

## Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2024 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2024 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It  
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2024 CoC Program Competition on behalf of your CoC.  
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

### Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

### Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

## 1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

**1A-1. CoC Name and Number:** NJ-506 - Jersey City, Bayonne/Hudson County CoC

**1A-2. Collaborative Applicant Name:** Hudson County

**1A-3. CoC Designation:** CA

**1A-4. HMIS Lead:** NJ HMFA

## 1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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<b>1B-1.</b>	<b>Inclusive Structure and Participation–Participation in Coordinated Entry.</b>	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2023 to April 30, 2024:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	No	No	No
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	No	Yes
11.	LGBTQ+ Service Organizations	Yes	No	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	Yes	Yes	Yes
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes
16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes

17.	Organizations led by and serving LGBTQ+ persons	Yes	No	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	No	No	No
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	No	No
24.	Substance Abuse Service Organizations	Yes	Yes	No
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	Yes	Yes	Yes
30.	State Sexual Assault Coalition	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Child Welfare Agency	Yes	No	Yes
35.	Hudson County Board of Social Services	Yes	Yes	Yes

1B-1a.	Experience Promoting Racial Equity.	
	NOFO Section III.B.3.c.	

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

(limit 2,500 characters)

The Hudson CoC has a number of organizations that are led by people of color and who sit in leadership roles within the CoC structure. These organizations work to ensure their staffing reflect the consumers that are being served in the community and provide insight into the needs of the Black and Brown communities who are overrepresented in the CoC's homeless population. The CoC evaluates this during the fund review process. The CoC also has a network of agencies who provide low barrier street outreach and drop-in centers who focus on serving traditionally underserved communities. These providers host regular focus groups with consumers to determine unmet needs and system shifts that would help better serve these communities. Lastly, the CoC recently implemented an Advisory Board of Persons with Lived Experience who meet at least monthly and participated in the CoC funding process and will sit on the CoC's Executive Committee. The participants on this committee are not only racially diverse but have differing experiences within the CoC's service system and so can provide a broad range of input and guidance regarding how to best engage and serve underserved but overrepresented populations.

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	
	Describe in the field below how your CoC:	
	1. communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;	
	2. ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	
	3. invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).	

**(limit 2,500 characters)**

1. The Hudson CoC is organized as the Hudson County Alliance to End Homelessness (HCAEH) & hosts open bi-monthly meetings. Dates & times for all meetings are posted on the County's website & through the HCAEH mailing list which includes over 400 community contacts. HCAEH meetings are also promoted at other community meetings to encourage new membership. Diverse stakeholders are invited to join & invitations are emailed for every meeting. When HCAEH is working on specific initiatives, outreach will be done to engage appropriate stakeholders. As HCAEH strives to have active participation, the only requirement to become a voting member is attendance of at least 4 of the last 6 meetings. Once an agency or individual has reached this requirement, the lead reaches out to determine their interest in becoming a voting member.

2. All HCAEH communications & information is available in electronic format & HCAEH staff are able to accommodate any requests for alternate formatting to accommodate for disabilities. The CoC periodically checks to ensure all electronic communication is formatted to improve accessibility for persons with disabilities through the website, email & communication & document formatting. Since hosting meetings via Zoom, meetings can also have closed captioning turned on for any member.

3. The CoC actively recruits specific stakeholders to help ensure the needs of those experiencing homelessness can be addressed. Currently the HCAEH has providers that focus on serving the Latino population, which makes up a large portion of parts of the CoC's region, as well as LGBTQ+ focused organizations. The HCAEH will continue to have an open process and invite agencies representing culturally specific communities.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	
	Describe in the field below how your CoC:	
	1. solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
	2. communicated information during public meetings or other forums your CoC uses to solicit public information;	
	3. ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	

	4. took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.
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**(limit 2,500 characters)**

1&2. The HCAEH hosts bi-monthly meetings which are open to the public and advertised on the County’s website and through the HCAEH mailing list which includes over 400 community contacts. This list is used for all meeting reminders, funding notifications and service information. HCAEH meetings are used to share information related to accomplishments, data, continuing efforts and feedback. Participants are encouraged to ask questions throughout and to bring issues/discussions during the open agenda item at the end of every meeting. Additionally, there are subcommittees that meet on a bi-monthly basis that focus on specific activities & subpopulations. All meetings are open and allow the CoC to engage providers who have a specific focus. Lastly, the HCAEH is in the process of formalizing a Consumer Advisory Board and representation on the HCAEH Executive Committee to obtain input from persons with lived experience. To supplement meetings and gather a larger base for input, the HCAEH uses electronic surveys to complete needs and priority assessments. Surveys are also completed with current and former consumers for implementation input.

3. All HCAEH communications & information is available in electronic format & HCAEH staff are able to accommodate any requests for alternate formatting to accommodate for disabilities. The CoC periodically checks to ensure all electronic communication is formatted to improve accessibility through the website, email & document formatting.

4. The HCAEH uses all information gathered to shape the work of the HCAEH. In the FY2024 competition, input regarding housing type priorities was collected and used in the CoC’s ranking of new projects, including input from persons with lived experience. The HCAEH is also currently working to develop recommendations and strategies to address the system’s racial equity barriers identified by focus groups of persons with lived experience. Recommendations will be implemented with assistance from the HCAEH Consumer Advisory Committee.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	

Describe in the field below how your CoC notified the public:

1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
2.	about how project applicants must submit their project applications—the process;
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.

**(limit 2,500 characters)**

1. On 8/5/24 the CoC Lead released the local request for projects interested in applying for CoC funds. On the same date, the local application was opened on the portal, an email announcement was sent via the HCAEH mailing list, and the announcement was posted on the Hudson County Website. The funding specifications that were emailed and posted with the announcement stated that “Any nonprofit organization, state or local government and instrumentalities of local government may apply for new CoC funding, even if they haven’t received funding in the past. Any agency with technical assistance questions should reach out, in writing to CoC lead staff”, with email provided. This is done with every RFP to ensure any new provider has all information needed for a successful application. A technical assistance session was also held on 6/26/24, prior to the local application being released, to help ensure any agency who may be interested in applying for funds had the information needed to adequately prepare for their submission. For FY2024, Hudson CoC received 3 submissions from agencies that had not received CoC funding in the past, 2 of which are included in the CoC’s submission.

2. The funding specifications and email notification indicated that all project applications needed to be submitted via the CoC’s online application portal. Agencies were provided information on requesting a waiver if an online submission was not possible.

3. New and Renewal Project scorecards and the HCAEH Monitoring and evaluation policies and procedures were included in the email announcement, website posting, and were available on the application platform to be referenced by all agencies interested in applying for funding. The policies outlined that the review committee would combine the scores from monitoring, performance and application for all projects seeking renewal funding. The CoC lead was also available to explain the process to anyone who had questions.

4. The funding announcement notes that any agency or individual that needs technical assistance can reach out to the CoC Lead. The lead will provide a waiver, if needed, to submit an application outside of the portal, or to further explain the CoC and process. The CoC works to ensure all materials including website, emails and electronic documents are formatted to improve access for persons with disabilities and can accommodate additional formatting requests if needed.

# 1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	<b>Coordination with Federal, State, Local, Private, and Other Organizations.</b>	
	NOFO Section V.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC’s geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	No
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	No
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		

<b>1C-2.</b>	<b>CoC Consultation with ESG Program Recipients.</b>	
	NOFO Section V.B.1.b.	

In the chart below select yes or no to indicate whether your CoC:

1.	Consulted with ESG Program recipients in planning and allocating ESG Program funds?	Yes
2.	Provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area?	Yes
3.	Ensured local homelessness information is communicated and addressed in the Consolidated Plan updates?	Yes
4.	Coordinated with ESG recipients in evaluating and reporting performance of ESG Program recipients and subrecipients?	Yes

<b>1C-3.</b>	<b>Ensuring Families are not Separated.</b>	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated?	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure family members are not separated?	No
3.	Worked with CoC and ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients?	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance?	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers?	No

<b>1C-4.</b>	<b>CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.</b>	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

<b>1C-4a.</b>	<b>Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.</b>	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

**(limit 2,500 characters)**

The HCAEH currently has an MOU with the Essex Regional Educational Services Commission (ERESC), which is the LEA contracted with the State of NJ under the McKinney Vento Grant. The ERESC works with the school districts and liaisons within the CoC’s jurisdiction to ensure that homeless youth have access to free, appropriate education and services. Through this partnership, the HCAEH provides training to local school districts and liaisons to give insight on the specifics on the vulnerabilities of homeless families as well as the structure and assistance available through the CoC such as the coordinated entry process, resources available etc. The ERESC provides training to homeless shelters and service providers to ensure an understanding of the service that homeless youth are eligible for through McKinney-Vento resources. They also provide assistance if needed when coordinating with local liaisons for clients. The ERESC will also refer families in need of housing to the Hudson County CoC and ongoing information/resources sharing is conducted regularly. Specific resources were recently shared with homeless providers from ERESC regarding after school services, tutoring, emotional and social workshops, and school supply distributions.

HCAEH providers and the CoC lead also participate in the meetings of the Hudson County Children’s Interagency Coordinating Council, which has membership of many of the school districts/liaisons and focuses on a variety of service needs and issues related to youth, including homelessness. Lastly, North Hudson Community Action Corp, who is a Head Start and Early Head Start provider, is an active member of the HCAEH and is a CoC funded agency. NHCAC makes these services available and known to the providers in the community, enabling connection for families in need.

1C-4b.	Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services.	
NOFO Section V.B.1.d.		

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

**(limit 2,500 characters)**

In 2016, the HCAEH updated its overall CoC Policies and Procedures to ensure all agencies were appropriately informing clients about their ability to access education services and that agencies had staff that were knowledgeable about the services available. The policies that were implemented required all CoC funded providers to designate a staff person as their agency’s “Youth Advocate” who was responsible for making sure that:

1. All school-aged youth remain enrolled in school during periods of homelessness and/or during the transition into permanent housing;
2. All Youth Advocates inform homeless families of their children’s educational rights under the McKinney-Vento Act and connect children with community services, including early childhood programs such as Head Start;
3. All Youth Advocates connect homeless families to their LEA McKinney-Vento Homeless Liaison or other designated staff person identified by the LEA; and
4. As mentioned above, to keep all youth advocates at provider agencies informed on available services, the CoC coordinates with the County’s LEA to conduct an annual training.

All CoC agencies are evaluated during the annual monitoring whether they have a youth advocate in place.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	No
4.	Early Head Start	No	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking—Collaboration with Federally Funded Programs and Victim Service Providers.
	NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	State Domestic Violence Coalitions	Yes
2.	State Sexual Assault Coalitions	Yes
3.	Anti-trafficking Service Providers	Yes
	Other Organizations that Help this Population (limit 500 characters)	
4.		

1C-5a.	Collaborating with Federally Funded Programs and Victim Service Providers to Address Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC regularly collaborates with organizations that you selected yes to in Question 1C-5 to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC’s geographic area are trauma-informed and can meet the needs of survivors.

**(limit 2,500 characters)**

1. WomenRising (WR), the State designated local domestic violence agency funded by the DOJ, is an active member of the CoC. The lead staff for the WR shelter is the vice president of the board for the NJ Coalition to End Domestic Violence and WR as an agency sits on the state sexual assault coalition. On a biannual basis, the CoC Lead Agency in collaboration with community providers (including WR) reviews system policies to ensure they account for the needs of survivors of domestic violence. WR provides input and recommendations for adjustments to CoC policies as emerging trends and needs are identified and best practices are discussed at the State level. In addition to the support in the policy review, WR works closely with the Coordinated Entry agency to provide training and support necessary to ensure the coordinated entry system addresses the specific needs of survivors of DV. In this support role, WR worked closely with the CoC and CE agency to restructure the CE policies to be inclusive and support survivors of DV.

2. Starting in 2018, the HCAEH began partnering with WomenRising, to provide an annual training for CoC providers, including coordinated entry staff. The training is open to anyone participating in the CoC but targets emergency shelter, coordinated entry and housing providers. The date for the 2024 training was 8/6/24 with a focus on domestic violence services provided throughout the County as well as best practices in identifying and working with clients who have experienced domestic violence. In addition to the CoC wide training provided, coordinated entry has a domestic violence social worker that works specifically with any client identifying as a victim of domestic violence or fleeing violence. This social worker has completed specialized training through WomenRising on best practices in working with the domestic violence population. This training included risk assessment and safety planning with a focus on trauma informed care. This training takes place annually to ensure the staff are up to date on all best practices. The CoC also shares trainings that are made available to CoC agencies through the NJCEDV and NJCASA. As part of the program monitoring process, the CoC evaluates trainings provided to program staff, policies and practices around confidentiality, client safety and trauma-informed care.

1C-5b.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC's coordinated entry addresses the needs of DV survivors by including:	
1.	safety planning protocols; and	
2.	confidentiality protocols.	

(limit 2,500 characters)

1. Garden State CDC (GSCDC) serves as the coordinated Entry (CEP) for the CoC region. GSCDC conducts all intake assessments and follow up meetings with clients in a safe and private location to ensure that personal and confidential information is not compromised. Participants of the CEP DV Program enter through a separate door and are seen in an area away from the Primary CEP. Strict protocols are followed and all staff are trained not to disclose any personal information about any GSCDC clients to callers or visitors without specific written, informed consent from the client. The DV Social Worker goes directly onsite to Women Rising to meet with clients in that shelter so that they do not have to go onsite to the CEP office unless they choose to. All clients work with their Garden State case manager to develop a housing plan. For victims of domestic violence, Garden State DV CEP staff have been trained by WomenRising in safety planning for victims of domestic violence. While developing their housing plan and before any referrals are made, the safety of the household is taken into consideration and adjustments are made as needed. Plans are developed with the client and WomenRising to ensure they are following best practices and the concerns and comfort of the victim are addressed.

2. CEP conducts all work with DV victims with their confidentiality at the forefront. Intake and assessment information is gathered using live entry and all computers are secured with passwords and set on auto-lock if the staff person is away from their workstation for a period of time. The agency does not print out documents that can be stored electronically. Any paper documents that are collected for a paper file are stored in locked cabinets in locked offices. No referrals are made without the client's written consent and agreement to share their information.

1C-5c.	Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

		Project Staff	Coordinated Entry Staff
1.	Training Occurs at least annually?	Yes	Yes
2.	Incorporates Trauma Informed best practices?	Yes	Yes
3.	Incorporates Survivor-Centered best practices?	Yes	Yes
4.	Identifies and assesses survivors' individual safety needs?	Yes	Yes
5.	Enhances and supports collaboration with DV organizations?	Yes	Yes
6.	Ensures survivors' rights, voices, and perspectives are incorporated?	Yes	Yes
	Other? (limit 500 characters)		
7.			

&nbsp;

1C-5d.	Implemented VAWA-Required Written Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below:	
1.	whether your CoC's written policies and procedures include an emergency transfer plan;
2.	how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer;
3.	what your CoC requires households to do to request emergency transfers; and
4.	what your CoC does in response to households requesting emergency transfers.

(limit 2,500 characters)

1. The current version of the CoC's policies and procedures include an overall emergency transfer plan policy that all CoC providers must adhere to and ensure they have agency specific policies to implement.

2. All housing providers are responsible for ensuring households receive information regarding their rights to an emergency transfer. Agencies must notify tenants of this right upon admission to housing, signing of a lease (first time and renewal), and when the tenant is given notification of eviction or termination of assistance.

3. Per the CoC's emergency transfer plan policy, any tenant requesting an emergency transfer must notify their CoC case manager or housing provider with a written request for a transfer. The written request must include either a statement expressing the tenant reasonably believes there is a threat of imminent harm from further violence if the tenant were to remain in the same dwelling unit assisted under the CoC funded agency's program; OR a statement that the tenant was a sexual assault victim and that the sexual assault occurred on the premises during the 90 calendar-day period preceding the tenant's request for an emergency transfer.

4. Upon notice of an emergency transfer request, the case manager will then work first within their organization to identify if there is a safe option for housing, such as finding a new housing unit with the same housing voucher the client currently has. If there are no safe housing options for the client in the program they are residing in, the agency will coordinate with the CEP to identify any transfer options for the client. All options will be presented to the client who ultimately decides what option they feel most effectively meets their safety needs. The client will retain their top priority status until they find safe housing.

1C-5e.	Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.
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**(limit 2,500 characters)**

DV households are connected to the coordinated entry system through community referral, direct outreach or referral from DV providers in the region. Households identified as fleeing domestic violence through the CE pre-screening process are immediately connected to WomenRising, the designated DV provider for the region. Women Rising conducts a full assessment to determine if there is an immediate safety risk requiring connection to DV specific emergency shelter services. If the client does have an immediate DV need, Women Rising will place them in the DV emergency shelter program. If the client does not have an immediate DV need, the CE provider works to connect the household to appropriate shelter which may include generalized shelters in the region or hotel placements. All DV households, regardless of their shelter placement, are assessed by the CE agency. CE staff are trained by WomenRising in providing trauma informed, and client empowering supports to households. Through the assessment process, the CE provider identifies all the housing and service needs the household presents with. Upon identification of housing and service needs, the CE provider connects households to community based services and refers to appropriate housing opportunities/vacancies for which they are eligible. As the CE process is the same for DV households as it is for the general homeless population, DV households have access to all of the same housing and service opportunities as anyone who was not experiencing DV as long as those opportunities are appropriate based on their safety plan created with WomenRising and CE.

1C-5f.	Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC ensures survivors receive safe housing and services by:	
1.	identifying barriers specific to survivors; and	
2.	working to remove those barriers.	

**(limit 2,500 characters)**

Because WomenRising is so actively involved in the CoC and the Coordinated Entry system, the design of the CE and the DV housing programs that have been implemented have had the input from WR regarding barriers that may be specific to victims of domestic violence. Data from the CoC's CEP and housing programs are used to evaluate outcomes and identify additional barriers that were not identified during the program design phase. Additionally, the CE provider hosts weekly focus groups with persons experiencing homelessness, which could include victims of DV. The input provided through those focus groups directly impacts how services are delivered and new programming that is implemented, in attempts to break down the barriers found by victims trying to use the system. The CoC's CEP provider is an active member of the CoC's Executive Board and so when barriers are identified that need a larger system change, they are discussed at the Executive Committee level and then strategies are identified to address how to remove those barriers moving forward. An example of removing barriers for victims of DV, there was concern that DV survivors would not feel safe enough to access the CEP system through the same drop in center as other households experiencing homelessness. To address this barrier, upon design and implementation of the CoC's DV specific CEP protocols, CEP staff can meet the survivor at WomenRising, or another agreed upon location where the household feels safe for their assessment and ongoing case management.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+--Anti-Discrimination Policy and Equal Access Trainings.	
	NOFO Section V.B.1.f.	

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
	3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy--Updating Policies--Assisting Providers--Evaluating Compliance--Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

Describe in the field below:	
1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1. The CoC reviews all policies on a bi-annual basis, seeking input from all stakeholders on any necessary changes. In addition, Hudson Pride, a local LGBTQ+ focused provider, is an active member of the CoC and provides input on changes as they are needed. This input is based on best practices and feedback from consumers they are working with. The CoC has contracted with Hudson Pride in the past, and has a current contract with them, to provide CoC wide training and policy review related to anti-discrimination and best practices in serving households identifying as LGBTQ+.

2. In 2019, after the CoC wide policies had been updated, the CoC lead contracted with Hudson Pride to do individual reviews of project-level anti-discrimination policies to help with updates to ensure they were consistent with the new CoC policy. They were also there to assist in training staff on the new policies and address any space updates that needed to take place to ensure all households felt safe when seeking services. These policies were then used as a guide for other providers and services to assist in policy updates. The CoC also contracted with Hudson Pride in 2024 to host a series of trainings to reaffirm the organization’s understanding and commitment to meeting the needs of LGBTQ+ households.

3. The CoC evaluates compliance with anti-discrimination policies on an annual basis through the monitoring process. The CoC is evaluating whether the agency is seeking feedback from clients who have been through the program as well as their complaint process. The CoC lead also fields any calls or complaints that are filed throughout the year for all programs in the CoC allowing issues to be addressed immediately.

4. If a complaint is brought to the attention of the CoC lead throughout the year, the CoC lead will directly reach out to the provider for additional information and to assist in the development of an improvement plan or adjustment to ensure the anti-discrimination action is addressed. If an issue is identified through the monitoring process, the monitoring report to the agency will outline the concern and request the agency identify how they will address the issue. Whether the agency made that adjustment will be reviewed during the next monitoring, or if it is more serious, the agency will be required to follow up with the CoC lead when adjustments to the program have been made. If adjustments are not made, the program risks losing funding in future cycles.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy.	
NOFO Section V.B.1.g.		
You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.		
Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC's geographic area, provide information on the one:		

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
NJ Dept of Community Affairs	98%	Yes-HCV	No
Jersey City Housing Authority	26%	Yes-HCV	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	

	Describe in the field below:
1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

The Hudson CoC has met with many of the housing authorities within the jurisdiction regarding a moving on and/or more general homeless preference. Some housing authorities showed concern over setting a general preference, as they feel it will allow households to claim they are homeless in order to move up the list. In order to combat that concern, the CoC has provided housing authorities with information regarding the coordinated entry system, how referrals would work for any preferences or set asides, and information on best practices for how other housing authorities have implemented such preferences. In May 2024, the CoC and Jersey City Housing Authority participated in a Statewide CoC/Housing Authority Partnership meeting that included representatives from HUD and USICH to help further the conversation.

While the discussions for general homeless preferences related to HCV are ongoing, more of the housing authorities have been willing to apply for special voucher programs such as the EHV which has allowed them to get a better understanding and have successful lease ups through the coordinated entry process. This has led to increased partnerships and set-asides with programs such as mainstream vouchers, including with some of the CoC's smaller housing authorities who have not partnered in the past such as the Bayonne Housing Authority and Guttenberg Housing Authority who had 19% of their new admissions in 2023 go to clients experiencing homelessness.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:
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1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	No
	Other (limit 150 characters)	
5.	State Rental Assistance	Yes

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry. NOFO Section V.B.1.g.	
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In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	No
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	
	Foster Youth to Independence	Yes

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness. NOFO Section V.B.1.g.	
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1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		<b>Program Funding Source</b>
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	Mainstream, 811, FYI

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV). NOFO Section V.B.1.g.	
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	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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## 1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Preventing People Transitioning from Public Systems from Experiencing Homelessness.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the public systems listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Prisons/Jails?	Yes
2.	Health Care Facilities?	Yes
3.	Residential Care Facilities?	Yes
4.	Foster Care?	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition.	20
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach.	20
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.  
 Describe in the field below:

1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation;
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and
4.	what your CoC has done to improve fidelity to Housing First.

**(limit 2,500 characters)**

1&2. The CoC uses a multi step approach to evaluate whether projects are adhering to their application submission & if they are following a housing first (HF) approach. Through the local application, the CoC reviews the admission & termination criteria of the program as well as a description from all new projects about how they will adhere to a HF framework to ensure projects are describing a low barrier program with a goal of housing retention. These responses from the local application are compared to the project application in esnaps to ensure consistency. The CoC also evaluates the agency's response to services provided to help households connect to & retain housing in esnaps.

3. Outside of the competition, the CoC conducts an annual performance review & monitoring of all projects evaluating:

That all referrals are only being accepted from the CoC's coordinated entry program. If a referral is denied, the reason is evaluated to ensure it is not against the CoC's HF, low barrier policies, as the CEP prioritizes households with the highest barriers.

How they work with consumers in regards to landlord mediation & conflict resolution. If a tenant is at risk of eviction, confirming they would not be terminated but could identify a new unit

How they work with service resistant clients & confirm that they are creating individualized client service plans

Reason for discharge for each household to confirm households are not discharged due to factors that are not in line with HF

Client leases & program rules to make sure there are no stipulations regarding service participation as a precondition or requirement to maintain their housing

In addition, the CE system evaluates referrals & acceptance rates, notifying the CoC lead of any problematic rejections. The CoC lead fields any complaint or concern regarding program implementation & if HF concerns are identified, the lead would meet with the provider to address the concern & determine if there is a way to correct the issue

4. The CoC worked to provide trainings that emphasize the impacts & benefits of HF & with its data analyst, is developing data dashboards that provide information about program successes, especially highlighting the effectiveness of HF programs. The CoC will continue to prioritize projects that adhere to HF through all funding sources, not just CoC, & will work with the Consumer Advisory Board to specifically acknowledge programs that are truly implementing a HF approach

1D-3.	Street Outreach—Data—Reaching People Least Likely to Request Assistance.	
	NOFO Section V.B.1.j.	

Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance.

**(limit 2,500 characters)**

There are three agencies throughout the CoC that are responsible for street outreach and cover 100% of Hudson County, the CoC’s geographic area. The main street outreach provider, GSCDC, covers all of Hudson County & focuses on areas with the highest concentration of unsheltered homelessness. MASSH, the PATH provider for the County, focuses on clients with a mental illness and the County’s largest municipality, Jersey City, has implemented a JC specific outreach team focusing on areas with high unsheltered numbers within JC. All outreach is coordinated & tailored to those who are the most vulnerable and service-resistant, specifically targeting encampments and locations identified with advocates, police, hospitals and public transit. Outreach teams adjust their times and locations to engage those that are transient and work to develop relationships and foster effective engagement with service-resistant clients in order to promote acceptance of shelter and services. If shelter is refused, connection will still be made to CEP and clients will be prioritized for permanent housing opportunities. Because GSCDC is a provider for both outreach and CEP, outreach staff coordinate with CEP to identify which unsheltered clients have engaged in the system and those that may be eligible for PSH. Both outreach and CEP work to meet the client where they are and do not force program engagement to continue to provide case management or connection to PH. These methods have proven successful with 50% of clients that entered a PSH program and 44% of clients that entered a RRH program in 2023 coming directly from the street into housing.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate your CoC’s strategies to prevent the criminalization of homelessness in your CoC’s geographic area:

	Your CoC’s Strategies	Engaged/Educated Legislators and Policymakers	Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness
1.	Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness?	Yes	Yes
2.	Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places?	Yes	Yes
3.	Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places?	Yes	Yes
4.	Other:(limit 500 characters)		

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1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.I.	

	HIC Longitudinal HMIS Data	2023	2024
Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	241	243

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

Describe in the field below how your CoC:

- |    |   |
|----|---|
| 1. | works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and |
| 2. | promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.   |

**(limit 2,500 characters)**

1. HCAEH membership includes a number of healthcare and mental health organizations who provide information about their services, new initiatives and referral processes at each HCAEH meeting. The CoC has two Federally Qualified Health Centers that conduct specific homeless outreach to assist with healthcare enrollment and service access, including a mobile team that coordinates directly with local shelters. All CoC providers work with clients to make sure they are connected with all benefits they are eligible for and services that have been identified as a need. Caseworkers assist with scheduling appointments and obtaining proper health services, with the aim of getting all clients on a regular schedule to assist in preventing longer term concerns. The Hudson County Welfare Agency is also an active member of the HCAEH and HCAEH Executive Board and provides up to date information on all mainstream resources as well as supports available to assist clients with completing applications, including Medicaid enrollment. On a larger scale, the CoC lead is working with providers on billing Medicaid for housing related services. To date, two of the largest housing providers utilize Medicaid billing to offset their CoC service funding.

2. The CoC shares information regarding the SOAR program with all providers in the community and encourages as many providers as possible to participate. So far, 4 major providers in the community have staff who have completed the SOAR certification program.

ID-7.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent the Spread of Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that:	
1.	respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

In response to the COVID-19 pandemic, the CoC increased its collaboration with the local health department and local FQHCs to facilitate information sharing, the implementation of best practices, more efficient access to health care and a resource for non profits in the homeless service world to ensure they were operating their programs in a safe way that helped prevent outbreaks. This increase in collaboration included regular calls and structured trainings when new federal health guidance was released, regular email communication of best practice information from local health partners and direct coordination for the facilitation of testing, quarantine and vaccination.

The infrastructure of communication and collaboration continues beyond the COVID-19 pandemic, with one of the local FQHCs partnering directly with the shelters and drop in centers in the CoC to provide on site vaccinations for not only COVID-19, but the flu, and ongoing testing when needed. The following policy changes were also put in place with the input from the local health department: use of PPE by staff and clients, implementation of air filtration systems and amplified cleaning procedures, additional spacing between beds at all shelter locations, implementation of a rotating or staggered meal service to avoid overcrowding in meal rooms. All programs have updated their workplace policies and disaster preparedness policies to account for these changes and additional sanitizing and clean procedures.

In addition, ongoing healthcare services have been put in place at the main warming center for the region to address health concerns of the very vulnerable population using the site. The CoC is also evaluating the funding options for a non-congregate step down shelter modeled after the step down shelter used during COVID, to provide shelter and healthcare services to clients who are need in shelter, but have health concerns that are greater than what the shelter can accommodate.

ID-7a.	Collaboration With Public Health Agencies on Infectious Diseases. NOFO Section V.B.1.n.	
Describe in the field below how your CoC:		
1.	effectively shared information related to public health measures and homelessness; and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

The HCAEH utilized a number of methods to distribute information regarding safety measures, local restrictions and vaccine implementation as well as updates on emerging public health related issues. Updates were provided in real time regarding agency operation changes, safety measures, best practices, etc through the HCAEH mailing list which has over 300 recipients. As needed, notices were sent out on a daily basis to ensure information was shared in a timely manner. The CoC lead also directly called the shelters, the coordinated entry program, drop in centers and local welfare agency on a regular basis to evaluate needs, provide updates on programs, coordinate mobile testing and vaccine implementation.

The HCAEH continues to hold its regular HCAEH membership meetings. Meetings are held via Zoom to ensure access and continued safety. As need comes up, public health concerns will be included as standing agenda items on the regular meeting agenda. All agencies were encouraged to provide updates on any new programming at these meetings. During the height of the pandemic, the HCAEH had also implemented bi-weekly and then monthly provider calls, with the goal of sharing information, answering questions, and continuing service provision. The HCAEH is prepared to resume those calls again if needed.

Through the pandemic, the CoC has also greatly increased communication between public health agencies and service providers. The FQHC that operated the COVID step down shelter has become an integral part of the CoC and continues to provide information, screening, testing and general health services on site to clients residing at emergency shelters and attending drop in centers.

1D-8.	Coordinated Entry Standard Processes.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	can serve everybody regardless of where they are located within your CoC's geographic area;	
2.	uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC;	
3.	collects personal information in a trauma-informed way; and	
4.	is updated at least annually using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

1. The Hudson Coordinated Entry Program (CEP) is operated by Garden State CDC (GSCDC) & covers the CoC's entire geographic area. CEP has two drop in centers, one in each region of the County & operates mobile assessment & street outreach teams. The mobile team conducts assessments at emergency shelters, drop in centers, as well as unsheltered locations to ensure all clients have access.

2. Upon entry to CEP, households are immediately pre-screened & provided linkages for urgent needs (i.e. shelter, food). Within 14 days, clients are assessed using a standard assessment tool in HMIS to evaluate barriers & generate vulnerability scores. CEP utilizes this score & case conferencing to determine the most appropriate placements for each client. CEP prioritizes referrals following Notice CPD 16-11 & strives to rehouse clients as quickly as possible. CEP holds case conferencing twice a week to efficiently identify housing opportunities for clients.

3. All CEP staff have been trained in trauma-informed care & to collect all client information in a way that prevents retraumatization or client discomfort. All assessments are done in a private location, so information cannot be overheard by others and clients have the ability to be assessed & included in prioritization, even if they are not comfortable sharing all information. All assessments are completed as part of a larger conversation with a goal of helping to identify client's strengths through the process.

4. GSCDC collects consumer feedback through: 1) Weekly focus groups conducted at the primary Drop-in Center/CEP location. The group is facilitated by rotating staff who compile the feedback & send it to designated leadership staff. 2) An anonymous suggestion box is maintained at each of the program locations where consumers are encouraged to submit feedback or suggestions. 3) Satisfaction Surveys are provided to all program clients annually. The feedback is compiled & sent to the GSCDC Cultural Competence Committee (CCC) to review trends & concerns. The GSCDC CCC collects & maintains accurate & reliable demographic data to monitor & evaluate the impact of CLAS on equity & outcomes, and to inform service delivery. The GSCDC CCC compiles & assesses the survey, focus group, & suggestion box results. The GSCDC CCC & Executive leadership prioritize incorporating this information into program policies & procedures to ensure all services are delivered in a culturally & linguistically appropriate manner.

1D-8a.	Coordinated Entry–Program Participant-Centered Approach.	
	NOFO Section V.B.1.o.	

	Describe in the field below how your CoC's coordinated entry system:
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
2.	prioritizes people most in need of assistance;
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and
4.	takes steps to reduce burdens on people seeking assistance.

**(limit 2,500 characters)**

1. The Coordinated Entry Program (CEP) has two drop in centers, one in each region of the County, but also has mobile assessment & street outreach teams to connect with service-resistant clients. Mobile assessment staff regularly visit shelter & drop-in centers & focus on clients who may be reluctant, unwilling or unable to visit a CEP location, providing assessments & case management on site. Street outreach works daily to engage the most service-resistant, unsheltered clients to connect them with ES & transportation to a CEP site. The team also includes a CEP case manager who conducts CEP assessments on site with unsheltered clients.

2&3. Upon entry to CEP, households are immediately pre-screened and provided linkages for urgent needs (i.e. shelter, food). Within 14 days, clients are assessed using a standard assessment tool in HMIS to evaluate barriers and generate vulnerability scores. CEP utilizes this score and case conference to determine the most appropriate placements for each client. CEP prioritizes referrals following Notice CPD 16-11 and strives to rehouse clients as quickly as possible. CEP holds case conferencing twice a week to efficiently identify housing opportunities for clients. Even before a housing opportunity has been identified, CEP staff will work to collect program documentation with all consumers to ensure quick entry into housing one an opportunity is available. CEP has no requirement for prior service engagement, allowing many service resistant, unsheltered clients to move immediately into PH. In 2023, 50% of households admitted into PSH entered the program directly from the street.

4. The CEP program is continuously getting feedback regarding the process and working to reduce barriers experienced by clients going through the program. CEP begins working with clients right away on documentation collection so when a housing opportunity is available there are no delays due to documentation. Implementing the mobile and outreach aspects of CEP also assisted a large number of clients who otherwise were not accessing the drop in center to be assessed. An example of reducing barriers for a specific program, during the implementation of EHV, the CEP and County Welfare agency worked to streamline access to client's income and in some cases, identification documents, avoiding clients needing to physically go to the Welfare office and instead documents were sent from Welfare directly to their CEP case manager.

1D-8b.	Coordinated Entry—Informing Program Participants about Their Rights and Remedies—Reporting Violations.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC through its coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;	
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and	
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.	

**(limit 2,500 characters)**

1. Anyone experiencing homelessness may access the coordinated entry system by visiting a drop in center, calling the CEP agency, or working through their mobile outreach team. Flyers regarding the coordinated entry program are available and distributed throughout the CoC to ensure all agencies and clients are aware of their ability to access the coordinated entry system. Regardless of where the client is in the system, they are assessed using the standard assessment tool and once housing opportunities become available that they are eligible for, CEP staff present those opportunities to the client. The client is made aware that they do not have to accept the housing opportunity that is available, and that they will not lose their prioritization if they decide that housing opportunity is not right for them. This is especially important for project based openings to ensure the client feels safe and comfortable in the possible new community.

2. To ensure clients are aware of their rights related to fair housing and civil rights law, all agencies, including the coordinated entry program have fair housing and housing discrimination information posted and accessible for all clients. In addition, many programs have housing discrimination information in their program intake packet for clients to understand their rights. Clients are notified that if at any point during the referral, housing search or housing process, they feel discriminated against, they should reach out to their case worker (or if it is a complaint about their case worker) to their supervisor who will help them determine the best course of action.

3. All agencies throughout the CoC have attended trainings provided by local legal services agencies as well as the NJ Division of Civil Rights regarding NJ Law Against Discrimination, the Fair Chance Housing Act and to understand how to file a complaint in NJ. To make this process easier, NJ is moving forward with a policy that would allow a service provider, not just the client directly, to report a claim of discrimination. All agencies are encouraged to file complaints of housing discrimination through both the State of NJ and HUD. The most recent CoC training that was provided by the Division of Civil Rights was September 13, 2024.

1D-9.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.p.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	04/17/2024

1D-9a.	Using Data to Determine if Racial Disparities Exist in Your CoC’s Provision or Outcomes of CoC Program-Funded Homeless Assistance.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the data your CoC used to analyze whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance; and
2.	how your CoC analyzed the data to determine whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance.

**(limit 2,500 characters)**

1. The CoC has conducted a number of racial equity reviews over the last year, but most recently, the CoC focused its racial equity analysis on the CoC's coordinated entry system. This analysis was part of a Data Driven Decision Making program, hosted by Harvard, that the CoC participated in with a number of other CoCs in the State. To start this evaluation, the CoC focused on two areas, access to coordinated entry and the vulnerability score. The data reviewed included Hudson County general population data from the 2022 Census information, HMIS data for all households accessing emergency shelter, street outreach and coordinated entry in 2023 and the vulnerability score of each household from the CoC's CEP assessment. All data was broken down by race, with the vulnerability score also broken out by household type.

2. To determine whether disparities existed, the CoC compared the racial breakdown of households accessing the CoC's coordinated entry program compared to the overall population experiencing homelessness and the overall County population. Through this review, it was determined that Hispanic, White and Asian households are underrepresented in the coordinated entry population compared to the total homeless population. Hispanic households saw the biggest disparity with Hispanic households representing 30% of the homeless population but only 5% of the population served in coordinated entry. To evaluate the disparities within the vulnerability score, the CoC compared the range of vulnerability scores by and household type (focusing on the scores that fall within 25-75% for each race). Through this analysis, the CoC found that the majority of White families are showing higher vulnerabilities than the majority of Hispanic or Black families, meaning they will be more likely to be referred to permanent housing or more service intensive housing interventions. When it comes to individuals, White and Hispanic individuals are showing up as more vulnerable than Black individuals, meaning Black individuals will be less likely to be referred to service intensive and longer term housing opportunities. The CoC is currently collecting more information to determine whether the difference seen in the vulnerability scores are due to the actual vulnerability of the households and other system's failing to provide them services to prevent them from becoming homeless, or if it is a disparity being cause by the CoC's vulnerability matrix.

1D-9b.	Implemented Strategies to Prevent or Eliminate Racial Disparities.	
	NOFO Section V.B.1.p	

Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.

1.	Are your CoC's board and decisionmaking bodies representative of the population served in the CoC?	Yes
2.	Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC?	Yes

3.	Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups?	Yes
4.	Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups?	Yes
5.	Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?	Yes
6.	Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector?	Yes
7.	Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness?	Yes
8.	Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity?	Yes
9.	Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness?	Yes
10.	Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system?	Yes
11.	Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness?	Yes
	Other:(limit 500 characters)	
12.		

1D-9c.	Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity.	
	NOFO Section V.B.1.p.	

Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

(limit 2,500 characters)

In 2024, the CoC hired a data analyst who is focused 100% on evaluating data for the Continuum of Care to help not only with data clean up and accuracy issues, but to ensure the CoC is incorporating data in all meetings, funding decisions and strategic planning discussions. As part of this work, the data analyst will work to include evaluations of racial equity to ensure the program outcomes that are being looked at for the system overall do not demonstrate inequities in the system. These reports will be provided not only at the Executive Committee level for strategic planning around disparities, but at the full membership meeting to keep agencies aware and working on a smaller scale to address inequities.

In addition to the regular data analysis and review, the CoC will also utilize feedback from its Consumer Advisory Board to address any racial inequities experienced. The CoC will also have this group review all policies and procedures for the CoC and the larger system to evaluate areas that may be leading or furthering racial disparities.

1D-9d.	Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and
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2.	the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance.
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**(limit 2,500 characters)**

1. The HCAEH will utilize similar metrics to what it has evaluated in the past to track the progress of the CoC in addressing the identified disparities. Specific measures include a racial breakdown and comparison of overall households served in the different program types including coordinated entry access, breakdown of chronically homeless households and households identifying disabilities, a breakdown of the vulnerability scores from the coordinated entry as well as referrals and successful exits to PSH, RRH and other housing opportunities. In addition, the length of time it takes for households to be placed will be evaluated. The CoC will also use direct feedback from the CoC's Lived Experience Advisory Board and participants served in CoC funded projects to evaluate progress on preventing or eliminating racial disparities.

2. The CoC's data analyst will develop dashboards for all HMIS related metrics listed above that can be run regularly and easily evaluated by CoC leadership. The CoC will also use its Lived Experience Advisory Board for not only feedback directly and to cohost focus groups to obtain project level information, but the CoC will work with Advisory Board to develop additional tools and methods of evaluating the system that can be implemented on a regular basis, or during the project monitoring process, whatever is most appropriate.

1D-10.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts.	
	NOFO Section V.B.1.q.	

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes.
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**(limit 2,500 characters)**

The CoC's CEP provider hosts weekly focus groups for anyone experiencing homelessness and the CoC is forming an Advisory Board of persons with lived experience to receive training and play a more integrated leadership role in the CoC. The trainings that will provided to the advisory focus not only on the Continuum of Care, but professional development topics such as committee and meeting structure, local, state and federal funding sources and requirements, completing documentation, etc. All of these areas could help them obtain employment or leadership roles with organizations within the CoC. Additionally, the CoC lead is evaluating the possibility of hiring another person with the increased planning funds, which will prioritize lived experience of homelessness. Outreach for participation in all of these efforts is done through shelter providers, outreach teams and drop-in centers identifying clients that might be interested in participating. The CoC has also connected with local libraries who have been working with some of the new members of the advisory board. The CoC created flyers which were posted at agency locations commonly visited by persons experiencing homelessness such as drop-ins, soup kitchens, shelters and service locations. Participants were informed there would be compensation for participation in the form of \$50 gift cards. Lastly, word of mouth through peer outreach is always one of the most effective outreach methods to increase program, focus group and Advisory Board participation in the CoC.

1D-10a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.  
 Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Routinely included in the decisionmaking processes related to addressing homelessness.	20	14
2.	Participate on CoC committees, subcommittees, or workgroups.	12	5
3.	Included in the development or revision of your CoC's local competition rating factors.	1	1
4.	Included in the development or revision of your CoC's coordinated entry process.	5	3

1D-10b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

**(limit 2,500 characters)**

Many CoC membership organizations provide professional development and employment opportunities to individuals with lived experience. Professional development activities include access to computers and assistance in applying for employment, resume writing, mock interviews, attending trainings, meeting with vocational mentors, and having access to volunteer opportunities. While these activities focus on employment outside of the organization, multiple organizations hire current or former clients to assist with program operation. Some of the positions that are held at agencies that include persons with lived experience include shelter workers, board members and outreach workers. Clients are hired in these positions with the understanding that through their lived experience they have the knowledge and expertise to work with their peers. As example, one of the shelters in the continuum reported that 35% of staff are persons with lived experience. Another PSH provider reported approximately 50% of their staff are persons with lived experience.

In addition to agency opportunities, through the CoC's Advisory Board for persons with lived experience, all participants will receive training related to the funding sources, local funding processes, program administration and strategic planning. Through the increase in CoC planning, the CoC lead is also exploring the possibility of adding a new staff member with a priority for persons with lived experience.

1D-10c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below:	
1.	how your CoC gathers feedback from people experiencing homelessness;
2.	how often your CoC gathers feedback from people experiencing homelessness;
3.	how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program;
4.	how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and
5.	steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

**(limit 2,500 characters)**

1&2. The HCAEH has held multiple focus groups & has started an advisory board of persons with lived experience (LEAB) who meet monthly (biweekly during the initial training phase), to provide feedback of their experiences within the system & areas that need to be improved upon. This group will receive training related to the different funding sources in the system, funding processes, strategic planning, meeting & committee structure & will review all CoC policies & procedures. Additionally, the Coordinated Entry program uses surveys & focus groups to collect consumer feedback on a weekly basis. This information is not only about the CEP but the system in general, including shelter & housing programs. Areas of concern are always shared with the CoC Lead to be addressed with the other programs.

3&4. In addition to the methods listed above which include persons who have utilized CoC & ESG funded programs, individual programs obtain consumer feedback at least annually through surveys & focus groups, detailing in their local application & monitoring process how they have incorporated that feedback into their program design or service implementation. The CoC will work with the LEAB to evaluate the monitoring tools used to evaluate CoC & ESG programs & update as needed to better collect input from persons with lived experience through the formal monitoring process.

5. The CoC has been working to address the concerns that are being brought up through these feedback loops. First, the CoC heard agencies were not working with clients in a trauma informed or culturally sensitive manner. In response, the CoC contracted with an agency to provide cultural competency training for CoC providers, including the County Welfare staff. The CoC is also exploring trauma-informed care trainings specifically. In the past there were also concerns brought up regarding the operation of certain programs and the treatment of clients. The CoC lead took this input seriously & in the next funding cycle for that program, a new agency was identified to administer the program. Lastly, the CoC was told that during the winter, the hours that warming center transportation was being provided was too late & clients were not attending the warming center because they did not always have a safe place to store their belongings. In response, the CoC adjusted the pick up times for warming center transportation & provided funding for the warming center to acquire lockers that clients could use.

1D-11.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.s.	
	Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
	1. reforming zoning and land use policies to permit more housing development; and	
	2. reducing regulatory barriers to housing development.	

**(limit 2,500 characters)**

The State of NJ monitors municipalities to ensure they are providing their “fair share” of the region’s need for affordable housing for moderate to low income households. The Mount Laurel Doctrine and recent A4/S50 legislation enforces the assessment of statewide needs for affordable housing and allocates that need on a municipal fair share basis. Municipalities are then evaluated to ensure they are meeting their affordable housing obligations. Many organizations within the CoC were part of the advocacy efforts surrounding the updated A4/S50 legislation to ensure it met the needs of the community and households who are in need of affordable housing.

The CoC Lead is the office that oversees the County’s HOME funding and works to ensure that new projects include set aside units for persons experiencing homelessness. These projects are required to obtain referrals through the CoC’s coordinated entry program for the set aside units. Additionally, the CoC reviews all Low Income Housing Tax Credit projects seeking state funds. Under the LIHTC program, projects with units set aside for people experiencing homelessness or other special needs populations receive bonus points. Projects looking to receive these bonus points must obtain a letter of support from the CoC, and will be required to accept referrals from the CoC’s coordinated entry program.

## 1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Advance Public Notice of Your CoC’s Local Competition Deadline, Scoring and Rating Criteria.	
	NOFO Section V.B.2.a. and 2.g.	

1.	Enter the date your CoC published its submission deadline and scoring and rating criteria for New Project applicants to submit their project applications for your CoC’s local competition.	08/05/2024
2.	Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC’s local competition.	08/05/2024

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes
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1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.  NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	
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You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.  
Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	216
2.	How many renewal projects did your CoC submit?	18
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.  NOFO Section V.B.2.d.	
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Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	the severe barriers your CoC considered.

(limit 2,500 characters)

1. Project evaluation includes: a) monitoring based on client files, program documents and staff interviews. Programs receive points for taking clients from coordinated entry (which prioritizes the most vulnerable) - 5 points, serving chronically homeless - 5 points, and evidence the program works to avoid termination/eviction - 3 points; b) performance review based on HMIS data looks at exits to/stability in PH - 10 points, low level of exits to homeless/unknown locations - 10 points, and low levels of termination due to non-compliance - 10 points. c) the local application awards points based on projects prioritizing chronically homeless - 5 points, having low barrier admissions - 5 points, having low barriers to reduce terminations and increase project retention - 5 points

2. The performance review includes an evaluation of recidivism from the program as well as the length of time to achieve housing, but projects are not scored on these criteria. The CoC intends to begin scoring these items in future local competitions. The CoC does score projects on having accurate dates in the admission vs PH move in dates - 4 points. Additionally, the project application includes scoring related to supporting clients to move on to PSH - 5 points.

3. During the performance review, scoring for programs serving chronically homeless clients with high vulnerabilities, the performance and evaluation committee focuses on housing stability and connection to benefits, recognizing that some high vulnerability clients are less likely to obtain earned income. These considerations are factored into the overall project score and ranking.

4. Projects serving highly vulnerable clients receive additional points for targeting the chronically homeless, utilizing a housing first framework with low barriers to program admissions and low barriers for program retention, demonstrating lower levels of program exits due to non-compliance and accepting referrals through CEP as a way to offset any performance outcomes affecting project scoring that are impacted by the prioritization of highly vulnerable populations. These points offset any loss of points in performance outcomes related to stabilization on PH and connection to income/benefits.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
NOFO Section V.B.2.e.		
Describe in the field below:		
1.	how your CoC used input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	
3.	how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers.	

(limit 2,500 characters)

1&2. Both the CoC Executive Board and HCAEH Performance and Evaluation Committee are composed of racially diverse groups of people who hold leadership positions throughout the CoC’s geographic area, as well as representation from persons with lived experience. The process and specific questions that are asked through the local competition for the monitoring, performance and application portion of the process are thoroughly reviewed and updated annually by these committees. Additionally, the CoC lead seeks input from the CoC body as a whole through a survey to identify funding priorities for new projects each year. This method allows for a broader input on how the selection process should be conducted, as the listserv includes over 300 contacts.

3. Through the input of the committee and the work the CoC was doing around racial equity, four questions were added to the local CoC application to better understand how agencies are utilizing consumer input and addressing racial disparities. Questions included describing the diversity among the agency, including leadership staff, how the agency uses input from persons with lived experience to adjust service delivery if necessary, what strategies they are using to address racial disparities, and how they work to deliver services in a manner that is culturally and linguistically competent. These questions accounted for 33% of the renewal project application scoring and 17% for new projects.

<b>1E-4.</b>	<b>Reallocation—Reviewing Performance of Existing Projects.</b>	
	NOFO Section V.B.2.f.	
	Describe in the field below:	
1.	your CoC’s reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC’s local competition this year;	
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

**(limit 2,500 characters)**

1. The HCAEH reallocation process works to ensure that projects submitted in the CoC Consolidated Application best align with the CoC and HUD’s priorities and that they are serving clients effectively. The CoC evaluates all projects each year for possible reallocation through a monitoring, performance and application process. Projects are scored based on their ability to reduce length of homelessness, reduce returns to homelessness, income growth and maintenance, housing first implementation, successful housing placements as well as a compliance review including a thorough fiscal review. Agencies could be recommended for reallocation due to noncompliance with following HUD and CoC policies, poor outcomes for clients such as high rates of discharges to homeless locations, refusing referrals through coordinated entry, lack of housing stability seen by clients in the program or underspending of funding. Even well performing projects will be considered for partial reallocation if they are not effectively utilizing all of the HUD funding that is awarded. Poor performing and underspending agencies go through a thorough review by the performance and evaluation committee who make the recommendation to the Executive Board for partial or full reallocation. Through this process, the agency does have the ability to appeal the decision or provide a corrective action plan if deemed appropriate by the Performance and Evaluation Committee and Executive Board.

2. Through the process outlined above, the CoC did identify two programs that were discussed at the Review Committee for possible reallocation due to underspending. There were no projects identified as low performing enough to consider full reallocation.

3&4. After review committee discussion and evaluation of the information provided by the agency regarding why funds were not fully expended, the CoC chose to reallocate from one of the two projects, with the second agency receiving a warning that funds would be reallocated in the future if the project did not implement a clear strategy to more fully expend the funds. Upon notification of the agency of the reallocation, they submitted an appeal. As part of that process they were able to demonstrate that the project in question had successfully fully expended its most recent year’s worth of funding. For this reason, the Committee reversed its reallocation decision, and so no projects received a reallocation during FY2024.

1E-4a.	Reallocation Between FY 2019 and FY 2024.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	Yes
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	No
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	10/11/2024

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	09/27/2024
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1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project Status–Accepted, Rejected, Reduced Reallocated, Fully Reallocated; 4. Project Rank; 5. Amount Requested from HUD; and 6. Reallocated Funds +/-.	Yes
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1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website–which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	
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**You must enter a date in question 1E-5c.**

1E-5d.	Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	
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**You must enter a date in question 1E-5d.**

## 2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>2A-1.</b>	<b>HMIS Vendor.</b>	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Foothold Technology, Inc.
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<b>2A-2.</b>	<b>HMIS Implementation Coverage Area.</b>	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC’s HMIS coverage area.	Multiple CoCs
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<b>2A-3.</b>	<b>HIC Data Submission in HDX.</b>	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2024 HIC data into HDX.	05/05/2024
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<b>2A-4.</b>	<b>Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.</b>	
	NOFO Section V.B.3.b.	

	In the field below:	
	1. describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases; and	
	2. state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2024 HMIS Data Standards.	

**(limit 2,500 characters)**

1. There are 3 projects in the CoC that are domestic violence specific and require a separate comparable database. Two are operated by Garden State CDC: the DV coordinated entry project and their DV RRH project. Garden State does have a separate project that they use for their domestic violence projects and they are able to pull all HUD HMIS Data standards and reports for. The provider submits de-identified aggregate reports for the HMIS and CoC Lead when needed to evaluate the needs and services provided to victims of domestic violence, as well as the HUD CEP APR that is required. The third project is a 12 bed domestic violence shelter. As this project does not receive any HUD funding, the CoC has not required the provider to utilize a comparable database. The provider maintains their records directly and has always been able to provide information when required regarding aggregated numbers, services and needs of the victims they are serving. This program also coordinates with the DV coordinated entry program to ensure all victims they are serving that need assistance with housing, are connected and served providing more comprehensive data through the DV CEP.

2. Garden State's system is compliance with FY2024 HMIS Data Standards

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report]	Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report]	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report]	HMIS and Comparable Database Coverage Rate [Column O of HDX Report]
1. Emergency Shelter (ES) beds	380	0	313	82.37%
2. Safe Haven (SH) beds	0	0	0	0.00%
3. Transitional Housing (TH) beds	62	0	57	91.94%
4. Rapid Re-Housing (RRH) beds	243	0	243	100.00%
5. Permanent Supportive Housing (PSH) beds	623	0	493	79.13%
6. Other Permanent Housing (OPH) beds	0	0	0	0.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section V.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

**(limit 2,500 characters)**

**Emergency Shelter:**

There are two emergency shelter programs in the CoC that are not entering data into the CoC's HMIS. The first is a 12 bed domestic violence shelter that does not currently enter data into a comparable database. While the CoC encourages the program to enter into a comparable database, because they have no requirement to and the program has been able to provide data when needed, there has been no movement to change systems. The other program is a 55 bed program that is funded only by the County's Board of Social Services (Welfare). The CoC has had multiple conversations with Welfare and the State of NJ on the importance of Welfare programs entering into HMIS, but the CoC was told by the State that entering data into HMIS was not a priority of that State Department and so Welfare offices would not be pushed to do so.

**Permanent Supportive Housing:**

The only project that does not enter into the CoC's HMIS system for PSH is the HUD VASH program, which accounts for the 130 missing beds. While the VA is an active member of the CoC and Veterans Committee, there has been no commitment as of yet to enter information into HMIS. The CoC recently hired a data analyst, who as part of their role, will continue to research options for including VA data into HMIS, including using partner agencies to track the clients in HMIS.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2024 HDX Competition Report to the 4B. Attachments Screen.	
	Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST?	No

## 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2024 PIT count.	01/23/2024
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2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2024 PIT count data in HDX.	05/08/2024
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2B-3.	PIT Count–Effectively Counting Youth in Your CoC’s Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:	
1.	engaged unaccompanied youth and youth serving organizations in your CoC’s most recent PIT count planning process;	
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC’s most recent PIT count planning process; and	
3.	included youth experiencing homelessness as counters during your CoC’s most recent unsheltered PIT count.	

(limit 2,500 characters)

In planning for the 2024 PIT count, the CoC engaged a number of youth providers for assistance in ensuring an effective youth count. Providers were asked to identify locations throughout the County where homeless youth are most likely to be identified and were asked if they had any currently homeless or formerly homeless youth who would either be interested in participating in the count or reviewing count materials and recommending locations for street outreach. While the CoC was not able to identify homeless youth to participate in the count, all youth providers were involved and outreach locations were suggested by both providers and consumers.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	
	In the field below:	
	1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;	
	2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;	
	3. describe whether your CoC’s PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs’ geographic; and	
	4. describe how the changes affected your CoC’s PIT count results; or	
	5. state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2024.	

(limit 2,500 characters)

1&2. The only adjustment made for FY2024 for the Hudson CoC was enhanced trainings for volunteers & agencies completing the survey to ensure full understanding of the data being collected, focusing on the CH definition & distinctions related to counting length of time & episodes of homelessness. The CoC also provided specific training around best practices for conducting the unsheltered outreach in a trauma-informed and client-centered way.

3. No, the CoC’s PIT count was not affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in the CoC

4. The enhanced training improved the quality of surveys completed and the willingness of those experiencing unsheltered homelessness to engage with the surveyors.

## 2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>2C-1.</b>	<b>Reducing the Number of First Time Homeless—Risk Factors Your CoC Uses.</b>	
	NOFO Section V.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time	

**(limit 2,500 characters)**

1. To understand the risk factors associated with first time homelessness, the CoC evaluated the households that accessed prevention programs and those that then entered the emergency shelters, specifically to identify households that had received prevention funds, but still ended up experiencing homelessness. Characteristics of these households were evaluated through their HMIS data and coordinated entry vulnerability matrix. Factors identified through this process included lack of relationship with family/friends or breakup of relationship with family/friends, criminal history, unexpected expense or loss of employment. These factors are considered in the CEP vulnerability assessment to ensure households at higher risk are connected to appropriate services quickly.

2. Strategies to address households at risk of becoming homeless include: 1. comprehensive outreach - the CoC has partnered with the courts to ensure all clients receiving an eviction notice are also provided a list of prevention assistance services available through the County's Welfare office; 2. Increase accessibility - the CoC is exploring the option of a single application process to apply for prevention services. During COVID, the CoC created an online prescreening portal for households to submit their initial request for prevention assistance. The County Welfare office reviewed all requests and identified the prevention resources applicants are eligible for. The applicant information is then forwarded on to the appropriate agency administering the resource to complete the enrollment process. The CoC is exploring the ability to continue this process on a larger and ongoing scale.

3. The Hudson County Division of Housing & Community Development is the entity responsible for overseeing the CoC's strategies related to reducing first time homelessness.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	
	Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:	
	1. natural disasters?	No
	2. having recently arrived in your CoC's geographic area?	Yes

**(limit 2,500 characters)**

Based on information from the CoC's coordinated entry program, the CEP feels that yes, the first time number was impacted by an increase in migrants from a few locations, but specifically from Colombia and Venezuela.

2C-2.	Reducing Length of Time Homeless—CoC's Strategy.	
	NOFO Section V.B.5.c.	
	In the field below:	

1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

**(limit 2,500 characters)**

1. The CoC has adopted the HUD Notice CPD 16-11 & the Coordinated Entry Program (CEP) prioritizes households with the longest lengths of homelessness. The CoC has also prioritized creating new PH opportunities, including reallocating to RRH & PSH, securing state vouchers for the chronically homeless, securing mainstream vouchers and partnering with PHAs on EHV and other voucher opportunities to quickly move clients into housing and reducing the number of clients aging into chronicity. The CoC has also implemented FUSE programs targeting high utilizers of jails and hospital systems in the region. The CoC has found this population often has long histories of homelessness. All PH programs in the region, including LIHTC set aside units, must agree to obtain referrals through the CEP. Since 2019, the CoC has increased PSH & RRH beds by 7% (54 new beds). CoC outreach teams focus on connecting unsheltered households with the CEP and work closely with them to obtain the documents necessary to access PH. The CoC has also developed a housing navigator program to strengthen relationships with landlords and identify units to shorten the time between housing program enrollment and housing move-in dates. Finally, the CoC utilizes a housing first approach with reduced barriers to program entry and focus on connection to and stabilization in housing to help clients move into housing quickly and reduce their length of homelessness.

2. The CEP completes a full HMIS intake and assessment with all clients, including extensive questions regarding homeless history and length of time homeless. Households identified with the longest histories of homelessness and highest vulnerabilities are prioritized for services, RRH & PSH programs. CEP case managers work with clients to collect documents necessary to complete housing applications. Outreach teams work closely with CEP to maintain engagement with unsheltered clients with the longest histories of homelessness.

3. The Hudson County Division of Housing & Community Development is the entity responsible for overseeing the CoC's strategies related to reducing LOT homeless.

2C-3.	Successful Permanent Housing Placement or Retention –CoC's Strategy.	
	NOFO Section V.B.5.d.	

In the field below:

1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

**(limit 2,500 characters)**

1. The Coordinated Entry Program (CEP) has been effective in increasing the rate of PH exits by prioritizing the most vulnerable but also providing households with lower vulnerabilities case management & referral services to connect them with market rate & other subsidized units as well as short term RRH. The CoC requires all new CoC & non-CoC PH programs to use CEP for referrals. The CoC has increased the number of new PH & RRH beds by 54 beds since 2019 (a 7% increase). The CoC participated in a statewide challenge to connect 100 households to state & local EHV in 100 days & successfully submitted over 200 vouchers in that timeframe. Additionally, the CoC funded a housing navigator program through ESG funds to help build relationships with landlords & identify new units to integrate into the system by pairing with vouchers and/or serving as naturally occurring affordable units. The CoC has worked with the shelter system to pivot towards a Housing First framework. All shelters work with clients on housing plans as soon as they enter & connect households to employment supports & benefits with the goal of obtaining PH without the use of subsidy.

2. To increase the rate of clients retaining or exiting to PH, the CoC has prioritized funding low barrier, housing first programs. HCAEH reviews program outcomes on a regular basis & evaluates program exits looking at discharge rates, destination & reason for discharge. During monitoring, programs are evaluated to determine the level of services provided, their ability to prevent clients from getting evicted & ensuring standard leases are in place that don't contain service participation stipulations impacting tenancy. When problematic performance arises, the HCAEH works with programs to identify a path to improvement. The HCAEH has & continues to provide training for providers on best practices & is working with providers to increase Medicaid billing & partnership with other community supports to expand the current services focused on housing retention. Additionally, through the Housing Navigator program, landlords are able to reach out to the housing navigator & program case manager to help mitigate any issues with clients before they lead to possible evictions.

3. The Hudson County Division of Housing & Community Development is the entity responsible for overseeing the CoC's exits to PH & PH retention strategies.

2C-4.	Reducing Returns to Homelessness—CoC's Strategy.	
	NOFO Section V.B.5.e.	

In the field below:

1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate that individuals and families return to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

**(limit 2,500 characters)**

1. The Hudson Community Development (HCD) data analyst uses Power BI & HMIS data to evaluate recidivism for the Hudson CoC. Through this dashboard, the CoC is able to evaluate returns to homelessness on a programmatic & system level by determining which clients were in permanent housing, or were discharged to PH placement and then returned to the system through an emergency shelter, outreach or Coordinated Entry Program (CEP). While this method is used on a systemic level, to determine program effectiveness and risk factors for recidivism, at the programmatic level, all programs conduct a consumer lookup in HMIS to determine if a client has been in the system prior to their program entry. This is especially true for CEP who utilizes this information to inform the services and referrals for the client moving forward.

2. The HCAEH prioritizes programs that function with a true housing first framework. Monitoring is used to evaluate a program’s level of recidivism and services provided to clients to prevent returns to homelessness. PH projects are expected to provide landlord mediation services, high quality case management and engage supports such as legal services, health care services and other supports to help clients maintain stability. The CoC annually reviews program implementation to ensure barriers to program retention are reduced/addressed. When necessary, the CoC may reallocate program funding if grantees are not capable of meeting the service and performance standards. The CoC offers training on best practices in serving vulnerable and hard to engage clients. The CEP prioritizes clients with multiple episodes of homelessness. CEP contacts and works with PH providers to understand the level of service available in programs to ensure appropriate referrals are made based on clients’ needs. When necessary and appropriate, the CoC has facilitated transfers between programs to ensure clients are provided the level of service necessary to support housing retention.

3. The Hudson County Division of Housing & Community Development is the entity responsible for overseeing the CoC’s strategies related to reducing returns to homelessness.

2C-5.	Increasing Employment Cash Income–CoC’s Strategy.	
	NOFO Section V.B.5.f.	

	In the field below:	
	1. describe your CoC’s strategy to access employment cash sources;	
	2. describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and	
	3. provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.	

**(limit 2,500 characters)**

1. One of the HCAEH goals is promoting self-sufficiency. As such, all providers have an employment focus in their programs. This includes in-house job placement or vocational specialist to assist clients with resume writing, mock interviews and job readiness. Programs provide budget evaluation supports to determine the level of employment needed as well as educational and trade options to ensure households are not limited to minimum wage job prospects that won't support their household's costs. Many providers in the region host job fairs & open houses at their facilities. These providers also connect clients to both the Hudson County and Jersey City One Stop Career Centers. The CoC supports this work by sharing information about upcoming job fairs.

2. To further the provider partnership with employment organizations the HCD is working to create a more formalized partnership with the Workforce Development Board (WDB). The WDB offers a variety of programs which many CoC providers assist their clients in accessing. Some of the specialized programs currently utilized include: Vocational Rehab Services (DVRS) for persons with disabling conditions. DVRS offers career counseling, supported employment, employment related evaluations to identify career paths and specialized services to assist clients in maintaining employment such as counseling to address the anxiety and stress of a new employment setting, training & bilingual services. WDB offers veteran specific services to help vets access employment opportunities that meet the skills they developed in service, training for new fields and connection to jobs with a veteran priority. Specialized services for ex-offenders include assistance with obtaining IDs, federal bonding, on job training, connection to expungement resources and referrals to labor demand jobs that are open to employing ex-offenders.

3. The Hudson County Division of Housing & Community Development is the entity responsible for overseeing the CoC's strategies related to increasing employment income.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section V.B.5.f.	
	In the field below:	
	1. describe your CoC's strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

**(limit 2,500 characters)**

1. Upon entry to all housing programs, including CEP, all clients identify any income sources, including non-employment cash income that they currently have. From this, all providers ensure they are connected to any sources they may be eligible for, including unemployment, SSI/D, general assistance, TANF, etc, as well as non-cash benefits that could help offset their current expenses such as SNAP and Medicaid. Caseworkers will assist clients in obtaining documentation for eligibility and will attend appointments at the local Welfare Office with them if needed. Once benefits are obtained, if any recertifications or continuing efforts are needed, caseworkers will work with clients individually to ensure they are meeting all requirements so they do not lose the benefit. As the County Welfare agency is an active member of the HCAEH, it has done a significant amount of work to ensure clients are able to access non-employment cash sources. Welfare staff provide technical assistance to community partners on how clients apply for benefits and what benefits clients may be eligible for. To combat client's transportation barriers, welfare caseworkers are mobile throughout the community and can do assessments for eligibility and applications at partner locations, including the CEP, a one stop career center, and municipal court to connect with clients at risk of homelessness. Many Welfare workers are bilingual and accommodations can be made for anyone having specific needs due to a disability.

2. The Hudson County Division of Housing & Community Development is the entity responsible for overseeing the CoC's strategies related to increasing nonemployment income.

### 3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>3A-1.</b>	<b>New PH-PSH/PH-RRH Project–Leveraging Housing Resources.</b>	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	Yes
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<b>3A-2.</b>	<b>New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.</b>	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
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<b>3A-3.</b>	<b>Leveraging Housing/Healthcare Resources–List of Projects.</b>	
	NOFO Sections V.B.6.a. and V.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
2024 Hudson PSH B...	PH-PSH	22	Both

### 3A-3. List of Projects.

1. What is the name of the new project? 2024 Hudson PSH Bonus Expansion
  
2. Enter the Unique Entity Identifier (UEI): WSTQGPVL1UY5
  
3. Select the new project type: PH-PSH
  
4. Enter the rank number of the project on your CoC's Priority Listing: 22
  
5. Select the type of leverage: Both

### 3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

**(limit 2,500 characters)**

N/A

### 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serve Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Cost Effectiveness of Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

N/A

## 4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applicants.	
	NOFO Section I.B.3.j.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?		Yes
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4A-1a.	DV Bonus Project Types.	
	NOFO Section I.B.3.j.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2024 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

**You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.**

4A-3.	Data Assessing Need for New DV Bonus Housing Projects in Your CoC's Geographic Area.	
	NOFO Section I.B.3.j.(1)(c) and I.B.3.j.(3)(c)	

1.	Enter the number of survivors that need housing or services:	209
2.	Enter the number of survivors your CoC is currently serving:	66
3.	Unmet Need:	143

4A-3a.	How Your CoC Calculated Local Need for New DV Bonus Housing Projects.	
	NOFO Section I.B.3.j.(1)(c)	
	Describe in the field below:	
	1. how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and	
	2. the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or	
	3. if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.	

**(limit 2,500 characters)**

1&2. The number of survivors that need housing or services was calculated by combining data from the CoC’s HMIS for all emergency shelter, transitional housing and street outreach programs with data from the comparable database for the DV coordinated entry program and data from the CoC’s DV emergency shelter provider. The number of survivors that need housing or services is inclusive of all survivors that were served in the project types identified above for one quarter (4/1/24-6/30/24). The number that the CoC is currently serving is those in which a housing placement has already been made or has been identified or have self-resolved their homelessness.

3. The largest barrier for all households experiencing homelessness in Hudson County, including victims of domestic violence is the cost of living. With very high rents and a high demand rental market, it is difficult for clients with low income to find appropriate housing. Turnover in housing projects are low and currently do not meet the number of households entering the system. Securing additional rental assistance and long term housing programs will assist in getting victims of domestic violence out of the system as quickly as possible, even if they do not have the income at the time to secure the unit on their own, until they are able to meet the rent independently.

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	
	Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.	

<b>Applicant Name</b>
United Way of Hud...

## Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	

Enter information in the chart below on the project applicant that applied for one or more New DV Bonus housing projects included on your CoC's FY 2024 Priority Listing for New Projects:

1.	Applicant Name	United Way of Hudson County
2.	Rate of Housing Placement of DV Survivors–Percentage	100%
3.	Rate of Housing Retention of DV Survivors–Percentage	100%

4A-3b.1.	Applicant's Housing Placement and Retention Data Explanation.	
	NOFO Section I.B.3.j.(1)(d)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1.	how the project applicant calculated the rate of housing placement;
2.	whether the rate for housing placement accounts for exits to safe housing destinations;
3.	how the project applicant calculated the rate of housing retention; and
4.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

**(limit 1,500 characters)**

The rate of housing placement listed above, evaluated United Way's current permanent supportive housing and rapid rehousing programs and their rate of accepting referrals for clients who are victims of domestic violence. This information came from the CoC's Coordinated Entry program and HMIS. No domestic violence victims were denied placement in a United Way PSH or RRH program when referred and so their placement rate was 100%. This rate does account for exits to safe destinations as United Way works with CEP team and the survivor directly to ensure that any housing unit identified through the program falls in line with the client's safety plan and safety needs.

The rate of retention used United Way HMIS data to evaluate their current permanent supportive housing and rapid rehousing programs. The rate included anyone who was a survivor of domestic violence that remained in their housing programs or was discharged to a permanent destination from 10/1/23-9/30/24. 100% of the survivors served in any of the United Way PSH or RRH programs either remained in their permanent housing programs or were discharged to another safe housing location.

4A-3c.	Applicant's Experience Housing DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below how the project applicant:	
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;	
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan;	
3.	determined survivors' supportive services needs;	
4.	connected survivors to supportive services; and	
5.	moved survivors from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.	

**(limit 2,500 characters)**

1&2. United Way (UW) currently operates multiple CoC PSH & RRH programs & WomenRising (WR) operates the County's only DV shelter & a CoC PSH program. Clients residing in the DV shelter are immediately connected to CEP for housing search & referral. Through current programming, UW has built a network of landlords, allowing them to move clients into housing as quickly as possible. The proposed RRH project would further reduce this time, by opening survivor dedicated slots in which housing search will begin immediately after eligibility. The CEP assessment includes DV focused questions, ensuring households are prioritized not only for DV specific resources but all opportunities in the CoC they are eligible for. UW & WR have reviewed & updated the safety policy used for UW PH to ensure their safety & both UW & WR have an emergency transfer plan in place in line with the CoC plan.

3&4. UW & WR partner in developing individualized service plans for all DV survivors. Clients have input on the services & areas they would like to focus on. UW & WR consistently prioritize safety planning, ensuring the client is comfortable with any plan. Upon RRH entry, all clients will have a WR caseworker available 24/7 responsible for services which can include DV specific services, mental health & legal services. Both agencies use a trauma-informed approach for services & by empowering survivors to make the best choices for their unique needs. Part of the service plan will include a comprehensive living condition & needs analysis to ensure housing placement is tailored to the survivor's specific situation. All clients served in UW & WR programs are connected to all eligible mainstream health & benefits upon admission.

5. UW operates over 80 units of PSH & RRH with a focus on long-term sustainability. For RRH, UW focuses on identifying units the client & case manager believe will be affordable after assistance ends. The service plan for each survivor will include an assessment of their prior work experience & any areas of focus that will improve their employment income. WR provides an evidence-based curriculum, expert coaching & a supportive community for survivors to help the client move forward with confidence & authenticity. If a client cannot maintain the unit towards the end of their assistance, UW will help them identify a new unit to ensure PH retention. These practices lead to UW's 100% retention rate for survivors & 93% retention rate for all program participants.

<b>4A-3d.</b>	<b>Applicant's Experience in Ensuring DV Survivors' Safety.</b>	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:	
	1. taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;	
	2. making determinations and placements into safe housing;	
	3. keeping survivors' information and locations confidential;	
	4. training staff on safety and confidentiality policies and practices; and	
	5. taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.	

**(limit 2,500 characters)**

Client safety is a primary focus for both UW and WR when working with all clients, but specifically survivors of domestic violence. Staff at both agencies have been trained in trauma-informed care. UW staff have received specialized training through WR on best practices in working with DV Survivors, including risk assessment and safety planning with a focus on trauma-informed care. Training takes place annually. Additionally, UW works with the WR case worker to ensure all emergency placement and housing plans align with the household's safety needs.

In addition, the United Way of Hudson County uses both the Certification of Domestic Violence Form - HUD-5382 and Notice of Occupancy Rights under the Violence Against Women Act – HUD-5380 for DV clients. It currently provides permanent supportive housing and will utilize these forms for all persons enrolled in New Beginnings Housing. UWHC and WomenRising are committed to reviewing and updating the safety policy used by UWHC for its supportive housing provided to survivors of domestic violence to ensure their safety. The safety policy has effectively ensured the safety of the five DV Survivors currently housed by UWHC.

All congregate living spaces are equipped with cameras and are maintained to uphold client safety. If there are restraining orders or safety concerns with a client's partner, all staff are made aware to ensure they cannot access the survivor, and the location of the WR shelter is kept confidential. In addition to services at their office, which provides space for conducting intakes and conversations in a private/safe space, the case manager can provide mobile services by meeting the client at the confidential WR or another secure location.

All client data at both agencies is kept confidential and shared only with the client's consent to obtain housing or services for the survivor. With all PH placements, all clients can choose their unit, giving them a voice to ensure their safety concerns are addressed and clients are not terminated from a program or have a voucher removed based on unit acceptance/denial. All scattered site locations are kept confidential, and both UW and WR work with clients to ensure they remain safe in their unit by changing up their schedule and routes to/from work, limiting what is available on their social media, informing their children's school or childcare whether the partner can pick up their child, etc.

4A-3d.1.	Applicant's Experience in Evaluating Its Ability to Ensure DV Survivors' Safety.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement throughout the project's operation.

**(limit 2,500 characters)**

To evaluate the safety of DV Survivors, United Way, WomenRising, and the client have a continuous feedback loop to address any concerns regarding the client's safety. Both agencies use a trauma-informed care approach and prioritize safety planning for survivors throughout their programs. This approach is not just about providing services but empowering survivors to make the best choices and ensuring their unique needs are met and respected. The client will have access to both a case manager from WR and a housing counselor from UW, so the client will have the ability to dictate whether additional steps need to be taken to ensure their safety. WR and UW will also check for each other in identifying any gaps, issues, or programmatic changes that need to occur to address safety concerns. New Beginnings Housing utilizes. In addition, UW and ER utilize both the Certification of Domestic Violence Form - HUD-5382 and Notice of Occupancy Rights under the Violence Against Women Act – HUD-5380 for DV clients.

Very few clients served through UW's current PSH and RRH have requested or needed an emergency transfer from their permanent housing placement due to safety concerns. This highlights the success and appropriateness of the housing placements, which both UW and WR identified based on the client's input and choice. Emergency transfer placement needs will continue to be evaluated to determine the program's success in identifying safe housing for clients. VAWA funds are requested in the application to assist in relocation if required.

4A-3e.	Applicant's Experience in Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below the project applicant's experience in:

- |    |  |
|----|--|
| 1. | prioritizing placement and stabilization of survivors;                   |
| 2. | placing survivors in permanent housing;                                  |
| 3. | placing and stabilizing survivors consistent with their preferences; and |
| 4. | placing and stabilizing survivors consistent with their stated needs.    |

**(limit 2,500 characters)**

UW and WR use a trauma-informed care approach and prioritize safety planning for DV Survivors throughout their programs. This approach is not just about providing services but empowering survivors to make the best choices and ensuring their unique needs are met and respected. This applies to all aspects of care, including prioritizing participant choice in housing. The development of the housing plan is client-driven and client-directed. Clients are presented with options and alternatives to consider and would only be referred to a housing unit that agrees with their housing goals and safety.

<b>4A-3f.</b>	<b>Applicant's Experience in Trauma-Informed, Survivor-Centered Approaches.</b>	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:	
	1. establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures survivors and staff interactions are based on equality, and minimize power differentials;	
	2. providing survivors access to information on trauma, e.g., training staff on providing survivors with information on the effects of trauma;	
	3. emphasizing survivors' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;	
	4. centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;	
	5. providing a variety of opportunities for survivors' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and	
	6. offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.	

**(limit 5,000 characters)**

1. Both entities maintain an environment based on mutual respect. These agencies' missions and codes of conduct are designed to promote a professional workplace with social workers and case managers fully committed to providing services that align with the highest professional and agency standards. Neither agency would utilize a punitive intervention. All service interactions are voluntary and built around client needs and choices.
2. UW and WR ensure that all staff working with the DV population are current on necessary training - including comprehensive initial training and ongoing training related to trauma-informed care. Both agencies maintain a training format providing internal and external training on critical topics. WR offers support groups and counseling services to clients to facilitate their understanding of the impact of trauma on all aspects of their lives. UW case managers will also provide linkage to counseling and mental health services; they will go over how trauma can impact areas of their lives and will provide clients the space to discuss how their trauma impacts their housing and services.
3. UW and WR use a strength-based case management and counseling approach. Wellness and Recovery principles are integrated into each organization's service delivery approach and daily practice. Clients partner with their case managers, who are available 24/7, to set mutually agreed upon goals, identify their strengths, and track progress on those goals, adjusting as needed based on client preference. Services are designed to build confidence, reinforce client strengths, and help them gain greater independence.
4. Both UW and WR services are provided in a manner that is linguistically and culturally sensitive and appropriate. Both seek to provide practical, equitable, understandable, and respectful services responsive to the client group's diverse cultural beliefs and practices, preferred languages, wellness, literacy, and other communication needs. Both entities' staff reflect the varied and vibrant community they serve.
5. All life areas and needs are assessed as part of the supportive services plan development. Services are offered to promote wellness and recovery, foster community integration, and support the client's right to choose their services and treatment. Linkages are made for any services unavailable in-house but requested by the client.
6. UW and WR offer linkage to partner agencies that provide parenting classes and childcare for those clients who require those services.

4A-3g.	Applicant's Experience Meeting Service Needs of DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

The following supportive services are offered to clients while moving into permanent housing: mental health counseling, including in both an individual and group setting; legal services, connection to mainstream benefits such as food stamps and TANF; employment services such as resume writing, mock interviews, job search assistance, life skills to assist with budgeting, paying bills, general household maintenance skills, connection to education for children. Additionally, clients can be referred for healthcare and substance abuse services if needed and requested by the client.

4A-3h.	Applicant's Plan for Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	
	Describe in the field below how the project(s) will:	
	1. prioritize placement and stabilization of program participants;	
	2. place program participants in permanent housing;	
	3. place and stabilize program participants consistent with their preferences; and	
	4. place and stabilize program participants consistent with their stated needs.	

(limit 2,500 characters)

UW and WR use a trauma-informed care approach and prioritize safety planning for DV Survivors throughout their programs. This approach is not just about providing services but empowering survivors to make the best choices and ensuring their unique needs are met and respected. This applies to all aspects of care, including prioritizing participant choice in housing. The development of the housing plan is client-driven and client-directed. Clients are presented with options and alternatives to consider and would only be referred to a housing unit that agrees with their housing goals and safety.

4A-3i.	Applicant's Plan for Administering Trauma-Informed, Survivor-Centered Practices in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	
	Describe in the field below examples of how the new project(s) will:	
	1. establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant and staff interactions are based on equality, and minimize power differentials;	
	2. provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;	
	3. emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;	
	4. center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;	
	5. provide a variety of opportunities for program participants' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and	
	6. offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.	

**(limit 5,000 characters)**

1. Both entities maintain an environment based on mutual respect. These agencies' missions and codes of conduct are designed to promote a professional workplace with social workers and case managers fully committed to providing services that align with the highest professional and agency standards. Neither agency would utilize a punitive intervention. All service interactions are voluntary and built around client needs and choices.

2. UW and WR ensure that all staff working with the DV population are current on necessary training - including comprehensive initial training and ongoing training related to trauma-informed care. Both agencies maintain a training format providing internal and external training on critical topics. WR offers support groups and counseling services to clients to facilitate their understanding of the impact of trauma on all aspects of their lives. UW case managers will also provide linkage to counseling and mental health services; they will go over how trauma can impact areas of their lives and will provide clients the space to discuss how their trauma impacts their housing and services.

3. UW and WR use a strength-based case management and counseling approach. Wellness and Recovery principles are integrated into each organization's service delivery approach and daily practice. Clients partner with their case managers, who are available 24/7, to set mutually agreed upon goals, identify their strengths, and track progress on those goals, adjusting as needed based on client preference. Services are designed to build confidence, reinforce client strengths, and help them gain greater independence.

4. Both UW and WR services are provided in a manner that is linguistically and culturally sensitive and appropriate. Both seek to provide practical, equitable, understandable, and respectful services responsive to the client group's diverse cultural beliefs and practices, preferred languages, wellness, literacy, and other communication needs. Both entities' staff reflect the varied and vibrant community they serve.

5. All life areas and needs are assessed as part of the supportive services plan development. Services are offered to promote wellness and recovery, foster community integration, and support the client's right to choose their services and treatment. Linkages are made for any services unavailable in-house but requested by the client.

6. UW and WR offer linkage to partner agencies that provide parenting classes and childcare for those clients who require those services.

4A-3j.	Applicant's Plan for Involving Survivors in Policy and Program Development, Operations, and Evaluation in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(f)	
	Describe in the field below how the new project will involve survivors:	
1.	with a range of lived expertise; and	
2.	in policy and program development throughout the project's operation.	

**(limit 2,500 characters)**

UW and WR have methods for obtaining consumer input for their current programming, which will also be implemented in the new project. Both agencies administer client surveys, which help determine if changes need to occur in the program or if areas need improvement. For something more immediate, all clients in the program will be made aware that they could go to either UW or WR if they have concerns about how the project is operating or if they need input for improvements that could be made. The goal of having multiple outlets is for the clients to feel as comfortable providing their feedback regarding the program.

## 4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1. You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2. You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3. We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4. Attachments must match the questions they are associated with.
5. Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
6. If you cannot read the attachment, it is likely we cannot read it either.
  - . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
  - . We must be able to read everything you want us to consider in any attachment.
7. After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.
8. Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	1C-7. PHA Homeles...	10/23/2024
1C-7. PHA Moving On Preference	No	1C-7. PHA Moving ...	10/23/2024
1D-10a. Lived Experience Support Letter	Yes	1D-10a. Lived Exp...	10/23/2024
1D-2a. Housing First Evaluation	Yes	1D-2a. Housing Fi...	10/23/2024
1E-2. Local Competition Scoring Tool	Yes	1E-2. Local Compe...	10/23/2024
1E-2a. Scored Forms for One Project	Yes	1E-2a. Scored For...	10/23/2024
1E-5. Notification of Projects Rejected-Reduced	Yes	1E-5. Notificatio...	10/23/2024
1E-5a. Notification of Projects Accepted	Yes	1E-5a. Notificati...	10/23/2024
1E-5b. Local Competition Selection Results	Yes	1E-5b. Local Com...	10/23/2024
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes		
1E-5d. Notification of CoC-Approved Consolidated Application	Yes		

2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	2A-6. HUD's Homel...	10/23/2024
3A-1a. Housing Leveraging Commitments	No	3A-1a. Housing Le...	10/23/2024
3A-2a. Healthcare Formal Agreements	No	3A-2a. Healthcare...	10/23/2024
3C-2. Project List for Other Federal Statutes	No		
Other	No		

## **Attachment Details**

**Document Description:** 1C-7. PHA Homeless Preference

## **Attachment Details**

**Document Description:** 1C-7. PHA Moving On Preference

## **Attachment Details**

**Document Description:** 1D-10a. Lived Experience Support Letter

## **Attachment Details**

**Document Description:** 1D-2a. Housing First Evaluation

## **Attachment Details**

**Document Description:** 1E-2. Local Competition Scoring Tool

## **Attachment Details**

**Document Description:** 1E-2a. Scored Forms for One Project

## **Attachment Details**

**Document Description:** 1E-5. Notification of Projects Rejected-Reduced

## **Attachment Details**

**Document Description:** 1E-5a. Notification of Projects Accepted

## **Attachment Details**

**Document Description:** 1E-5b. Local Competition Selection Results

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:** 2A-6. HUD's Homeless Data Exchange (HDX)  
Competition Report

## **Attachment Details**

**Document Description:** 3A-1a. Housing Leveraging Commitments

## **Attachment Details**

**Document Description:** 3A-2a. Healthcare Formal Agreements

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:**

## Submission Summary

**Ensure that the Project Priority List is complete prior to submitting.**

Page	Last Updated
1A. CoC Identification	09/12/2024
1B. Inclusive Structure	10/23/2024
1C. Coordination and Engagement	10/23/2024
1D. Coordination and Engagement Cont'd	10/23/2024
1E. Project Review/Ranking	Please Complete
2A. HMIS Implementation	10/23/2024
2B. Point-in-Time (PIT) Count	10/23/2024
2C. System Performance	10/23/2024
3A. Coordination with Housing and Healthcare	10/23/2024
3B. Rehabilitation/New Construction Costs	10/21/2024
3C. Serving Homeless Under Other Federal Statutes	10/21/2024

<b>4A. DV Bonus Project Applicants</b>	10/23/2024
<b>4B. Attachments Screen</b>	Please Complete
<b>Submission Summary</b>	No Input Required



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

## **Attachment 1C-7**

### **PHA Homeless Preference**

- a. New Jersey Department of Community Affairs

# HOUSING CHOICE VOUCHER PROGRAM

## Administrative Plan



State of New Jersey  
Department of Community Affairs  
Division of Housing and Community Resources

State Fiscal Year 2020  
(July 1, 2020 – June 30, 2021)



<http://www.nj.gov/dca/divisions/dhcr/>

## Chapter 5

### **SELECTION OF HOUSEHOLDS FOR PARTICIPATION**

The selection process begins with the program's commitment to exceed the regulatory requirement that not less than 75 percent of the households admitted to the Housing Choice Voucher Program from the program's waiting list must be extremely low-income households. The DCA selection policy then employs a local preference for households that include a person with disabilities, victims of domestic violence and Veterans of the United States Armed Forces. The program has the discretion to establish local preferences that are consistent with the PHA Plan and Consolidated Plan under which the local PHA jurisdiction is covered.

Residency is a secondary preference that is used to further rank those applicants with a local preference and applicants without a preference. Applicants living in the county are offered assistance before non-residents of the county. The residency preference will not have the purpose or effect of delaying or denying admission because of the applicant's age, race, color, religion, sex, national origin, or other protected class. The standards instituted by the DCA for verification of a local preference are presented in (Appendix A: EXHIBIT 5-2). Applicants who have not claimed a preference are afforded the opportunity to claim a preference at any time while on the waiting list. However, a change from no preference to a local preference will not be implemented without supporting documentation. Applicants are notified of their right to an informal review if their claim of a local preference is denied. Date of placement on the waiting list is the final criteria used in the selection of applicants

As noted above, with the exception of HUD program regulations pertaining to special admissions and targeted funding, persons will be placed on the DCA's waiting list using a lottery system.

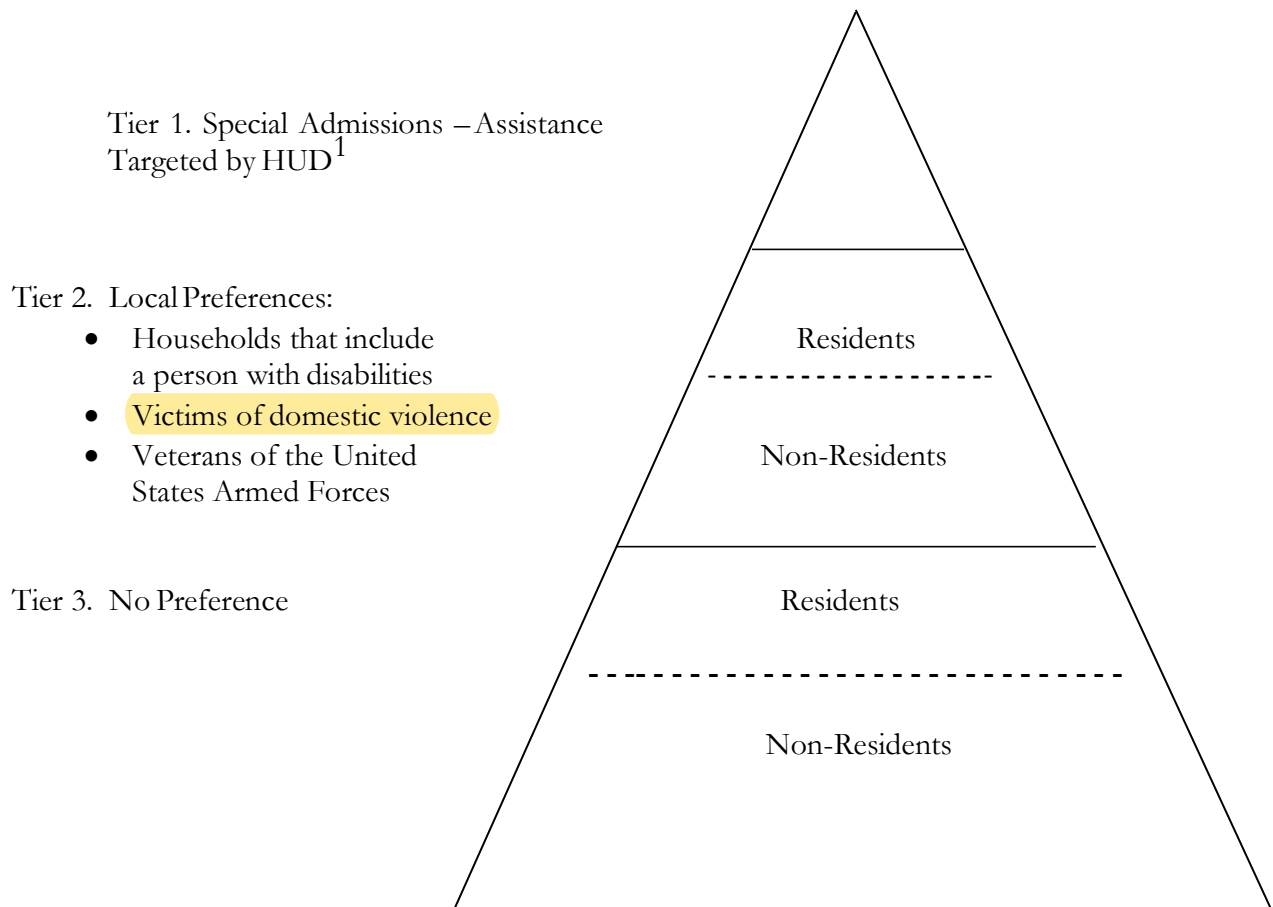
In selecting applicants for participation, the DCA will first offer assistance to Tier I applicants. If there are no Tier I applicants on the jurisdiction's waiting list, assistance is offered to Tier II applicants. If there are no Tier II applicants on the waiting list, assistance is offered to Tier III applicants. (see Appendix A: EXHIBIT 5-1).

Applicants selected from the waiting list must provide all required documentation within fifteen (15) business days of the date of the notice from the Housing Choice Voucher Program. Extenuating circumstances will be considered in order to provide a reasonable accommodation, on a case-by-case basis. Programs that require variations to the standard selection policy are identified in (Appendix A: EXHIBIT 5-4).

### **5.1 Single Member Households**

In accordance with 24 C.F.R. §982.207, *Waiting list: Local preferences in admission to program*, the DCA provides a preference for the admission of single persons with disabilities over other single person households.

## ILLUSTRATION OF THE DCA'S APPLICANT SELECTION POLICY



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<sup>1</sup> The DCA will select a household that is not included on the waiting list, or without considering the household's waiting list position, if HUD awards the program funding that is targeted for households living in specified units.

## EXHIBIT 5.2

### Verification Standards for the Local Preferences

All documents received to verify a local preference must be dated and current. To be considered “current” a document must not be dated more than sixty (60) days before the issuance date of a Voucher to an applicant household. All certifications from a third party (including facsimile transmissions) must be on the agency’s letterhead, dated and signed by the appropriate representative of the agency. If verifications are more than sixty (60) days old before a Voucher is issued, new written verifications must be obtained.

#### Households That Include a Person with Disabilities

1. Documentation from the Social Security Administration that a member of the household is a disabled person who is receiving Social Security Disability or Supplemental Security Income benefits; or
2. Certification from a physician, on a Certification of Disability form (Appendix A: EXHIBIT 5-3), that a member of the household is a person with disabilities.

#### Victims of Domestic Violence

Official correspondence from a social services agency, the local police department, a court of competent jurisdiction, or a public or private facility that provides shelter or counseling to victims of domestic violence that the applicant:

1. Is currently living in a housing unit in which a member of the household engages in such violence. The actual or threatened violence must be of a continuing nature and have occurred within the past 120 days; or
2. The applicant has been displaced because of domestic violence and is not currently residing in standard, permanent replacement housing, to avoid the threat of continued abuse.

#### Veteran of the United States Armed Forces

Only veterans discharged or released from active duty in the armed forces under honorable

conditions are eligible for veterans' preference. This means you must have been discharged under an honorable or general discharge.

If you are a "retired member of the armed forces" you are not included in the definition of preference eligible unless you are a disabled veteran OR you retired below the rank of major or its equivalent. See veteran definition on page 15.

*The surviving spouse of a Veteran* who died outside of service is entitled to the same preference as the Veteran, up until they remarry.



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

# **Attachment 1C-7**

## **PHA Homeless Preference**

- a. Jersey City Housing Authority

**HOUSING CHOICE VOUCHER  
(SECTION 8) PROGRAM**

**ADMINISTRATIVE PLAN**



#### **D. PREFERENCES – HOUSING CHOICE VOUCHER PROGRAM**

The JCHA will select applicants pursuant to the annual admissions and income targeting requirements, date and time of application, and those who meet the qualifications for the following Preferences; with first preference given to those applicants who meet Preference #1, and then sequentially thereafter, with each numerical Preference being exhausted before proceeding to the next numerical Preference, with the exception of the Income Targeting requirement in which 75% of families must be 0% - 30% median income range and 25% of families must be within the 31% - 50% median income range.

The following Preferences are effective as of May 1, 2007 and apply to applicants on the JCHA's Housing Choice Voucher (Section 8) Program waiting lists:

##### **Preference 1: JCHA Residents Relocated as a Result of Modernization/Revitalization activities or Other JC Families Displaced by Redevelopment Activities**

- Families residing in a JCHA public housing development who are notified by JCHA that they must relocate due to the initiation of HOPE VI Revitalization activity or that they must relocate due to modernization activity, homeownership activity, and/or management issues;
- Jersey City families who will be involuntarily displaced in connection with public improvement or development programs within no more than 6 months from the date of preference status certification as documented by the agency administering the City's relocation activities. A Jersey City resident is defined as a person who either lives, works or has been hired to work in Jersey City.

##### **Preference 2: JCHA Resident/Victim Witness or Victim of Domestic Violence or JC Graduates of a HUD-Approved Transitional Housing Program**

- The family must be a JCHA resident and a person who witnessed a crime and provides information or testimony on criminal activity to a law enforcement agency, and based on a threat assessment, the law enforcement agency recommends re-housing the family to avoid reprisals. Victims of domestic violence must be a JCHA resident who confronted actual or threatened physical violence of a continuing nature directed against them or an affiliated individual of the resident
- By a spouse or other household member who lives in the unit with the family. The abuser must still reside in the apartment from which the victim is displaced. The JCHA resident must certify that the abuser will not live with them unless JCHA gives prior written approval.
- Graduates of transitional housing are Jersey City families who are moving from HUD-approved transitional housing programs designed to provide temporary living accommodations and supportive services that promote self-sufficiency. The family must have successfully completed the program ("graduated") as certified by the Program Director.

##### **Preference 3: Jersey City Residents who are Veterans and meet the Definition of Working Family and Whose Household Income is Within the Income Target Mix**

- To qualify for this Preference, the applicant must be a Jersey City resident who is a veteran. A Veteran is defined as having completed at least 90 days of active duty (except if discharged earlier for service-related disability) in the U.S. Armed Forces and has a discharge other than dishonorable. Veteran status extends to spouses, widows, widowers and parents of the military killed during a time of war and certain seaman who served in active, Ocean-going service from 12/7/41 to 8/15/45 (definition provided by the N.J. Department of Military and Veterans Affairs).
- Working Family: is defined as: employment is principal source of income (Criteria is based on stable employment for at least the past six (6) months with a minimum of 15 hours work week), or; Head or Spouse is 62 years or older, or; Head or Spouse receives: Social Security Disability benefits, Supplemental Security Income (SSI) Disability benefits, or Temporary Unemployment benefits or other benefits based on inability to work, or; Head or Spouse is currently in a self-sufficiency or job training program or meets equivalent standards of economic self-sufficiency.

The Working Family will be selected in accordance with the Income Targeting requirement in which 75% of families must be 0% - 30% median income range and 25% of families must be within the 31% - 50% median income range.

**Preference 4: Jersey City Residents who are Working Families**

- See definition of working family under Preference 3, above. The Income Targeting requirement does apply to this Preference as described above.

**Preference 5: Any Jersey City Resident**

- A JC resident is defined as an applicant who either lives, works or has been hired to work in Jersey City. The Income Targeting requirement does apply to this Preference.

**Preference 6: Other**

- This Preference refers to Non-Jersey City residents and other categories of applicants. The Income Targeting requirement does apply to this Preference.
- Families who are terminated from the Program due to the cut in federal funding will be eligible to obtain a unit in Public Housing.

*Note: Within the aforementioned preferences, Families will have priority over single persons and single persons who are elderly or have a disability will be selected before single persons who are not elderly or who are not disabled.*

**E. CHANGE IN CIRCUMSTANCES**

Changes in an applicant's circumstances while on the waiting list may affect the family's entitlement to a preference. Applicants are required to notify the JCHA in writing when their circumstances change.



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

**Attachment 1C-7**  
**PHA Moving On Preference**  
Jersey City Housing Authority

**HOUSING CHOICE VOUCHER  
(SECTION 8) PROGRAM**

**ADMINISTRATIVE PLAN**



the owner is not legally obligated to make the necessary modifications as a reasonable accommodation to a person with disabilities.

**Mainstream Preference 2: Elderly/Disabled Family**

An elderly/disabled family is defined as:

- A family whose head, co-head, spouse or sole member is at least 62 years of age and is a person with disabilities;
- Two or more persons living together, one of whom is at least 62 years of age and is a person with disabilities; or
- One or more persons living together, one of whom is at least 62 years of age, a person with disabilities, and living with one or more live-in aides.

**Mainstream Preference 3: Disabled Family**

A disabled family is defined as:

- A family whose head, co-head, spouse, or sole member is a person with disabilities;
- Two or more persons with disabilities; or
- One or more persons with disabilities living with one of more live-in aides.

***Section 811 Mainstream Housing Choice Vouchers:***

The Section 811 Mainstream Housing Choice Vouchers provide funding to assist non-elderly persons with disabilities and their families who are:

- Transitioning out of institutional or other segregated setting,
- At serious risk of institutionalization,
- Homeless, or
- At risk of becoming homeless
- Eligible persons who previously experienced homelessness and are currently a client in a permanent supportive housing or rapid rehousing project.

Non-elderly person with disability must be at least 18 years of age and less than 62 years of age. The eligible household member does not need to be the head of household. Eligibility for the voucher is determined at the time the voucher is first issued to the family. Non-elderly persons with disabilities who turn 62 after receiving their voucher will not lose assistance.

The JCHA will allow recipients of these vouchers to port prior to leasing up in the Jersey City jurisdiction.

The Section 811 Mainstream Housing Choice Voucher Program helps further the goals of the Americans with Disabilities Act (ADA) by helping persons with disabilities live in a more integrated setting.

The JCHA has partnered with various community organizations to assist with supportive services to enable individuals to live independently in the community.



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

# **Attachment 1D-10a**

## **Lived Experience Support Letter**

October 10, 2024

Hudson County Continuum of Care  
NOFO Support Letter

I am writing this letter as a person with lived experience of homelessness in Hudson County. I am interested in participating in the Lived Experience Advisory Board that the CoC is creating to provide ongoing input and to help make sure the needs of anyone experiencing homelessness are addressed.

I support the CoC in submitting the FY2024 CoC NOFO application and the projects included, as well as the CoC's priorities for serving those most vulnerable.

I look forward to participating in future funding processes and to help improve the Hudson CoC system through the Advisory Board.

*Lasheema Sanders Edwards*

*Tony [Signature]*

*Henry [Signature]*



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

# **Attachment 1D-2a**

## **Housing First Evaluation**



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

**2024 CoC Desk Monitoring Score Sheet**

Agency Name: United Way

Project Name: Collaborative Solutions

Project Type: PSH

Project Operating Year: 4/1-3/31

**Section 1 - General Program Implementation**

Project Coordination	Response	Possible Score	Score
1. Did the agency attend at least 4 of the last 6 HCAEH meetings?	Yes	5	5
Notes:			

**Section 2 - HMIS Data Review**

Client Referrals and Eligibility	Response	Possible Score	Score
1. Did all new clients that entered the program in 2023 come through GSEDCD CEP?	Yes	5	5
2. Are all clients eligible based on homeless status?	Yes	5	5
3. For PSH, are all clients eligible based on having a disabling condition?	Yes	5	5
4. If project is dedicated to the chronically homeless, were all clients identified as chronically	Yes	5	5
Notes:			

**Section 3 - Financial Review**

Drawdowns and Match	Response	Possible Score	Score
1. Does the agency conduct at least quarterly drawdowns?	Yes	5	5
2. Based on the most recently submitted APR, has the project utilized at least 85% of HUD funding?	Yes	5	5
3. Based on the most recently submitted APR, is the adequate match being provided by the project for all funds requested?	Yes	5	5
4. Does the organization have MOUs for any organization that is being utilized as a source of match for the project?	N/A	0	0
Notes:			

**Section 4 - Program and Organization Oversight**

Program Administration	Response	Possible Score	Score
1. Does the agency have a current and approved Code of Ethics on file with HUD?	Yes	2	2
2. Does the agency have a signed copy of the most recent grant agreement?	Yes	3	3
3. Did the project submit the most recent Annual Performance Report to HUD within the 90 day window?	Yes	5	5
4. If the project has been monitored by HUD in the last 12 months, have they cleared all monitoring findings/concerns?	N/A	0	0
Notes:			

Audits	Response	Possible Score	Score
1. Did the organization have an audit completed within the last 12 months that was conducted consistent with the standards of OMB A-133?	Yes	2	2
2. If there were audit citings, have steps been taken to ensure a timely resolution of these findings/citings?	N/A	0	0
Notes:			

Scoring Category	Possible Score	Total Score	Percentage
Section 1 - General Program Implementation	5	5	100.0%
Section 2 - HMIS Data Review	20	20	100.0%
Section 3 - Financial Review	15	15	100.0%
Section 4 - Program and Organizational Oversight	12	12	100.0%
<b>Final Monitoring Score</b>	<b>52</b>	<b>52</b>	<b>100.0%</b>

Date Completed: 8/19/24

Staff Completing Monitoring: Naomi Lesnewski



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

2023 CoC Monitoring Score Sheet

Agency Name: United Way  
 Project Name: Collaborative Solutions  
 Project Type: PSH  
 Project Operating Year: 4/1-3/31

Section 1 - General Program Implementation

Project Coordination	Response	Possible Score	Score
1. Did the agency attend at least 4 of the 6 HCAEH meetings throughout 2022?	Yes	5	5
Notes:			

HMIS Data	Response	Possible Score	Score
1. Are agency staff attending training regularly?	Yes	2	2
Notes:			

Client Referrals	Response	Possible Score	Score
1. Did all new clients that entered the program in 2022 come through GSEDCD CEP?	Yes	5	5
2. Is agency letting GSEDCD know about vacancies within a timely manner?	Yes	2	2
3. CEP ONLY - Agencies feel they are receiving referrals from CEP in a timely manner?	N/A	0	0
Notes:			

Section 2 - Client File Review

Client Eligibility Documentation	Response	Possible Score	Score
1. Did all client files have documentation demonstrating homelessness eligibility?	Yes	5	5
2. Did all client files have documentation demonstrating disability?	Yes	5	5
3. If project is dedicated to the chronically homeless, did client files have documentation demonstrating chronic homelessness?	Yes	5	5
Notes:			

Client File Documents	Response	Possible Score	Score
1. Did all client files contain an HMIS consent form?	Yes	2	2
2. Did all client files contain required HQS inspection?	Yes	2	2
3. Did all client files contain documentation of rent reasonableness?	Yes	2	2
4. Did all client files contain an executed lease?	Yes	2	2
5. Did all client files contain income and rent calculation documentation?	Yes	2	2
6. Did all client files contain evidence of supportive services?	Yes	2	2
Notes:			

Section 3 - Housing First Evaluation

Only complete this section for programs that identified as Housing First in the FY2019 CoC Application

Housing First Areas	Response	Possible Score	Score
1. Are individualized service plans created with all clients in program?	Yes	1	1
2. Do leases include nontraditional stipulations, such as participating in supportive services?	No	1	1
3. Does the agency provide adequate effort to engage service resistant clients?	Yes	1	1
4. Does the agency work with clients to overcome and avoid eviction, including keeping the person in the program even after threat of eviction?	Yes	1	1
5. Has the agency refused referrals from the GSEDCD Coordinated Entry Program?	No	2	2
6. Does the agency have a method for obtaining consumer feedback (ex. Satisfaction survey)?	Yes	1	1
Notes:			

Section 4 - Financial Review

Internal Controls	Response	Possible Score	Score
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1. Does the organization have a written policy manual specifying approval authority for financial transactions? OR An organizational chart showing titles and lines of authority for all individuals involved in approving or recording financial (and other) transactions AND written position descriptions detailing the responsibilities of all key employees involved in financial transactions?	Yes	1	1
2. Does the organization have a chart of accounts and an accounting manual which includes written procedures for the authorization and recording of transactions?	Yes	1	1
3. Does the organization have documentation of adequate separation of duties for all financial transactions (that is, all financial transactions require the involvement of at least two individuals)?	Yes	1	1
5. Does the organization have evidence that it maintains adequate control of access to accounting records, blank forms and checkbooks, and confidential records?	Yes	1	1
Notes:			

Drawdown Documentation	Response	Possible Score	Score
1. Does the organization (or agency) document that on a regular, on-going basis it compares actual expenditures for the award with the budgeted amounts (including the amount budgeted for each line category)?	Yes	2	2
2. Does the agency conduct drawdowns at least quarterly?	Yes	3	3
3. Based on the most recently submitted APR, has the project utilized at least 85% of HUD funding?	Yes	5	5
4. Is the agency taking actions to prevent returning a large portion of funding to HUD (ex. Overleasing, adjustment of budget line items)?	Yes	3	3
Notes:			

Backup and Match Documentation	Response	Possible Score	Score
1. Does the organization maintain backup documentation for all funding provided through the budget line items for the grant?	Yes	2	2
2. If the agency receives supportive service funding or utilizes administrative funds for staff, are timesheets maintained as backup for the funding?	Yes	2	2
3. Based on the most recent APR, is the adequate match being provided by the project for all funds requested?	Yes	5	5
4. Does the organization have MOUs for any organization that is being utilized as a source of match for the project?	N/A	0	0
5. If staff time is used for program match, are timesheets maintained that support the amount of match listed?	Yes	2	2
Notes:			

### Section 5 - Program and Organization Oversight

Program Administration	Response	Possible Score	Score
1. Does the agency have a current and approved Code of Ethics on file with HUD?	Yes	1	1
2. Does the agency have a signed copy of the most recent grant agreement?	Yes	3	3
3. Did the project submit the most recent Annual Performance Report to HUD within the 90 day window?	Yes	5	5
4. If the project has been monitored by HUD in the last 12 months, have they cleared all monitoring findings/concerns?	N/A	0	0
Notes:			

Audits	Response	Possible Score	Score
1. Did the organization have an audit completed within the last 12 months that was conducted consistent with the standards of OMB A-133?	Yes	1	1
2. If there were audit citations, have steps been taken to ensure a timely resolution of these findings/citations?	N/A	0	0
Notes:			

Scoring Category	Possible Score	Total Score	Percentage
Section 1 - General Program Implementation	14	14	100.0%
Section 2 - Client File Review	27	27	100.0%
Section 3 - Housing First Evaluation	7	7	100.0%
Section 4 - Financial Review	28	28	100.0%
Section 5 - Program and Organizational Oversight	10	10	100.0%
<b>Final Monitoring Score</b>	<b>86</b>	<b>86</b>	<b>100.0%</b>

Date of Monitoring Visit: \_\_\_\_\_ 4/24/23 \_\_\_\_\_

Staff Completing Monitoring & Date: \_\_\_\_\_ Naomi Lesnewski \_\_\_\_\_

# Hudson County Alliance to End Homelessness 2024 Performance Evaluation

## Permanent Supportive Housing Program Standards

Agency Name: United Way of Hudson County

Program Name: Collaborative Solutions

Utilization Rate - based on all admitted households				
	Programmatic Indicator	Number of Days Units Available (Units x 365)	Number of Days Units Occupied	Outcome
1	Program operates at full capacity	9490	8791	93%
Income, Employment, and Mainstream Benefits Outcomes - based only on Households with a Permanent Housing Move-in Date				
	Programmatic Indicator	Applicable Households/Persons	Total Households/Persons Met Goal	Outcome
2a	Households are receiving income (based on most recent entry - intake, update or discharge)	26	26	100%
2b	Households not connected to SSI/SSDI have increased their earned income (from entry to update or discharge)	4	0	0%
2c	Households are increasing their unearned income (from entry to update or discharge)	26	20	77%
3	Households are connected to mainstream benefits, including healthcare (based on most recent entry - intake, update or discharge)	26	26	100%
Housing Stabilization - based only on Households with a Permanent Housing Move-in Date				
4a	Households will exit to PH or will remain in current PH location	26	26	100%
4b	Households exiting permanent housing will not return to homelessness ( <i>includes transitional housing, unsheltered, emergency shelter, "unknown," "I don't know"</i> )	2	2	100%
5	Very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	2	2	100%
HMIS Compliance				
6	Program maintains adequate data quality in HMIS	See Data Quality Report		
Non Scoring System Performance				



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

# **Attachment 1E-2**

## **Local Competition Scoring Tool**



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

**2024 Local Competition Scoring Tool**

Agency Name: \_\_\_\_\_

Project Name: \_\_\_\_\_

Project Type: \_\_\_\_\_

Renewal or New Project: \_\_\_\_\_

DV Focused Project? \_\_\_\_\_

Threshold Review		Response	
1. Is the project an eligible HUD component under the FY2024 CoC Competition?			
2. New Projects Only - Does the organization agree to become a member of the HCAEH?			
3. New Projects Only - Does the program agree to participate in Coordinated Entry?			
4. New Projects Only - Does the program agree to participate in HMIS or a comparable database for Domestic Violence programs?			
Data Quality and Accuracy	Result	Possible Score	Score
1. Name		1	
2. SSN		1	
3. Date of Birth		1	
4. Race & Ethnicity		2	
5. Gender		1	
6. Veteran Status		1	
7. Disabling Condition		1	
8. Residence Prior to Program Entry		1	
9. Relationship to Head of Household		2	
10. Destination		2	
11. Client Location for Project Entry		1	
12. Data is entered in HMIS within 48 hours, for clients entering the program in 2023		2	
13. All annual updates have been entered for clients when applicable		5	
System Performance	Result	Possible Score	Score
1. Program operates at least 90% capacity		10	
2. 85% of households are receiving some form of income		10	
3. 20% of households not connected to SSI/SSDI have increased their earned income		5	
4. 20% of households have increased their unearned income		5	
5. 85% of households are connected to mainstream benefits, including healthcare		10	
6. 85% of households will remain in or will exit to permanent housing		10	
7. 90% of households exiting permanent housing will not return to homelessness		10	
8. 85% of households will not exit housing involuntarily (i.e. noncompliance with program, disagreement with rules/person, max length of stay)		10	
9. For clients entering in 2023, agency is entering accurate admission and permanent housing move-in dates showing when the household was accepted into the program versus when they found housing and moved in		4	
Project Monitoring/Objective Criteria	Response	Possible Score	Score
<i>General Program Implementation</i>			
1. Did the agency attend at least 4 of the last 6 HCAEH meetings?		5	
<i>Program Prioritization, Referrals and Eligibility</i>			
1. Project dedicates beds to households experiencing chronic homelessness		5	
2. Project dedicates beds to unaccompanied youth		3	
3. Project dedicates beds to veterans		3	
4. All new clients that entered the program in 2023 came through GSCDC CEP		5	
5. All clients are eligible based on homeless status		5	
6. For PSH, all clients are eligible based on having a disabling condition		5	
7. If project is dedicated to the chronically homeless, all clients were identified as chronically homeless		5	
<i>Financial Review</i>			
1. Agency conducts at least quarterly drawdowns		5	
2. Based on the most recent APR, the project utilized at least 85% of HUD funding		5	
3. Based on the most recent APR, adequate match is being provided by the project		5	

4. The organization has MOUs for any agency that is being utilized as a source of match		3	
<i>Program and Organization Oversight</i>			
1. The agency has a current and approved Code of Ethics on file with HUD		2	
2. The agency has a signed copy of the most recent grant agreement		3	
3. The project submitted the most recent APR to HUD within the 90 days window		5	
4. If the project was monitored in the last 12 months, all findings have been cleared		3	
5. The organization had an audit completed within the last 12 months consistent with CFR Part 200		2	
6. If there were audit citations, steps have been taken to ensure timely resolution		3	
<b>Local Application</b>		<b>Possible Score</b>	<b>Score</b>
<i>Housing First Identification</i>			
1. Does the project identify as low barrier based on eligibility criteria?		5	
2. Does the project ensure participants are not terminated by using a housing first approach?		5	
<i>Racial Equity and Consumer Input</i>			
1. Agency is making efforts to address racial equity - full points would be awarded for agency's who staff reflect minority populations and populations they are serving and they are utilizing multiple strategies to address racial disparities.		5	
2. Agency evaluates their data for racial inequities and adjusts practices based on this information.		3	
3. Agency works to incorporate input of persons with lived experience of homelessness - full points would be awarded for agency's who leadership and/or agency board include persons with lived experience of homelessness and have a clear process for using input from persons with lived experience in service delivery and project administration.		5	
4. Agency is able to deliver services in a manner that is culturally and linguistically competent and reflects the needs of the minority populations it serves.		3	
<i>Moving On Efforts - PSH RENEWALS ONLY</i>			
1. Applicant tries to move clients on from CoC vouchers. Maximum points if PSH has positive exits to other non-CoC		5	
<i>New Projects Only</i>			
1. Applicant Provides a complete and concise description that addresses the entire scope of the proposed project. In order to receive full points, the narrative must address the entire scope of the project, including a clear picture of the community/target population(s) to be served, the plan for addressing the identified needs/issues of the CoC community/target population(s), and projected outcome(s).		10	
2. Applicant demonstrates that specific activities are in place to connect clients to mainstream health, income and social services programs for which they are eligible.		5	
3. Applicant demonstrates that specific activities are in place to assist clients in obtaining employment income.		2	
4. Applicant demonstrates a plan for rapid implementation of the program; the project narrative must document how the project will be ready to begin housing the first program participant within 6 months of the award.		10	
5. Applicant has match documentation indicating at least 25% of service funding will support healthcare related services funded through Medicaid and/or provided through a healthcare institution		5	
6. Applicant has match documentation indicating at least 25% of housing vouchers associated with the program are provided through funding other than CoC or ESG funds.		5	
7. Applicant provides A) depth and breadth of experience providing housing services to the homeless; and B) Depth and breadth of experience providing supportive services to the homeless		10	
8. Applicant has current partnerships with relevant community partners and demonstrates how they will leverage these partnerships for the proposed project.		5	
<i>New Domestic Violence Projects Only</i>			
1. Applicant clearly demonstrates how the project will improve the safety of victims of domestic violence entering the project.		5	
<i>Project Budget and Application Submission</i>			
1. Budget items correlate with program design, goals and performance		5	
2. Project's cost effectiveness - per household cost is less than average (up to 5 points), per household is comparable to average (up to 3 points), per household cost is more than average (1 point or less)		5	
3. Support Services costs are under 30% of total budget		3	
4. Timeliness, organization and detail of application and budget		5	

<b>Renewal Project Scoring</b>	<b>Possible Score</b>	<b>Final Score</b>	<b>Final Percentage</b>
Data Quality and Accuracy	21	0	0%
System Performance	74	0	0%
Project Monitoring/Objective Criteria	72	0	0%
Local Application	49	0	0%
Total	216	0	0%
<b>New Project Scoring</b>	<b>Possible Score</b>	<b>Final Score</b>	<b>Final Percentage</b>
Project Monitoring/Objective Criteria	11	0	0%
Local Application	106	0	0%
Total	117	0	0%



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

# **Attachment 1E-2a**

## **Scored Forms for One Project**



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

**2024 Local Competition Scoring Tool**

Agency Name: United Way of Hudson County

Project Name: Collaborative Solutions

Project Type: PSH

Renewal or New Project: Renewal

DV Focused Project? Non-DV

Threshold Review			Response
1. Is the project an eligible HUD component under the FY2024 CoC Competition?			Yes
2. New Projects Only - Does the organization agree to become a member of the HCAEH?			N/A
3. New Projects Only - Does the program agree to participate in Coordinated Entry?			N/A
4. New Projects Only - Does the program agree to participate in HMIS or a comparable database for Domestic Violence programs?			N/A
Data Quality and Accuracy	Result	Possible Score	Score
1. Name	100%	1	1
2. SSN	100%	1	1
3. Date of Birth	100%	1	1
4. Race & Ethnicity	100%	2	2
5. Gender	100%	1	1
6. Veteran Status	100%	1	1
7. Disabling Condition	100%	1	1
8. Residence Prior to Program Entry	100%	1	1
9. Relationship to Head of Household	100%	2	2
10. Destination	100%	2	2
11. Client Location for Project Entry	100%	1	1
12. Data is entered in HMIS within 48 hours, for clients entering the program in 2023	0%	2	0
13. All annual updates have been entered for clients when applicable	100%	5	5
System Performance	Result	Possible Score	Score
1. Program operates at least 90% capacity	93%	10	10
2. 85% of households are receiving some form of income	100%	10	10
3. 20% of households not connected to SSI/SSDI have increased their earned income	0%	5	0
4. 20% of households have increased their unearned income	77%	5	5
5. 85% of households are connected to mainstream benefits, including healthcare	100%	10	10
6. 85% of households will remain in or will exit to permanent housing	100%	10	10
7. 90% of households exiting permanent housing will not return to homelessness	100%	10	10
8. 85% of households will not exit housing involuntarily (i.e. noncompliance with program, disagreement with rules/person, max length of stay)	100%	10	10
9. For clients entering in 2023, agency is entering accurate admission and permanent housing move-in dates showing when the household was accepted into the program versus when they found housing and moved in	100%	4	4
Project Monitoring/Objective Criteria	Response	Possible Score	Score
<i>General Program Implementation</i>			
1. Did the agency attend at least 4 of the last 6 HCAEH meetings?	Yes	5	5
<i>Program Prioritization, Referrals and Eligibility</i>			
1. Project dedicates beds to households experiencing chronic homelessness	100%	5	5
2. Project dedicates beds to unaccompanied youth	0%	3	0
3. Project dedicates beds to veterans	0%	3	0
4. All new clients that entered the program in 2023 came through GSCDC CEP	Yes	5	5
5. All clients are eligible based on homeless status	Yes	5	5
6. For PSH, all clients are eligible based on having a disabling condition	Yes	5	5
7. If project is dedicated to the chronically homeless, all clients were identified as chronically homeless	Yes	5	5
<i>Financial Review</i>			
1. Agency conducts at least quarterly drawdowns	Yes	5	5
2. Based on the most recent APR, the project utilized at least 85% of HUD funding	Yes	5	5
3. Based on the most recent APR, adequate match is being provided by the project	Yes	5	5

4. The organization has MOUs for any agency that is being utilized as a source of match	N/A	N/A	N/A
<i>Program and Organization Oversight</i>			
1. The agency has a current and approved Code of Ethics on file with HUD	Yes	2	2
2. The agency has a signed copy of the most recent grant agreement	Yes	3	3
3. The project submitted the most recent APR to HUD within the 90 days window	Yes	5	5
4. If the project was monitored in the last 12 months, all findings have been cleared	N/A	N/A	N/A
5. The organization had an audit completed within the last 12 months consistent with CFR Part 200	Yes	2	2
6. If there were audit citations, steps have been taken to ensure timely resolution	N/A	N/A	N/A
<b>Local Application</b>		<b>Possible Score</b>	<b>Score</b>
<i>Housing First Identification</i>			
1. Does the project identify as low barrier based on eligibility criteria?		5	5
2. Does the project ensure participants are not terminated by using a housing first approach?		5	5
<i>Racial Equity and Consumer Input</i>			
1. Agency is making efforts to address racial equity - full points would be awarded for agency's who staff reflect minority populations and populations they are serving and they are utilizing multiple strategies to address racial disparities.		5	4.33
2. Agency evaluates their data for racial inequities and adjusts practices based on this information.		3	2.33
3. Agency works to incorporate input of persons with lived experience of homelessness - full points would be awarded for agency's who leadership and/or agency board include persons with lived experience of homelessness and have a clear process for using input from persons with lived experience in service delivery and project administration.		5	3
4. Agency is able to deliver services in a manner that is culturally and linguistically competent and reflects the needs of the minority populations it serves.		3	3
<i>Moving On Efforts - PSH RENEWALS ONLY</i>			
1. Applicant tries to move clients on from CoC vouchers. Maximum points if PSH has positive exits to other non-CoC		5	4.33
<i>New Projects Only</i>			
1. Applicant Provides a complete and concise description that addresses the entire scope of the proposed project. In order to receive full points, the narrative must address the entire scope of the project, including a clear picture of the community/target population(s) to be served, the plan for addressing the identified needs/issues of the CoC community/target population(s), and projected outcome(s).		N/A	N/A
2. Applicant demonstrates that specific activities are in place to connect clients to mainstream health, income and social services programs for which they are eligible.		N/A	N/A
3. Applicant demonstrates that specific activities are in place to assist clients in obtaining employment income.		N/A	N/A
4. Applicant demonstrates a plan for rapid implementation of the program; the project narrative must document how the project will be ready to begin housing the first program participant within 6 months of the award.		N/A	N/A
5. Applicant has match documentation indicating at least 25% of service funding will support healthcare related services funded through Medicaid and/or provided through a healthcare institution		N/A	N/A
6. Applicant has match documentation indicating at least 25% of housing vouchers associated with the program are provided through funding other than CoC or ESG funds.		N/A	N/A
7. Applicant provides A) depth and breadth of experience providing housing services to the homeless; and B) Depth and breadth of experience providing supportive services to the homeless		N/A	N/A
8. Applicant has current partnerships with relevant community partners and demonstrates how they will leverage these partnerships for the proposed project.		N/A	N/A
<i>New Domestic Violence Projects Only</i>			
1. Applicant clearly demonstrates how the project will improve the safety of victims of domestic violence entering the project.		N/A	N/A
<i>Project Budget and Application Submission</i>			
1. Budget items correlate with program design, goals and performance		5	4
2. Project's cost effectiveness - per household cost is less than average (up to 5 points), per household is comparable to average (up to 3 points), per household cost is more than average (1 point or less)		5	5
3. Support Services costs are under 30% of total budget		3	3
4. Timeliness, organization and detail of application and budget		5	4

<b>Renewal Project Scoring</b>	<b>Possible Score</b>	<b>Final Score</b>	<b>Final Percentage</b>
Data Quality and Accuracy	21	19	90.48%
System Performance	74	69	93.24%
Project Monitoring/Objective Criteria	52	57	109.62%
Local Application	49	42.99	87.73%
Total	196	187.99	95.91%
<b>New Project Scoring</b>	<b>Possible Score</b>	<b>Final Score</b>	<b>Final Percentage</b>
Project Monitoring/Objective Criteria	N/A	N/A	N/A
Local Application	N/A	N/A	N/A
Total	N/A	N/A	N/A



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

# **Attachment 1E-5**

## **Notification of Projects Rejected - Reduced**

**Subject:** FY2024 Hudson County CoC Funding Notification  
**Date:** Friday, October 11, 2024 at 2:25:42 PM Eastern Daylight Time  
**From:** Naomi Lesnewski  
**To:** c7assists@c7assists.com  
**CC:** Katelyn Ravensbergen  
**Priority:** High  
**Attachments:** C7 Assists Notification Letter.pdf

**THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

Good Afternoon,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Hudson County Continuum of Care funding. Please feel free to reach out to me if you have any questions.

Best,  
Naomi

**Naomi Lesnewski** (she, her, hers)  
Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306  
Phone: [201.369.4520](tel:201.369.4520)  
[Division Website](#)



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

October 11, 2024

Andrea Cuevas  
C7 Assists, LCC  
2274 Salem Rd SE  
Ste 106-1234  
Conyers, GA 30013

Re: 2024 CoC Competition Final Scoring/Ranking Notification

Thank you for submitting an application to the Hudson County Continuum of Care for FY2024 HUD CoC funding. The Hudson County CoC Review Committee has completed their review and have finalized the funding decision for the FY2024 submission to HUD. Unfortunately, your agency was not selected for funding for the C7 Assists Project.

The Review Committee did not take this decision lightly, but after a review of the application and eligibility, this project application is not eligible as it was submitted. The project applied as a rapid rehousing project for victims of domestic violence, but applied for acquisition, rehabilitation and operating funds, which are not eligible expenses for a rapid rehousing program. There was also confusion on the connection to the other housing resources and overall structure of the program.

The CoC would be happy to set up a meeting to further discuss what HUD funds can be used for to strengthen your project should you seek to resubmit for future funding cycles. To schedule a meeting, please reach out to Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us)

Sincerely,

*Naomi Lesnewski*

Naomi Lesnewski  
Chair, Hudson County Alliance to End Homelessness



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

# **Attachment 1E-5a**

## **Notification of Projects Accepted**

**Subject:** CCAN FY2024 Hudson County CoC Funding Notification  
**Date:** Friday, September 27, 2024 at 4:05:11 PM Eastern Daylight Time  
**From:** Naomi Lesnewski  
**To:** Maria Biancheri  
**CC:** Westervelt, John, Katelyn Ravensbergen  
**Priority:** High  
**Attachments:** CCAN Final 2024 Monitoring Score Card.xlsx, CCAN 2024 Final Performance.xlsx, Catholic Charities Notification Letter.pdf

**THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

Good Afternoon,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Hudson County Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. I have also attached your final monitoring and performance scorecards. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,  
Naomi

**Naomi Lesnewski** (she, her, hers)  
Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306  
Phone: [201.369.4520](tel:201.369.4520)  
[Division Website](#)



September 26, 2024

Maria F. Biancheri  
Catholic Charities of the Archdiocese of Newark  
590 North 7<sup>th</sup> Street  
Newark, NJ 07107

Re: 2024 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Biancheri;

Thank you for submitting an application to the Hudson County Continuum of Care for FY2024 HUD CoC funding. Your projects listed below have been approved for inclusion in the FY2024 Continuum of Care Application. Below please find your final application, monitoring and performance scores as well as the final budget and ranking of your projects.

<b>Homes for Heroes Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	45.5	55	
Performance Review	55	67	
Local Application	39.84	49	
<b>Total Score</b>	<b>140.34</b>	<b>171</b>	<b>82.07%</b>
Based on this percentage, your project was ranked <b>16</b> which put your project in Tier <b>1</b>			

<b>Approved Project Budget:</b>				
<b>Project Name</b>	<b>Rental Assistance</b>	<b>Supportive Services</b>	<b>Admin</b>	<b>Total</b>
Homes for Heroes	\$301,464	\$30,024	\$18,949	\$350,437

As the CoC continues to strive to provide quality supports to persons experiencing homelessness in our region, we strongly encourage you to review your project monitoring and performance scores and reach out to the CoC with any technical assistance questions or requests you may have.

At this point you should begin working on your project applications in esnaps. All draft project applications should be completed and submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) no later than Friday, October 11, 2024. This submission should be a pdf copy of your application from esnaps and it should be sent over BEFORE you submit the application in esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and Katelyn will provide any updates that need to be made or if it is ready to be submitted in esnaps.

If there are questions on completing the application, the link to the detailed instructions released by HUD can be found here: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-Renewal-Project-Application-Navigational-Guide.pdf>

If your agency wishes to appeal the decision of the HCAEH Review Committee, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us) by Friday, October 11<sup>th</sup> at 3pm. Appeals must show:



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TO END HOMELESSNESS

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed and you will be notified of the final funding decision.

Thank you for your continued work serving those experience homelessness in the Hudson Continuum of Care. If you have any questions or need further information, please contact Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us)

Sincerely,

*Naomi Lesnewski*

Naomi Lesnewski  
Chair, Hudson County Alliance to End Homelessness

**Subject:** Covenant House FY2024 Hudson County CoC Funding Notification  
**Date:** Friday, September 27, 2024 at 4:06:58 PM Eastern Daylight Time  
**From:** Naomi Lesnewski  
**To:** Meghan Leigh  
**CC:** Katelyn Ravensbergen  
**Priority:** High  
**Attachments:** Covenant House 2024 Final Performance.xlsx, Covenant House Notification Letter.pdf, Covenant House Final 2024 Monitoring Score Card.xlsx

**THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

Good Afternoon,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Hudson County Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. I have also attached your final monitoring and performance scorecards. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,  
Naomi

**Naomi Lesnewski** (she, her, hers)  
Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306  
Phone: [201.369.4520](tel:201.369.4520)  
[Division Website](#)



September 26, 2024

Meghan Leigh  
Covenant House New Jersey  
330 Washington Street  
Newark, NJ 07102

Re: 2024 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Leigh;

Thank you for submitting an application to the Hudson County Continuum of Care for FY2024 HUD CoC funding. Your projects listed below have been approved for inclusion in the FY2024 Continuum of Care Application. Below please find your final application, monitoring and performance scores as well as the final budget and ranking of your projects.

<b>Hudson Youth Housing Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	37	42	
Performance Review	67	73	
Local Application	42.34	44	
<b>Total Score</b>	<b>146.34</b>	<b>159</b>	<b>92.04%</b>
Based on this percentage, your project was ranked <b>8</b> which put your project in Tier <b>1</b>			

<b>Approved Project Budget:</b>					
<b>Project Name</b>	<b>Rental Assistance</b>	<b>Supportive Services</b>	<b>VAWA</b>	<b>Admin</b>	<b>Total</b>
Youth Housing Project	\$227,100	\$5,500	\$512	\$8,500	\$241,612

As the CoC continues to strive to provide quality supports to persons experiencing homelessness in our region, we strongly encourage you to review your project monitoring and performance scores and reach out to the CoC with any technical assistance questions or requests you may have.

At this point you should begin working on your project applications in esnaps. All draft project applications should be completed and submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) no later than Friday, October 11, 2024. This submission should be a pdf copy of your application from esnaps and it should be sent over BEFORE you submit the application in esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and Katelyn will provide any updates that need to be made or if it is ready to be submitted in esnaps.

If there are questions on completing the application, the link to the detailed instructions released by HUD can be found here: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-Renewal-Project-Application-Navigational-Guide.pdf>

If your agency wishes to appeal the decision of the HCAEH Review Committee, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us) by Friday, October 11<sup>th</sup> at 3pm. Appeals must show:



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified of the final funding decision.

Thank you for your continued work serving those experience homelessness in the Hudson Continuum of Care. If you have any questions or need further information, please contact Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us)

Sincerely,

*Naomi Lesnewski*

Naomi Lesnewski  
Chair, Hudson County Alliance to End Homelessness

**Subject:** CSPNJ FY2024 Hudson County CoC Funding Notification  
**Date:** Friday, September 27, 2024 at 4:05:16 PM Eastern Daylight Time  
**From:** Naomi Lesnewski  
**To:** Joan Farkas  
**CC:** Victor Luna, Katelyn Ravensbergen  
**Priority:** High  
**Attachments:** 2024 Final PSH Performance.xlsx, CSPNJ Notification Letter.pdf, CSPNJ Final 2024 Monitoring Score Card.xlsx

**THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

Good Afternoon,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Hudson County Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. I have also attached your final monitoring and performance scorecards. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,  
Naomi

**Naomi Lesnewski** (she, her, hers)  
Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306  
Phone: [201.369.4520](tel:201.369.4520)  
[Division Website](#)



September 26, 2024

Joan Butcher-Farkas  
Collaborative Support Programs of NJ  
11 Spring Street  
Freehold, NJ 07728

Re: 2024 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Butcher-Farkas;

Thank you for submitting an application to the Hudson County Continuum of Care for FY2024 HUD CoC funding. Your projects listed below have been approved for inclusion in the FY2024 Continuum of Care Application. Below please find your final application, monitoring and performance scores as well as the final budget and ranking of your projects.

<b>Permanent Housing Bonus 2014 Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	55	55	
Performance Review	80	95	
Local Application	40	49	
<b>Total Score</b>	<b>175</b>	<b>199</b>	<b>87.94%</b>
Based on this percentage, your project was ranked <b>14</b> which put your project in Tier <b>1</b>			

<b>2024 Hudson PSH Expansion Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	<b>77.01</b>	<b>96</b>	<b>80.22%</b>
Based on this percentage, some concerns regarding the current project and the CoC's priorities for 2024, your project was ranked <b>22</b> which put your project in Tier <b>2</b>			

<b>Approved Project Budgets:</b>				
<b>Project Name</b>	<b>Rental Assistance</b>	<b>Supportive Services</b>	<b>Admin</b>	<b>Total</b>
PH Bonus 2014	\$747,900	\$165,897	\$54,825	\$968,622
2024 PSH Expansion	\$327,780	\$80,000	\$40,778	\$448,558

While the CoC Review Committee approved your current renewal at the requested funding amount as well as the expansion request, the CoC does have concerns about the level of spending of your current renewal project. As discussed during the monitoring process, the CoC expects the project to implement strategies to more fully utilize the funding amount available through your current project. If improvements are not seen over the next year, the CoC will have consider partial reallocation and denying new project applications until the funding concerns are addressed. For this reason, and the goal of the CoC to prioritize rapid rehousing for FY2024, your new project application ranking was adjusted to better reflect the priorities of the CoC for this year.

As the CoC continues to strive to provide quality supports to persons experiencing homelessness in our region, we strongly encourage you to review your project monitoring and performance scores and reach out to the CoC with any technical assistance questions or requests you may have.



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At this point you should begin working on your project applications in esnaps. All draft project applications should be completed and submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) no later than Friday, October 11, 2024. This submission should be a pdf copy of your application from esnaps and it should be sent over BEFORE you submit the application in esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and Katelyn will provide any updates that need to be made or if it is ready to be submitted in esnaps.

If there are questions on completing the application, the link to the detailed instructions released by HUD can be found here:

Renewal: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-Renewal-Project-Application-Navigational-Guide.pdf>

New: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-New-Project-Application-Navigational-Guide.pdf>

If your agency wishes to appeal the decision of the HCAEH Review Committee, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us) by Friday, October 11<sup>th</sup> at 3pm. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified of the final funding decision.

Thank you for your continued work serving those experience homelessness in the Hudson Continuum of Care. If you have any questions or need further information, please contact Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us)

Sincerely,

*Naomi Lesnewski*

Naomi Lesnewski  
Chair, Hudson County Alliance to End Homelessness

**Subject:** Family Promise FY2024 Hudson County CoC Funding Notification  
**Date:** Friday, September 27, 2024 at 4:18:07 PM Eastern Daylight Time  
**From:** Naomi Lesnewski  
**To:** Bernice Vanderpool  
**CC:** Katelyn Ravensbergen  
**Priority:** High  
**Attachments:** Family Promise Notification Letter.pdf

**THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

Good Afternoon,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Hudson County Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,  
Naomi

**Naomi Lesnewski** (she, her, hers)  
Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306  
Phone: [201.369.4520](tel:201.369.4520)  
[Division Website](#)



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

September 26, 2024

Bernice Vanderpool  
Family Promise of Hudson County  
P.O. Box 3701  
Jersey City, NJ

Re: 2024 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Vanderpool;

Thank you for submitting an application to the Hudson County Continuum of Care for FY2024 HUD CoC Funding. After reviewing the application submission, there were a number of concerns with your submission, including a few that would make your project ineligible for CoC funding if submitted to HUD as it stands. For this reason, the CoC Review Committee did not score your project application. Despite this, because the CoC did not receive enough funding applications to meet the eligible funding cap and the CoC's current priority for Rapid Rehousing projects, the CoC Review Committee has decided to move forward with recommending your rapid rehousing project for submission to HUD, as long as the following adjustments be made to the project:

- The project application identified that it was an expansion project, which it is not, as Family Promise does not have a current CoC grant. The application must be submitted in esnaps as a new standalone project.
- The project description noted that possible households for this project would include those at risk of homelessness. This is not an eligible population for CoC Rapid Rehousing funds. The project should be dedicated 100% to households experiencing homelessness.
- Based on the responses to the housing first questions, it seems the project will follow a housing first model, but the responses to the admission and termination criteria do not reflect that. To be eligible for funding in the Hudson CoC, the project must adhere to the housing first methodology and so responses in the esnaps application must be in line with the narrative housing first responses the project provided and be identified as housing first.
- There was confusion regarding the number of households the project would serve, as the narrative identified two households for a total of five beds, but the budget identified 6 – three bedroom units. The households served must align with the requested units in the budget.
- The match submitted in the application was not at a full 25%, as required to be eligible for funding. The esnaps project submission must identify the full 25% in order to be included in the submission to HUD.
- 

If the project makes the adjustments noted above, then the total amount of funding approved for your submission is \$266,416 as requested. Based on the CoC's concerns above, and the CoC's current priority for new Rapid Rehousing projects, your project has been ranked 21, which puts the project in Tier 2.

At this point you should begin working on your project applications in esnaps. All draft project applications should be completed and submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) no later than Friday, October 11, 2024. This submission should be a pdf copy of your application from esnaps and it should be sent over BEFORE you submit the application in esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and Katelyn will provide any updates that need to be made or if it is ready to be submitted in esnaps.

If there are questions on completing the application, the link to the detailed instructions released by HUD can be



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found here: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-New-Project-Application-Navigational-Guide.pdf>

Thank you for your continued work serving those experience homelessness in the Hudson Continuum of Care. If you have any questions or need further information, please contact Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us)

Sincerely,

*Naomi Lesnewski*

Naomi Lesnewski  
Chair, Hudson County Alliance to End Homelessness

**Subject:** GSCDC FY2024 Hudson County CoC Funding Notification  
**Date:** Friday, September 27, 2024 at 4:09:02 PM Eastern Daylight Time  
**From:** Naomi Lesnewski  
**To:** Susan Milan  
**CC:** Carol Mori, Katelyn Ravensbergen  
**Priority:** High  
**Attachments:** GSCDC All Saints 2024 Final Performance.xlsx, CEP NOFA - Consolidated CEP.pdf, GSCDC All Saints Final 2024 Monitoring Score Card.xlsx, GSCDC CEP Final 2024 Monitoring Score Card.xlsx, GSCDC DV Bonus Final 2024 Monitoring Score Card.xlsx, GSCDC Finally Home Final 2024 Monitoring Score Card.xlsx, GSCDC DV RRH 2024 Final Performance.xlsx, GSCDC Finally Home 2024 Final Performance.xlsx, Garden State Notification Letter.pdf

**THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

Good Afternoon,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Hudson County Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. I have also attached your final monitoring and performance scorecards. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,  
Naomi

**Naomi Lesnewski** (she, her, hers)  
Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306  
Phone: [201.369.4520](tel:201.369.4520)  
[Division Website](#)



September 26, 2024

Susan Milan  
Garden State Community Development Corporation  
1901 West Street  
Union City, NJ 07087

Re: 2024 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Milan;

Thank you for submitting an application to the Hudson County Continuum of Care for FY2024 HUD CoC funding. Your projects listed below have been approved for inclusion in the FY2024 Continuum of Care Application. Below please find your final application, monitoring and performance scores as well as the final budget and ranking of your projects.

<b>All Saints Supportive Housing Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	52	52	
Performance Review	94	95	
Local Application	44.67	49	
<b>Total Score</b>	<b>190.67</b>	<b>196</b>	<b>97.28%</b>
Based on this percentage, your project was ranked <b>1</b> which put your project in Tier <b>1</b>			

<b>Hudson CASA Coordinated Entry Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	40	40	
Performance Review	71	80	
Local Application	34.33	36	
<b>Total Score</b>	<b>145.33</b>	<b>156</b>	<b>93.16%</b>
Based on this percentage, your project was ranked <b>6</b> which put your project in Tier <b>1</b>			

<b>GSCDC Finally Home Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	52	52	
Performance Review	84	95	
Local Application	46.33	49	
<b>Total Score</b>	<b>182.33</b>	<b>196</b>	<b>93.03%</b>
Based on this percentage, your project was ranked <b>7</b> which put your project in Tier <b>1</b>			

<b>GSCDC Rapid Rehousing DV Bonus Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	40	45	
Performance Review	86	95	
Local Application	38.33	44	
<b>Total Score</b>	<b>164.33</b>	<b>184</b>	<b>89.31%</b>
Based on this percentage, your project was ranked <b>11</b> which put your project in Tier <b>1</b>			



Approved Project Budgets:						
Project Name	Rental Assistance	Supportive Services	Operating Costs	VAWA	Admin	Total
All Saints	-	\$121,065	\$138,302	\$250	\$14,385	\$274,002
Hudson CASA Coordinated Entry	-	\$762,857	-	-	\$52,890	\$815,747
GSCDC Finally Home	\$189,732	\$58,608	-	\$2,500	\$12,935	\$263,775
GSCDC RRH DV	\$447,300	\$77,989	-	\$2,500	\$59,867	\$687,656

As the CoC continues to strive to provide quality supports to persons experiencing homelessness in our region, we strongly encourage you to review your project monitoring and performance scores and reach out to the CoC with any technical assistance questions or requests you may have.

At this point you should begin working on your project applications in esnaps. All draft project applications should be completed and submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) no later than Friday, October 11, 2024. This submission should be a pdf copy of your application from esnaps and it should be sent over BEFORE you submit the application in esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and Katelyn will provide any updates that need to be made or if it is ready to be submitted in esnaps.

If there are questions on completing the application, the link to the detailed instructions released by HUD can be found here: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-Renewal-Project-Application-Navigational-Guide.pdf>

If your agency wishes to appeal the decision of the HCAEH Review Committee, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us) by Friday, October 11<sup>th</sup> at 3pm. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified of the final funding decision.

Thank you for your continued work serving those experience homelessness in the Hudson Continuum of Care. If you have any questions or need further information, please contact Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us)

Sincerely,

*Naomi Lesnewski*

Naomi Lesnewski  
Chair, Hudson County Alliance to End Homelessness

**Subject:** HC Social Services FY2024 Hudson County CoC Funding Notification  
**Date:** Friday, September 27, 2024 at 4:20:02 PM Eastern Daylight Time  
**From:** Naomi Lesnewski  
**To:** Monica Yeng  
**CC:** Frank Mazza, Susan McCurrie, Jacqueline Gomez, Katelyn Ravensbergen  
**Priority:** High  
**Attachments:** HC Social Services Notification Letter.pdf

**THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

Good Afternoon,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Hudson County Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,  
Naomi

**Naomi Lesnewski** (she, her, hers)  
Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306  
Phone: [201.369.4520](tel:201.369.4520)  
[Division Website](#)



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

September 26, 2024

Monica Yeng  
Hudson County Office of Social Services  
257 Cornelison Ave  
Jersey City, NJ 07302

Re: 2024 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Yeng;

Thank you for your interest in submitting an application as part of the Hudson County Continuum of Care FY2024 Collaborative Application to the U.S. Department of Housing and Urban Development. Because the CoC did not receive enough funding applications to meet the eligible funding cap, the CoC Review Committee has decided to move forward with recommending your rapid rehousing project for submission to HUD. The total amount of funding approved for your submission is \$716,797 to be used between the rental assistance, supportive services, and administration budget line items.

Based on the CoC's priority for serving as many households as possible, and the CoC's current priority for Rapid Rehousing projects, your project has been ranked 20, which puts the project in Tier 2.

At this point you should begin working on your project applications in esnaps. All draft project applications should be completed and submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) no later than Friday, October 11, 2024. This submission should be a pdf copy of your application from esnaps and it should be sent over BEFORE you submit the application in esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and Katelyn will provide any updates that need to be made or if it is ready to be submitted in esnaps.

If there are questions on completing the application, the link to the detailed instructions released by HUD can be found here: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-New-Project-Application-Navigational-Guide.pdf>

Thank you for your continued work serving those experience homelessness in the Hudson Continuum of Care. If you have any questions or need further information, please contact Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us)

Sincerely,

*Naomi Lesnewski*

Naomi Lesnewski  
Chair, Hudson County Alliance to End Homelessness

**Subject:** NJ HMFA FY2024 Hudson County CoC Funding Notification  
**Date:** Friday, September 27, 2024 at 4:23:30 PM Eastern Daylight Time  
**From:** Naomi Lesnewski  
**To:** Catherine Brewster  
**CC:** Katelyn Ravensbergen  
**Priority:** High  
**Attachments:** HMFA Notification Letter.pdf, NJ HMFA Final 2024 Monitoring Score Card.xlsx

**THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

Good Afternoon,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Hudson County Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. I have also attached your final monitoring scorecard. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,  
Naomi

**Naomi Lesnewski** (she, her, hers)  
Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306  
Phone: [201.369.4520](tel:201.369.4520)  
[Division Website](#)



September 26, 2024

Catherine Brewster  
NJ HMFA  
2 Dye Street  
Trenton, NJ 08650

Re: 2024 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Brewster;

Thank you for submitting an application to the Hudson County Continuum of Care for FY2024 HUD CoC funding. Your projects listed below have been approved for inclusion in the FY2024 Continuum of Care Application. Below please find your final application, monitoring and performance scores as well as the final budget and ranking of your projects.

<b>Hudson HMIS Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	22	32	
Performance Review	N/A	N/A	
Local Application	22.34	26	
<b>Total Score</b>	<b>44.34</b>	<b>58</b>	
Based on this percentage, your project was ranked <b>18</b> which put your project in Tier <b>2</b>			

<b>Approved Project Budget:</b>		
<b>Project Name</b>	<b>HMIS</b>	<b>Total</b>
Hudson HMIS	\$69,000	\$69,000

As the CoC continues to strive to provide quality supports to persons experiencing homelessness in our region, we strongly encourage you to review your project monitoring and performance scores and reach out to the CoC with any technical assistance questions or requests you may have.

At this point you should begin working on your project applications in esnaps. All draft project applications should be completed and submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) no later than Friday, October 11, 2024. This submission should be a pdf copy of your application from esnaps and it should be sent over BEFORE you submit the application in esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and Katelyn will provide any updates that need to be made or if it is ready to be submitted in esnaps.

If there are questions on completing the application, the link to the detailed instructions released by HUD can be found here: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-Renewal-Project-Application-Navigational-Guide.pdf>

If your agency wishes to appeal the decision of the HCAEH Review Committee, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us) by Friday, October 11<sup>th</sup> at 3pm. Appeals must show:

- The score you have received is not reflective of the application information provided; or



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified of the final funding decision.

Thank you for your continued work serving those experience homelessness in the Hudson Continuum of Care. If you have any questions or need further information, please contact Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us)

Sincerely,

*Naomi Lesnewski*

Naomi Lesnewski  
Chair, Hudson County Alliance to End Homelessness

**Subject:** House of Faith FY2024 Hudson County CoC Funding Notification  
**Date:** Friday, September 27, 2024 at 4:25:27 PM Eastern Daylight Time  
**From:** Naomi Lesnewski  
**To:** Jennifer Rejfir  
**CC:** Katelyn Ravensbergen  
**Priority:** High  
**Attachments:** House of Faith Notification Letter.pdf, HoF Final 2024 Monitoring Score Card.xlsx, HoF 2024 Final Performance.xlsx

**THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

Good Afternoon,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Hudson County Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. I have also attached your final monitoring and performance scorecards. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,  
Naomi

**Naomi Lesnewski** (she, her, hers)  
Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306  
Phone: [201.369.4520](tel:201.369.4520)  
[Division Website](#)



September 26, 2024

Jennifer Rejfir  
The House of Faith, Inc.  
244 Ege Avenue  
Jersey City, NJ 07304

Re: 2024 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Rejfir;

Thank you for submitting an application to the Hudson County Continuum of Care for FY2024 HUD CoC funding. Your projects listed below have been approved for inclusion in the FY2024 Continuum of Care Application. Below please find your final application, monitoring and performance scores as well as the final budget and ranking of your projects.

<b>House of Faith Rapid Rehousing Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	43	45	
Performance Review	85	90	
Local Application	35.3	44	
<b>Total Score</b>	<b>163.3</b>	<b>179</b>	<b>91.23%</b>
Based on this percentage, your project was ranked <b>10</b> which put your project in Tier <b>1</b>			

<b>Approved Project Budget:</b>				
<b>Project Name</b>	<b>Rental Assistance</b>	<b>Supportive Services</b>	<b>Admin</b>	<b>Total</b>
House of Faith RRH	\$212,760	\$69,722	\$15,346	\$297,828

As the CoC continues to strive to provide quality supports to persons experiencing homelessness in our region, we strongly encourage you to review your project monitoring and performance scores and reach out to the CoC with any technical assistance questions or requests you may have.

At this point you should begin working on your project applications in esnaps. All draft project applications should be completed and submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) no later than Friday, October 11, 2024. This submission should be a pdf copy of your application from esnaps and it should be sent over BEFORE you submit the application in esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and Katelyn will provide any updates that need to be made or if it is ready to be submitted in esnaps.

If there are questions on completing the application, the link to the detailed instructions released by HUD can be found here: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-Renewal-Project-Application-Navigational-Guide.pdf>

If your agency wishes to appeal the decision of the HCAEH Review Committee, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us) by Friday, October 11<sup>th</sup> at 3pm. Appeals must show:



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified of the final funding decision.

Thank you for your continued work serving those experience homelessness in the Hudson Continuum of Care. If you have any questions or need further information, please contact Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us)

Sincerely,

*Naomi Lesnewski*

Naomi Lesnewski  
Chair, Hudson County Alliance to End Homelessness

**Subject:** JCHA FY2024 Hudson County CoC Funding Notification  
**Date:** Friday, September 27, 2024 at 4:24:42 PM Eastern Daylight Time  
**From:** Naomi Lesnewski  
**To:** Jacqueline Suarez  
**CC:** Patricia Ramirez, Katelyn Ravensbergen  
**Priority:** High  
**Attachments:** JCHA Notification Letter.pdf, JCHA Hoboken Shelter Final 2024 Monitoring Score Card.xlsx, JCHA Home at Last Final 2024 Monitoring Score Card.xlsx, JCHA Hoboken Shelter 2024 Final PSH Performance.xlsx, JCHA Home at Last 2024 Final Performance.xlsx

**THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

Good Afternoon,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Hudson County Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. I have also attached your final monitoring and performance scorecards. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,  
Naomi

**Naomi Lesnewski** (she, her, hers)  
Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306  
Phone: [201.369.4520](tel:201.369.4520)  
[Division Website](#)



September 26, 2024

Jacqueline Suarez  
Jersey City Housing Authority  
400 US Highway #1  
Jersey City, NJ

Re: 2024 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Suarez;

Thank you for submitting an application to the Hudson County Continuum of Care for FY2024 HUD CoC funding. Your projects listed below have been approved for inclusion in the FY2024 Continuum of Care Application. Below please find your final application, monitoring and performance scores as well as the final budget and ranking of your projects.

<b>Hoboken Shelter Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	53	55	
Performance Review	86	95	
Local Application	42.99	44	
<b>Total Score</b>	<b>181.99</b>	<b>194</b>	<b>93.81%</b>
Based on this percentage, your project was ranked <b>5</b> which put your project in Tier <b>1</b>			

<b>Home At Last Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	48	55	
Performance Review	90	95	
Local Application	35.34	46	
<b>Total Score</b>	<b>173.34</b>	<b>196</b>	<b>88.44%</b>
Based on this percentage, your project was ranked <b>13</b> which put your project in Tier <b>1</b>			

<b>Approved Project Budgets:</b>			
<b>Project Name</b>	<b>Rental Assistance</b>	<b>Admin</b>	<b>Total</b>
Hoboken Shelter Program	\$336,312	\$16,768	\$353,080
Home At Last	\$372,480	\$20,062	\$392,542

As the CoC continues to strive to provide quality supports to persons experiencing homelessness in our region, we strongly encourage you to review your project monitoring and performance scores and reach out to the CoC with any technical assistance questions or requests you may have.

At this point you should begin working on your project applications in esnaps. All draft project applications should be completed and submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) no later than Friday, October 11, 2024. This submission should be a pdf copy of your application from esnaps and it should be sent over BEFORE you submit the application in esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and Katelyn will provide any updates that need to be made or if it is ready to be submitted in esnaps.



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

If there are questions on completing the application, the link to the detailed instructions released by HUD can be found here: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-Renewal-Project-Application-Navigational-Guide.pdf>

If your agency wishes to appeal the decision of the HCAEH Review Committee, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us) by Friday, October 11<sup>th</sup> at 3pm. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified of the final funding decision.

Thank you for your continued work serving those experience homelessness in the Hudson Continuum of Care. If you have any questions or need further information, please contact Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us)

Sincerely,

*Naomi Lesnewski*

Naomi Lesnewski  
Chair, Hudson County Alliance to End Homelessness

**Subject:** NHCAC FY2024 Hudson County CoC Funding Notification  
**Date:** Friday, September 27, 2024 at 4:27:00 PM Eastern Daylight Time  
**From:** Naomi Lesnewski  
**To:** Rosemary Lavagnino  
**CC:** 'Michele Musumici', Katelyn Ravensbergen  
**Priority:** High  
**Attachments:** NHCAC Notification Letter.pdf, NHCAC Final 2024 Monitoring Score Card.xlsx, NHCAC 2024 Final Performance.xlsx

**THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

Good Afternoon,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Hudson County Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. I have also attached your final monitoring and performance scorecards. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,  
Naomi

**Naomi Lesnewski** (she, her, hers)  
Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306  
Phone: [201.369.4520](tel:201.369.4520)  
[Division Website](#)



September 26, 2024

Rosemary J. Lavagnino  
North Hudson Community Action Corporation  
800 31<sup>st</sup> Street  
Union City, NJ 07087

Re: 2024 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Lavagnino;

Thank you for submitting an application to the Hudson County Continuum of Care for FY2024 HUD CoC funding. Your projects listed below have been approved for inclusion in the FY2024 Continuum of Care Application. Below please find your final application, monitoring and performance scores as well as the final budget and ranking of your projects.

<b>NHCAC Rapid Rehousing Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	45	45	
Performance Review	94	95	
Local Application	36.66	44	
<b>Total Score</b>	<b>175.66</b>	<b>184</b>	<b>95.47%</b>
Based on this percentage, your project was ranked <b>4</b> which put your project in Tier <b>1</b>			

<b>Approved Project Budget:</b>				
<b>Project Name</b>	<b>Rental Assistance</b>	<b>Supportive Services</b>	<b>Admin</b>	<b>Total</b>
NHCAC Rapid Rehousing	\$496,056	\$180,767	\$35,009	\$711,832

As the CoC continues to strive to provide quality supports to persons experiencing homelessness in our region, we strongly encourage you to review your project monitoring and performance scores and reach out to the CoC with any technical assistance questions or requests you may have.

At this point you should begin working on your project applications in esnaps. All draft project applications should be completed and submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) no later than Friday, October 11, 2024. This submission should be a pdf copy of your application from esnaps and it should be sent over BEFORE you submit the application in esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and Katelyn will provide any updates that need to be made or if it is ready to be submitted in esnaps.

If there are questions on completing the application, the link to the detailed instructions released by HUD can be found here: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-Renewal-Project-Application-Navigational-Guide.pdf>

If your agency wishes to appeal the decision of the HCAEH Review Committee, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us) by Friday, October 11<sup>th</sup> at 3pm. Appeals must show:



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified of the final funding decision.

Thank you for your continued work serving those experience homelessness in the Hudson Continuum of Care. If you have any questions or need further information, please contact Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us)

Sincerely,

*Naomi Lesnewski*

Naomi Lesnewski  
Chair, Hudson County Alliance to End Homelessness

**Subject:** United Way FY2024 Hudson County CoC Funding Notification  
**Date:** Friday, September 27, 2024 at 4:31:03 PM Eastern Daylight Time  
**From:** Naomi Lesnewski  
**To:** Carmel Galasso  
**CC:** Dan Atilio, Katelyn Ravensbergen  
**Priority:** High  
**Attachments:** UW Notification Letter.pdf, UW Collab Solutions Final 2024 Monitoring Score Card.xlsx, UW Life Starts Final 2024 Monitoring Score Card.xlsx, UW Live United Final 2024 Monitoring Score Card.xlsx, UW Collab 2024 Final Performance.xlsx, UW Life Starts 2024 Final PSH Performance.xlsx, UW Live United 2024 Final PSH Performance.xlsx

**THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

Good Afternoon,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Hudson County Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. I have also attached your final monitoring and performance scorecards. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,  
Naomi

**Naomi Lesnewski** (she, her, hers)  
Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306  
Phone: [201.369.4520](tel:201.369.4520)  
[Division Website](#)



September 26, 2024

Carmel Galasso  
United Way of Hudson County  
900 Bergen Avenue  
Jersey City, NJ 07306

Re: 2024 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Galasso;

Thank you for submitting an application to the Hudson County Continuum of Care for FY2024 HUD CoC funding. Your projects listed below have been approved for inclusion in the FY2024 Continuum of Care Application. Below please find your final application, monitoring and performance scores as well as the final budget and ranking of your projects.

<b>Live United Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	52	52	
Performance Review	62	63	
Local Application	41.01	46	
<b>Total Score</b>	<b>155.01</b>	<b>161</b>	<b>96.28%</b>
Based on this percentage, your project was ranked <b>2</b> which put your project in Tier <b>1</b>			

<b>Collaborative Solutions Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	52	52	
Performance Review	88	95	
Local Application	47.99	49	
<b>Total Score</b>	<b>187.99</b>	<b>196</b>	<b>95.91%</b>
Based on this percentage, your project was ranked <b>3</b> which put your project in Tier <b>1</b>			

<b>Life Starts Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	55	55	
Performance Review	75	95	
Local Application	47.66	49	
<b>Total Score</b>	<b>177.66</b>	<b>199</b>	<b>89.28%</b>
Based on this percentage, your project was ranked <b>12</b> which put your project in Tier <b>1</b>			

<b>New Beginnings Housing Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Local Application	<b>76.23</b>	<b>101</b>	
Based on this percentage, your project was ranked <b>19</b> which put your project in Tier <b>2</b>			



Approved Project Budgets:							
Project Name	Leasing	Rental Assistance	Supportive Services	Operating Costs	VAWA	Admin	Total
Lived United	-	\$45,072	-	-	-	\$3,337	\$48,409
Collaborative Solutions	\$320,081	-	\$154,343	\$18,051	\$100	\$47,343	\$539,918
Life Starts	-	\$869,256	\$46,922	-	\$115	\$86,817	\$1,003,011
New Beginnings	-	\$704,700	\$105,000	-	\$2,000	\$80,970	\$892,670

While the budget above lists the New Beginnings project at the level you originally requested, the CoC Review Committee did have a question regarding the unit breakdown for the project. In the narrative, you noted that the project would serve two individuals, but no individual units were included in the budget. Please adjust either the households to be served or the rental assistance budget to account for these individuals. As a note, the CoC does have additional DV Bonus funding that could be used for this project, so if your decision is to increase the rental assistance to cover these two clients, you have been approved to increase the budget to accommodate those units.

As the CoC continues to strive to provide quality supports to persons experiencing homelessness in our region, we strongly encourage you to review your project monitoring and performance scores and reach out to the CoC with any technical assistance questions or requests you may have.

At this point you should begin working on your project applications in esnaps. All draft project applications should be completed and submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) no later than Friday, October 11, 2024. This submission should be a pdf copy of your application from esnaps and it should be sent over BEFORE you submit the application in esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and Katelyn will provide any updates that need to be made or if it is ready to be submitted in esnaps.

If there are questions on completing the application, the link to the detailed instructions released by HUD can be found here:

Renewal: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-Renewal-Project-Application-Navigational-Guide.pdf>

New: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-New-Project-Application-Navigational-Guide.pdf>

If your agency wishes to appeal the decision of the HCAEH Review Committee, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us) by Friday, October 11<sup>th</sup> at 3pm. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified of the final funding decision.

Thank you for your continued work serving those experience homelessness in the Hudson Continuum of Care. If you have any questions or need further information, please contact Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us)



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

Sincerely,

*Naomi Lesnewski*

Naomi Lesnewski  
Chair, Hudson County Alliance to End Homelessness

**Subject:** WomenRising FY2024 Hudson County CoC Funding Notification  
**Date:** Friday, September 27, 2024 at 4:33:15 PM Eastern Daylight Time  
**From:** Naomi Lesnewski  
**To:** Blanca Santana  
**CC:** Anne Miller-Christensen, Katelyn Ravensbergen  
**Priority:** High  
**Attachments:** WomenRising Notification Letter.pdf, WomenRising Final 2024 Monitoring Score Card.xlsx, WomenRising 2024 Final PSH Performance.xlsx

**THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

Good Afternoon,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Hudson County Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. I have also attached your final monitoring and performance scorecards. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,  
Naomi

**Naomi Lesnewski** (she, her, hers)  
Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306  
Phone: [201.369.4520](tel:201.369.4520)  
[Division Website](#)



September 26, 2024

Blanca Santana  
WomenRising, Inc.  
270 Fairmount Avenue  
Jersey City, NJ 07306

Re: 2024 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Santana;

Thank you for submitting an application to the Hudson County Continuum of Care for FY2024 HUD CoC funding. Your projects listed below have been approved for inclusion in the FY2024 Continuum of Care Application. Below please find your final application, monitoring and performance scores as well as the final budget and ranking of your projects.

<b>Village of Families Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	50	52	
Performance Review	88	95	
Local Application	41.34	49	
<b>Total Score</b>	<b>179.34</b>	<b>196</b>	<b>91.50%</b>
Based on this percentage, your project was ranked <b>9</b> which put your project in Tier <b>1</b>			

<b>Approved Project Budget:</b>					
<b>Project Name</b>	<b>Rental Assistance</b>	<b>Supportive Services</b>	<b>VAWA</b>	<b>Admin</b>	<b>Total</b>
Village of Families	\$524,640	\$99,832	\$100	\$30,290	\$654,862

As the CoC continues to strive to provide quality supports to persons experiencing homelessness in our region, we strongly encourage you to review your project monitoring and performance scores and reach out to the CoC with any technical assistance questions or requests you may have.

At this point you should begin working on your project applications in esnaps. All draft project applications should be completed and submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) no later than Friday, October 11, 2024. This submission should be a pdf copy of your application from esnaps and it should be sent over BEFORE you submit the application in esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and Katelyn will provide any updates that need to be made or if it is ready to be submitted in esnaps.

If there are questions on completing the application, the link to the detailed instructions released by HUD can be found here: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-Renewal-Project-Application-Navigational-Guide.pdf>

If your agency wishes to appeal the decision of the HCAEH Review Committee, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us) by Friday, October 11<sup>th</sup> at 3pm. Appeals must show:



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TO END HOMELESSNESS

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified of the final funding decision.

Thank you for your continued work serving those experience homelessness in the Hudson Continuum of Care. If you have any questions or need further information, please contact Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us)

Sincerely,

*Naomi Lesnewski*

Naomi Lesnewski  
Chair, Hudson County Alliance to End Homelessness

**Subject:** York Street Project FY2024 Hudson County CoC Funding Notification  
**Date:** Friday, September 27, 2024 at 4:31:39 PM Eastern Daylight Time  
**From:** Naomi Lesnewski  
**To:** Shakila Ali  
**CC:** Susanne Byrne, Katelyn Ravensbergen  
**Priority:** High  
**Attachments:** York Street Notification Letter.pdf, YSP Hybrid Final 2024 Monitoring Score Card.xlsx, YSP RRH Final 2024 Monitoring Score Card.xlsx, YSP Hybrid 2024 Final Performance.xlsx, YSP RRH 2024 Final Performance.xlsx

**THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

Good Afternoon,

Attached please find the funding notification regarding your application(s) submitted for FY2024 Hudson County Continuum of Care funding. This notification includes your scores, and if approved, your ranking and budget. I have also attached your final monitoring and performance scorecards. Please feel free to reach out to me if you have any questions and thank you for your continued work serving those experiencing homelessness in Hudson County.

Best,  
Naomi

**Naomi Lesnewski** (she, her, hers)  
Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306  
Phone: [201.369.4520](tel:201.369.4520)  
[Division Website](#)



September 26, 2024

Shakila Ali  
York Street Project  
81 York Street  
Jersey City, NJ 07302

Re: 2024 CoC Competition Final Scoring/Ranking Notification

Dear Ms. Ali;

Thank you for submitting an application to the Hudson County Continuum of Care for FY2024 HUD CoC funding. Your projects listed below have been approved for inclusion in the FY2024 Continuum of Care Application. Below please find your final application, monitoring and performance scores as well as the final budget and ranking of your projects.

<b>York Street TH/RRH Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	42	42	
Performance Review	78	95	
Local Application	34.68	44	
<b>Total Score</b>	<b>154.68</b>	<b>181</b>	<b>85.46%</b>
Based on this percentage, your project was ranked <b>15</b> which put your project in <b>Tier 1</b>			

<b>York Street Rapid Rehousing Project Scoring</b>			
	Total Scored	Total Possible	Final Percentage Used for Ranking
Monitoring	27	42	
Performance Review	82	95	
Local Application	37	49	
<b>Total Score</b>	<b>146</b>	<b>186</b>	<b>78.49%</b>
Based on this percentage, your project was ranked <b>17</b> which put your project as straddling <b>Tier 1 and Tier 2</b>			

<b>Approved Project Budgets:</b>						
<b>Project Name</b>	<b>Rental Assistance</b>	<b>Supportive Services</b>	<b>Operating Costs</b>	<b>VAWA</b>	<b>Admin</b>	<b>Total</b>
York Street TH/RRH	\$264,276	\$119,234	\$85,650	\$1,000	\$27,632	\$497,792
York Street RRH	\$627,464	\$116,182	-	\$1,000	\$39,478	\$784,124

Please note that the budget above for the York Street Rapid Rehousing project reflects a \$70,000 reallocation in the rental assistance budget line item. This reallocation was based on consistent underspending over the last two years of funding. While the CoC did choose to reallocate some funding, the amount of reallocation does not reflect the full amount of unspent funds over the past years to allow for a buffer and to allow for the project to still implement strategies to more fully expend funds. If the CoC does not see improved spending, another reallocation will be considered in future competitions.

As the CoC continues to strive to provide quality supports to persons experiencing homelessness in our region, we strongly encourage you to review your project monitoring and performance scores and reach out to the CoC



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with any technical assistance questions or requests you may have.

At this point you should begin working on your project applications in esnaps. All draft project applications should be completed and submitted to Katelyn Ravensbergen at [kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org) no later than Friday, October 11, 2024. This submission should be a pdf copy of your application from esnaps and it should be sent over BEFORE you submit the application in esnaps. Once the application has been emailed it will be reviewed for accuracy and consistency and Katelyn will provide any updates that need to be made or if it is ready to be submitted in esnaps.

If there are questions on completing the application, the link to the detailed instructions released by HUD can be found here: <https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2024-Renewal-Project-Application-Navigational-Guide.pdf>

If your agency wishes to appeal the decision of the HCAEH Review Committee, a written appeal letter addressed to the HCAEH Executive Board must be submitted to Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us) by Friday, October 11<sup>th</sup> at 3pm. Appeals must show:

- The score you have received is not reflective of the application information provided; or
- Bias and/or unfairness in the application review process

Upon receipt, the appeal will be reviewed, and you will be notified of the final funding decision.

Thank you for your continued work serving those experience homelessness in the Hudson Continuum of Care. If you have any questions or need further information, please contact Naomi Lesnewski at [nlesnewski@hcnj.us](mailto:nlesnewski@hcnj.us)

Sincerely,

*Naomi Lesnewski*

Naomi Lesnewski  
Chair, Hudson County Alliance to End Homelessness

**Subject:** Re: York Street Project RRH Appeal Letter  
**Date:** Monday, October 21, 2024 at 10:56:53 AM Eastern Daylight Time  
**From:** Naomi Lesnewski  
**To:** Shakila Ali, Katelyn Ravensbergen, Sue Byrne, Gloria Acosta-Nelson  
**Attachments:** York Street Appeal Response 10.18.24.pdf

**THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION**

Good morning,

Please see the Review Committee's response to your appeal letter attached here.

Best,  
Naomi

**Naomi Lesnewski** (she, her, hers)  
Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306  
Phone: [201.369.4520](tel:201.369.4520)  
[Division Website](#)

---

**From:** Shakila Ali <[sali@yorkstreetproject.org](mailto:sali@yorkstreetproject.org)>  
**Sent:** Wednesday, October 9, 2024 2:17 PM  
**To:** Naomi Lesnewski <[Nlesnewski@hcnj.us](mailto:Nlesnewski@hcnj.us)>; Katelyn <[kravensbergen@monarchhousing.org](mailto:kravensbergen@monarchhousing.org)>; Sue Byrne <[sbyrne@yorkstreetproject.org](mailto:sbyrne@yorkstreetproject.org)>; Gloria Acosta-Nelson <[gacosta@yorkstreetproject.org](mailto:gacosta@yorkstreetproject.org)>  
**Subject:** York Street Project RRH Appeal Letter

\*\*\* CAUTION: This email originated from outside the County of Hudson \*\*\*

Hi Naomi,

I am writing this email to you in regards to the York Street Project Rapid Rehousing Program decision to reduce the HUD grant for the York Street Project by \$70,000. Please see attached, York Street Project's RRH formal appeal letter with supporting documents to reconsider the decision made regarding the RRH funds.

As you are aware, we are in the process of completing the CoC applications on Esnaps and wanted to ensure that we submit accurate information. Gloria Acosta Nelson and I are working on completing the CoC applications on Esnaps. In order to do this, it is possible if you can provide us with some information as to whether or not this decision would be reconsidered.

I appreciate your assistance and look forward to hearing from you soon.

Thank you

Shakila Ali  
Director of Housing & Support Services



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

October 18, 2024

Shakila Ali  
York Street Project  
81 York Street  
Jersey City, NJ 07302

Re: York Street Project Rapid Rehousing Program Appeal Letter

Dear Ms. Ali;

Thank you for submitting your letter requesting the HCAEH to reconsider the reallocation decision for your York Street Rapid Rehousing Program. The Committee individually reviewed the appeal letter you submitted and met to discuss how to move forward and to make a final funding decision.

The information you provided in the letter with your appeal, as well as additional information regarding the current funding status for the grant were reviewed. Because the project has improved its spending for the 2023-2024 year, including over-leasing, the decision to reallocate the \$70,000 has been reversed and the project will be funded at the full amount it was awarded in FY2023.

Please know that the initial decision of the review committee to reallocate these funds was not based on the quality of services that York Street provides to the households you serve. HUD requires the CoC to evaluate underspending yearly, and with the large amount of funding sent back, and without having the information that the project had improved its spending, the committee felt it was necessary at the time to recommend a reallocation.

Thank you for your continued work serving those experience homelessness in the Hudson Continuum of Care.

Sincerely,

*Naomi Lesnewski*

Naomi Lesnewski  
Chair, Hudson County Alliance to End Homelessness



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TO END HOMELESSNESS

# **Attachment 1E-5b**

## **Local Competition Selection Results**

**Hudson CoC FY2024 Budget**

Tier	Rank	% of Points Earned - Score	Agency	Project	Grant Number	Project Type	Status	Amount Requested from HUD	Reallocated Funds
1	1	97.28%	Garden State Community Development Corporation	All Saints Supportive Housing	NJ0323L2F062313	PSH	Accepted	\$ 274,002	\$ -
1	2	96.28%	United Way of Hudson County	Live United 2023	NJ0228L2F062311	PSH	Accepted	\$ 48,409	\$ -
1	3	95.91%	United Way of Hudson County	Collaborative Solutions 2023	NJ0261L2F062314	PSH	Accepted	\$ 539,918	\$ -
1	4	95.47%	North Hudson Community Action Corporation	NHCAC Rapid Rehousing	NJ0397L2F062310	RRH	Accepted	\$ 711,832	\$ -
1	5	93.81%	Housing Authority of the City of Jersey City	Hoboken Shelter Program	NJ0226L2F062309	PSH	Accepted	\$ 353,080	\$ -
1	6	93.16%	Garden State Community Development Corporation	Hudson CASA Coordinated Entry	NJ0399L2F062310	SSO - CEP	Accepted	\$ 815,747	\$ -
1	7	93.03%	Garden State Community Development Corporation	GSECDC Finally Home	NJ0432L2F062310	PSH	Accepted	\$ 263,775	\$ -
1	8	92.04%	Covenant House New Jersey, Inc	Hudson Youth Housing Project Consolidated	NJ0398L2F062310	RRH	Accepted	\$ 241,612	\$ -
1	9	91.50%	WomenRising	Village of Families	NJ0487L2F062308	PSH	Accepted	\$ 654,862	\$ -
1	10	91.23%	The House of Faith, Inc.	The House of Faith, Inc.	NJ0507L2F062307	PSH	Accepted	\$ 297,828	\$ -
1	11	89.31%	Garden State Community Development Corporation	GSCDC Rapid Rehousing DV Bonus	NJ0653D2F062302	RRH	Accepted	\$ 687,656	\$ -
1	12	89.28%	United Way of Hudson County	Life Starts	NJ0351L2F062310	PSH	Accepted	\$ 1,003,011	\$ -
1	13	88.44%	Housing Authority of the City of Jersey City	Home At Last Consolidation Program	NJ0288L2F062308	PSH	Accepted	\$ 392,542	\$ -
1	14	87.94%	Collaborative Support Programs of New Jersey	Hudson Permanent Housing Bonus 2014	NJ0448L2F062308	PSH	Accepted	\$ 968,622	\$ -
1	15	85.46%	York Street Project	York Street Project TH to RRH 2023	NJ0549L2F062306	TH/RRH	Accepted	\$ 497,792	\$ -
1	16	82.07%	Catholic Charities of the Archdiocese of Newark	Homes for Heroes Renewal Application 2023	NJ0289L2F062308	PSH	Accepted	\$ 350,437	\$ -
1/2	17	78.49%	York Street Project	York Street Project RRH 2023	NJ0429L2F062310	RRH	Accepted	\$ 854,124	\$ -
2	18	76.45%	New Jersey Housing and Mortgage Finance Agency	Hudson HMIS FY2023	NJ0078L2F062316	HMIS	Accepted	\$ 69,000	\$ -
2	19	75.48%	United Way of Hudson County	New Beginnings Housing	NEW	RRH	Accepted	\$ 1,083,082	\$ -
2	20	N/A	Hudson County Division of Social Services	HCWA Rapid Rehousing	NEW	RRH	Accepted	\$ 716,797	\$ -
2	21	N/A	Family Promise of Hudson County	Family Promise Rapid Rehousing	NEW	RRH	Accepted	\$ 266,416	\$ -
2	22	80.22%	Collaborative Support Programs of New Jersey	2024 Hudson PSH Expansion	NEW	PSH	Accepted	\$ 448,558	\$ -
N/A			Hudson County Division of Housing	Hudson County Planning Project	New Planning		Accepted	\$ 596,571	
<b>Total Project Applications Included</b>								<b>\$ 12,135,673</b>	<b>\$ -</b>
<b>Projects Not Approved for Funding</b>									
N/A			C7 Assists, LLC	C7 Assists Project	New	RRH	Rejected	\$ -	\$ -

**Total Request \$ 12,135,673**

<b>Total Renewal (Annual Renewal Demand - ARD)</b>	\$9,024,249
<b>Hudson PPRN</b>	\$11,931,425
<b>Allowable Planning Grant</b>	\$596,571
<b>Tier 1 Renewal</b>	\$8,121,824
<b>Tier 2 Allowable</b>	\$4,123,910
<b>Bonus Allowable</b>	\$1,431,771
<b>Total DV Bonus</b>	\$1,789,714
<b>Total Renewal &amp; Bonus</b>	\$12,245,734
<b>Total Amount of Funding</b>	\$12,842,305



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**Attachment 2A-6**

**HUD's 2024 Homeless Data**

**Exchange (HDX) Competition**

**Report**

# 2024 HDX Competition Report

This workbook contains summary information about your CoC's data as it was entered into HDX 1.0 and HDX 2.0 for your use as part of the 2024 Competition.

### **To Print this Workbook:**

This document has been configured as printable with preset print areas of relevant sections. To print it, go to "File", then "Print", then select "Print Entire Workbook" or "Print Active Sheets" depending on your needs.

### **To Save This Workbook as a PDF:**

Click the "File" Tab, then click "Save As" or "Save a Copy", then click "Browse" or "More Options" then select "PDF", click "Options", select "Entire Workbook", press "OK", and click "Save". These instructions may change depending on your version of Microsoft Excel.

### **On Accessibility, Navigability, and Printability:**

This workbook attempts to maximize accessibility, navigability, printability, and ease of use. Merged cells have been avoided. All tables and text boxes have been given names. Extraneous rows and columns outside printed ranges have been hidden. Formulas may include references to hidden rows and columns or data tables. For ease of use, these referenced sources have been hidden but can be unhidden by any user at any time. Raw data sources contained in this workbook are named according to the module and fiscal year from which they originate - e.g. "HIC\_2024" is the Housing Inventory Count raw data from Fiscal Year 2024.

### **For Questions:**

If you have questions, please reach out to HUD via the "Ask a Question" page, <https://www.hudexchange.info/program-support/my-question/> and choose "HDX" as the topic.

V 2024.42.1

# 2024 HDX Competition Report

## 2024 Competition Report - Summary

NJ-506 - Jersey City, Bayonne/Hudson County CoC

### HDX Data Submission Participation Information

Government FY and HDX Module Abbreviation	Met Module Deadline*	Data From	Data Collection Period in HDX 2.0
2023 LSA	Yes	Government FY 2023 (10/1/22 - 9/30/23).	November 2023 to January of 2024
2023 SPM	Yes	Government FY 2023 (10/1/22 - 9/30/23).**	February 2024 to March 2024
2024 HIC	Yes	Government FY 2024. Exact HIC and PIT dates will vary by CoC. For most CoCs, it will be last Wednesday in January of 2024.	March 2024 to May 2024
2024 PIT	Yes	Government FY 2024. Exact HIC and PIT dates will vary by CoC. For most CoCs, it will be last Wednesday in January of 2024.	March 2024 to May 2024

1) FY = Fiscal Year

2) \*This considers all extensions where they were provided.

2) \*\*"Met Deadline" in this context refers to FY23 SPM submissions. Resubmissions from FY 2022 (10/1/21 - 9/30/22) were also accepted during the data collection period, but these previous year's submissions are voluntarily and are not required.

# 2024 HDX Competition Report

## 2024 Competition Report - LSA Summary & Usability Status

NJ-506 - Jersey City, Bayonne/Hudson County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

### LSA Usability Status 2023

Category	ESTAO	ESTAC	ESTCO	RRHAO	RRHAC	RRHCO	PSHAO	PSHAC	PSHCO
Fully Usable									
Partially Usable									
Not Usable	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

### EST

Category	2021	2022	2023
Total Sheltered Count	1,894	2,208	2,781
AO	1,280	1,635	1,861
AC	620	581	900
CO	1	0	14

### RRH

Category	2021	2022	2023
Total Sheltered Count	626	936	1,198
AO	221	398	677
AC	408	540	494
CO	0	0	1

## 2024 HDX Competition Report

### 2024 Competition Report - LSA Summary & Usability Status

NJ-506 - Jersey City, Bayonne/Hudson County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### PSH

Category	2021	2022	2023
Total Sheltered Count	515	524	591
AO	390	390	431
AC	125	134	156
CO	0	0	1

1) Glossary: EST = Emergency Shelter, Save Haven, & Transitional Housing; RRH = Rapid Re-housing;

PSH = Permanent Supportive Housing; AO = Persons in Households without Children; AC = Persons

in Households with at least one Adult and one Child; CO=Persons in Households with only Children

2) Because people have multiple stays in shelter over the course of a year and stay in different

household configurations, a single person can be counted in more than one household type.

Therefore, the sum of the number of people by household type may be greater than the unique count of people.

3) Total Sheltered count only includes those served in HMIS participating projects reported by your CoC.

4) For CoCs that experienced mergers during any of these reporting periods, historical data will include only the original CoCs.

# 2024 HDX Competition Report

## 2024 Competition Report - SPM Data

NJ-506 - Jersey City, Bayonne/Hudson County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

### Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than the look back stop date or client's date of birth, whichever is later.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.

Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client's entry, exit, and bed night dates strictly as entered in the HMIS system.

Metric	Universe (Persons)	Average LOT Homeless (bed nights)	Median LOT Homeless (bed nights)
1.1 Persons in ES-EE, ES-NbN, and SH	2,867	32.6	4.0
1.2 Persons in ES-EE, ES-NbN, SH, and TH	2,913	40.3	4.0

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-506 - Jersey City, Bayonne/Hudson County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

b. This measure is based on data element 3.917

This measure includes data from each client's Living Situation (Data Standards element 3.917) response as well as time spent in permanent housing projects between Project Start and Housing Move-In. This information is added to the client's entry date, effectively extending the client's entry date backward in time. This "adjusted entry date" is then used in the calculations just as if it were the client's actual entry date.

Metric	Universe (Persons)	Average LOT Homeless (bed nights)	Median LOT Homeless (bed nights)
1.1 Persons in ES-EE, ES-NbN, SH, and PH (prior to "housing move in")	3,173	331.5	71.0
1.2 Persons in ES-EE, ES-NbN, SH, TH, and PH (prior to "housing move in")	3,219	336.6	71.0

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-506 - Jersey City, Bayonne/Hudson County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Measure 2: Returns to Homelessness for Persons who Exit to Permanent Housing (PH) Destinations

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

Metric	Total # of Persons Exited to a PH Destination (2 Yrs Prior)	Returns to Homelessness in Less than 6 Months (0 - 180 days)		Returns to Homelessness from 6 to 12 Months (181 - 365 days)		Returns to Homelessness from 13 to 24 Months (366 - 730 days)		Number of Returns in 2 Years	
	Count	Count	% of Returns	Count	% of Returns <sup>4</sup>	Count	% of Returns <sup>6</sup>	Count	% of Returns <sup>8</sup>
Exit was from SO	46	5	10.9%	1	2.2%	3	6.5%	9	19.6%
Exit was from ES	392	55	14.0%	10	2.6%	23	5.9%	88	22.5%
Exit was from TH	26	1	3.9%	2	7.7%	3	11.5%	6	23.1%
Exit was from SH	0	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Exit was from PH	188	10	5.3%	0	0.0%	14	7.5%	24	12.8%
<b>TOTAL Returns to Homelessness</b>	<b>652</b>	<b>71</b>	<b>10.9%</b>	<b>13</b>	<b>2.0%</b>	<b>43</b>	<b>6.6%</b>	<b>127</b>	<b>19.5%</b>

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-506 - Jersey City, Bayonne/Hudson County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Measure 3: Number of Homeless Persons

##### Metric 3.1 – Change in PIT Counts

Please refer to PIT section for relevant data.

##### Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

Metric	Value
Universe: Unduplicated Total sheltered homeless persons	2,939
Emergency Shelter Total	2,893
Safe Haven Total	0
Transitional Housing Total	66

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-506 - Jersey City, Bayonne/Hudson County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

This measure is divided into six tables capturing employment and non-employment income changes for system leavers and stayers. The project types reported in these metrics are the same for each metric, but the type of income and universe of clients differs. In addition, the projects reported within these tables are limited to CoC-funded projects.

##### Metric 4.1 – Change in earned income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	264
Number of adults with increased earned income	28
Percentage of adults who increased earned income	10.6%

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-506 - Jersey City, Bayonne/Hudson County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	264
Number of adults with increased non-employment cash income	53
Percentage of adults who increased non-employment cash income	20.1%

#### Metric 4.3 – Change in total income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	264
Number of adults with increased total income	74
Percentage of adults who increased total income	28.0%

#### Metric 4.4 – Change in earned income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	73
Number of adults who exited with increased earned income	18
Percentage of adults who increased earned income	24.7%

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-506 - Jersey City, Bayonne/Hudson County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Metric 4.5 – Change in non-employment cash income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	73
Number of adults who exited with increased non-employment cash income	18
Percentage of adults who increased non-employment cash income	24.7%

#### Metric 4.6 – Change in total income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	73
Number of adults who exited with increased total income	28
Percentage of adults who increased total income	38.4%

# 2024 HDX Competition Report

## 2024 Competition Report - SPM Data

NJ-506 - Jersey City, Bayonne/Hudson County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

### Measure 5: Number of Persons who Become Homeless for the First Time

This measures the number of people entering the homeless system through ES, SH, or TH (Metric 5.1) or ES, SH, TH, or PH (Metric 5.2) and determines whether they have any prior enrollments in the HMIS over the past two years. Those with no prior enrollments are considered to be experiencing homelessness for the first time.

#### Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

Metric	Value
Universe: Person with entries into ES-EE, ES-NbN, SH or TH during the reporting period.	2,782
Of persons above, count those who were in ES-EE, ES-NbN, SH, TH or any PH within 24 months prior to their entry during the reporting year.	492
Of persons above, count those who did not have entries in ES-EE, ES-NbN, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	2,290

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-506 - Jersey City, Bayonne/Hudson County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

**Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS**

Metric	Value
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	3,471
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	550
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	2,921

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-506 - Jersey City, Bayonne/Hudson County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### **Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD's Homeless Definition in CoC Program-funded Projects**

Measure 6 is not applicable to CoCs in this reporting period.

#### **Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing**

This measures positive movement out of the homeless system and is divided into three tables: movement off the streets from Street Outreach (Metric 7a.1); movement into permanent housing situations from ES, SH, TH, and RRH (Metric 7b.1); and retention or exits to permanent housing situations from PH (other than PH-RRH).

##### **Metric 7a.1 – Change in SO exits to temp. destinations, some institutional destinations, and permanent housing destinations**

Metric	Value
Universe: Persons who exit Street Outreach	278
Of persons above, those who exited to temporary & some institutional destinations	5
Of the persons above, those who exited to permanent housing destinations	25
% Successful exits	10.8%

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-506 - Jersey City, Bayonne/Hudson County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

#### Metric 7b.1 – Change in ES, SH, TH, and PH-RRH exits to permanent housing destinations

Metric	Value
Universe: Persons in ES-EE, ES-NbN, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	3,135
Of the persons above, those who exited to permanent housing destinations	976
% Successful exits	31.1%

#### Metric 7b.2 – Change in PH exits to permanent housing destinations or retention of permanent housing

Metric	Value
Universe: Persons in all PH projects except PH-RRH who exited after moving into housing, or who moved into housing and remained in the PH project	535
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	526
% Successful exits/retention	98.3%

## 2024 HDX Competition Report

### 2024 Competition Report - SPM Data

NJ-506 - Jersey City, Bayonne/Hudson County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

### System Performance Measures Data Quality

Data coverage and quality will allow HUD to better interpret your SPM submissions.

Metric	All ES, SH	All TH	All PSH, OPH	All RRH	All Street Outreach
Unduplicated Persons Served (HMIS)	2,935	66	610	1,226	819
Total Leavers (HMIS)	2,433	28	45	763	266
Destination of Don't Know, Refused, or Missing (HMIS)	702	2	1	2	0
Destination Error Rate (Calculated)	28.9%	7.1%	2.2%	0.3%	0.0%

# 2024 HDX Competition Report

## 2024 Competition Report - SPM Notes

NJ-506 - Jersey City, Bayonne/Hudson County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

### Notes For Each SPM Measure

Note: Cells may need to be resized to accomodate notes with lots of text.

Measure	Notes
Measure 1	No notes.
Measure 2	No notes.
Measure 3	No notes.
Measure 4	No notes.
Measure 5	No notes.
Measure 6	No Notes. Measure 6 was not applicable to CoCs in this reporting period.
Measure 7	No notes.
Data Quality	No notes.

## 2024 HDX Competition Report

### 2024 Competition Report - HIC Summary

NJ-506 - Jersey City, Bayonne/Hudson County CoC

For HIC conducted in January/February of 2024

#### HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Year-Round, Current Beds in HMIS or Comparable Database	Total Year-Round, Current, Non-VSP Beds	Removed From Denominator: OPH EHV <sup>†</sup> Beds or Beds Affected by Natural Disaster*	Adjusted Total Year-Round, Current, Non-VSP Beds	Adjusted HMIS Bed Coverage Rate for Year-Round, Current Beds
ES	380	313	380	0	380	82.4%
SH	0	0	0	0	0	NA
TH	62	57	62	0	62	91.9%
RRH	243	243	243	0	243	100.0%
PSH	623	493	623	0	623	79.1%
OPH	353	0	353	353	0	NA
<b>Total</b>	<b>1,661</b>	<b>1,106</b>	<b>1,661</b>	<b>353</b>	<b>1,308</b>	<b>84.6%</b>

# 2024 HDX Competition Report

2024 Competition Report -  
 NJ-506 - Jersey City, Bayonne/H  
 For HIC conducted in January/Fc

## HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Year-Round, Current, VSP Beds in an HMIS-Comparable Database	Total Year-Round, Current, VSP Beds	Removed From Denominator: OPH EHV <sup>†</sup> Beds or Beds Affected by Natural Disaster**	Adjusted Total Year-Round Current, VSP Beds	HMIS Comparable Bed Coverage Rate for VSP Beds
ES	380	0	0	0	0	NA
SH	0	0	0	0	0	NA
TH	62	0	0	0	0	NA
RRH	243	0	0	0	0	NA
PSH	623	0	0	0	0	NA
OPH	353	0	0	0	0	NA
<b>Total</b>	<b>1,661</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>NA</b>

# 2024 HDX Competition Report

2024 Competition Report -  
NJ-506 - Jersey City, Bayonne/H  
For HIC conducted in January/Fc

## HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS-Comparable Database	Adjusted Total Year-Round, Current, Non-VSP and VSP Beds	HMIS and Comparable Database Coverage Rate
ES	380	313	380	82.37%
SH	0	0	0	NA
TH	62	57	62	91.94%
RRH	243	243	243	100.00%
PSH	623	493	623	79.13%
OPH	353	0	0	NA
<b>Total</b>	<b>1,661</b>	<b>1,106</b>	<b>1,308</b>	<b>84.56%</b>

# 2024 HDX Competition Report

## 2024 Competition Report - HIC Summary

NJ-506 - Jersey City, Bayonne/Hudson County CoC

For HIC conducted in January/February of 2024

### Rapid Re-housing Beds Dedicated to All Persons

Metric	2020	2021	2022	2023	2024
RRH beds available to serve all pops. on the HIC	293	302	348	241	243

1) † EHV = Emergency Housing Voucher

2) \*This column includes Current, Year-Round, Natural Disaster beds not associated with a VSP that are not HMIS-participating. For OPH Beds, this includes beds that are Current, Non-HMIS, and EHV-funded.

3) \*\*This column includes Current, Year-Round, Natural Disaster beds associated with a VSP that are not HMIS-participating or HMIS-comparable database participating. For OPH Beds, this includes beds that are Current, VSP, Non-HMIS, and EHV-funded.

4) Data included in these tables reflect what was entered into HDX 2.0.

5) In the HIC, "Year-Round Beds" is the sum of "Beds HH w/o Children", "Beds HH w/ Children", and "Beds HH w/ only Children". This does not include Overflow ("O/V Beds") or Seasonal Beds ("Total Seasonal Beds").

6) In the HIC, "Current" beds are beds with an "Inventory Type" of "C" and not beds that are Under Development ("Inventory Type" of "U").

7) For historical data: Aggregated data from CoCs that merged are not displayed if HIC data were created separately - that is, only data from the CoC into which the merge occurred are displayed. Additional reports can be requested via AAQ for any CoCs that have been subsumed into other CoCs.

# 2024 HDX Competition Report

## 2024 Competition Report - PIT Summary

NJ-506 - Jersey City, Bayonne/Hudson County CoC

For PIT conducted in January/February of 2024

### Submission Information

Date of PIT Count	Received HUD Waiver
1/23/24	Not Applicable

### Total Population PIT Count Data

Category	2019	2020	2021	2022	2023	2024
PIT Count Type	Sheltered and Unsheltered Count	Sheltered and Unsheltered Count	Sheltered and full unsheltered count	Sheltered and Unsheltered Count	Sheltered and Unsheltered Count	Sheltered and Unsheltered Count
Emergency Shelter Total	591	602	682	494	656	917
Safe Haven Total	0	0	0	0	0	0
Transitional Housing Total	32	44	44	28	41	39
Total Sheltered Count	623	646	726	522	697	956
Total Unsheltered Count	267	298	156	143	223	212
Total Sheltered and Unsheltered Count*	890	944	882	665	920	1,168

1) \*Data included in this table reflect what was entered into HDX 1.0 and 2.0. This may differ from what was included in federal reports if the PIT count type was either sheltered only or partial unsheltered count.

2) Aggregated data from CoCs that merged is not displayed if PIT data were entered separately - that is, only data from the CoC into which the merge occurred are displayed. Additional reports can be requested via AAQ for any CoCs that have been subsumed into other CoCs.

3) In 2021, for CoCs that conducted a "Sheltered and partial unsheltered count", only aggregate and not demographic data were collected.



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

# **Attachment 3A-1a**

## **Housing Leveraging Commitments**



ADMINISTRATION  
11 SPRING ST. FREEHOLD, NJ 07728

**VICTOR LUNA**  
Chief Executive Officer

October 15, 2024

Naomi Lesnewski

Program Director, COC Lead

Hudson County Division of Housing and Community Development

830 Bergen Ave, Suite SA

Jersey City, NJ 07306

RE: Commitment of support for 2024 HUDSON Bonus PSH Expansion

Dear Ms. Lesnewski,

Please accept this letter as a commitment for the 2024 Hudson Bonus PSH Expansion (CSPNJ) Continuum of Care project. The proposed new project will serve a total of 50 chronically homeless households in Hudson County in 2025 - 2026.

Collaborative Support Programs of New Jersey (CSPNJ) is a U.S. Department of Housing and Urban Development approved Public Housing Agency- NJ880. As part of our commitment to provide safe, decent, affordable, and permanent supportive housing to low-income persons with special needs, our Mainstream Voucher waiting list has a homeless preference. CSPNJ and our affiliated entity Community Enterprises Corporation, CEC, work with community stakeholders to ensure that when our waiting list is open, people experiencing homelessness can apply for placement on the waiting list.

CSPNJ welcomes the opportunity to strengthen this project by dedicating two (2) Moving On vouchers/units using (HUD Mainstream/HUD 811 Supportive Housing/other) funding type in support of the CSPNJ Permanent Supportive Housing application. The value of these vouchers is approximately \$48,696 annually. These vouchers will be made available in 2025 once Collaborative Support Programs of New Jersey is able to execute the CoC grant agreement. This funding equates to two 1-bedroom units at FY2025 FMR.

Please let us know if you have any questions, you can reach me at 732-677-1686.

Sincerely,

  
Joan Butcher-Farkas, MSW

Director of Public Housing



THE HUDSON COUNTY ALLIANCE  
TO END HOMELESSNESS

# **Attachment 3A-2a**

## **Healthcare Formal Agreements**



ADMINISTRATION  
11 SPRING ST. FREEHOLD, NJ 07728

**VICTOR LUNA**  
Chief Executive Officer

October 15, 2024

Naomi Lewinski, Program Director  
Hudson County Division of Housing & Community Development  
830 Bergen Avenue, Suite 5A  
Jersey City, NJ 07306

RE: Project Name: 2024 Hudson PSH Bonus Expansion  
Number of Units: 15 units  
Start Date: 9/1/2025 Expiration Date: 8/31/2026  
Value of Medicaid Commitment: \$20,000

Dear Ms. Lewinski,

On behalf of Collaborative Support Programs of New Jersey, Inc. (CSPNJ), I am confirming our commitment to provide mental health services for eligible clients by billing Medicaid, leveraging healthcare resources to help households that are experiencing homelessness. The healthcare resource will be provided continuously throughout the term of the grant as eligible clients are identified. CSPNJ confirms that eligibility for program participants will be based on CoC program fair housing requirements and not restricted by Medicaid eligibility.

CSPNJ is a not-for-profit statewide Behavioral Health Agency licensed to provide supportive housing and respite home services by the New Jersey Department of Human Services, Division of Mental Health and Addiction Services and is a licensed Medicaid provider for Community Support Services. The average hourly rate for these services is \$110.00 for Medicaid Community Services based on CSPNJ's contract with the NJ Department of Mental Health and Addiction Services (DMHAS). We estimate that \$20,000.00 of the match for the Hudson Bonus Expansion Project will be from Medicaid for Community Support Services and \$93,000.00 will be provided by DMHAS services contract funding.

CSPNJ will maintain and make available for inspection records documenting the service hours provided and any other documentation required.

We look forward to continuing to work with the Hudson County Division of Housing and Community Development and Garden State Community Development Coordinated Entry process to provide supportive housing to the tenants in the 2024 Hudson PSH Bonus Expansion project. If you have any additional questions, please feel free to contact me at 732-780-1175.

Sincerely,

A handwritten signature in blue ink, appearing to read "Victor M. Luna", is written over a light blue horizontal line.

Victor M. Luna  
Chief Executive Officer

Cc: J Butcher-Farkas,  
L Gaeta