns brought up regarding the operation of certain programs and the treatment of clients. The CoC lead took this input seriously and in the next funding cycle for that program, a new agency was identified to administer the program. When COVID-19 vaccinations were first available, the CoC received feedback from clients regarding willingness to accept certain types of vaccinations. This allowed the CoC to help push the public health agency who was going to administer the vaccine to focus on getting the specific type that clients were requesting. This request was successful which led to a large number of clients getting vaccines as soon as they were available to them.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section VII.B.1.t.	
	Describe in the field below at least 2 steps your CoC has taken in the past 12 months that engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
	1. reforming zoning and land use policies to permit more housing development; and	
	2. reducing regulatory barriers to housing development.	

(limit 2,500 characters)

The State of NJ monitors municipalities to ensure that they are providing their 'fair share' of the regions need for affordable housing for moderate to low income households. The Mount Laurel Doctrine prohibits discrimination against the poor by the state and municipalities in the exercise of their land use powers. In response to the Mount Laurel Doctrine the NJ Legislature passed the Fair Housing Act which created the Council on Affordable Housing (COAH) to assess statewide needs for affordable housing and allocate that need on a municipal fair share basis. COAH evaluates each municipality and ensures that they review and approve housing plans that meet their affordable housing obligations.

The CoC Lead is the office that oversees the County's HOME funding and works to ensure that new projects include set aside units for persons experiencing homelessness. These projects are required to obtain referrals through the CoC's coordinated entry program for the set aside units. Additionally, the Coc reviews all Low Income Housing Tax Credit projects seeking state funds. Under the LIHTC program, projects with units set aside for people experiencing homelessness or other special needs populations receive bonus points. Projects looking to receive these bonus points must obtain a letter of support from the CoC, and will be required to accept referrals from the CoC's coordinated entry program.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC’s Local Competition Deadline–Advance Public Notice.	
	NOFO Section VII.B.2.a. and 2.g.	
	You must upload the Local Competition Deadline attachment to the 4B. Attachments Screen.	

	Enter the date your CoC published the deadline for project applicants to submit their applications to your CoC’s local competition.	08/03/2022
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1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	
	You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.
Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	210
2.	How many renewal projects did your CoC submit?	20
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section VII.B.2.d.	

- Describe in the field below:
- | | |
|----|---|
| 1. | how your CoC collected and analyzed data regarding each project that has successfully housed program participants in permanent housing; |
| 2. | how your CoC analyzed data regarding how long it takes to house people in permanent housing; |
| 3. | how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and |
| 4. | considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area. |

(limit 2,500 characters)

1. Project evaluation includes: a) monitoring based on client files, program documents and staff interviews. Programs receive points for taking clients from coordinated entry (which prioritizes the most vulnerable) - 5 points, serving chronically homeless - 5 points, and evidence the program works to avoid termination/eviction - 3 points; b) performance review based on HMIS data looks at exits to/stability in PH - 10 points, low level of exits to homeless/unknown locations - 10 points, and low levels of termination due to non-compliance - 10 points. c) the local application awards points based on projects prioritizing chronically homeless - 5 points, having low barrier admissions - 5 points, having low barriers to reduce terminations and increase project retention - 5 points

2. The performance review includes an evaluation of recidivism from the program as well as the length of time to achieve housing. Since these are fairly new criteria, applicants were not scored on these items for the FY2022 local selection process and this was used for information purposes only. The CoC intends to begin scoring these items in future local competitions. The project application includes scoring related to supporting clients to move on to PSH - 5 points.

3. During the performance review, scoring for programs serving chronically homeless clients with high vulnerabilities, the performance and evaluation committee focuses on housing stability and connection to benefits, recognizing that some high vulnerability clients are less likely to obtain earned income. These considerations are factored into the overall project score and ranking.

4. Projects serving highly vulnerable clients receive additional points for targeting the chronically homeless, utilizing a housing first framework with low barriers to program admissions and low barriers for program retention, demonstrating lower levels of program exits due to non-compliance and accepting referrals through CEP as a way to offset any performance outcomes affecting project scoring that are impacted by the prioritization of highly vulnerable populations. These points offset any loss of points in performance outcomes related to stabilization on PH and connection to income/benefits.

1E-3.	Promoting Racial Equity in the Local Competition Review and Ranking Process.	
	NOFO Section VII.B.2.e.	
	Describe in the field below:	
1.	how your CoC obtained input and included persons of different races, particularly those over-represented in the local homelessness population;	
2.	how the input from persons of different races, particularly those over-represented in the local homelessness population, affected how your CoC determined the rating factors used to review project applications;	
3.	how your CoC included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; and	
4.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	

(limit 2,500 characters)

(1-3). Both the CoC Executive Board and HCAEH Performance and Evaluation Committee are composed of racially diverse groups of people who hold leadership positions throughout the CoC’s geographic area, as well as representation from persons with lived experience. The process and specific questions that are asked through the local competition for the monitoring, performance and application portion of the process are thoroughly reviewed and updated annually by these committees. Additionally, the CoC lead seeks input from the CoC body as a whole through a survey to identify funding priorities for new projects each year. This method allows for a broader input on how the selection process should be conducted, as the listserv includes over 300 contacts.

4. Through the input of the committee and the work the CoC was doing around racial equity, four questions were added to the local CoC application in 2022 to better understand how agencies are utilizing consumer input and addressing racial disparities. Questions included describing the diversity among the agency, including leadership staff, how the agency uses input from persons with lived experience to adjust service delivery if necessary, what strategies they are using to address racial disparities, and how they work to deliver services in a manner that is culturally and linguistically competent. These questions accounted for 28% of the renewal project scoring and 14% for new projects.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section VII.B.2.f.	
	Describe in the field below:	
1.	your CoC’s reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2.	whether your CoC identified any projects through this process during your local competition this year;	
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

(limit 2,500 characters)

1. The HCAEH reallocation process works to ensure that projects submitted in the CoC Consolidated Application best align with the CoC and HUD’s priorities and that they are serving clients effectively. The CoC evaluates all projects each year for possible reallocation through a monitoring, performance and application process. Projects are scored based on their ability to reduce length of homelessness, reduce returns to homelessness, income growth and maintenance, housing first implementation, successful housing placements as well as a compliance review including a thorough fiscal review. Agencies could be recommended for reallocation due to noncompliance with following HUD and CoC policies, poor outcomes for clients such as high rates of discharges to homeless locations, refusing referrals through coordinated entry, lack of housing stability seen by clients in the program or underspending of funding. Even well performing projects will be considered for partial reallocation if they are not effectively utilizing all of the HUD funding that is awarded. Poor performing and underspending agencies go through a thorough review by the performance and evaluation committee who make the recommendation to the Executive Board for partial or full reallocation. Through this process, the agency does have the ability to appeal the decision or provide a corrective action plan if deemed appropriate by the Performance and Evaluation Committee and Executive Board.
2. The CoC did identify one project as low performing through this process.
3. The CoC did not do a full or partial reallocation of any projects this year.
4. The CoC completes a reallocation review each year for all projects. In FY2021, the CoC identified 6 projects that received a partial reallocation. After completing those in 2021, the CoC did not identify any projects this year that were appropriate for a partial reallocation. The one low performing program that was identified has received notice from the CoC that unless improvements are seen, full program reallocation may be necessary. The project was ranked the lowest among the renewals and a follow up meeting to discuss issues found in the monitoring will be set for after the CoC application is submitted.

1E-4a.	Reallocation Between FY 2017 and FY 2022.	
	NOFO Section VII.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2017 and FY 2022?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	Did your CoC inform applicants why their projects were rejected or reduced?	Yes
3.	If you selected Yes for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/08/2022

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/08/2022
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1E-5b.	Local Competition Selection Results–Scores for All Projects.	
	NOFO Section VII.B.2.g.	
	You must upload the Final Project Scores for All Projects attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Applicant Names; 2. Project Names; 3. Project Scores; 4. Project Rank–if accepted; 5. Award amounts; and 6. Projects accepted or rejected status.	Yes
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1E-5c.	1E-5c. Web Posting of CoC-Approved Consolidated Application.	
	NOFO Section VII.B.2.g.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website–which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	09/26/2022
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1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application has been posted on the CoC's website or partner's website.	09/26/2022
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2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Foothold Technology
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC’s HMIS coverage area.	Multiple CoCs
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

	Enter the date your CoC submitted its 2022 HIC data into HDX.	04/29/2022
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2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section VII.B.3.b.	

	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in databases that meet HUD’s comparable database requirements; and	
2.	state whether your CoC is compliant with the 2022 HMIS Data Standards.	

(limit 2,500 characters)

There are 3 projects in the CoC that are domestic violence specific and require a separate comparable database. Two are operated by Garden State CDC: the DV coordinated entry project and the new DV RRH project that was awarded in FY2021. Garden State does have a separate project that they use for their domestic violence projects and they are able to pull all HUD HMIS Data standards and reports for. The provider submits de-identified aggregate reports for the HMIS and CoC Lead when needed to evaluate the needs and services provided to victims of domestic violence, as well as the HUD CEP APR that is required.

The third project is a 9 bed domestic violence shelter. As this project does not receive any HUD funding, the CoC has not required the provider to utilize a comparable database. The provider maintains their records directly and has always been able to provide information when required regarding aggregated numbers, services and needs of the victims they are serving. This program also coordinates with the DV coordinated entry program to ensure all victims they are serving that need assistance with housing, are connected and served providing more comprehensive data through the DV CEP.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2022 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2022 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	306	9	272	91.58%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	60	0	57	95.00%
4. Rapid Re-Housing (RRH) beds	348	0	348	100.00%
5. Permanent Supportive Housing	689	0	450	65.31%
6. Other Permanent Housing (OPH)	13	0	13	100.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

There are currently two PSH projects that are leading the CoC to have a bed coverage rate of 65%: HUD VASH and EHV. The CoC has a total of 239 units between these two projects. The largest portion of these vouchers, 209, are held with the State of NJ. The CoC has reached out to the State a number of times over the past few years to encourage their participation in HMIS. While the VA is an active member of the CoC and the Veterans Committee there has been no commitment as of yet to enter information into HMIS. Over the next year the CoC will work with providers who are partnering with the EHV program to determine if there is a way for EHV clients to be tracked in HMIS, even if the State is unwilling to do so.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by February 15, 2022, 8 p.m. EST?	Yes
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC conducted its 2022 PIT count.	01/25/2022
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2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC submitted its 2022 PIT count data in HDX.	04/29/2022
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2B-3.	PIT Count–Effectively Counting Youth.	
	NOFO Section VII.B.4.b.	

Describe in the field below how during the planning process for the 2022 PIT count your CoC:

1.	engaged stakeholders that serve homeless youth;
2.	involved homeless youth in the actual count; and
3.	worked with stakeholders to select locations where homeless youth are most likely to be identified.

(limit 2,500 characters)

In planning for the 2022 PIT count, the CoC engaged a number of youth providers for assistance in ensuring an effective youth count. Providers were asked to identify locations throughout the County where homeless youth are most likely to be identified and were asked if they had any currently homeless or formerly homeless youth who would either be interested in participating in the count or reviewing count materials and recommending locations for street outreach. While the CoC was not able to identify homeless youth to participate in the count, all youth providers were involved and outreach locations were suggested by both providers and consumers.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section VII.B.5.a and VII.B.7.c.	

In the field below:	
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable; and
3.	describe how the changes affected your CoC’s PIT count results; or
4.	state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2022.

(limit 2,500 characters)

Not Applicable - there were no major changes in the PIT Count implementation methodology or data quality between 2021 and 2022 for Hudson CoC

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.	
	NOFO Section VII.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1. The CoC evaluates System Performance measures on a quarterly basis. The Hudson CoC data analyst created a dashboard to look at recidivism among prevention clients. To further understand the risk factors for this population, the CoC analyzed HMIS data evaluating common factors and connected with providers to obtain feedback. Factors identified through this process included lack of relationship with family/friends or breakup of relationship with family/friends, criminal history, unexpected expense or loss of employment. These factors are considered in the CEP vulnerability assessment to ensure households at higher risk are connected to appropriate services quickly.

2. Strategies include: 1. comprehensive outreach - the CoC has partnered with the courts to ensure all clients receiving an eviction notice are also provided a list of prevention assistance services available through the County's Welfare office; 2. Increase accessibility - the CoC has developed a single application process to apply for prevention services. Developed to facilitate the administration of various streams of COVID funding in the region, the CoC created an online pre-screening portal for households to submit their initial request for prevention assistance. The County Welfare office reviews all requests and identifies the prevention resources applicants are eligible for. The applicant information is then forwarded on to the appropriate agency administering the resource to complete the enrollment process.

3. The Hudson County Division of Housing & Community Development is the entity responsible for overseeing the CoC's strategies related to reducing first time homelessness.

2C-2.	Length of Time Homeless—CoC's Strategy to Reduce. NOFO Section VII.B.5.c.	
	In the field below:	
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1. The CoC has adopted the HUD Notice CPD 16-11 & the Coordinated Entry Program (CEP) prioritizes households with the longest lengths of homelessness. The CoC has also prioritized creating new PH opportunities, including reallocating TH to RRH & PSH, securing state vouchers for the chronically homeless, securing mainstream vouchers and partnering with PHAs on EHV and other voucher opportunities to quickly move clients into housing and reducing the number of clients aging into chronicity. The CoC has also implemented FUSE programs targeting high utilizers of jails and hospital systems in the region. The CoC has found this population often has long histories of homelessness. All PH programs in the region, including LIHTC set aside units, must agree to obtain referrals through the CEP. Since 2018, the CoC has increased PSH & RRH beds by 46% (333 new beds). CoC outreach teams focus on connecting unsheltered households with the CEP and work closely with them to obtain the documents necessary to access PH. The CoC has also developed a housing navigator program to strengthen relationships with landlords and identify units to shorten the time between housing program enrollment and housing move-in dates. Finally, the CoC utilizes a housing first approach with reduced barriers to program entry and focus on connection to and stabilization in housing to help clients move into housing quickly and reduce their length of homelessness.

2. The CEP completes a full HMIS intake and assessment with all clients, including extensive questions regarding homeless history and length of time homeless. Households identified with the longest histories of homelessness and highest vulnerabilities are prioritized for services, RRH & PSH programs. CEP case managers work with clients to collect documents necessary to complete housing applications. Outreach teams work closely with CEP to maintain engagement with unsheltered clients with the longest histories of homelessness.

3. The Hudson County Division of Housing & Community Development is the entity responsible for overseeing the CoC's strategies related to reducing LOT homeless.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing—CoC's Strategy	
	NOFO Section VII.B.5.d.	
	In the field below:	
	1. describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
	2. describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.	

(limit 2,500 characters)

1. The Coordinated Entry Program (CEP) has been effective in increasing the rate of PH exits by prioritizing the most vulnerable but also providing households with lower vulnerabilities case management & referral services to connect them with market rate & other subsidized units as well as short term RRH. The CoC requires all new CoC & non-CoC PH programs to use CEP for referrals. The CoC has increased the number of new PH & RRH beds by 333 beds since 2018 (a 46% increase). This includes all CoC funded PH & over 20 non-CoC funded housing programs. The CoC participated in a statewide challenge to connect 100 households to state & local EHV in 100 days & successfully submitted over 200 vouchers in that timeframe. In 2020, the CoC funded a housing navigator program through ESG-CV funds to help build relationships with landlords & identify new units to integrate into the system by pairing with vouchers and/or serving as naturally occurring affordable units. The CoC has worked with the shelter system to pivot towards a Housing First framework. All shelters work with clients on housing plans as soon as they enter & connect households to employment supports & benefits with the goal of obtaining PH without the use of subsidy.

2. To increase the rate of clients retaining or exiting to PH, the CoC has prioritized funding low barrier, housing first programs. HCAEH reviews program outcomes on a regular basis & evaluates program exits looking at discharge rates, destination & reason for discharge. During monitoring, programs are evaluated to determine the level of services provided, their ability to prevent clients from getting evicted & ensuring standard leases are in place that don't contain service participation stipulations impacting tenancy. When problematic performance arises, the HCAEH works with programs to identify a path to improvement. The HCAEH has & continues to provide training for providers on best practices & is working with providers to increase Medicaid billing & partnership with other community supports to expand the current services focused on housing retention. Additionally, through the Housing Navigator program, landlords are able to reach out to the housing navigator & program case manager to help mitigate any issues with clients before they lead to possible evictions.

3. The Hudson County Division of Housing & Community Development is the entity responsible for overseeing the CoC's exits to PH & PH retention strategies.

2C-4.	Returns to Homelessness—CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	
	In the field below:	
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;	
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

1. The Hudson Community Development (HCD) data analyst uses Power BI & HMIS data to evaluate recidivism for the Hudson CoC. Through this dashboard, the CoC is able to evaluate returns to homelessness on a programmatic & system level by determining which clients were in permanent housing, or were discharged to PH placement and then returned to the system through an emergency shelter, outreach or Coordinated Entry Program (CEP). While this method is used on a systemic level, to determine program effectiveness and risk factors for recidivism, at the programmatic level, all programs conduct a consumer lookup in HMIS to determine if a client has been in the system prior to their program entry. This is especially true for CEP who utilizes this information to inform the services and referrals for the client moving forward.

2. The HCAEH prioritizes programs that function with a true housing first framework. Monitoring is used to evaluate a program’s level of recidivism and services provided to clients to prevent returns to homelessness. PH projects are expected to provide landlord mediation services, high quality case management and engage supports such as legal services, health care services and other supports to help clients maintain stability. The CoC annually reviews program implementation to ensure barriers to program retention are reduced/addressed. When necessary, the CoC may reallocate program funding if grantees are not capable of meeting the service and performance standards. The CoC offers training on best practices in serving vulnerable and hard to engage clients. The CEP prioritizes clients with multiple episodes of homelessness. CEP contacts and works with PH providers to understand the level of service available in programs to ensure appropriate referrals are made based on clients’ needs. When necessary and appropriate, the CoC has facilitated transfers between programs to ensure clients are provided the level of service necessary to support housing retention.

3. The Hudson County Division of Housing & Community Development is the entity responsible for overseeing the CoC’s strategies related to reducing returns to homelessness.

2C-5.	Increasing Employment Cash Income–CoC’s Strategy.	
	NOFO Section VII.B.5.f.	
	In the field below:	
	1. describe your CoC’s strategy to access employment cash sources;	
	2. describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their cash income; and	
	3. provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.	

(limit 2,500 characters)

1. One of the HCAEH goals is promoting self-sufficiency. As such, all providers have an employment focus in their programs. This includes in-house job placement or vocational specialist to assist clients with resume writing, mock interviews and job readiness. Programs provide budget evaluation supports to determine the level of employment needed as well as educational and trade options to ensure households are not limited to minimum wage job prospects that won't support their household's costs. Many providers in the region host job fairs & open houses at their facilities. These providers also connect clients to both the Hudson County and Jersey City One Stop Career Centers. The CoC supports this work by sharing information about upcoming job fairs.

2. To further the provider partnership with employment organizations the HCD is working to create a more formalized partnership with the Workforce Development Board (WDB). The WDB offers a variety of programs which many CoC providers assist their clients in accessing. Some of the specialized programs currently utilized include: Vocational Rehab Services (DVRS) for persons with disabling conditions. DVRS offers career counseling, supported employment, employment related evaluations to identify career paths and specialized services to assist clients in maintaining employment such as counseling to address the anxiety and stress of a new employment setting, training & bilingual services. WDB offers veteran specific services to help vets access employment opportunities that meet the skills they developed in service, training for new fields and connection to jobs with a veteran priority. Specialized services for ex-offenders include assistance with obtaining IDs, federal bonding, on job training, connection to expungement resources and referrals to labor demand jobs that are open to employing ex-offenders. The HCAEH will work with WDB to tailor existing programs and identify new services to help persons experiencing homelessness access and maintain employment.

3. The Hudson County Division of Housing & Community Development is the entity responsible for overseeing the CoC's strategies related to increasing employment income.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section VII.B.5.f.	
	In the field below:	
	1. describe your CoC's strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1. Upon entry to all housing programs, including CEP, all clients identify any income sources, including non-employment cash income that they currently have. From this, all providers ensure they are connected to any sources they may be eligible for, including unemployment, SSI/D, general assistance, TANF, etc, as well as non-cash benefits that could help offset their current expenses such as SNAP and Medicaid. Caseworkers will assist clients in obtaining documentation for eligibility and will attend appointments at the local Welfare Office with them if needed. Once benefits are obtained, if any recertifications or continuing efforts are needed, caseworkers will work with clients individually to ensure they are meeting all requirements so they do not lose the benefit. As the County Welfare agency is an active member of the HCAEH, it has done a significant amount of work to ensure clients are able to access non-employment cash sources. Welfare staff provide technical assistance to community partners on how clients apply for benefits and what benefits clients may be eligible for. To combat client's transportation barriers, welfare caseworkers are mobile throughout the community and can do assessments for eligibility and applications at partner locations, including the CEP, a one stop career center, and municipal court to connect with clients at risk of homelessness. Many Welfare workers are bilingual and accommodations can be made for anyone having specific needs due to a disability.

2. The Hudson County Division of Housing & Community Development is the entity responsible for overseeing the CoC's strategies related to increasing non-employment income.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
Hudson Permanent ...	PH-PSH	21	Healthcare

3A-3. List of Projects.

1. **What is the name of the new project?** Hudson Permanent Housing Expansion 2022

2. **Enter the Unique Entity Identifier (UEI):** WSTQGPVL1UY5

3. **Select the new project type:** PH-PSH

4. **Enter the rank number of the project on your CoC's Priority Listing:** 21

5. **Select the type of leverage:** Healthcare

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

4A. DV Bonus Project Applicants

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
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4A-1a.	DV Bonus Project Types.	
	NOFO Section II.B.11.e.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2022 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.

4A-3.	Assessing Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects in Your CoC's Geographic Area.	
	NOFO Section II.B.11.(e)(1)(c)	

1.	Enter the number of survivors that need housing or services:	30
2.	Enter the number of survivors your CoC is currently serving:	10
3.	Unmet Need:	20

4A-3a.	How Your CoC Calculated Local Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(c)	
	Describe in the field below:	
1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and	
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or	
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.	

(limit 2,500 characters)

1&2. The unmet need in 4A-2 was calculated using HMIS data for ES, TH, and outreach, and comparable database data for DV CEP and WomenRising’s emergency shelter. The number of survivors needing housing/services included all DV households that were in the programs listed above on a single date, 9/1/22, including households that had been referred to a housing program through CEP but had not yet been accepted or found housing. The second measure only included households that a housing referral or solution has already been identified for. This could be a referral to an EHV, RRH, PSH or other non subsidized unit. This left the unmet need being the households that still need a housing solution but none have been identified as of that date.

2. Data used to determine the unmet need was pulled from emergency shelter, transitional housing and outreach programs entering information into HMIS as well

3. The largest barrier for all households experiencing homelessness in Hudson County, including victims of domestic violence is the cost of living. With very high rents and a high demand rental market, it is difficult for clients with low income to find appropriate housing. Turnover in housing projects are low and currently do not meet the number of households entering the system. Securing additional rental assistance and long term housing programs will assist in getting victims of domestic violence out of the system as quickly as possible, even if they do not have the income at the time to secure the unit on their own, until they are able to meet the rent independently.

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	
	Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.	

Applicant Name
United Way of Hud...

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2022 Priority Listing:

1.	Applicant Name	United Way of Hudson County
2.	Project Name	New Beginnings Housing
3.	Project Rank on the Priority Listing	22
4.	Unique Entity Identifier (UEI)	JQ11V5LKNZN3
5.	Amount Requested	\$934,099
6.	Rate of Housing Placement of DV Survivors–Percentage	100%
7.	Rate of Housing Retention of DV Survivors–Percentage	100%

4A-3b.1.	Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(c)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below

1.	how the project applicant calculated both rates;
2.	whether the rates accounts for exits to safe housing destinations; and
3.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

The rate of housing placement listed above, evaluated United Way's current PSH and RRH programs and their rate of accepting referrals for clients who are victims of domestic violence. This information came from the CoC's Coordinated Entry program and HMIS. No domestic violence victims were denied placement in a United Way PSH or RRH program when referred and so their placement rate was 100%.

The rate of retention used United Way HMIS data to evaluate their current PSH and RRH programs. The rate included anyone who was a victim of domestic violence that remained in the program or who was discharged to a permanent destination between 1/1/21-9/15/22. These placements did account for safe housing destinations, ensuring no household was discharged to a negative or unsafe location upon discharge. The large majority of the clients in this calculation were still housed through the United Way program.

4A-3c.	Applicant Experience in Providing Housing to DV Survivor for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section II.B.11.e.(1)(d)		
Describe in the field below how the project applicant:		
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;	
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;	
3.	determined which supportive services survivors needed;	
4.	connected survivors to supportive services; and	
5.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.	

(limit 2,500 characters)

1&2. United Way currently operates multiple PSH and RRH programs for the CoC and WomenRising operates the only DV shelter in the County. Clients who reside in the DV shelter are immediately connected to CEP ensuring housing search and referral take place as quickly as possible. When a client enter CEP, they are assessed and assisted in developing a housing stabilization plan, allowing victims to move into housing as quickly as possible when a program vacancy opens or a market rate unit is available. Through their current programming, United Way has built a network of landlords which allows them to move clients into housing as quickly as possible. The new DV RRH program would allow for households to move seamlessly from CEP into housing by opening slots specifically for DV victims. They will search for housing as soon as determined eligible for the program, minimizing shelter stay. DV questions are included on the CEP assessment, so eligible households are prioritized not only for the DV RRH program but all program types due to their vulnerability.

3&4. Both UW & WR partner in working with all victims to develop individualized services plans based on their needs. All clients have input on the services and areas that they would like to focus on. All plans will also have the safety planning and emergency placement aspect taken into consideration to ensure the client is comfortable and safe with any service provision plan. All clients entering the DV RRH program will have a UW & WR case worker, with UW focusing on housing and employment and WR focusing on DV, mental health and legal services. Both agencies work with a trauma informed care approach and focus on safety planning throughout the client's time in the program.

5. UW operates over 80 units of PSH and RRH and focuses on long-term sustainable housing. For RHR they identify a unit at the onset that the client and case manager believe will be affordable after assistance ends and help the client identify employment and other income sources. If the client is not able to maintain the unit towards the end of the assistance, UW will help them identify a new unit so they remain housed after assistance ends. These practices lead to UW's 100% retention rate for victims of domestic violence and 93% retention rate for all program participants.

4A-3d.	Applicant Experience in Ensuring DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	
	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:	
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;	
2.	making determinations and placements into safe housing;	
3.	keeping information and locations confidential;	
4.	training staff on safety and confidentiality policies and practices; and	
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.	

(limit 2,500 characters)

Client safety is a primary focus for both UW and WR when working with all clients, but specifically victims of domestic violence.

Staff at both agencies have been trained in trauma informed care. UW staff have received specialized training through WR on best practices in working with victims of domestic violence including risk assessment and safety planning with a focus on trauma informed care. Training takes place annually. Additionally UW works with the WR case worker to ensure all plans for emergency placement and housing are in line with the best needs for the household's safety.

All congregate living spaces are equipped with cameras and are maintained to uphold client's safety. If there are restraining orders or safety concerns with a client's partner, all staff are made aware to ensure they cannot access the victim and the location of the WR shelter is kept confidential. In addition to services at their office, which provides space for conducting intakes and conversations in a private/safe space, the case manager can provide mobile services by meeting the client at the confidential WR location, or another safe location.

All client data at both agencies is kept confidential and shared only with client's consent and for the purposes of obtaining housing or services for the victim. With all PH placements, all clients have the ability to choose their unit, giving them a voice to ensure their safety concerns are addressed and clients are not terminated from a program or have a voucher removed based on unit acceptance/denial. All scattered site locations are kept confidential and both UW and WR work with clients to ensure they remain safe in their unit by changing up their schedule and routes to/from work, limiting what is available on their social media, informing their children's school or childcare whether the partner has the ability to pick up their child, etc.

4A-3d.1.	Applicant Experience in Evaluating Their Ability to Ensure DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.

(limit 2,500 characters)

To evaluate the safety of DV survivors, United Way, WomenRising and the client have a continuous feedback loop to address any concerns regarding client’s safety. The client will have access to both a case manager from UW and from WR and so client’s will have the ability to dictate whether additional steps need to be taken to ensure their safety. WR and UW will also provide a check for each other in identifying any gaps, issues or programmatic changes that need to occur to address safety concerns.

Very few clients served through UW’s current PSH and RRH have requested or needed an emergency transfer from their permanent housing placement due to safety concerns. This highlights the success and appropriateness of the housing placements identified by both UW and WR with the client’s input and choice. Emergency transfer placement needs will continue to be evaluated to determine the program’s success in identifying safe housing for clients.

4A-3e.	Applicant Experience in Trauma-Informed, Victim-Centered Approaches for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below examples of the project applicant’s experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:

1.	prioritizing placement and stabilization in permanent housing consistent with the program participants’ wishes and stated needs;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasizing program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1. UW and WR both provide services rooted in trauma informed care and utilize a victim centered approach. This applies to all aspects of care, including prioritizing participant choice in housing. The development of the housing plan is client driven and client directed. Clients are presented with options and choices for them to consider, and would never to be referred for a housing unit that is not in agreement with their housing goals and safety.
2. Both entities maintain an environment that is based in mutual respect. These agency's missions and code of conduct are designed to promote a professional workplace staffed with social workers and case managers who are fully committed to providing services that are in line with the highest professional and agency standards. Neither agency would utilize a punitize intervention. All service interactions are voluntary and built around client needs and choices.
3. UW and WR ensure that all staff working with the DV population are up-to-date on necessary trainings - including comprehensive initial training as well as ongoing training related to providing trauma informed care. Both agencies maintain a training format providing internal and external training on critical topics. WR offers support groups and counseling services to clients to facilitate their understanding on the impact of trauma on all aspects of their lives. UW case managers will also provide linkage to counseling and mental health services, will go over how trauma can impact areas of their lives and will provide clients the space to discuss how their trauma impacts their housing and services.
4. UW and WR use a strength based approach to case management and counseling. Wellness and Recovery principles are integrated into each organization's service delivery approach and into daily practice. Clients partner with their case manager to set mutually agreed upon goals, in identifying their strengths, and tracking progress on those goals, adjusting as needed based on client preference. Services are designed to build confidence, reinforce client strengths and help them gain greater independence.
5. Both UW and WR services are provided in a manner that is linguistically and culturally sensitive and appropriate. Both seek to provide effective, equitable, understandable and respectful services which are responsive to the diverse cultural beliefs and practices, preferred languages, wellness, literacy and other communication needs of the client group. Both entities' staff are reflective of the diverse and vibrant community they serve.
6. As part of the development of the supportive services plan, all life areas and needs are assessed. Services are offered in a manner that promotes wellness and recovery and fosters community integration and support the client's right to choose his or her own services and treatment. Linkages are made for any services that are not available in house but are requested by the client.
7. UW and WR offer linkage to partner agencies which provide parenting classes and childcare for those clients who require those services.

4A-3f.	Applicant Experience in Meeting Service Needs of DV Survivors for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

The following supportive services are offered to clients while moving into permanent housing: mental health counseling including in both an individual and group setting, legal services, connection to mainstream benefits such as food stamps and TANF, employment services such as resume writing, mock interviews, job search assistance, life skills to assist with budgeting, paying bills, general household maintenance skills, connection to education for children. Additionally clients can be referred out for healthcare and substance abuse services if needed and requested by the client.

4A-3g.	Plan for Trauma-Informed, Victim-Centered Approaches for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(e)	

Provide examples in the field below of how the new project will:	
1.	prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
2.	establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans works towards survivor-defined goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

UW and WR will implement the new DV RRH program using the same methodologies and techniques as they use in their current programming by:

1. UW and WR both provide services rooted in trauma informed care and utilize a victim centered approach. This applies to all aspects of care, including prioritizing participant choice in housing. The development of the housing plan is client driven and client directed. Clients are presented with options and choices for them to consider, and would never be referred for a housing unit that is not in agreement with their housing goals and safety.
2. Both entities maintain an environment that is based in mutual respect. These agency's missions and code of conduct are designed to promote a professional workplace staffed with social workers and case managers who are fully committed to providing services that are in line with the highest professional and agency standards. Neither agency would utilize a punitive intervention. All service interactions are voluntary and built around client needs and choices.
3. UW and WR ensure that all staff working with the DV population are up-to-date on necessary trainings - including comprehensive initial training as well as ongoing training related to providing trauma informed care. Both agencies maintain a training format providing internal and external training on critical topics. WR offers support groups and counseling services to clients to facilitate their understanding on the impact of trauma on all aspects of their lives. UW case managers will also provide linkage to counseling and mental health services, will go over how trauma can impact areas of their lives and will provide clients the space to discuss how their trauma impacts their housing and services.
4. UW and WR use a strength based approach to case management and counseling. Wellness and Recovery principles are integrated into each organization's service delivery approach and into daily practice. Clients partner with their case manager to set mutually agreed upon goals, in identifying their strengths, and tracking progress on those goals, adjusting as needed based on client preference. Services are designed to build confidence, reinforce client strengths and help them gain greater independence.
5. Both UW and WR services are provided in a manner that is linguistically and culturally sensitive and appropriate. Both seek to provide effective, equitable, understandable and respectful services which are responsive to the diverse cultural beliefs and practices, preferred languages, wellness, literacy and other communication needs of the client group. Both entities' staff are reflective of the diverse and vibrant community they serve.
6. As part of the development of the supportive services plan, all life areas and needs are assessed. Services are offered in a manner that promotes wellness and recovery and fosters community integration and support the client's right to choose his or her own services and treatment. Linkages are made for any services that are not available in house but are requested by the client.
7. UW and WR offer linkage to partner agencies which provide parenting classes and childcare for those clients who require those services.

4A-3h.	Plan for Involving Survivors in Policy and Program Development of New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(f)	

Describe in the field below how the new project(s) will involve survivors with a range of lived expertise in policy and program development throughout the project's operation.

(limit 2,500 characters)

Both UW and WR have methods for obtaining consumer input for their current programming which will also be implemented through the new project. Both agencies administer client surveys which help determine if there are changes that need to take place in the program or areas of improvement. For something more immediate, all clients in the program will be made aware that they could go to either UW or WR if they have concerns with how the project is operating or input for improvements that could be made. The goal of having multiple outlets is for the clients to feel as comfortable as possible providing their input regarding the program.

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

- | | |
|----|---|
| 1. | You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete. |
| 2. | You must upload an attachment for each document listed where 'Required?' is 'Yes'. |
| 3. | We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube. |
| 4. | Attachments must match the questions they are associated with. |
| 5. | Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. |
| 6. | If you cannot read the attachment, it is likely we cannot read it either. |
| | . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time). |
| | . We must be able to read everything you want us to consider in any attachment. |
| 7. | After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include. |

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	1C-7 PHA Homeless...	09/26/2022
1C-7. PHA Moving On Preference	No	1C-7 PHA Moving O...	09/26/2022
1E-1. Local Competition Deadline	Yes	1E-1. Local Compe...	09/26/2022
1E-2. Local Competition Scoring Tool	Yes	1E-2. Local Compe...	09/26/2022
1E-2a. Scored Renewal Project Application	Yes	1E-2a. Scored Re...	09/26/2022
1E-5. Notification of Projects Rejected-Reduced	Yes	1E-5. Notificati...	09/26/2022
1E-5a. Notification of Projects Accepted	Yes	1E-5a. Notificati...	09/26/2022
1E-5b. Final Project Scores for All Projects	Yes	1E-5b. Final Proj...	09/26/2022
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes		
1E-5d. Notification of CoC-Approved Consolidated Application	Yes		
3A-1a. Housing Leveraging Commitments	No		

3A-2a. Healthcare Formal Agreements	No	3A-2a. Healthcar...	09/26/2022
3C-2. Project List for Other Federal Statutes	No		

Attachment Details

Document Description: 1C-7 PHA Homeless Preference

Attachment Details

Document Description: 1C-7 PHA Moving On Preference

Attachment Details

Document Description: 1E-1. Local Competition Deadline

Attachment Details

Document Description: 1E-2. Local Competition Scoring Tool

Attachment Details

Document Description: 1E-2a. Scored Renewal Project Application

Attachment Details

Document Description: 1E-5. Notification of Projects Rejected-Reduced

Attachment Details

Document Description: 1E-5a. Notification of Projects Accepted

Attachment Details

Document Description: 1E-5b. Final Project Scores for All Projects

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: 3A-2a. Healthcare Formal Agreements

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/20/2022
1B. Inclusive Structure	09/20/2022
1C. Coordination and Engagement	09/25/2022
1D. Coordination and Engagement Cont'd	09/26/2022
1E. Project Review/Ranking	09/26/2022
2A. HMIS Implementation	09/25/2022
2B. Point-in-Time (PIT) Count	09/25/2022
2C. System Performance	09/26/2022
3A. Coordination with Housing and Healthcare	09/25/2022
3B. Rehabilitation/New Construction Costs	09/25/2022
3C. Serving Homeless Under Other Federal Statutes	09/25/2022

4A. DV Bonus Project Applicants	09/26/2022
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1C-7

PHA Homeless Preference

a. Jersey City Housing Authority

**HOUSING CHOICE VOUCHER
(SECTION 8) PROGRAM**

ADMINISTRATIVE PLAN



D. PREFERENCES – HOUSING CHOICE VOUCHER PROGRAM

The JCHA will select applicants pursuant to the annual admissions and income targeting requirements, date and time of application, and those who meet the qualifications for the following Preferences; with first preference given to those applicants who meet Preference #1, and then sequentially thereafter, with each numerical Preference being exhausted before proceeding to the next numerical Preference, with the exception of the Income Targeting requirement in which 75% of families must be 0% - 30% median income range and 25% of families must be within the 31% - 50% median income range.

The following Preferences are effective as of May 1, 2007 and apply to applicants on the JCHA's Housing Choice Voucher (Section 8) Program waiting lists:

Preference 1: JCHA Residents Relocated as a Result of Modernization/Revitalization activities or Other JC Families Displaced by Redevelopment Activities

- Families residing in a JCHA public housing development who are notified by JCHA that they must relocate due to the initiation of HOPE VI Revitalization activity or that they must relocate due to modernization activity, homeownership activity, and/or management issues;
- Jersey City families who will be involuntarily displaced in connection with public improvement or development programs within no more than 6 months from the date of preference status certification as documented by the agency administering the City's relocation activities. A Jersey City resident is defined as a person who either lives, works or has been hired to work in Jersey City.

Preference 2: JCHA Resident/Victim Witness or Victim of Domestic Violence or JC Graduates of a HUD-Approved Transitional Housing Program

- The family must be a JCHA resident and a person who witnessed a crime and provides information or testimony on criminal activity to a law enforcement agency, and based on a threat assessment, the law enforcement agency recommends re-housing the family to avoid reprisals. Victims of domestic violence must be a JCHA resident who confronted actual or threatened physical violence of a continuing nature directed against them or an affiliated individual of the resident
- By a spouse or other household member who lives in the unit with the family. The abuser must still reside in the apartment from which the victim is displaced. The JCHA resident must certify that the abuser will not live with them unless JCHA gives prior written approval.
- Graduates of transitional housing are Jersey City families who are moving from HUD-approved transitional housing programs designed to provide temporary living accommodations and supportive services that promote self-sufficiency. The family must have successfully completed the program ("graduated") as certified by the Program Director.

Preference 3: Jersey City Residents who are Veterans and meet the Definition of Working Family and Whose Household Income is Within the Income Target Mix

- To qualify for this Preference, the applicant must be a Jersey City resident who is a veteran. A Veteran is defined as having completed at least 90 days of active duty (except if discharged earlier for service-related disability) in the U.S. Armed Forces and has a discharge other than dishonorable. Veteran status extends to spouses, widows, widowers and parents of the military killed during a time of war and certain seaman who served in active, Ocean-going service from 12/7/41 to 8/15/45 (definition provided by the N.J. Department of Military and Veterans Affairs).
- Working Family: is defined as: employment is principal source of income (Criteria is based on stable employment for at least the past six (6) months with a minimum of 15 hours work week), or; Head or Spouse is 62 years or older, or; Head or Spouse receives: Social Security Disability benefits, Supplemental Security Income (SSI) Disability benefits, or Temporary Unemployment benefits or other benefits based on inability to work, or; Head or Spouse is currently in a self-sufficiency or job training program or meets equivalent standards of economic self-sufficiency.

The Working Family will be selected in accordance with the Income Targeting requirement in which 75% of families must be 0% - 30% median income range and 25% of families must be within the 31% - 50% median income range.

Preference 4: Jersey City Residents who are Working Families

- See definition of working family under Preference 3, above. The Income Targeting requirement does apply to this Preference as described above.

Preference 5: Any Jersey City Resident

- A JC resident is defined as an applicant who either lives, works or has been hired to work in Jersey City. The Income Targeting requirement does apply to this Preference.

Preference 6: Other

- This Preference refers to Non-Jersey City residents and other categories of applicants. The Income Targeting requirement does apply to this Preference.
- Families who are terminated from the Program due to the cut in federal funding will be eligible to obtain a unit in Public Housing.

Note: Within the aforementioned preferences, Families will have priority over single persons and single persons who are elderly or have a disability will be selected before single persons who are not elderly or who are not disabled.

E. CHANGE IN CIRCUMSTANCES

Changes in an applicant's circumstances while on the waiting list may affect the family's entitlement to a preference. Applicants are required to notify the JCHA in writing when their circumstances change.



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1C-7

PHA Homeless Preference

b. North Bergen Housing Authority

**SECTION 8 HOUSING CHOICE VOUCHER PROGRAM
PREFERENCES SELECTION FORM**

The Housing Authority of the Township of North Bergen selects families and individuals for admission to the Section 8 Housing Choice Voucher Program based on the following preferences within each bedroom size category, therefore, it is necessary for you to indicate herein which, if any, preference(s) you claim to be eligible for:

PREFERENCES (check applicable preference(s) only)

Preference No. 1 – Involuntarily Displaced Local (North Bergen Township) Residents:

Individuals or families residing with the jurisdiction of the Housing Authority involuntarily displaced by government action or whose dwelling has been extensively damaged or destroyed and is uninhabitable as a result of fire, flood or natural disaster, and for which such action was not the result of neglect or intentional act of the applicant or member of the applicant's household.

In order to receive the displacement preference, applicants who have been displaced must not be living in "standard, permanent replacement housing."

Standard replacement housing is defined as housing that is decent, safe and sanitary according to Housing Quality Standards/Local housing code/other code, such as State or BOCA code that is adequate for the family size according to Housing Quality Standards/local/state/BOCA code, and that the family is occupying pursuant to a written or oral lease or occupancy agreement.

Standard replacement housing does not include transient facilities, hotels, motels, temporary shelters, and in the case of Victims of Domestic Violence housing occupied by the individual who engages in such violence. It does not include any individual imprisoned or detained pursuant to State Law or an Act of Congress. Shared housing with family or friends is not considered temporary and is considered standard replacement housing.

Preference No. 2 – Displaced Local Residents Of North Bergen Township Who Are Victims of Domestic Violence:

Individuals or families residing with the jurisdiction of the Housing Authority that have been/are involuntarily displaced as a result of their having been subject to or victimized by violent acts of a member of their household within the past 6 months, The Housing Authority will require evidence that the family has been displaced as a result of fleeing violence in the home. Families are also eligible for this preference if there is proof that the family is currently living in a situation where they are being subjected to or victimized by violence in the home. The following criteria are used to establish a family's eligibility for this preference:

Actual or threatened physical violence directed against the applicant or the applicant's family by a spouse or other household member who lives in the unit with the family.

The actual or threatened violence must have occurred within the past 6 months or be of a continuing nature.

To qualify for this preference, the abuser must still reside in the unit from which the victim was displaced.

The applicant must certify that the abuser will not reside with the applicant.

If the abuser returns to the family household the Housing Authority will terminate the housing assistance for breach of this certification.

Preference No. 3 – Residents Of North Bergen Housing Authority Who Can Prove That They Live And Work in the Township of North Bergen At The Time Of Offer Of Housing Assistance: This preference is extended to individuals or families who can prove that they live and work in the Housing Authority's jurisdiction at the time of offer of Section 8 housing assistance.

Preference No. 4 – Residents Of North Bergen Township Who Can Prove That They Live in the Township of North Bergen At The Time Of Offer Of Section 8 Housing Authority: This preference is extended to individuals or families who can prove that they live/reside in the Housing Authority's jurisdiction at the time of Section 8 housing assistance.

Preference No 5 – All other applicants.

All families in Preference No. 1 will be offered housing before any families in Preference Nos. 2 thru 5, all Preference No. 2 families will be offered housing before any families in Preference Nos. 3 thru 5, all Preference No. 3 families will be offered housing before any families in Preference Nos. 4 thru 5, all Preference No. 4 families will be offered housing before any families in Preference No. 5, all Preference No. 5 families will be offered housing after any families with a lowered numbered (1 thru 4) Preference.

The date and time of application will be noted and utilized to determine the sequence within the above prescribed preference.



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1C-7

PHA Moving On Preference

**HOUSING CHOICE VOUCHER
(SECTION 8) PROGRAM**

ADMINISTRATIVE PLAN



the owner is not legally obligated to make the necessary modifications as a reasonable accommodation to a person with disabilities.

Mainstream Preference 2: Elderly/Disabled Family

An elderly/disabled family is defined as:

- A family whose head, co-head, spouse or sole member is at least 62 years of age and is a person with disabilities;
- Two or more persons living together, one of whom is at least 62 years of age and is a person with disabilities; or
- One or more persons living together, one of whom is at least 62 years of age, a person with disabilities, and living with one or more live-in aides.

Mainstream Preference 3: Disabled Family

A disabled family is defined as:

- A family whose head, co-head, spouse, or sole member is a person with disabilities;
- Two or more persons with disabilities; or
- One or more persons with disabilities living with one of more live-in aides.

Section 811 Mainstream Housing Choice Vouchers:

The Section 811 Mainstream Housing Choice Vouchers provide funding to assist non-elderly persons with disabilities and their families who are:

- Transitioning out of institutional or other segregated setting,
- At serious risk of institutionalization,
- Homeless, or
- At risk of becoming homeless
- Eligible persons who previously experienced homelessness and are currently a client in a permanent supportive housing or rapid rehousing project.

Non-elderly person with disability must be at least 18 years of age and less than 62 years of age. The eligible household member does not need to be the head of household. Eligibility for the voucher is determined at the time the voucher is first issued to the family. Non-elderly persons with disabilities who turn 62 after receiving their voucher will not lose assistance.

The JCHA will allow recipients of these vouchers to port prior to leasing up in the Jersey City jurisdiction.

The Section 811 Mainstream Housing Choice Voucher Program helps further the goals of the Americans with Disabilities Act (ADA) by helping persons with disabilities live in a more integrated setting.

The JCHA has partnered with various community organizations to assist with supportive services to enable individuals to live independently in the community.



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-1

Local Competition Announcement

Hudson CoC's Local Competition Announcement Email,
Website Posting and Funding Notice

Subject: FY2022 CoC Local Application

Date: Monday, August 8, 2022 at 3:59:17 PM Eastern Daylight Time

From: Naomi Lesnewski

To: Ravensbergen, Katelyn



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

FY2022 Continuum of Care Funding for New and Renewal Projects

Available Funds

The Continuum of Care is a collaborative of relevant and interested organizations and stakeholders whose purpose is to coordinate the housing and service programs available to the homeless and at-risk populations within Hudson County. This includes applying for funding through the U.S. Department of Housing and Urban Development's Continuum of Care program.

Through the FY2022 HUD CoC Competition, the Hudson County CoC is eligible to apply for an estimated total (pending the publication of HUD's Annual Renewal Demand Amount Report) of \$9,993,467 for new and renewal projects that work towards the goal of ending homelessness. This total budget includes \$8,757,567 available for renewal funding, \$437,878 available for new bonus projects, and \$798,022 for Domestic Violence bonus projects. Specifications for eligible project submissions, the score card and overall monitoring and evaluation policies and procedures of the CoC can be found here:

[FY2022 Hudson CoC Funding Specifications](#)

[FY2022 Hudson CoC Application Scorecard](#)

[Hudson CoC Monitoring and Evaluation Policies and Procedures](#)

[FY2022 NJ-506 GIW](#)

[FY2022 Local Application](#)

Any agency seeking to apply for either new or renewal funding MUST complete an application in SM Apply by 4 PM on Tuesday, August 30th, 2022. If your agency for any reason, cannot utilize the SM Apply system, you must reach out to Naomi Lesnewski at nlesnewski@hcnj.us by Wednesday,

August 24th, 2022.

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You are receiving this email because you opted in via our website.

Our mailing address is:

Hudson County Division of Housing & Community Development
830 Bergen Avenue, Suite 5A
Jersey City, NJ 07306

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You can [update your preferences](#) or [unsubscribe from this list](#).





Hudson County Executive Tom DeGise & The Board of Chosen Freeholders

Hudson County Application Platform

Hudson County Continuum of Care Program

THIS APPLICATION IS FOR AGENCIES PROVIDING HOMELESS SERVICES, NOT INDIVIDUAL LEVEL ASSISTANCE

FY2022 Continuum of Care Funding for New and Renewal Projects

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APPLY

Opens

Aug 8 2022 04:00 PM (EDT)

Deadline

Aug 30 2022 04:00 PM (EDT)



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

FY2022 Continuum of Care Funding Specifications for New and Renewal Projects

Available Funds

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Additional information regarding the competition and CoC program regulations can be reviewed in the FY2022 NOFO and the CoC Interim Rules which are linked to below:

<https://www.grants.gov/web/grants/view-opportunity.html?oppId=342855>

https://www.hudexchange.info/resources/documents/CoCProgramInterimRule_FormattedVersion.pdf

Application Process

- Any agency seeking to apply for either new or renewal funding MUST complete an application in SMaply by 4pm on Tuesday, August 30th, 2022. The SMaply application may be accessed through the following link: <https://hudsoncounty.smapply.io>
- If an agency intends to apply for multiple projects, separate applications must be submitted for each.
- Any nonprofit organization, state or local government and instrumentalities of local government may apply for new CoC funding, even if they haven't received funding in

the past. Any agency with technical assistance questions should reach out, in writing to Naomi Lesnewski at nlesnewski@hcnj.us

- As this is a competitive process, the HCAEH will be seeking recommendations from HCAEH members regarding priority subpopulations and project types that are needed, and all project submissions will be reviewed by the performance and evaluation committee. Renewal project funding will be based on the combination of monitoring, performance and application scoring. Final funding approval will be made by the Hudson County Alliance to End Homelessness Executive Board. All policies and procedures around CoC funding can be found through the SMAApply application and the County's website.
- All agencies that receive funding approval from this local process must then submit an application in esnaps to be included in the final submission to HUD.
- **Please remember, receiving funding approval through the local process does not guarantee an agency will receive funding, all final funding comes directly from the U.S. Dept. of Housing and Urban Development based on the CoC's full submission.**

Eligible Project Applications:

There are three categories of funding that are available through this competition – please note that definitions further describing project types and eligible clients are listed below the funding eligibility description. In addition, please remember that all clients to be accepted into the housing programs listed below must be accepted through the CoC's coordinated entry system.

Renewal Project Funding:

The only projects that may apply as a renewal are project's that currently receive Continuum of Care funding for Hudson County and have an operating year that ends in 2022.

Please note that renewal project applications cannot request more than was awarded in their most recent contract, and changes to a program's budget line items cannot be done through the competition, unless it is a decrease in the overall budget. If any renewal program has identified unspent funds that they are willing to reallocate voluntarily, please submit your budget with the lower amount requested.

Agencies may submit for a program expansion, but that must be done as a new project submission.

New Bonus Project Funding:

For FY2022, the CoC can apply for up to \$437,878 in bonus project funding for new projects. Eligible bonus projects that will be accepted for Hudson County include:

- Permanent supportive housing projects that meet the requirements of Dedicated PLUS or where 100% of the beds are dedicated to individuals and/or families experiencing chronic homelessness
- Rapid rehousing projects that will serve homeless persons who qualify as homeless as defined below.
- Joint Transitional Housing/Rapid Rehousing projects that will serve homeless persons who qualify as homeless as defined below.
- Dedicated HMIS Project for costs that are carried out by the HMIS Lead. *Note only the current HMIS lead may apply for these funds.

If your agency is interested in applying for this funding source, please be sure you understand both the project type, and eligible population for the project as is required under this funding source. Also, please ensure the application that is submitted does not exceed the allowable amount the CoC can apply for.

New Domestic Violence Bonus Project Funding:

In FY2022, the CoC can apply for up to \$798,022 through this DV Bonus Project category.

All projects funded through this category must be dedicated to serving survivors of domestic violence as defined by HUD in 24 CFR 578.3 which includes any individual or family who:

- Is fleeing, or is attempting to flee, domestic violence, dating violence, sexual assault, stalking, or other dangerous or life-threatening conditions that relate to violence against the individual or family member, including a child, that has either taken place within the individual's or family's primary nighttime residence or has made the individual or family afraid to return to their primary nighttime residence;
- Has no other residence; and
- Lacks the resources or support networks, e.g. family, friends, and faith-based or other social networks, to obtain other permanent housing

Eligible project types that will be accepted for Hudson County CoC through the DV Bonus Project funding include:

- Rapid rehousing projects dedicated to serving DV survivors as outlined above
- Joint Transitional Housing/Rapid Rehousing projects dedicated to serving DV survivors as outlined above

As a note, if your agency is interested in applying for this funding, there will be a requirement to include specific data detailing the need for the project, which will be included in the CoC's application to HUD. In addition, all projects funded through the DV Bonus must ensure the program will utilize trauma-informed, victim-centered approaches for services.

If your agency is interested in applying for any of the funding outlined above, please be sure you understand both the project type, and eligible population for the project as is required under this funding source. Also, please ensure the application that is submitted does not exceed the allowable amount the CoC can apply for.

Any questions on project types or eligible populations can be directed in writing, to Naomi Lesnewski at nlesnewski@hcnj.us

Definitions:

- Chronically Homeless – for an individual to be considered chronically homeless they must:
 - 1) Have a disabling condition;
 - 2) Live in a place not meant for human habitation, a safe haven, or in an emergency shelter; AND
 - 3) Have been homeless and living in one or more of these locations continuously for at least 12 months or on at least 4 separate occasions in the last 3 years, as long as the combined occasions equal at least 12 months

For a family to be considered chronically homeless, the head of household must meet the definition above.

- Coordinated Entry - The coordinated entry system provides a streamlined approach to assess and serve clients who are seeking homeless services. Coordinated Entry assesses all clients who are literally homeless or at imminent risk of homelessness to determine level of vulnerability, appropriateness and eligibility for all permanent housing programs and opportunities throughout the County. The agency then assists the clients in completing eligibility documentation and providing completed referrals for all housing programs.
- Dedicated PLUS – A dedicated PLUS project is a permanent supportive housing project where 100% of the beds are dedicated to serve individuals, households with children, and unaccompanied youth that at intake meet one of the following categories:
 - 1) Experiencing chronic homelessness as defined above;
 - 2) Residing in a place not meant for human habitation, emergency shelter, or safe haven and had been admitted and enrolled in a permanent housing project within the last year but were unable to maintain a housing placement and met the definition of chronic homeless prior to entering the project;
 - 3) Residing in transitional housing funded by a Joint TH and PH-RRH component project and who were experiencing chronic homelessness prior to entering the project;
 - 4) Residing and has resided in a place not meant for human habitation, safe haven, or emergency shelter for at least 12 months in the last three years, but has not done so on four separate occasions and the individual or head of household meet the definition of “homeless individual with a disability”; or

5) Receiving assistance through a Department of Veterans Affairs (VA)-funded homeless assistance program and met one of the above criteria at initial intake to the VA's homeless assistance system.

- Homeless – Homeless means:

1) An individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:

- i. An individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground.
- ii. An individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, State, or local government programs for low-income individuals); or
- iii. An individual who is exiting an institution where he or she resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution;

2) An individual or family who will imminently lose their primary nighttime residence, provided that:

- i. The primary nighttime residence will be lost within 14 days of the date of application for homeless assistance;
- ii. No subsequent residence has been identified; and
- iii. The individual or family lacks the resources or support networks, e.g., family, friends, faith-based or other social networks, needed to obtain other permanent housing;

3) An individual or family who:

- i. Is fleeing, or is attempting to flee, domestic violence, dating violence, sexual assault, or other dangerous or life-threatening conditions that relate to violence against the individual or a family member, including a child, that has either taken place within the individual's or family's primary nighttime residence or has made the individual or family afraid to return to their primary nighttime residence;
- ii. Has no other residence; and
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- Permanent Supportive Housing – Permanent Supportive Housing provides long term housing assistance and subsidy through either rental assistance for individual permanent housing units in the community, or through operating funds for a single permanent housing structure. All permanent supportive housing programs connect households to both housing and services to ensure continued stability. PSH programs are prioritized for the most chronically homeless and service intensive households.
- Rapid Rehousing – Rapid Rehousing provides temporary, up to two years, worth of rental assistance and services to connect families and individuals with permanent housing and services, focused around employment, to enable households to maintain the housing unit in the community after assistance has ended. RRH is prioritized for households with lower housing barriers and may be able to obtain sufficient income to maintain their own permanent housing.
- Transitional Housing/Rapid Rehousing – The new joint Transitional/Rapid Rehousing project component always families to move immediately into transitional housing to provide housing for families while they seek an affordable, appropriate housing in the community where they will transfer over to the rapid rehousing portion of the program. This project type may be prioritized for families with some higher initial barriers to housing that still have the ability to maintain their own unit once stabilized.
- Unaccompanied Youth – Any family or individual where the head of household is under the age of 25, and are not in a household with anyone 25 or older.

As note, under this NOFO, any youth-serving provider funded under this NOFO may serve unaccompanied youth aged 24 and under (or families headed by youth aged 24 and under) who have an unsafe primary nighttime residence and no safe alternative to that residence.



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-2

Local Competition Scoring Tool

Funding Specification, Local Application and Scorecard, Renewal
Monitoring Tool and Scorecard, Renewal Data Quality Scorecard,
Renewal Performance Measures



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

FY2022 Continuum of Care Funding Specifications for New and Renewal Projects

Available Funds

The Continuum of Care is a collaborative of relevant and interested organizations and stakeholders whose purpose is to coordinate the housing and service programs available to the homeless and at-risk populations within Hudson County. This includes applying for funding through the U.S. Department of Housing and Urban Development's Continuum of Care program.

Through the FY2022 HUD CoC Competition, the Hudson County CoC is eligible to apply for an estimated total (pending the publication of HUD's Annual Renewal Demand Amount Report) of \$9,993,467 for new and renewal projects that work towards the goal of ending homelessness. This total budget includes \$8,757,567 available for renewal funding, \$437,878 available for new bonus projects, and \$798,022 for Domestic Violence bonus projects. Specifications for eligible project submissions are outlined below. Please make sure that you review all information below before submitting an application.

Additional information regarding the competition and CoC program regulations can be reviewed in the FY2022 NOFO and the CoC Interim Rules which are linked to below:

<https://www.grants.gov/web/grants/view-opportunity.html?oppId=342855>

https://www.hudexchange.info/resources/documents/CoCProgramInterimRule_FormattedVersion.pdf

Application Process

- Any agency seeking to apply for either new or renewal funding MUST complete an application in SMaply by 4pm on Tuesday, August 30th, 2022. The SMaply application may be accessed through the following link: <https://hudsoncounty.smapply.io>
- If an agency intends to apply for multiple projects, separate applications must be submitted for each.
- Any nonprofit organization, state or local government and instrumentalities of local government may apply for new CoC funding, even if they haven't received funding in

the past. Any agency with technical assistance questions should reach out, in writing to Naomi Lesnewski at nlesnewski@hcnj.us

- As this is a competitive process, the HCAEH will be seeking recommendations from HCAEH members regarding priority subpopulations and project types that are needed, and all project submissions will be reviewed by the performance and evaluation committee. Renewal project funding will be based on the combination of monitoring, performance and application scoring. Final funding approval will be made by the Hudson County Alliance to End Homelessness Executive Board. All policies and procedures around CoC funding can be found through the SMAApply application and the County's website.
- All agencies that receive funding approval from this local process must then submit an application in esnaps to be included in the final submission to HUD.
- **Please remember, receiving funding approval through the local process does not guarantee an agency will receive funding, all final funding comes directly from the U.S. Dept. of Housing and Urban Development based on the CoC's full submission.**

Eligible Project Applications:

There are three categories of funding that are available through this competition – please note that definitions further describing project types and eligible clients are listed below the funding eligibility description. In addition, please remember that all clients to be accepted into the housing programs listed below must be accepted through the CoC's coordinated entry system.

Renewal Project Funding:

The only projects that may apply as a renewal are project's that currently receive Continuum of Care funding for Hudson County and have an operating year that ends in 2022.

Please note that renewal project applications cannot request more than was awarded in their most recent contract, and changes to a program's budget line items cannot be done through the competition, unless it is a decrease in the overall budget. If any renewal program has identified unspent funds that they are willing to reallocate voluntarily, please submit your budget with the lower amount requested.

Agencies may submit for a program expansion, but that must be done as a new project submission.

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As note, under this NOFO, any youth-serving provider funded under this NOFO may serve unaccompanied youth aged 24 and under (or families headed by youth aged 24 and under) who have an unsafe primary nighttime residence and no safe alternative to that residence.

Complete one application per project you are requesting funding for. For further instructions, funding details and application scorecard, please see links below:

[FY2022 Hudson CoC Funding Specifications](#)

[FY2022 CoC Application Scorecard](#)

[HCAEH Monitoring and Evaluation Policies and Procedures](#)

Organization and Contact Information:

Organization Name:	
Address:	
Telephone:	
Website:	
UEI Number	
Program Contact:	
Contact Email Address:	
Contact's Phone Number:	
Project Name:	

If part of program services will be performed by a subrecipient who will receive funding from this HUD grant, please list the subrecipient information below

Organization Name:	
Address:	
Telephone:	
Website:	
Program Contact:	
Contact Email Address:	
Contact's Phone Number:	
Total amount HUD funds allocated to subrecipient	

New Project Component Types:

- Permanent Supportive Housing
- Rapid Rehousing
- Joint TH/RRH
- SSO – Coordinated Entry
- SSO – Street Outreach
- SSO - Other Services
- HMIS

Brief Program Description (one sentence describing program services):

Threshold Review:

1. CoC funding requires that all projects utilize the CoC’s Coordinated Assessment and Entry System. If awarded, does or will your project accept referrals from the Coordinated Assessment Agency, Garden State Community Development Corporation?
 - Yes, program does or will accept referrals from CEP
 - No, program does not accept referrals from CEP

2. Is your agency currently, or will your agency become, a member of the Hudson County Alliance to End Homelessness if awarded?
 - Yes, our agency is, or will become a member of the HCAEH
 - No our agency is not, or will not become a member of the HCAEH

3. Is your agency currently using, or will your agency agree to participate in the Homeless Management Information System or a comparable database for programs focusing on victims of domestic violence?
 - Yes, our agency is using or will utilize HMIS and/or a comparable database
 - No our agency is not using, or will not utilize HMIS and/or a comparable database

4. Does your agency have any outstanding delinquent federal debt
 - Yes, agency does have outstanding delinquent federal debt
 - No, agency does not have outstanding delinquent federal debt

5. Does your agency have any outstanding civil rights matters
 - Yes, agency has outstanding civil rights matters
 - No, agency does not have outstanding civil rights matters

Agency Experience

1. **Organizational Experience and Capacity of Applicant/Sponsor** – Provide a description of the agency’s experience providing the type of housing and/or services to the proposed population. The description should include the agency’s housing philosophy.
2. Based on existing programs your agency operates that are serving the target population or are providing services/housing similar to what is proposed in this application, please describe the program outcomes in the areas listed below.

Program description (name, services provided, target population)	
Average length of time from program referral to enrollment	
% of clients securing or maintaining permanent housing	
Average length of time to secure permanent housing for those clients experiencing homelessness	
% of clients connected & enrolled in shelter	
% of clients connected & enrolled in other community services	
% of clients returning to homelessness after exit to permanent housing	
% of clients securing documentation that did not have documentation at program entry	
% of clients connected to mainstream benefits that did not have benefits at program entry	

% of clients connected to employment or other income that did not have income at program entry	
% of clients leaving program due to disagreement with rule, not completing program, or leaving earlier than expected	

Project Details

1. Describe the gap or need your proposed project fills.

2. **Project Description** – Provide a description of the proposed program including the following: Project objectives; target population; how target population will be identified, engaged & served; how the project fills the identified gap; primary project activities and service delivery approach
If requesting a new project under HMIS, please identify how the new funding will expand the current HMIS functionality.

3. Identify the target population(s) for the proposed project:

a. Chronically Homeless	i. Youth
b. Veterans	j. Seniors
c. Chronic Substance Abuse	k. Families
d. HIV/AIDS	l. Individuals
e. Mentally Ill	m. Unsheltered
f. Domestic Violence	n. Sheltered
g. Physical Disability	o. Other _____
h. Developmental Disability	p. N/A – Project Serves all subpopulation

4. Describe your service delivery model. Include information about evidence based or best practices to be used and how these approaches meet the unique service needs of the target population.

5. Select all the criteria that your project **DOES screen out** clients based upon:
 - a. Having too little income
 - b. Active or history of substance abuse
 - c. Having a criminal record with exceptions for state-mandated restrictions
 - d. History of domestic violence (e.g. lack of a protective order, period of separation from abuser, or law enforcement involvement)
 - e. None of the above, project is a low barrier program

6. Select all the criteria that **DOES lead to a client’s termination**:
 - a. Failure to participate in supportive services
 - b. Failure to make progress on a service plan
 - c. Loss of income or failure to improve income
 - d. Being a victim of domestic violence
 - e. Use or abuse of alcohol and/or drugs
 - f. Any other activity not covered in a lease agreement typically found in the project’s geographic area

- g. None of the above, project utilizes a housing first model
7. For any criteria that you checked off as screening out or leading to termination, explain why that criteria is in place and how you will ensure your project is still implementing a housing first model while implementing this criterion.
 8. Describe how the program services, policies and procedures fit within a Housing First framework.
 9. Explain how the program will assist all clients to identify, apply for and obtain benefits under mainstream health and social services programs for which they are eligible.
 10. Describe how the proposed project will support program participants in connecting to employment and/or increasing their income.
 11. Please describe your existing partnerships within the community and how your agency will leverage these partnerships for the proposed projects. Describe how the proposed project will connect participants to additional community resources and reduce barriers to program entry for participants.
 12. Describe the proposed project's implementation plan. Identify the implementation milestones and target timeframe for completion.

Project Milestones	Days from Execution of Grant Agreement
	Project
Begin hiring staff or expending funds	
Begin program participant enrollment	
Program participants occupy leased or rental assistance units or structure(s), or supportiveservices begin	
Leased or rental assistance units or structure,and supportive services near 100% capacity	
Closing on purchase of land, structure(s), orexecution of structure lease	
Start rehabilitation	
Complete rehabilitation	
Start new construction	
Complete new construction	

Racial Equity and Consumer Input Strategies

1. Describe the diversity of your agency’s staff and how they reflect minority populations and the population you are serving? Does your agency board or leadership include any persons with lived experience of homelessness?

2. Describe how your agency uses input from persons with lived experience of homelessness to adjust its service delivery method, program administration or policy development.

3. Identify whether your agency is using any of the strategies below to address racial disparities:

Strategy	Yes or No
The Agency management and decision-making bodies are representative of the population served by the program.	
The agency has identified steps it will take to help the board of directors & decision-making bodies better reflect the population served by the program.	
The agency is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the organization.	
The agency is training and educating staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	
The agency has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers.	
The agency is collecting data and/or reviewing HMIS to better understand the pattern of program use for underserved populations such as people of different races and ethnicities, or LGBTQIA community, in its program.	
The agency has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	
The agency has a pathway to hire persons with lived experience of homelessness at various levels of program and agency administration	

4. Describe how your program will be able to deliver the services in a manner that is culturally and linguistically competent and reflects the needs of the minority populations served.

5. Describe how your program will meet the accessibility needs of the target population and the specific supports available for persons with disabling conditions.

Outcomes & Accountability

1. Describe the projects’ primary goals and specific outcome metrics to be measured

2. How will data be used to measure progress towards achieving stated goals? Identify what data will be collected, how it will be collected, the types of analysis to be completed and how often, and how

that data will inform program implementation.

3. Describe how program outcomes will be communicated within the project, the agency, and the community. What will be communicated, how often and with whom?



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

2022 CoC Local Application Score Sheet

Agency Name: _____

Project Name: _____

Project Type: _____

Renewal or New Project: _____

DV Focused Project? _____

Threshold Review

Review Items	Response
1. Is Project an eligible HUD Component under the 2022 CoC Competition?	
2. New Projects Only - Do they agree to become a member of the HCAEH?	
3. New Projects Only - Do they agree to participate in Coordinated Entry?	
4. New Projects Only - Do they agree to participate in HMIS or a comparable database for Domestic Violence programs?	

Section 1 - All Projects

Target Population - All Points awarded in this section are Bonus Points	Response	Possible Score	Bonus Points
1. Does project dedicate or prioritize chronically homeless clients?		5	0
2. Does project dedicate or prioritize unaccompanied youth?		3	0
3. Does project dedicate or prioritize veterans?		3	0

Housing First Identification - Maximum 10 points	Response	Possible Score	Score
1. Does the project identify as low barrier based on eligibility criteria?		5	0
2. Does the project ensure participants are not terminated by using a housing first approach?		5	0

Racial Equity and Consumer Input - Maximum 13 points	Possible Score	Score
1. Agency is making efforts to address racial equity - full points would be awarded for agency's who staff reflect minority populations and populations they are serving and they are utilizing multiple strategies to address racial disparities.	5	
2. Agency works to incorporate input of persons with lived experience of homelessness - full points would be awarded for agency's who leadership and/or agency board include persons with lived experience of homelessness and have a clear process for using input from persons with lived experience in service delivery and project administration.	5	
3. Agency is able to deliver services in a manner that is culturally and linguistically competent and reflects the needs of the minority populations it serves.	3	

Budget Reasonableness - Maximum 13 points	Possible Score	Score
1. Budget items correlate with program design, goals and performance	5	

2. Project's cost effectiveness - per household cost is less than average (up to 5 points), per household is comparable to average (up to 3 points), per household cost is more than average (1 point or less)	5	
3. Support Services costs are under 30% of total budget	3	

Overall Application - Maximum 5 points	Possible Score	Score
1. Timeliness, organization and detail of application and budget	5	

Section 2 - PSH Renewal Project ONLY

Moving On Efforts - Maximum 5 points	Possible Score	Score
1. Applicant tries to move clients on from CoC vouchers. Maximum points if PSH has positive exits to other non-CoC Permanent Housing (PSH renewals only)	5	

Section 3 - New Projects ONLY

Project Description - Maximum 17 points	Possible Score	Score
1. Applicant Provides a complete and concise description that addresses the entire scope of the proposed project. In order to receive full points, the narrative must address the entire scope of the project, including a clear picture of the community/target population(s) to be served, the plan for addressing the identified needs/issues of the CoC community/target population(s), and projected outcome(s)	10	
2. Applicant demonstrates that specific activities are in place to connect clients to mainstream health, income and social services programs for which they are eligible.	5	
3. Applicant demonstrates that specific activities are in place to assist clients in obtaining employment income.	2	

Rapid Implementation - Maximum 10 points	Possible Score	Score
1. Applicant demonstrates a plan for rapid implementation of the program; the project narrative must document how the project will be ready to begin housing the first program participant within 6 months of the award.	10	

Leveraging Healthcare and Housing Resources – Maximum 10 points	Possible Score	Score
Applicant has match documentation indicating at least 25% of service funding will support healthcare related services funded through Medicaid and/or provided through a healthcare institution	5	
Applicant has match documentation indicating at least 25% of housing vouchers associated with the program are provided through funding other than CoC or ESG funds.	5	

Organizational Experience - Maximum 15 points	Possible Score	Score
1. Applicant provides A) depth and breadth of experience providing housing services to the homeless; and B) Depth and breadth of experience providing supportive services to the homeless	10	
2. Applicant has current partnerships with relevant community partners and demonstrates how they will leverage these partnerships for the proposed project.	5	

Section 4 - New Domestic Violence Bonus Projects ONLY

Project Narrative - Maximum 5 points	Possible Score	Score
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Applicant clearly demonstrates how the project will improve the safety of victims of domestic violence entering the project.	5	
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Scoring Category	Possible Score	Total Score	Percentage
Section 1 - All Projects	41	0	0.0%
Section 2 - PSH Renewal Projects ONLY	5	0	0.0%
Section 3 - New Projects ONLY	52	0	0.0%
Section 4 - New DV Bonus Project ONLY	5	0	0.0%
Final Application Score - Renewals	46	0	0.0%
Final Application Score - New Non-DV	93	0	0.0%
Final Application Score - New DV	98	0	0.0%

Signature & Date of Completer _____



Agency Name: _____

Program Name: _____

Program Type: _____

Program Operating Year: _____

Contact Person: _____ Contact Number: _____

A. General	Yes	No
A1. Have there been any significant changes in supportive services, operations, or structure of either this program or within the agency over the past 12 months? If yes, explain below:		
A2. Are any significant changes planned for the supportive services, operations or structure of either this program or within the agency over the next 12 months?		
B. Program Implementation	Yes	No
B1. Does the project have an appeals process that covers program admission and termination?		
B2. Does the project provide clients with the rules and regulations of the project? If yes, how and when do they receive this information?		
B3. What services does your program provide to assist clients in avoiding termination and eviction? Does an eviction automatically warrant a program discharge?		
B4. How does your agency obtain consumer feedback regarding the services provided through this program?		
C. Financial Review		
C1. What steps does your agency take to prevent returning a large portion of funding to HUD? (ex. Overleasing, adjustment of budget line items?)		

C2. What are the primary sources of match that your organization uses for this project?
D. Program and Organization Oversight
D1. If your project has been monitored by HUD in the last 12 months, have all monitoring findings/concerns been cleared?

The information provided is true and accurate to the best of my knowledge and belief. I understand and agree that it is my responsibility to inform the Monitoring and Evaluation Committee if there are any changes which would affect the answers above.

Signature: _____

Name: _____ Title: _____

Document Submission

In addition to the completed monitoring questionnaire all projects must submit the following documents for review:

- A copy of the program’s appeal’s process
- A copy of any tool that the organization uses for obtain consumer feedback, such as a satisfaction survey
- A print out from e-LOCCS showing all drawdowns conducted for the most recently complete operating year
- Copies of MOUs for any organization that is being utilized as a source of match for the project
- A copy of the most recent grant agreement
- The organizations most recently completed audit



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

2022 CoC Desk Monitoring Score Sheet

Agency Name: _____

Project Name: _____

Project Type: _____

Project Operating Year: _____

Section 1 - General Program Implementation

Project Coordination	Response	Possible Score	Score
1. Did the agency attend at least 4 of the last 6 HCAEH meetings?		5	0
Notes:			

Section 2 - HMIS Data Review

Client Referrals and Eligibility	Response	Possible Score	Score
1. Did all new clients that entered the program in 2021 come through GSEDCDC CEP?		5	0
2. Are all clients eligible based on homeless status?		5	0
3. For PSH, are all clients eligible based on having a disabling condition?		5	0
4. If project is dedicated to the chronically homeless, were all clients identified as chronically homeless?		5	0
5. If program has prioritized chronically homeless and accepted new clients in 2021, have they been chronically homeless?		2	0
Notes:			

Section 3 - Program Implementation

Client Processes	Response	Possible Score	Score
1. Does the project have an appeals process that covers program admission and termination?		5	0
2. Does the project's appeals process allow for reasonable accommodations for clients?		1	0
3. Does the project provide clients with the rules and regulations of the project?		3	0
4. Does the project work with clients to avoid termination and eviction?		3	0
5. Does the agency have a method for obtaining consumer feedback (ex. Satisfaction survey)?		2	0
Notes:			

Section 4 - Financial Review

Drawdowns and Match	Response	Possible Score	Score
1. Does the agency conduct at least quarterly drawdowns?		5	0
2. Based on the most recently submitted APR, has the project utilized at least 85% of HUD funding?		5	0
3. Is the agency taking actions to prevent returning a large portion of funding to HUD (ex. Overleasing, adjustment of budget line items)?		2	0

4. Based on the most recently submitted APR, is the adequate match being provided by the project for all funds requested?		5	0
5. Does the organization have MOUs for any organization that is being utilized as a source of match for the project?		3	0
Notes:			

Section 5 - Program and Organization Oversight

Program Administration	Response	Possible Score	Score
1. Does the agency have a current and approved Code of Ethics on file with HUD?		2	0
2. Does the agency have a signed copy of the most recent grant agreement?		3	0
3. Did the project submit the most recent Annual Performance Report to HUD within the 90 day window?		5	0
4. If the project has been monitored by HUD in the last 12 months, have they cleared all monitoring findings/concerns?		3	0
Notes:			

Audits	Response	Possible Score	Score
1. Did the organization have an audit completed within the last 12 months that was conducted consistent with the standards of OMB A-133?		2	0
2. If there were audit citations, have steps been taken to ensure a timely resolution of these findings/citations?		3	0
Notes:			

Scoring Category	Possible Score	Total Score	Percentage
Section 1 - General Program Implementation	5	0	0.0%
Section 2 - HMIS Data Review	22	0	0.0%
Section 3 - Program Implementation	14	0	0.0%
Section 4 - Financial Review	20	0	0.0%
Section 5 - Program and Organizational Oversight	18	0	0.0%
Final Monitoring Score	79	0	0.0%

Date Completed: _____

Staff Completing Monitoring: _____

**Hudson County Alliance To End Homelessness 2022 Data Quality Report
Permanent Supportive Housing Programs**

**Goal #1: Universal Data Elements are Complete
No more than 2% incomplete data for PSH. Total possible points: 15**

Total People Served in Program:	1	Total Adults Served in Program:		1	Total Adults Discharged:	1	
Universal Data Element	Null/ Missing	%	Unknown/Don't know/Refused	%	Total incomplete	Max Score	Final Score
1. First Name	0	0.0%	0	0.0%	0.0%	1	1
2. Last Name	0	0.0%	0	0.0%	0.0%	1	1
3. SSN	0	0.0%	0	0.0%	0.0%	1	1
4. Date of Birth	0	0.0%	0	0.0%	0.0%	1	1
5. Race	0	0.0%	0	0.0%	0.0%	1	1
6. Ethnicity	0	0.0%	0	0.0%	0.0%	1	1
7. Gender	0	0.0%	0	0.0%	0.0%	1	1
8. Veteran Status	0	0.0%	0	0.0%	0.0%	1	1
9. Disabling Condition	0	0.0%	0	0.0%	0.0%	1	1
10. Residence Prior to Entry	0	0.0%	0	0.0%	0.0%	2	2
11. Relationship to Head of Household	0	0.0%	0	0.0%	0.0%	1	1
12. Destination	0	0.0%	0	0.0%	0.0%	2	2
13. Client Location for project entry	0	0.0%	0	0.0%	0.0%	1	1

Total: 15 15

**Goal #2: HMIS Data Compliance
Total Possible Points: 10**

Data is entered in HMIS within 48 hours (2 pt max)	Score:	
All annual updates have been entered for clients when applicable (5 pt max)	Score:	
Agency is entering accurate admission and permanent housing move-in dates showing when the household was accepted into the program versus when they found housing and moved in (3 pt max)	Score:	
Total:		0

**Total HMIS Data Quality Score
Total Possible Points: 25**

Goal #1: Universal Data Elements are Complete	15
Goal #2: HMIS Data Compliance	0

15

Hudson County Alliance to End Homelessness 2022 Performance Evaluation

Permanent Supportive Housing Program Standards

Agency Name: _____ 0

Program Name: _____ 0

	Programmatic Indicator	Measure & Data Source	Benchmark	Score
Utilization Rate				
1	Program operates at full capacity	> 90% Occupancy	≥90%= 10 70%-89%= 7 51%-69%= 4 ≤50%= 0	
Income, Employment, and Mainstream Benefits				
2	Households are receiving income (based on most recent entry - intake, update or discharge)	85% will be connected to income sources	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
3	Households are connected to mainstream benefits, including healthcare (based on most recent entry - intake, update or discharge)	85% will be connected to mainstream benefits/healthcare	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
Housing Stabilization				
4a	Households will exit to PH or will remain in current PH location	85% will remain in permanent housing or exit to other permanent housing	≥85%=10 75%-84%= 8 65%-74%= 4 55%-64%= 1 ≤54%= 0	
4b	Households exiting permanent housing will not return to homelessness (<i>includes transitional housing, unsheltered, emergency shelter, "unknown," "I don't know"</i>)	90% of households exiting permanent housing will not return to homelessness	≥90%= 10 80%-89%= 7 70%-79%= 5 60-69%= 3 ≤59%= 0	
5	Very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	85% of households do not exit the program involuntarily	≥85%= 10 80%-84%= 7 70%-79%= 5 60-69%= 3 ≤59%= 0	
Administrative				
6	HMIS Data Quality and Compliance	See Data Quality Report	Max points available - 25	

Final Score:	0
Maximum Points Available:	85

Hudson County Alliance to End Homelessness 2022 Performance Evaluation

Rapid Rehousing Program Standards

Agency Name: _____

Program Name: _____

	Programmatic Indicator	Measure & Data Source	Benchmark	Score
Utilization Rate				
1	Program operates at full capacity	> 90% Occupancy	≥90%= 10 70%-89%= 7 51%-69%= 4 ≤50%= 0	
Income, Employment, and Mainstream Benefits				
2	Households are receiving income (based on most recent entry - intake, update or discharge)	85% will be connected to income sources	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
3	Adults who are not enrolled in SSI/D are employed (based on most recent entry - intake, update or discharge)	65% of adults who are not on SSI/D will be employed	≥65%= 5 50%-64%= 3 40%-49%= 1 ≤39%= 0	
4	Adults have increased their level of income (from entry to update or discharge)	65% of households will have increased their income	≥65%= 5 50%-64%= 3 40%-49%= 1 ≤39%= 0	
5	Households are connected to mainstream benefits, including healthcare (based on most recent entry - intake, update or discharge)	85% will be connected to mainstream benefits/healthcare	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0	
Housing Stabilization				
6a	Households will exit to PH or will remain in current PH location	85% will remain in permanent housing or exit to other permanent housing	≥85%=10 75%-84%= 7 65%-74%= 5 55%-64%= 3 ≤54%= 0	
6b	Households exiting permanent housing will not return to homelessness (<i>includes transitional housing, unsheltered, emergency shelter, "unknown," "I don't know"</i>)	90% of households exiting permanent housing will not return to homelessness	≥90%= 10 80%-89%= 7 70%-79%= 5 60-69%= 3 ≤59%= 0	
7	Very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	85% of households do not exit the program involuntarily	≥85%= 10 80%-84%= 7 70%-79%= 5 60-69%= 3 ≤59%= 0	
Administrative				
8	HMIS Data Quality and Compliance	See Data Quality Report	Max points available - 25	

Final Score:	0
Maximum Points Available:	95

Hudson County Alliance to End Homelessness 2022 Performance Evaluation Coordinated Entry Program Scoring

Agency Name: _____

Program Name: _____

	Programmatic Indicator	Measure & Data Source	Benchmark	Score
Program Coverage				
1	Percent of emergency shelter clients that are in shelter for 7 days or longer that are connected and have been assessed by coordinated assessment	>90% of clients are connected and have been assessed	≥90%= 10 80%-89%= 7 60%-79%= 4 ≤59%= 0	
2	Percent of emergency shelter clients that are in shelter for 7 days or longer that are assessed within 30 days of program entry	>70% of clients are assessed within 30 days of admission date	≥70%= 10 60%-69%= 7 50%-59%= 4 ≤49%= 0	
3	Percentage of active clients where the most recent contact log is within the last 6 months	>70% of clients have contact logs within the last 6 months	≥70%= 5 60%-69%= 3 50%-59%= 1 ≤49%= 0	
Housing Stabilization				
4a	Households where exit data is complete, will be discharged to permanent housing placements	85% of households will be discharged to permanent housing placements	≥85%=10 75%-84%= 8 65-74%= 4 55%-64%= 1 ≤54%= 0	
4b	Households where exit data is complete, will not be discharged to a homeless location (emergency shelter, transitional housing, place not meant for habitation)	85% of discharged households will not be discharged into homelessness	≥85%= 10 80%-84%= 7 70%-79%= 5 60-69%= 3 ≤59%= 0	
5	Households where exit data is complete, very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	90% of households will not be discharged involuntarily	≥90%= 10 80%-89%= 7 70%-79%= 5 60-69%= 3 ≤59%= 0	
Administrative				
6	HMIS Data Quality and Compliance	See Data Quality Report	Max points available - 20	

Final Score:	0.00
Maximum Points Available:	75



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-2a

Scored Renewal Project Application

Data Quality and Performance Score, Monitoring Score,
Funding Letter showing Overall Score

The 2022 Hudson County Performance Review comprises of 3 different evaluations:

All client records active any time during the following time period will be evaluated: 5/1/2021 – 4/30/2022

1. Data Quality

1a. Data Quality Review: This section will review and score your program's data quality. Maximum Available Points 25.

1b. Individual Clients with Errors: This section will demonstrate which clients records negatively impacted your data quality score in section 1a.

2. Client Outcomes

2a. Outcome Review: This section will review and score your client outcomes. Maximum Available Points 60.

3. Non-Scoring Program Performance Outcomes

3a. Non-Scoring Program Performance Review: This section will show two non-scoring performance indicators. This section is not worth any points.

If you have any questions about your program's evaluation, please contact Kevin Llangari (kllangari@hcnj.us or 201-369-4520)

1a. Data Quality Review

CC Hudson St. Judes Oasis

This section reviews the data quality of your program for all client records active during the date range listed above.

Maximum Amount of Points Available in this Section: 25 points

Tables

Table 1: lists 15 different data elements collected for all records, listing the percentage of all records that meet HUD Data Quality Compliance.

Table 2: lists the number of points awarded to your program for each data element.

Table 3: lists the grand total amount of points your program was awarded.

How Points are Awarded

Data Elements 1-10: Each element is worth a maximum of 1 Point. For each element with at least 98% of records meeting compliance, 1 point is awarded. ----- 10 Maximum Pts

Data Elements 11-12: Each element is worth a maximum of 2 Point. For each element with at least 98% of records meeting compliance, 2 points is awarded. ---- 4 Maximum Pts

Data Elements 13: This element is worth a maximum of 2 points. Points are awarded by multiplying the % of records that meet compliance by 2. ----- 2 Maximum Pts

Data Element 14: This element is worth a maximum of 4 points. Points are awarded by multiplying the % of records that meet compliance by 4. ----- 4 Maximum Pts

Data Element 15: This element is worth a maximum of 5 points. Points are awarded by multiplying the % of records that meet compliance by 5. ----- 5 Maximum Pts

Data Elements - How points are awarded

Data Elements 1 to 10 - Data Elements were fully entered during client admission. Applicable to all records entered on HMIS.

Data Element 11 - "Relationship to Head of Household" - Household Start Date AND relationship among household members were correctly set. Applicable to all records.

Data Element 12 - "Destination" - Client's destination is not equal to unknown destinations ("Data not collected", "No exit interview conducted", etc). Applicable to all records.

Data Element 13 - "Timeliness" - Client's Admission and Discharge records were entered within 48 hours of client's actual admission/discharge date. Applicable to all records.

Data Element 14 - "Permanent Housing Date" - Permanent Housing Date is NOT equal to the client's Admission Date. Applicable to all records.

Data Element 15 - "Annual Assessment" - Client's Annual Assessment was completed. Applicable to Head of Household records only.

Table 1 - Percentage of Records Meeting Data Quality Compliance Per Data Element

1. Full Name	2. SSN	3. Date of Birth	4. Race	5. Ethnicity	6. Gender	7. Veteran Status	8. Disabling Condition	9. Prior Living Situation	10. CoC Location	11. Relationship to Head of Household	12. Destination	13. Timeliness	14. Permanent Housing Date	15. Annual Assessments
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.00%	100.0%	50.00%	42.9%	100.0%

Table 2 - Points Awarded Per Data Element

1. Full Name	2. SSN	3. Date of Birth	4. Race	5. Ethnicity	6. Gender	7. Veteran Status	8. Disabling Condition	9. Prior Living Situation	10. CoC Location	11. Relationship to Head of Household	12. Destination	13. Timeliness	14. Permanent Housing Date	15. Annual Assessments
1	1	1	1	1	1	1	1	1	1	2	2	1.00	1.71	5.00

Total Points Awarded: 21.71 out of 25 points

1b. Clients with Data Quality Errors

CC Hudson St. Judes Oasis

Table 3 - Client Records and Compliance with Data Quality Standards

Below is a table containing the names of all your program's clients active in the listed date range above. The table indicates what kind of data error each client has. A teal-colored cell indicates 100% data quality compliance (no data error), while a red cell means a data error exists. We recommend you fix whichever data errors you can so your program can earn the maximum amount of points. Please note that only clients who fail to meet compliance with at least 1 Data Quality Element will be listed. Clients meeting compliance with all data elements will not listed.

Client Name	1. Full Name	2. SSN	3. Date of Birth	4. Race	5. Ethnicity	6. Gender	7. Veteran	8. Disabling Condition	9. Prior Living Situation	10. CoC Location	11. Head of Household	12. Destination	14. Permanent Housing	15 Annual Assessment Quality
Arroyo, Jadiel	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.00%	100.0%		100.00%
Arroyo, Kaylee	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.00%	100.0%		100.00%
Cruz, Tiffany	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.00%	100.0%		100.00%
Gosa, Ashley	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.00%	100.0%		100.00%
Gosa, Malachi	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.00%	100.0%		100.00%
Taylor, Aubrey	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.00%	100.0%		100.00%
Taylor, Omari	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.00%	100.0%		100.00%
Taylor, Peython	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.00%	100.0%		100.00%

2a. Outcome Review

CC Hudson St. Judes Oasis

This section reviews outcomes for all Head of Households (HoHs) active during the date range listed above. Head of Households are evaluated based on 6 measures.

Maximum Amount of Points Available in this Section: 60 points

Measures - How Points are Awarded

Each measure is worth a max of 10 pts. Points are awarded based on the % of HoHs that meet a given outcome. Below is a breakdown of how points are distributed per outcome.

Measure 1:	[90% or more of Records = 10pts]	-----	[70% - 89% = 7pts]	-----	[51%-69% = 4pts]	-----	[50% or Less=0pts]
Measure 2:	[85% or more of Records = 10pts]	-----	[75% - 84% = 7pts]	-----	[65%-74% = 5pts]	-----	[50% - 64%=3pts] ----- [49% or Less=0pts]
Measure 3:	[85% or more of Records = 10pts]	-----	[75% - 84% = 7pts]	-----	[65%-74% = 5pts]	-----	[50% - 64%=3pts] ----- [49% or Less=0pts]
Measure 4:	[85% or more of Records = 10pts]	-----	[75% - 84% = 8pts]	-----	[65%-74% = 4pts]	-----	[55% - 64%=1pts] ----- [54% or Less=0pts]
Measure 5:	[90% or more of Records = 10pts]	-----	[80% - 89% = 8pts]	-----	[70%-79% = 5pts]	-----	[60% - 69%=3pts] ----- [59% or Less=0pts]
Measure 6:	[85% or more of Records = 10pts]	-----	[80% - 84% = 7pts]	-----	[70%-79% = 5pts]	-----	[60% - 69%=3pts] ----- [59% or Less=0pts]

Measure 1 - Utilization Rate

Utilization is calculated by dividing the Number of Days clients spent in your program by the Number of Days units were available.

1460 (80.00%)

Points Awarded: 7

Measure 2 - Income

Households are receiving income (based on most recent entry - intake, update or discharge)

4 (100.00%)

Points Awarded: 10

Measure 3 - Mainstream Benefits

Households are connected to mainstream benefits, including healthcare (based on most recent entry - intake, update or discharge)

4 (100.00%)

Points Awarded: 10

Measure 4 - Housing Stability #1

Households will exit to PH or will remain in current PH location

4 (100.00%)

Points Awarded: 10

Measure 5 - Housing Stability #2

Households exiting permanent housing will not return to homelessness (includes transitional housing, unsheltered, emergency shelter, "unknown," "I don't know")

Actual value field does not contain data!

Points Awarded: 10

Measure 6 - Housing Stability #3

Very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)

Actual value field does not contain data!

Points Awarded: 10

Total Points Awarded: 57 out of 60 points

3a. Non-Scoring Program Performance Outcomes

CC Hudson St. Judes Oasis

Table 4 and 5- Non-Scoring Outcomes

In this section, we review two non-scoring categories. These outcomes do not impact your scores at all but we wanted to show you other outcomes that may gave you a better understanding of your program's overall performance.

Recidivism Outcome - For all households that were discharged from your program to Permanent Housing destinations during the time period, Table 5 indicates the number of those households that entered a homeless program (homeless programs include Coordinated Entry, Emergency Shelter, Transitional Housing or Street Outreach) anytime after the household was originally discharged from your program.

Average Length of Time Between Admission Date and Permanent Housing Move in Date - Looks at the average amount of days it takes for households in your program to get housed. Average Length of time is measured by the amount of days between Admission Date and Permanent Housing Move in Date among all Households that are housed.

Table 4 - Recidivism

Program List	Number of Households that Returned to Homelessness
CC Hudson St. Judes Oasis	0

Table 5 - Length of Time to Achieve Housing

Average Length of Time Between Program Admission Date and Permanent Housing Move In Date

Final Score Card

CC Hudson St. Judes Oasis

1. Data Quality

Total Points Awarded: **21.71** out of 25 points

2. Client Outcomes

Total Points Awarded: **57** out of 60 points

Final Points

Final Score: **78.71** out of 85 points



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

2022 CoC Desk Monitoring Score Sheet

Agency Name: Catholic Charities of the Archdiocese of Newark

Project Name: St. Jude's Oasis Renewal

Project Type: Permanent Supportive Housing

Project Operating Year: 2/1 - 1/31

Section 1 - General Program Implementation

Project Coordination	Response	Possible	Score
1. Did the agency attend at least 4 of the last 6 HCAEH meetings?	Yes	5	5
Notes:			

Section 2 - HMIS Data Review

Client Referrals and Eligibility	Response	Possible	Score
1. Did all new clients that entered the program in 2021 come through GSECDC CEP?	N/A	0	0
2. Are all clients eligible based on homeless status?	Yes	5	5
3. For PSH, are all clients eligible based on having a disabling condition?	No	5	3.75
4. If project is dedicated to the chronically homeless, were all clients identified as chronically homeless?	N/A	0	0
5. If program has prioritized chronically homeless and accepted new clients in 2021, have they been chronically homeless?	N/A	0	0
Notes: One client (client ID: 485e6b-a7bc-8ad1b) is not listed as having a disabling condition in HMIS (partial points awarded for question 4).			

Section 3 - Program Implementation

Client Processes	Response	Possible	Score
1. Does the project have an appeals process that covers program admission and termination?	Yes	5	5
2. Does the project's appeals process allow for reasonable accommodations for clients?	Yes	1	1
3. Does the project provide clients with the rules and regulations of the project?	Yes	3	3
4. Does the project work with clients to avoid termination and eviction?	Yes	3	3
5. Does the agency have a method for obtaining consumer feedback (ex. Satisfaction survey)?	Yes	2	2
Notes:			

Section 4 - Financial Review

Drawdowns and Match	Response	Possible	Score
1. Does the agency conduct at least quarterly drawdowns?	Yes	5	5
2. Based on the most recently submitted APR, has the project utilized at least 85% of HUD	Yes	5	5
3. Is the agency taking actions to prevent returning a large portion of funding to HUD (ex. Overleasing, adjustment of budget line items)?	Yes	2	2

4. Based on the most recently submitted APR, is the adequate match being provided by the project for all funds requested?	Yes	5	5
5. Does the organization have MOUs for any organization that is being utilized as a source of match for the project?	Yes	3	3
Notes:			

Section 5 - Program and Organization Oversight

Program Administration	Response	Possible	Score
1. Does the agency have a current and approved Code of Ethics on file with HUD?	Yes	2	2
2. Does the agency have a signed copy of the most recent grant agreement?	Yes	3	3
3. Did the project submit the most recent Annual Performance Report to HUD within the 90 day window?	Yes	5	5
4. If the project has been monitored by HUD in the last 12 months, have they cleared all monitoring findings/concerns?	N/A	0	0
Notes:			

Audits	Response	Possible	Score
1. Did the organization have an audit completed within the last 12 months that was conducted consistent with the standards of OMB A-133?	Yes	2	2
2. If there were audit citations, have steps been taken to ensure a timely resolution of these findings/citations?	N/A	0	0
Notes:			

Scoring Category	Possible	Total	Percentage
Section 1 - General Program Implementation	5	5	100.0%
Section 2 - HMIS Data Review	10	8.75	87.5%
Section 3 - Program Implementation	14	14	100.0%
Section 4 - Financial Review	20	20	100.0%
Section 5 - Program and Organizational Oversight	12	12	100.0%
Final Monitoring Score	61	59.75	98.0%

Date Completed: 6/24/22

Staff Completing Monitoring: Naomi Lesnewski



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

John Westervelt
Chief Executive Officer
Catholic Charities of the Archdiocese of Newark
590 North 7th Street
Newark, NJ 07107

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Westervelt:

This letter is serving as notification that your project, **St. Jude's Oasis**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	59.75	61	
Performance Review	78.71	88	
Final Score	138.46	146	94.84%

Based on this percentage, your project was ranked: 10

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Supportive Services: \$46,733

Operating: \$31,980

Admin: \$4,517

Total Funding: \$83,230

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and

Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

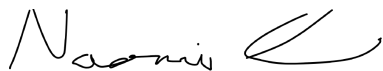
If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-5

Notification of Projects Rejected - Reduced

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:23:09 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: BEOF - NEW RRH Bonus Project 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:52 AM
To: 'Samantha Howard' <showard@beof.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **BEOF – Prevention RRH Bonus**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County’s website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Samantha Howard
Executive Director
Bayonne Economic Opportunity Foundation
555 Kennedy Blvd.
Bayonne, NJ 07002

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Howard:

This letter is serving as notification that unfortunately your new project application, **2022 BEOF Prevention RRH Bonus**, has not been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application scores as approved by the HCAEH Executive Board.

	Total Scored	Total Possible
Local Application	30	93
Final Score	30	93

The decision to not include your project in the 2022 funding was due to several factors including the project score, the number of applications, and the limited amount of funding. The Executive Committee also feels that the proposed project does not reflect a Housing First model, and is focused on prevention as opposed to the literally homeless. While your project has not been approved for inclusion in this year's application, the CoC is excited to have you as a partner, and we are open to the possibility of project inclusion in future competitions.


If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th, 2022**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

A handwritten signature in black ink, appearing to read "Naomi" followed by a stylized flourish.

Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:23:01 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: Family Promise - NEW RRH Bonus Project 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:52 AM
To: 'Bernice Vanderpool' <bernicvanderpool@gmail.com>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Family Promise – RRH Bonus**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](tel:201.369.4520)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Bernice Vanderpool
Chief Executive Officer
Family Promise of Hudson County
P.O. Box 3701
Jersey City, NJ 07302

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Vanderpool:

This letter is serving as notification that unfortunately your new project application, **2022 Family Promise RRH Bonus**, has not been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application scores as approved by the HCAEH Executive Board.

	Total Scored	Total Possible
Local Application	48	93
Final Score	48	93

The decision to not include your project in the 2022 funding was due to several factors including the project score, the number of applications, and the limited amount of funding. While your project has not been approved for inclusion in this year's application, the CoC is excited to have you as a partner. Over the next year the Division will help connect you to other available funding opportunities, and we are open to the possibility of project inclusion in future competitions.

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th, 2022**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

A handwritten signature in black ink, appearing to read "Naomi" followed by a stylized flourish.

Naomi Lesnewski

Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:22:44 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: United Way - NEW Jump Start PSH Bonus Project 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:51 AM
To: 'Carmel Galasso' <cgalasso@unitedwayhudson.org>; Daniel Altilio <daltilio@unitedwayhudson.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Jump Start – PSH Bonus**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Daniel Altilio
President & CPO
United Way of Hudson County
857 Bergen Avenue
Jersey City, NJ 07306

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Altilio:

This letter is serving as notification that unfortunately your new project application, **2022 United Way Jump Start PSH Bonus**, has not been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application scores as approved by the HCAEH Executive Board.

	Total Scored	Total Possible
Local Application	78	93
Final Score	78	93

The decision to not include your project in the 2022 funding was due to several factors including the project score, the number of applications, and the limited amount of funding. That being said, the Executive Committee felt that you submitted a strong application and hopes that you will apply again next year. While your project has not been approved for inclusion in this year's application, the CoC is happy to have you as an integral partner, and we are open to the possibility of project inclusion in future competitions.

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th, 2022**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

A handwritten signature in black ink, appearing to read "Naomi" followed by a stylized flourish.

Naomi Lesnewski

Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:23:33 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: Veterans Center of Hoboken 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:55 AM
To: 'mlv@pegasuspartnersllc.com' <mlv@pegasuspartnersllc.com>; 'mchin@monarchhousing.org' <mchin@monarchhousing.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Veterans Center of Hoboken – PSH Bonus**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Mark Luis Villamar
Finance Officer
Veterans Center of Hoboken
308 Second St.
Hoboken, NJ 07030

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Villamar:

This letter is serving as notification that unfortunately your new project application, **Veterans Center of Hoboken Phase II**, has not been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application score as approved by the HCAEH Executive Board.

	Total Scored	Total Possible
Local Application	47	93
Final Score	47	93

The Executive Committee made the decision to not approve your application for several reasons: the project score, the number of applications submitted, local program priorities, and the limited funding available. In addition to these factors, there were two main concerns with the application:

1. Because the building will not be ready until December 2023 at the earliest, the Executive Committee feels that it would be better for the project to seek funding in the 2023 CoC Competition. Funding through the 2022 competition, if approved by HUD, would be available in Spring/Summer of 2023, which would leave a year's worth of funding unspent. The 2023 competition would be more in line with the project start-up date as well as the CoC and HUD's goal of rapidly implementing and utilizing funding.
2. All referrals for projects that receive Continuum of Care funding are provided by the CoC's Coordinated Entry system as required by HUD. Through that process, the clients with the highest needs are prioritized and referred to long term programs such as the PSH voucher program you have applied for. This is in line with the Housing First model that the CoC abides by, and HUD promotes. In your application, it was not

clarified whether the project has changed its stance from last year's application on serving veterans with other than honorable discharge statuses. The Executive Committee feels that unless that is clearly outlined in your application, the project would not be in line with the CoC's goals, Coordinated Entry policies and procedures, and the Housing First model. This project will not be considered for CoC funding unless it is modified to be open to serving any veteran that is referred to the project, regardless of their discharge status, to ensure those most in need have access to housing.

We are open to the possibility of the project inclusion in future competitions and appreciate the work you all are doing for veterans in Hudson County.

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-5a

Notification of Projects Accepted

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:18:41 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: NHCAC - RRH 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:24 AM
To: 'Rosemary Lavagnino' <rlavagnino@nhcac.org>; 'Michele Musumici' <MICHELEM@nhcac.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **NHCAC Rapid Rehousing**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](tel:201.369.4520)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Joan Quigley
President/CEO
North Hudson Community Action Corporation
800 31st Street
Union City, NJ 07087

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Quigley:

This letter is serving as notification that your project, **NHCAC Rapid Rehousing**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	61	61	
Performance Review	89.37	85	
Final Score	150.37	146	102.99%

Based on this percentage, your project was ranked: 1

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: \$468,072.00
Supportive Services: \$180,767.00
Admin: \$35,009.00
Total Funding: \$683,848.00

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

A handwritten signature in black ink that reads "Naomi" followed by a stylized flourish.

Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:18:54 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: York Street - RRH 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:24 AM
To: 'Gloria Acosta-Nelson' <gacosta@yorkstreetproject.org>; 'sbyrne@yorkstreetproject.org' <sbyrne@yorkstreetproject.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **York Street Rapid Rehousing**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Susanne Byrne
Executive Director
York Street Project
81 York Street
Jersey City, NJ 07302

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Byrne:

This letter is serving as notification that your project, **York Street Rapid Rehousing**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	58	58	
Performance Review	85.97	85	
Final Score	143.97	143	100.68%

Based on this percentage, your project was ranked: 2

This ranking puts your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: \$658,440
Supportive Services: \$117,182

Admin: \$39,478

Total Funding: \$815,100

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

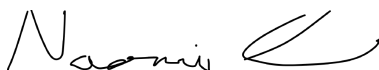
If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:19:10 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: GSECDC - Finally Home 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:25 AM
To: 'Susan Milan' <SMilan@gardenstatecdc.org>; 'Carol Mori' <cmori@gardenstatecdc.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Finally Home**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)

Program Director

Hudson County Division of Housing & Community Development

[830 Bergen Avenue, Suite 5A](#)

[Jersey City, NJ 07306](#)

Phone: [201.369.4520](tel:201.369.4520)

[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Carol Mori
Executive Director
Garden State Community Development Corporation
1901 West Street
Union City, NJ 07087

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mori:

This letter is serving as notification that your project, **Finally Home**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	63	63	
Performance Review	83.67	85	
Final Score	146.67	148	99.10 %

Based on this percentage, your project was ranked: 3

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: \$198,888

Supportive Services: \$41,224

Admin: \$12,935

Total Funding: \$253,047

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

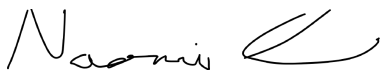
If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:19:42 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: JCHA - Home at Last 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:25 AM
To: 'Jacqueline Suarez' <jsuarez@jcha.us>; Patricia Ramirez <pramirez@jcha.us>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Home At Last**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](tel:201.369.4520)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Vivian Brady-Phillips
Executive Director
Jersey City Housing Authority
400 US Highway #1
Jersey City, NJ 07306

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Brady-Phillips:

This letter is serving as notification that your project, **Home At Last**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	73.78	74	
Performance Review	83.48	85	
Final Score	157.26	159	98.91%

Based on this percentage, your project was ranked: 4

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: \$351,456.00

Operating: \$0

Admin: \$20,062

Total Funding: \$371,518.00

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

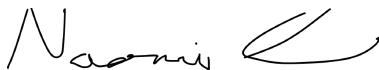
If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:19:57 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: GSECDC - DV CEP 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:25 AM
To: 'Susan Milan' <SMilan@gardenstatecdc.org>; 'Carol Mori' <cmori@gardenstatecdc.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Coordinated Entry for Domestic Violence**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Carol Mori
Executive Director
Garden State Community Development Corporation
1901 West Street
Union City, NJ 07087

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mori:

This letter is serving as notification that your project, **Coordinated Entry for Victims of Domestic Violence**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	53	53	
Performance Review	68.63	70	
Final Score	121.26	123	98.89%

Based on this percentage, your project was ranked: 5

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Supportive Services: \$138,534

Operating:\$0.00

Admin: \$9,697

Total Funding: \$ 148,231

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:20:06 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: House of Faith - RRH 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:30 AM
To: 'Jennifer Rejfir' <thofinc@yahoo.com>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **House of Faith Rapid Rehousing**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Jennifer Rejfir
Executive Director
The House of Faith, Inc.
244 Ege Avenue
Jersey City, NJ 07304

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Rejfir:

This letter is serving as notification that your project, **House of Faith Rapid Rehousing**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	53	58	
Performance Review	87.17	85	
Final Score	140.17	143	98.02%

Based on this percentage, your project was ranked: 6

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: \$200,760.00
Supportive Services: \$69,722.00
Operating: \$0.00
Admin: \$15,346.00
Total Funding: \$285,828.00

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:20:22 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: JCHA - Hoboken Shelter 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:30 AM
To: Patricia Ramirez <pramirez@jcha.us>; 'Jacqueline Suarez' <jsuarez@jcha.us>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Hoboken Shelter Program**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](tel:201.369.4520)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Vivian Brady-Phillips
Executive Director
Jersey City Housing Authority
400 US Highway #1
Jersey City, NJ 07306

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Brady-Phillips:

This letter is serving as notification that your project, **Hoboken Shelter Program**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	74	74	
Performance Review	81.35	85	
Final Score	155.35	159	97.70%

Based on this percentage and project type, your project was ranked: 7

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: \$317,304.00

Operating: \$0.00

Admin: \$16,768.00

Total Funding: \$334,072.00

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at naomilesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:20:31 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: WomenRising - Village of Families 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:30 AM
To: 'Anne Miller-Christensen' <amchristensen@womenrising.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Village of Families**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Roseann Mazzeo
Executive Director
WomenRising
270 Fairmount Avenue
Jersey City, NJ 07306

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mazzeo:

This letter is serving as notification that your project, **Village of Families**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	65.16	68	
Performance Review	83.8	85	
Final Score	148.96	153	97.36%

Based on this percentage, your project was ranked: 8

This ranking puts your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: \$495,648.00
Supportive Services: \$99,932.00
Operating: \$0.00
Admin: \$30,290
Total Funding: \$625,870.00

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesneski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:20:40 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: UW - Life Starts 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:30 AM
To: 'Carmel Galasso' <cgalasso@unitedwayhudson.org>; Daniel Altilio <daltilio@unitedwayhudson.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Life Starts**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Daniel Altilio
President & CPO
United Way of Hudson County
857 Bergen Avenue
Jersey City, NJ 07306

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Altilio:

This letter is serving as notification that your project, **Life Starts**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	74	74	
Performance Review	77.77	85	
Final Score	151.77	159	95.45%

Based on this percentage, your project was ranked: 9

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: \$848,652.00
Supportive Services: \$31,922.00
Admin: \$73,441
Total Funding: \$954,015

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:20:54 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: CC - St Judes 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:31 AM
To: 'Marks, Claudia' <CMarks@ccannj.org>; Westervelt, John <John_Westervelt@ccannj.org>; 'Biancheri, Maria' <GRT.MBIANCHERI@ccannj.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **St. Jude's Oasis**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

John Westervelt
Chief Executive Officer
Catholic Charities of the Archdiocese of Newark
590 North 7th Street
Newark, NJ 07107

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Westervelt:

This letter is serving as notification that your project, **St. Jude's Oasis**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	59.75	61	
Performance Review	78.71	88	
Final Score	138.46	146	94.84%

Based on this percentage, your project was ranked: 10

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Supportive Services: \$46,733

Operating: \$31,980

Admin: \$4,517

Total Funding: \$83,230

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and

Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:21:16 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: Covenant House - Youth RRH 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:36 AM
To: 'Meghan Leigh' <mleigh@covenanthouse.org>; 'jwhite@covenanthouse.org' <jwhite@covenanthouse.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Hudson Youth Housing Consolidation**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)

Program Director

Hudson County Division of Housing & Community Development

[830 Bergen Avenue, Suite 5A](#)

[Jersey City, NJ 07306](#)

Phone: [201.369.4520](tel:201.369.4520)

[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Jim White
Executive Director
Covenant House New Jersey
330 Washington Street
Newark, NJ 07102

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Mr. White:

This letter is serving as notification that your project, **Youth Rapid Rehousing**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	54	59	
Performance Review	79.71	85	
Final Score	133.71	144	92.85%

Based on this percentage, your project was ranked: 11

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: \$214,260.00
Supportive Services: \$6,012.00
Operating: \$0.00
Admin: \$8,500
Total Funding: \$228,772.00

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

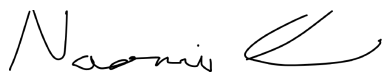
If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:21:17 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: GSECDC - All Saints 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:36 AM
To: 'Susan Milan' <SMilan@gardenstatecdc.org>; 'Carol Mori' <cmori@gardenstatecdc.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **All Saints Supportive Housing**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Carol Mori
Executive Director
Garden State Community Development Corporation
1901 West Street
Union City, NJ 07087

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mori:

This letter is serving as notification that your project, **All Saints Supportive Housing**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	62.33	66	
Performance Review	77.39	85	
Final Score	139.72	151	92.5%

Based on this percentage, your project was ranked: 12

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Supportive Services: \$121,065

Operating: \$130,724

Admin: \$14,385

Total Funding: \$ 266,174

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:21:26 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: GSECDC - CASA CEP 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:36 AM
To: 'Susan Milan' <SMilan@gardenstatecdc.org>; 'Carol Mori' <cmori@gardenstatecdc.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **CASA Coordinated Entry**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](tel:201.369.4520)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Carol Mori
Executive Director
Garden State Community Development Corporation
1901 West Street
Union City, NJ 07087

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mori:

This letter is serving as notification that your project, **Hudson CASA Coordinated Entry**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	56	56	
Performance Review	68.86	80	
Final Score	124.86	136	91.81%

Based on this percentage, your project was ranked: 13

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Supportive Services: \$624,323

Admin: \$43,193

Total Funding: \$ 667,516

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:21:38 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: York Street - Hybrid TH-RRH 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:36 AM
To: 'Gloria Acosta-Nelson' <gacosta@yorkstreetproject.org>; 'sbyrne@yorkstreetproject.org' <sbyrne@yorkstreetproject.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **York Street Hybrid – Joint TH/RRH**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Susanne Byrne
Executive Director
York Street Project
81 York Street
Jersey City, NJ 07302

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Byrne:

This letter is serving as notification that your project, **York Street Hybrid – TH/RRH**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	57.43	58	
Performance Review	70.82	85	
Final Score	128.25	143	89.69%

Based on this percentage, your project was ranked: 15

This ranking puts your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: \$249,540
Supportive Services: \$120,234
Operating: \$85,650
Admin: \$27,632

Total Funding: \$483,056

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:21:45 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: CSP - Bonus Renewal 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:43 AM
To: Joan Farkas <jfarkas@cspnj.org>; 'Carol Sainthilaire' <csainthilaire@cspnj.org>; 'Pamela McCrory' <psmccrory@gmail.com>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **2014 Bonus Project Renewal**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](tel:201.369.4520)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Victor Luna
Chief Executive Officer
Collaborative Support Program of New Jersey
11 Spring Street
Freehold, NJ 07728

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Luna:

This letter is serving as notification that your project, **Hudson CSPNJ Bonus Project Renewal**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	58.85	71	
Performance Review	78.81	85	
Final Score	137.66	156	88.24%

Based on this percentage, your project was ranked: 16

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: \$705,264
Supportive Services: \$165,897
Admin: \$54,825
Total Funding: \$925,986

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>


If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:23:30 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: NJHMFA - HMIS 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:54 AM
To: 'Catherine Brewster' <CBrewster@njhmfa.gov>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Hudson HMIS**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Catherine Norris Brewster
NJHMFA Director, HMIS
New Jersey Housing and Mortgage Finance Agency
637 S Clinton Avenue
Trenton, NJ 08611

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Brewster:

This letter is serving as notification that your project, **Hudson HMIS**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	37	45	
Performance Review	N/A	N/A	
Final Score	37	45	82.22%

Based on this percentage, your project was ranked: 17

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

HMIS: \$69,000

Total Funding: \$69,000

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

A handwritten signature in black ink that reads "Naomi" followed by a stylized flourish.

Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:21:54 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: UW - Collaborative Solutions 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:43 AM
To: 'Carmel Galasso' <cgalasso@unitedwayhudson.org>; Daniel Altilio <daltilio@unitedwayhudson.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Collaborative Solutions**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](tel:201.369.4520)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Daniel Altilio
President & CPO
United Way of Hudson County
857 Bergen Avenue
Jersey City, NJ 07306

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Altilio:

This letter is serving as notification that your project, **Collaborative Solutions**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	66	71	
Performance Review	61.77	85	
Final Score	127.77	156	81.90%

Based on this percentage, your project was ranked: 18

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Leasing: \$335,688

Supportive Services: \$127,343

Operating: \$17,129

Admin: \$40,618

Total Funding: \$520,778

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:22:09 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: WNY - Homes for Heroes 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:43 AM
To: 'Mayret Leon' <mleon@wnyhousing.org>; 'Dhepperle@wnyhousing.org' <Dhepperle@wnyhousing.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Homes for Heroes**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

David Hepperle
Executive Director
West New York Housing Authority
6100 Adams Street
West New York, NJ 07093

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Hepperle:

This letter is serving as notification that your project, **Homes for Heroes**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	45.21	71	
Performance Review	81.13	85	
Final Score	126.34	156	80.99%

Based on this percentage and project type, your project was ranked: 19

This ranking puts your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: \$284,400
Supportive Services: \$30,024
Admin: \$18,949
Total Funding: \$333,373

While the Executive Board has approved your project's application, there are some outstanding concerns. They have requested that you submit a Quality Improvement Plan addressing the administrative issues highlighted in your 2022 Desk Monitoring scoresheet. Please submit this by November 4th, 2022 via email to nlesnewski@hcnj.us.

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:22:22 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: GSCDC - DV Bonus Project 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:44 AM
To: 'Susan Milan' <SMilan@gardenstatecdc.org>; 'Carol Mori' <cmori@gardenstatecdc.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Domestic Violence Bonus**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Carol Mori
Executive Director
Garden State Community Development Corporation
1901 West Street
Union City, NJ 07087

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Mori:

This letter is serving as notification that your agency's project, in partnership with WomenRising, **GSCDC Rapid Rehousing DV Bonus** has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below you will find your ranking and final budget approval. A full final ranking will also be posted on the Hudson County website for your reference.

Your project was ranked: 20

This rank has your project in Tier 1 (\$224,410) and Tier 2 (\$437,878).

The final budget that has been approved for your project is as follows:

Rental Assistance: \$468,804.00
Supportive Services: \$133,617.00
Operating: \$0.00
Admin: \$59,867.00
Total Funding: \$662,288.00

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September

26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,

A handwritten signature in black ink that reads "Naomi" followed by a stylized flourish.

Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:22:42 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: CSP - NEW Bonus Project 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:50 AM
To: Joan Farkas <jfarkas@cspnj.org>; 'Carol Sainthilaire' <csainthilaire@cspnj.org>; 'Pamela McCrory' <psmccrory@gmail.com>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Hudson Bonus Expansion**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Victor Luna
Chief Executive Officer
Collaborative Support Program of New Jersey
11 Spring Street
Freehold, NJ 07728

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Luna:

This letter is serving as notification that your new project application, **2022 Hudson Bonus Expansion**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application score as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

	Total Scored	Total Possible
Local Application	88	93
Final Score	88	93

Your project was ranked: 22

This rank has your project in: Tier 2

As a note, all decisions regarding funding and ranking for new project applications were made based on project application scores, community feedback on project type need, and a review of strategic allocation positioning.

The total budget that has been approved for your project is **\$437,878. This amount is higher than your original application submission.** You should work with the Hudson County Division of Housing and Community Development to create an appropriate budget that will best reflect the work that will be done with this amount.

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022.** This submission should be a pdf copy of your

application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski

Chair, Hudson County Alliance to End Homelessness

Subject: FW: CoC FY2022 Funding Notification
Date: Tuesday, September 20, 2022 at 4:22:52 PM Eastern Daylight Time
From: Maeve McCullough
To: Ravensbergen, Katelyn
Priority: High
Attachments: United Way - NEW New Beginnings DV Bonus Project 2022 Notice.pdf

From: Naomi Lesnewski <Nlesnewski@hcnj.us>
Sent: Friday, September 9, 2022 10:52 AM
To: 'Carmel Galasso' <cgalasso@unitedwayhudson.org>; Daniel Altilio <daltilio@unitedwayhudson.org>
Cc: Maeve McCullough <Mmccullough@hcnj.us>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **New Beginnings – Domestic Violence Bonus**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)
Program Director
Hudson County Division of Housing & Community Development
[830 Bergen Avenue, Suite 5A](#)
[Jersey City, NJ 07306](#)
Phone: [201.369.4520](#)
[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Daniel Altilio
President & CPO
United Way of Hudson County
857 Bergen Avenue
Jersey City, NJ 07306

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Altilio:

This letter is serving as notification that your new project application, **2022 United Way New Beginnings DV Bonus**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application score as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

	Total Scored	Total Possible
Local Application	85	98
Final Score	85	98

Your project was ranked: 23

This rank has your project in: Tier 2

As a note, all decisions regarding funding and ranking for new project applications were made based on project application scores, community feedback on project type need, and a review of strategic allocation positioning.

The total budget that has been approved for your project is **\$798,022. This amount is higher than your original application submission.** You should work with the Hudson County Division of Housing and Community Development to create an appropriate budget that will best reflect the work that will be done with this amount.

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022.** This submission should be a pdf copy of your

Subject: FW: CoC FY2022 Funding Notification
Date: Monday, September 26, 2022 at 2:30:32 PM Eastern Daylight Time
From: Naomi Lesnewski
To: Ravensbergen, Katelyn
Priority: High
Attachments: UW - Live United 2022 Notice.pdf

Naomi Lesnewski (she, her, hers)

Program Director

Hudson County Division of Housing & Community Development

[830 Bergen Avenue, Suite 5A](#)

[Jersey City, NJ 07306](#)

Phone: [201.369.4520](tel:201.369.4520)

[Division Website](#)

From: Naomi Lesnewski
Sent: Friday, September 9, 2022 10:36 AM
To: 'Carmel Galasso' <cgalasso@unitedwayhudson.org>; Daniel Altilio <daltilio@unitedwayhudson.org>
Subject: CoC FY2022 Funding Notification
Importance: High

Good Morning,

Attached please find the funding notification regarding your application, **Live United**, that was submitted for FY2022 Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. The full final ranking will be posted to the County's website in the coming days. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,
Naomi

Naomi Lesnewski (she, her, hers)

Program Director

Hudson County Division of Housing & Community Development

[830 Bergen Avenue, Suite 5A](#)

[Jersey City, NJ 07306](#)

Phone: [201.369.4520](tel:201.369.4520)

[Division Website](#)

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THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

September 8, 2022

Daniel Altilio
President & CPO
United Way of Hudson County
857 Bergen Avenue
Jersey City, NJ 07306

Re: 2022 CoC Competition Final Scoring/Ranking Notification

Dear Mr. Altilio:

This letter is serving as notification that your project, **Live United**, has been approved for inclusion in the FY2022 Continuum of Care Application by the Hudson County Alliance to End Homelessness Executive Board. Below please find your final application, monitoring and performance scores as approved by the HCAEH Executive Board as well as the final ranking of your project. A full final ranking will also be posted on the Hudson County website for your reference.

Project Scoring			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	64	71	
Performance Review	79	85	
Final Score	143	156	91.67%

Based on this percentage, your project was ranked: 14

This ranking put your project in: Tier 1

The final budget that has been approved for your project is as follows:

Rental Assistance: \$42,528

Admin: \$3,337

Total Funding: \$ 45,865

At this point you should begin working on your Project Application in Esnaps. As a reminder, all draft Project Applications should be completed and submitted to Naomi

Lesnewski and Taiisa Kelly at nlesnewski@hcnj.us and tkelly@monarchhousing.org no later than **Wednesday, September 21st, 2022**. This submission should be a pdf copy of your application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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If your agency wishes to appeal the decision of the HCAEH Executive Board, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at nlesnewski@hcnj.us no later than close of business, **Monday, September 19th**. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness

application from Esnaps and it should be sent over **BEFORE** you submit the application in Esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and we will get back to you if there are any updates that need to be made or if it is ready to be submitted in Esnaps. Please do not submit your application in Esnaps until you have received this confirmation from Taiisa or Naomi. We are working with this timeframe with the goal of having all finalized applications submitted in Esnaps by Monday, September 26th. If there are questions on completing the application, the link to the detailed instructions, released by HUD, is below:

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- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified within a week of the final funding decision.

Thank you for your continued work serving those experiencing homelessness in Hudson County.

Sincerely,



Naomi Lesnewski
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 1E-5b

Final Project Scores for All Projects

Hudson County 2022 Continuum of Care Budget

Tier 1					
Rank	Final Score	Agency	Project	Annual Renewal Demand	Recommended Funding
Tier 1 \$ 8,319,689					
1	102.99%	North Hudson Community Action Corporation	NHCAC Rapid Rehousing	\$ 683,848	\$ 683,848
2	100.68%	York Street Project	YSP Rapid Rehousing 2021 Renewal	\$ 815,100	\$ 815,100
3	99.10%	Garden State Community Development Corporation	GSEDCD Finally Home	\$ 253,047	\$ 253,047
4	98.91%	Housing Authority of the City of Jersey City	Home At Last Consolidation 2021	\$ 371,518	\$ 371,518
5	98.89%	Garden State Community Development Corporation	Coordinated Entry for Victims of Domestic Vi	\$ 148,231	\$ 148,231
6	98.02%	The House of Faith, Inc.	The House of Faith, Inc.	\$ 285,828	\$ 285,828
7	97.70%	Housing Authority of the City of Jersey City	Hoboken Shelter Program	\$ 334,072	\$ 334,072
8	97.36%	WomenRising	Village of Families	\$ 625,870	\$ 625,870
9	95.45%	United Way of Hudson County	Life Starts	\$ 954,015	\$ 954,015
10	94.84%	Catholic Charities of the Archdiocese of Newark	St Jude's Oasis Renewal Application 2021	\$ 83,230	\$ 83,230
11	92.85%	Covenant House New Jersey, Inc	Hudson Youth Housing Project Consolidated	\$ 228,772	\$ 228,772
12	92.53%	Garden State Community Development Corporation	All Saints Supportive Housing	\$ 266,174	\$ 266,174
13	91.81%	Garden State Community Development Corporation	Hudson CASA Coordinated Entry	\$ 667,516	\$ 667,516
14	91.67%	United Way of Hudson County	Live United	\$ 45,865	\$ 45,865
15	89.69%	York Street Project	YSP TH to RRH 2021 Renewal	\$ 483,056	\$ 483,056
16	88.24%	Collaborative Support Programs of New Jersey	Hudson SHP Permanent Housing Bonus 2014	\$ 925,986	\$ 925,986
17	82.22%	New Jersey Housing and Mortgage Finance Agency	Hudson HMIS FY 2021	\$ 69,000	\$ 69,000
18	81.90%	United Way of Hudson County	Collaborative Solutions	\$ 520,778	\$ 520,778
19	80.99%	West New York Housing Authority	Homes for Heroes FY2021	\$ 333,373	\$ 333,373
20		Garden State Community Development Corporation	GSCDC Rapid Rehousing DV Bonus	\$ 662,288	\$ 662,288
Total Tier1:					\$ 8,757,567

Tier 2					
Rank	Score	Agency	Project	Requested	Recommended Funding
Tier 2 \$1,673,778					
21	94.62%	Collaborative Support Programs of New Jersey	Hudson SHC Permanent Housing Expansion	\$ 467,049	\$ 467,049
22	84.69%	United Way of Hudson County	New Beginnings Housing	\$ 934,099	\$ 934,099
Total Tier 2:					

Not Recommended					
Rank	Score	Agency	Project	Requested	Recommended Funding
	51.61%	Family Promise	Family Promise of Hudson County Rapid Rehousing Program	\$ 86,140.00	\$ 0
	32.26%	BEOF	Homeless Prevention	\$ 170,143.00	\$ 0
	83.87%	United Way of Hudson County	Jump Start Housing	\$ 437,884.70	\$ 0
	50.54%	Veterans Center of Hoboken	Veterans Center of Hoboken Phase II	\$ 407,714.30	\$ 0



THE HUDSON COUNTY ALLIANCE
TO END HOMELESSNESS

Attachment 3A-2a

Healthcare Formal Agreements



ADMINISTRATION
11 SPRING ST. FREEHOLD, NJ 07728

VICTOR LUNA
Chief Executive Officer

September 22, 2022

Naomi Lesnewski, Chair
Program Director, CoC Lead
Hudson County Division of Housing & Community Development
830 Bergen Avenue, Suite 5A Jersey City, NJ 07306

RE: Project Name: Hudson Permanent Housing Expansion 2022
Number of Units: 15 units
Start Date: 9/1/2023 Expiration Date: 8/31/2024
Value of Health Care Leverage Commitment: \$58,000.00

Dear Ms. Lesnewski,

On behalf of Collaborative Support Programs of New Jersey, Inc. (CSPNJ), I am confirming our commitment to provide mental health services for eligible clients by billing Medicaid, leveraging healthcare resources to help households that are experiencing homelessness. The healthcare resource will be provided continuously throughout the term of the grant as eligible clients are identified. CSPNJ confirms that eligibility for program participants will be based on CoC program fair housing requirements and not restricted by Medicaid eligibility.

CSPNJ is a Statewide not-for-profit statewide Behavioral Health Agency licensed to provide supportive housing and respite home services by the New Jersey Department of Human Services, Division of Mental Health and Addiction Services and is a licensed Medicaid provider for Community Support Services (CSS). The average hourly rate for these services is \$110.00 for Medicaid Community Services based on CSPNJ's contract with the NJ Department of Mental Health and Addiction Services (DMHAS). We estimate that \$58,000.00 of the leverage match for the Hudson Permanent Housing Expansion 2022 Project will be from Medicaid for Community Support Services and \$117,000.00 match will be provided by DMHAS contract funding.

CSPNJ will maintain and make available for inspection records documenting the service hours provided and any other documentation required.

We look forward to continuing to work with the Hudson County Division of Housing and Community Development and Garden State Community Development Coordinated Entry process to provide supportive housing to the tenants in the Hudson Permanent Housing Expansion 2022 project. If you have any additional questions, please feel free to contact me at 732-780-1175.

Sincerely,

A handwritten signature in blue ink, appearing to read "Victor Luna", is written over a horizontal line.

Victor M. Luna
Chief Executive Officer